

CITY OF FRANKLIN

2020 ADOPTED BUDGET

Stephen R Olson, Mayor

Aldermen:

**Mark Dandrea, District 1
Dan M Mayer, District 2
Kristen Wilhelm, District 3
Steve F Taylor, District 4
Mike Barber, District 5
John Nelson, District 6**

Prepared by Mark Luberda, Director of Administration

Paul Rotzenberg, CPA, Director of Finance & Treasurer

This page left intentionally blank.

**CITY OF FRANKLIN, WISCONSIN
2020 ADOPTED BUDGET
TABLE OF CONTENTS**

	<u>Page</u>
Letter of Transmittal	i - xiii
Summary of Budget.....	1
Budget Process and Calendar	3
Opportunities and Threats	5
Summary of Assessed Values.....	7
Tax Levy and Tax Rate Information	11
Official Budget Appropriation Units	15
 Personnel Authorized Positions and Requests.....	 27
 General Fund	
Revenues.....	31
Expenditures.....	41
Departmental Budgets of the General Fund:	
General Government:	
Mayor	47
Aldermen	49
Municipal Court	51
City Clerk & Elections	53
Information Services	59
Administration & Human Resources.....	63
Finance & Audit.....	67
City Assessor.....	71
Legal Services.....	73
Municipal Buildings.....	75
Insurance.....	77
Unclassified and Contingency.....	79
Public Safety	
Police.....	81
Fire and Public Fire Protection.....	89
Inspection Services.....	95
Sealer of Weights and Measures.....	99

Page

Public Works:

Engineering and Public Works.....	101
Highway	105
Parks	113
Street Lighting	115
Weed Control	117

Health & Human Services:

Public Health.....	119
Animal Control.....	123

Culture and Recreation

Recreation.....	125
St. Martin's Fair	127

Conservation and Development:

Planning	129
Economic Development	133

Transfers to Other Funds	137
--------------------------------	-----

Special Revenue Funds:

Library Fund.....	139
Tourism Commission	147
Solid Waste Fund.....	149
Sanitary Sewer Fund.....	151
Water Fund.....	155
Civic Celebrations.....	161
St. Martin's Fair.....	163
Donations Fund.....	164
Grant Funds	
Fire/Police/Other.....	165
Health.....	167

Page

Capital Funds

Capital Outlay	173
Equipment Replacement.....	181
Street Improvement.....	185
Capital Improvement.....	189
Utility Development	197
Development	199
Debt Service.....	203
Tax Incremental Districts (TID).....	209
TID 3.....	209
TID 4.....	213
TID 5 Ballpark Common & 7 Velo Village.....	217
TID 6 Bear Development.....	223
Internal Service Fund	229
Budget Ordinance.....	231

This page left intentionally blank.



Adopted 2020 Budget
Letter of Transmittal – Summary Information
December, 2019

Honorable Mayor and Common Council:

Introduction: The Mayor’s Recommended 2019 Budget presentation attempted to set forth a context within which to address that budget and future budgets. It did so by first addressing, in detail, the question “Why is every budget tough?” The document then focused on establishing an initial framework of a longer-term perspective on the annual budget dilemma. The budget context and guidance for future budgets are worth reiterating here as both remain exceptionally relevant today and both remain the starting point for the Adopted 2020 Budget.

The transmittal letter in the 2019 Budget document provides a very detailed discussion on these two items, so just a summary of the conclusions will be included here. Hopefully, reducing these driving forces to just their summary conclusions will not be perceived to reduce the impact of or understanding of their importance. The conclusions as to “Why is every budget tough?” can be summarized by both the following list and text box excerpted from the 2019 Mayor’s Recommended Budget. Each presents a slightly different perspective on the same conclusions.

“Why is every budget tough?” – Conclusion

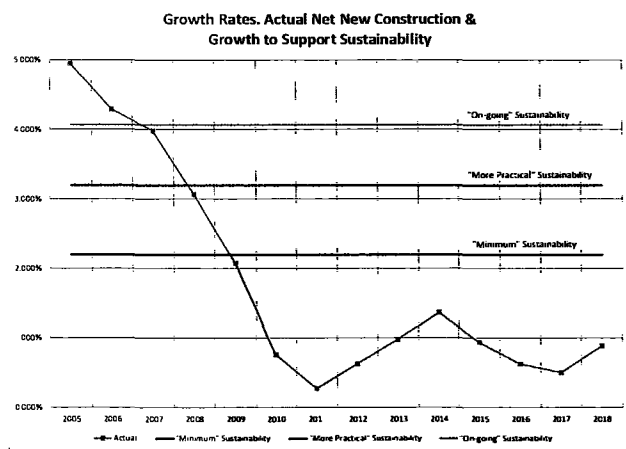
- The size of our operating budget – at over \$25,000,000 – drives routine budgetary cost increases between \$450,000 and \$850,000 each and every year. Short-term efforts for costs below that level are simply not sustainable unless service cuts are contemplated.
- Department heads have a significant lack of control over the marketplace in which they function and are, by default, largely reactionary to the marketplace.
- Levy Limits- Net new construction has been below the absolute minimum level of short-term sustainability since at least 2009.
- To a significant extent, only core municipal services remain, so service cuts are not palatable.
- Revenue options are limited by statutes and the marketplace.

WHY IS EVERY BUDGET TOUGH?

- 1 Expenditures tend to rise
- 2 They rise because the City has a lack of control of and is reactionary to the marketplace, which includes
 - ✓ marketplace pricing,
 - ✓ the nature of how items or services are sold,
 - ✓ new product opportunities that become essential, and
 - ✓ wage and benefit Costs
- 3 Levy Limits are unsustainable with current net new construction patterns
- 4 Primarily core municipal services remain, so service cuts are not palatable
- 5 Revenue options are limited by statutes and the marketplace

The importance of these significant constraints cannot be overlooked when considering the 2020 budget. Every one remains in place and remains a major factor as to why municipal budgeting in Wisconsin remains challenging on an annual basis.

As to the Mayor’s Recommended 2019 Budget’s future guidance, it noted the following: “The central approach to this budget is to attempt to address the 2019 General Fund revenues and expenditures within an initial framework of a longer-term perspective on the annual budget dilemma.” The document then examined three models for levels of sustainability, which were best reflected in a chart set against the background of Net New Construction levels. The conclusion was identified as “The Central Approach” to last year’s budget, which is reiterated below and which remains as a guiding influence or target for the Mayor’s Recommended 2020 Budget.



“The goal was to achieve an ‘On-going’ level of sustainability while relying on the municipal property tax levy to only support the short-term, ‘Minimum’ level of sustainability. Expenditure cuts and other revenue sources would then be used to fill the gap, as well as cover any enhancements considered.” [Excerpt from the Mayor’s Recommended 2019 Budget Transmittal Letter]

The Adopted 2020 Budget once again looks to succeed in using non-tax revenues and expenditure constraints combined with a minimum sustainable increase in municipal property taxes to achieve a balanced budget that

sustains current service levels, while making some positive adjustments overall. Ultimately, this budget goal was achieved while only accepting the increase in levy associated with the allowable Net New Construction increase.

Strategy with Landfill Siting Fees: As reported during the Preliminary 2020 Budget Information meeting at the July 16, 2019 Common Council meeting, the use of the expansion area at the landfill has substantially driven up Landfill Siting Fee revenues. The 2020 Budget anticipates an increase of nearly \$1.1 million from 2019 budgeted levels. This is undoubtedly good news, but is it a game changer? “Yes,” to a limited degree, but absolutely “No,” as well.

The increase in Landfill Siting Fees does absolutely nothing to change any of the factors that are identified in “Why is every budget tough?” Levy limits remain in place; expenditures continue to trend up; pressure for services continues to batter departments. If the full additional landfill amount, for example, were used to expand public safety services in 2020 with 6 new firefighters and 3 new police officers, the City would immediately be back under intense budget pressures in 2021. It is unlikely that the City could retain the positions in even the near term given our annual struggles to simply meet minimum levels of sustainability. The City must not squander this revenue source opportunity and must not use it in such a way so as to find itself immediately back in the same challenging budget predicament in the near future.

Of course, the 2020 budget can clearly benefit from this influx of revenue, but it is critically important that the City carefully assess its opportunities for this jump in revenue and strategically deploy the

funding to try to mitigate annual budget pressures for as long as may be possible, hoping to achieve at least three or four years of relief toward achieving ongoing sustainability within the budget. So, “Yes” it can be a game changer if deployed carefully and thoughtfully over the coming few years.

To this end, the Preliminary 2020 Budget Information presentation in July recommended five initial options or strategies to consider relative to the application and use of the influx in Landfill Siting Fee revenues. Those options were set forth as follows:

- A. Span the gap to fund desired sustainability level (see graph above).
- B. Careful, long-term planning, meaning a phased-in, multi-year depletion of the new landfill revenue applied toward ongoing expenditures.
- C. The remaining balance that is not used for ongoing operations can be used to address structural deficits (Ex. Equipment Replacement Fund, OPEB Fund deficit, debt interest, or deferred capital)
- D. Critical needs evaluation.
- E. Conservative approach for risk avoidance (Example: Transfer levy to General Fund and apply Landfill Siting Fee Revenue in the Capital Funds.)

Ultimately, the Adopted 2020 Budget employed each of these strategies to try to use as little as possible of this resource for ongoing operations so as to ensure its continued availability to resolve and address the budget pressures that will be felt in 2021, 2022, and, maybe, 2023. At the same time, the Adopted 2020 Budget takes advantage of the opportunity to apply appropriations to attack certain critical needs, enhance certain operations, pursue productivity increases, and address problematic pay plan implementation discrepancies.

Throughout all funds of the budget, the increase in Landfill Siting Fee revenues from the expansion area amounted to \$1,083,000. In summary, it was applied in the following manner:

1. \$194,609 to support ongoing General Fund operations.
 2. \$114,500 to support one new Police Officer
 3. \$143,500 to support one new Battalion Chief
 4. \$95,391 to support one new DPW Heavy Equipment Operator
 5. \$20,000 to support ongoing Library operations.
 6. \$9,800 (net) to support the Capital Outlay Fund.
 7. \$125,900 (net) to support the Equipment Replacement Fund.
 8. \$217,300 (net) to support the Street Improvement Fund.
 9. \$162,000 to support the Capital Improvement Program.
- \$1,083,000

[Important Note: Tracking the revenue source by title is obscured by the fact that \$350,300 in Property Tax Levy was transferred from the various capital funds to the General Fund with an offsetting \$350,300 allocation of additional Landfill Siting Fee revenue to the various capital funds. As such capital fund impacts are noted as “(net)” impacts.]

Item 1, for \$194,609, follows strategic option A by allowing the budget to balance for ongoing operations by increasing the impact of the Landfill Siting Fee revenues. The same applies to items 2, 3, 4, and 5 which totals \$373,391, which are all expected to continue to be funded in future years as part of the ongoing operations [Again, the transfer of levy to the General Fund from the capital funds obscures an easy reconciliation.]

Strategic option B is achieved because less than half the total budgeted 2020 influx of Landfill Siting Fee revenue was used for ongoing operations. Items 6 through 9 above still reflect \$515,000 of available Landfill Siting Fee revenue that could be applied toward supporting ongoing operations at approximately \$250,000 per year over the next two years should the City determine that is in its best interest. These items then are effectively supporting strategic option C while they are being used to support those capital funds.

Strategic option D is achieved through items 2, 3, 4, and 5, as well as through various ongoing operations achieved through item 1 (as will be discussed later). These additions reflect critical needs that the City was now able to address with this added revenue.

Strategic option E is addressed within the explanation provided in the "Important Note" above which details how the allocations moves levy to the General Fund and increases Landfill Siting Fee revenues to the various Capital Funds.

The final result is that the increase in Landfill Siting Fee revenues significantly impacted the ability to balance the Adopted 2020 budget while retaining the future ability to use some of this influx of money over the subsequent two years. This is a critical consideration and a necessary action given the year-after-year onslaught of the factors that make every year a "tough budget."

Primary Impacts on Operations

Public Safety Positions: The discussion above identified that the Adopted 2020 Budget provides funding for three additional public safety positions. The new Police Officer and Battalion Chief clearly are traditional public safety officers. Given the critical role of DPW Heavy Equipment Operators with snow removal it is undeniable that they perform an essential role in public safety. There are two aspects of the funding which are worth acknowledging. Firstly, the rank for the Police and Fire Department positions were based directly upon the recommendation of the respective department's Chief. Secondly, it is worth repeating that all three are identified as having ongoing funding available and are expected to remain active positions after 2020. The expectation, therefore, is that this position receives the same level of ongoing funding consideration within the annual budget process as every other one of the City's funded positions. In short, these are new, fully-funded positions with the expectation, and goal, that it stays that way.

Additional Position Increases: The Adopted 2020 Budget also provides funding for a support position in the Department of Administration. The Department of Administration can broadly impact all of the service departments and currently experiences a backlog in requested projects and an overload of work. The goal is to provide some additional support to enhance efficiency of the Director of Administration's time and to increase the total output for the Department.

Additionally, a half-time Sanitarian (for a total cost of \$33,648) and an increase total .38 FTE for a Secretary position in the Office of the City Clerk (for a total cost of \$39,718) were included. In very brief summary, the Director of Health and Human Services argues that the current .9 FTE Sanitarians cannot meet the licensing and inspection requirements of the City in its agent of State status. Some increased revenues, altered staffing assignments, and expenditure cuts helped to fund the request. The Office of the City Clerk requested to upgrade two part-time positions to full-time, one of which was funded. This partial award may cause the City Clerk to consider allocating the funding for partial upgrades to each position.

Personnel Payroll Costs and the Merit Component of the Pay Plan: Sufficient funding is incorporated to ensure the City maintains its position against the comparable communities established by the Common Council. No fixed percentage is set as the City considers adjustments mid-year each year. This enables the City to accurately monitor and track its comparable communities. The 1.55 percent market adjust to the pay plan for 2019 was appropriate. It was appropriate because over a four-year period Franklin remained in the middle of the pack, but for 2019 itself, it was the second lowest annual increase. The memo provided at the time indicated the following.

“If attempting to keep pace with the comparable communities, however, one should note that through last year Franklin remained slightly above the mean and median averages but has fallen behind (sic) both this year....At the same time, one could argue Franklin is now correlating more closely to those in the bottom half than the top half, meaning as the full range expands Franklin is more closely “the top of the bottom half” than “the bottom of the top half.”

As such, 2020 will likely require that the City fund its market adjustment at or slightly above the average of comparable communities. If not, the City could slide below the level established as policy by the Common Council. The actual adjustment would be established by the Common Council mid-2020.

At the end of 2015 the Common Council adopted a new pay plan and adopted an implementation plan that was executed in 2016. The pay plan was a hybrid plan having a sliding scale of Progress-to-Market-Rate increases for employees in the range comprising the bottom 65th percentage of their pay plan. For individuals above the 65th percentage point of their pay range advancement within the range would occur only based upon merit. These merit increases were separate from the Market Adjustments. Unfortunately, the 2017, 2018, and 2019 budgets did not provide any funding for separate merit adjustments.

This merit component was an important part of the hybrid pay plan system established by the Common Council. The effect of not yet funding the merit component is that individuals initially above the 65th percentile have generally remained fixed at their current position within the range. Individuals who are below the 65th percentile receive Progress-to-Market-Rate increases, but as soon as they hit the 65th percentile they effectively freeze at that level. As such, the 65th percentile has effectively become the new cap in the pay plan for everybody below the 65th percentile. After carefully measuring the City against carefully selected comparable communities and after annually monitoring the other communities' progress so that Franklin retains its position, failing to provide funding for a merit program has put the pay plan at risk of failure to achieving its adopted purpose. Each year no action is taken to fund the merit component, the less in line the City's pay plan effectively is with the comparable communities.

The City still needs to devise the appropriate mechanism for determining the allocation of merit adjustments, and the Police Chief has requested consideration of an alternate strategy for use within the department, based upon its para-military structure. Nonetheless, it is futile to undertake this work if there is never any funding to implement it. As such, the Adopted 2020 Budget provides at least \$27,000 for salary and wages for merit adjustments to be implemented after the Personnel Committee and Common Council approves a merit adjustment distribution methodology. This amount would, purely as an example, enable the top performing one-eighth of non-represented employees to receive a merit

adjustment of around \$1,000 and the next highest performing one-quarter to receive a merit adjustment of around \$500. Therefore, the top performing three-eighths of non-represented employees, in this example, could see a merit adjustment. Again, this is just an example in that smaller adjustments could be spread more widely, while larger adjustments would impact fewer. There are multiple ways the City could look to finally implement the merit component, and some discussion on this was provided in June along with the recommendation on the Market Rate Adjustment.

In the end, the Common Council would still need to adopt a merit distribution policy before the mid-year Market Adjustments to determine exactly the manner by which it would work. **Providing funding for the merit adjustments, however, is essential in ensuring that the recently adopted pay plan is not undermined and rendered ineffective for its intended purposes.**

Retiree/Severance Productivity Funding: When an employee separates employment they are eligible for payout of vacation and compensation time leave balances, but may also be due a separation benefit, in accordance with policy, if, in general, they have sufficient sick leave balances available. The unfortunate aspect of this is that the positions often have to remain vacant until the savings from the vacancy at least equals the severance payout. These long periods of vacancy can significantly impact operations and productivity. Given a policy that dissuades a General Fund fund balance in excess of 30%, the Adopted 2020 Budget proposes to use \$239,200 of General Fund fund balance to cover anticipated severance costs from approximately 12 anticipated retirements across various departments. The Police Department (including Dispatch), Fire Department, Building Maintenance and DPW, and to a lesser degree Engineering and Utilities, all look to be impacted. Given workloads and expectations, none of these departments can afford the negative productivity impacts from extended vacancies.

Health Insurance: The 2019 Health Insurance Program has offered a mixed-bag of success. For 2019 the City moved to a high deductible health plan (HDHP), but created a new, separate PPO option that was not as strong a benefit as the previous PPO. The City also offered an employer contribution to the HDHP for individuals who joined. No guarantees were provided that the employer contribution would continue for future years, but, ultimately, positive indications were offered that at least an additional year would be considered. The result was that the City experienced a much greater participation level in the HDHP than expected (over 40% as compared to 25%) and saw a slightly higher level of individuals choosing not to participate in our health plan (for example moving to a spouse's employers plan). This is resulting in a very positive year for the Self Insurance Fund.

Unfortunately, the reduced level of benefits has provided some anecdotal evidence that the City has experienced higher turnover and more difficulty filling positions based upon these benefits. The funding level anticipated within the departmental 2020 budgets for health insurance anticipates trying to continue to drive voluntary participation in the HDHP, while being able to slightly reduce premiums based on the current higher-than-expected participation level. The reduced premiums, as opposed to premium increases, helps significantly in balancing the budget. Approximately a \$225,000 savings to the General Fund is incorporated. Caution is always warranted given that the health insurance market is very volatile and annual increases of 5%, 10%, or more are not uncommon. Nonetheless, recognizing the significant change the City went through last year and its positive results in the Self Insurance Fund fund balance, accruing these savings back against operational cost increases is appropriate.

The reduced premiums, however, aren't the employees' or potential employees' focus. They will look at employee premium shares and other plan design components. The Common Council addresses annual health plan adjustments separate from the budget adoption, but it is expected that the design changes

will move forward simultaneously so that they can be fully vetted and approved in time for open enrollment. Three actions will be recommended to target improving the perception of the health plan designs to aid in retention and new hires. They are as follows:

1. Freeze employee monthly premium shares at the current (2019) level. This keeps them generally around the targeted levels of 15% for the HDHP and 20% for the PPO, provided the employee (and spouse) participates in the Health Risk Assessment.
2. The maximum out of pocket for the HDHP is reduced to the same level as the PPO. Individuals in the HDHP pays the full deductible first and then 15% of charges after that until reaching the maximum out of pocket. As such, the maximum out of pocket number affects very few individuals. The threat of this number – the risk that it could happen – seems to have impacted hiring decisions. Individuals simply don't tend to have \$12,000 laying around. The City insures its maximum liabilities with stop loss insurance, but employees don't have that second tier of protection. The City's plan is their protection and the perception as to a risk for a \$12,000 charge was significant. Adjusting the maximum out of pocket back to the \$4,500/\$9,000 (single/family) level helps eliminate the perceived risk. By doing so, the fifth digit is eliminated, and it now matches that of the PPO. This should improve the perception of the potential benefits of the HDHP
3. The employer contribution to the health savings accounts (HSA) of the HDHP participants was contemplated to double to \$1,500/\$3,000 for 2020. Ultimately, the increase for 2020 went up 50% to \$1,225/\$2,250 with a commitment to carry the other half of the increase to a 2021 contribution of at least \$375/\$750. This will be done through a direct charge to the Self Insurance Fund, which also saves the General Fund the \$59,000 appropriation incorporated into the 2019 budget. This should bring greater participation, further reduce the negative perception of the high deductibles, and aid in the transition to the HDHP requirement that employees self-fund the deductibles up front. It will be made clear to employees that there is no guarantee or commitment as to continuation of the employer contribution beyond 2020.

Together these actions substantially help balance the budget and are expected to increase the amount of participation in the HDHP.

ASSESSED VALUATION, EQUALIZED VALUATION, AND PROPERTY TAX RATES: Property valuations were not yet finalized at the time the recommended budget was presented at a public hearing, so it was not possible to determine tax rates definitively. As always, the property tax rates stated herein and at the time of budget adoption are estimates and are subject to change following finalization of property values and levy determinations by each of the taxing jurisdictions. Additionally, the State may impose adjustments and corrections that are then incorporated into final rates. Each of these steps is followed to ensure that property tax distribution is fair within and between overlapping jurisdiction and, in the end, in compliance with the equal taxation requirements of our State's constitution. Nonetheless, the following table provides the best available information relative to property valuations and estimated property tax rates.

	Property Tax Rate Estimate	2018-19	2019-20	% Change
A	Budgeted Property Taxes to be Collected	\$21,389,375	\$21,741,900	1.65%
B	Equalized Value TID Out	3,924,067,400	4,211,998,800	7.34%
C	Equalized Levy Rate: A/(B/1000)	5.45082	5.16190	

D	Equalized Value TID In	4,022,941,400	4,360,269,000	8.39%
2E	Equalized Property Taxes to be Collected: $C \times (D/1000)$	21,928,319	22,507,255	2.64%
F	Assessed Value TID In	4,035,237,210	4,229,425,745	4.81%
G	Estimated Property Tax Bill Rate: $E/(F/1000)$	\$5.4342	\$5.3216	-2.07%

Although the City's net new construction was determined by the State to have increased by 1.57 percent, the revaluation and market conditions resulted in an assessed valuation TID In change of 4.81 percent. The State, however, determines equalized property valuation within the TID districts overall. The end product is that a 1.65 percent increase in the budgeted total property tax levy for municipal purposes is estimated to result in a slight reduction in the applied property tax rate of 2.07 percent.

SUMMARY DISCUSSION BY FUND

General Fund: The General Fund is the largest segment of the City's total budget and generally includes the day-to-day operating expenditures of City departments. Most of the discussions above are items that reflect activity in the General Fund. The recommended General Fund expenditure budget for 2020 is \$29,228,530 and reflects an increase of 4.02% from the 2019 adopted budget. The recommended expenditures are the requests of the departments as adjusted by the Mayor.

The actual General Fund tax levy revenue for 2019 was budgeted at \$18,130,675. The recommended General Fund tax levy for 2020 is \$18,988,700. This increase of \$858,025 or 4.73% can be considered to come from the total allowable growth from net new construction (1.605%) as adjusted by the State for Personal Property Tax Aid, plus a transfer of \$200,000 in property tax levy from the Debt Service Fund, and a \$350,300 transfer of levy from the various capital funds. It is important to note that the transfer of levy out of the Debt Service Fund is not being supplanted with new levy into the Debt Service Fund, which levy would be outside of the levy limit restrictions. Additionally, no added levy will come from using statutory look-back provisions to apply prior year allowable revenue not included at that time. As such, it is worth noting that \$287,156 (or an additional 1.372%) of the 2014 available levy that could still be received from the statutory look-back provision will expire with the 2020 budget and no longer be available to the City of Franklin.

There are three other items within the General Fund that are outside of departmental operating budgets that are worth mentioning. First, the reduction for anticipated under expenditures was adjusted from -\$375,320 for 2019 to -\$315,000 for 2020. Second, a transfer of \$500,000 from the General Fund to the Capital Improvement Fund was appropriated for safety enhancements, as recommended in the 2019 budget, to allow for such considerations following the current project at City Hall. Lastly, a Restricted Contingency appropriation is annually established in the General Fund. It creates an emergency expenditure authority in the budget every year. Its level is limited to an allowable expense appropriation up to the level of the Expenditure Restraint Program. The initial number inserted into the General Fund for this purpose in 2019 was \$1,861,000, but for 2020 the amount is reduced to \$1,365,000. The budget ordinance typically establishes a requirement for four votes to expense the Restricted Contingency Appropriation. Please recall that the size of the Restricted Contingency Appropriation is typically adjusted prior to final adoption of the budget in order to react to the final budget inputs issued by the State.

The budgeting philosophy remains that departments are to budget regularly fluctuating line items at an estimate of an average year's exposure with the understanding that the departments will be able to request additional appropriations from contingency or fund balance in a year in which there are unique

circumstances or above average departmental needs for items such as overtime costs, salt purchases, fuel, or claims against the City, etcetera.

Library Fund: The Library Fund was provided a \$27,800 increase in Property Tax Levy for 2020. The 2.12% increase was intended to approximate the “minimum sustainability” level of the model previously established and discussed at the beginning of this transmittal letter. In addition the Library was provided \$20,000 of Landfill Siting Fee revenues for ongoing purposes, which compares very favorably to the \$198,000 that the entire General Fund applied for such ongoing purposes. Combined the revenue increase equals about 3.5% of their total 2019 expenditure budget of the primary operating fund of the Library. Please note, this document only addresses the revenue portion of the Library Fund. The Library Board is currently working on the expenditure portion of their 2020 budget. It will be included in the final document after adoption by the Library Board.

Solid Waste Collection Fund: The Solid Waste Collection Fund receives revenue from user fees, landfill tippage fees, and recycling grants. Its expenditures include contract services for hauling solid waste and staffing from Public Works.

The Mayor’s Recommended 2020 Budget for the Solid Waste Collection Fund does not anticipate a user fee rate increase, which will remain at \$106.95 per year. The number of participating households rises with new development. Total expenses are increasing just .4%. Projected total revenues of \$1,674,700 are anticipated to be sufficient to continue to slowly grow the fund balance to an appropriate level, because total expenditures are only at \$1,656,138.

The service provider, John’s Disposal, has offered to provide garbage bins and to increase recycling pickups to a weekly schedule. The Solid Waste Fee would then increase to \$133.95 per household. The Common Council has already initiated discussions on this topic, so it has not been incorporated into the Mayor’s Recommended 2020 Budget. Should the Common Council determine to proceed with this course of action, an amendment would need to occur to incorporate it into the final approved 2020 budget.

Sanitary Sewer Fund: The Sanitary Sewer Fund receives its revenue primarily from user fees. Its expenditures are to MMSD, salaries, benefits, capital assets, and other costs of maintaining and improving the local sanitary sewer system. The Retained Earnings in this fund had increased over the past several years, but most of those reserves were invested in the Waste Water Building recently completed. Sewer rates are proportionally increased to cover any MMSD increase and meet local operating costs of the fund. Since these costs are primarily a pass-through charge to Franklin customers, user fee rates are expected to increase the same 2.0%. Rate adjustments will not be final until sometime in the first quarter of 2019 when the City receives formal notice of the rate increase.

This fund also includes a \$3.2 million project and borrowing for a gravity flow sewer in the Industrial Park. **Importantly, additional review of this budget is needed to bring the fund to an operational surplus. More information will be brought forward during the Common Council review portion of the budget process.**

Water Utility: The approving body for the Water Utility is the Franklin Board of Water Commissioners. The Utility is planning of \$389,248 operating income. A significant increase on the 2019 budget. The Utility plans to purchase land for a new water tower as well as continued investment in replacement residential meters.

Capital Outlay Fund: Capital assets are purchases of assets that are reasonably expected to last more than one year and benefit multiple years. Included in this category are all new capital assets and replacement capital assets that do not meet the criteria for inclusion in the equipment replacement program and are not larger projects that are part of the Capital Improvement Fund.

For 2020, departments requested \$1,902,160 in expenditures which is up nearly 75% from last year. Of 2019's request, \$777,945 or 71% were funded. For 2020, despite increasing approvals to \$919,350, the ratio approved dropped to 48%. Demand simply remains strong for replacements and advancements to new technologies. Information Services is one example where the City has to continually address components of its network that provide for the City's operations and for the security of those operations. It can also be seen, for example, with squad cars. In 2019, \$249,000 was approved for 6 squad cars or \$41,500 per vehicle. The 2020 request for \$258,000 was for only 4 squad cars at \$64,500 per vehicle, or a 55% increase. Three were funded. In conjunction with the 6 approved for 2019, this should provide time for the City to evaluate what, if any, long-term plan or adjustment to operating or purchasing schedules needs to occur to attempt to address or mitigate the impacts of a 55% increase.

Excluding the 2019 transfer budgeted as a potential restricted contingency in the fund, revenues for 2020 are actually slightly higher at \$818,400 as opposed to \$805,800. With the increase expenditures, ending fund balance will be down and the contingency is reduced to \$60,000

A complete listing of approved items is included later in this document.

It is worth noting that in the future, the 2020 increase in landfill siting revenues is not expected to remain available to this fund as it may be necessary to return some to the General Fund to support ongoing operations. However, until such time, using the resource to support one-time capital purchases is appropriate.

Equipment Replacement Fund: The Equipment Replacement Fund provides for the replacement of various types of motorized equipment. New equipment is purchased by other funds. Replacement equipment purchased is placed on a depreciation schedule in the year acquired. Replacement is scheduled based upon the estimated useful life of the equipment, but actual replacement occurs based upon the condition of the vehicle. Funding from the tax levy and other sources should approximate the annual depreciation of the replacement value attributed to the City's total fleet based on estimated useful life.

Overall, this fund continues to be underfunded and will need support in the coming years when expensive fire equipment replacements are needed. It has not been possible, however, to further increase funding given the recent history of property tax freezes. Requested replacements required \$1,730,000 of which \$818,000 was recommended for approval. With available resources of \$771,000, existing fund balance is being used to support recommended purchases. The 2020 budget has no tax levy in this fund. The expenditures provide for one ambulance and 4 Highway vehicles.

Street Improvement Fund: The Street Improvement Program is a separate capital projects fund to give visibility to street improvement activities. In general, subdivisions that developed during the 1990's residential growth period are aging. Those streets will need to be resurfaced in the coming years. The Engineering Department has provided a "2020 Local Street Improvement Program Prioritized Listing" which is included in the proposed budget document. 15 projects are listed.

Total revenues for 2020 are \$1,218,300 is \$363,100 (42.5%) greater than 2019. The biennial State Aids and added landfill siting revenues account for the increase. Total expenditures of \$1.3 million are appropriated, with \$200,000 of that indicated for the Rawson Homes Repair project. As such, depending upon bids results, one or two of the recommended 15 projects may not be able to be completed with the available \$1.1 million.

Capital Improvement Fund: The Capital Improvement Fund is a separate capital projects fund intended for larger development projects. A Capital Improvement Plan is used to project public improvement needs for the coming years. The Capital Improvement Fund uses this five-year forecast for planning purposes. Items contained in the Capital Improvement Fund are financed with landfill siting fees, resources from other funds, and from the issuance of debt.

For 2020, planned project expenditures total \$7,445,000. The expenditure plan for “Approved Projects” includes \$1,300,000 in various park projects with appropriate resources coming from impact fees. The Community Development Enterprise Resource Program, which is a multi-department \$225,000 software project will replace govern and provide for better accounting and coordination of related financial records. The South 68th Street hill mitigation project and the Marquette Avenue Improvements project comprise the road projects. \$500,000, as a transfer from the General Fund, is set aside for City facility security enhancements consistent with the Council’s actions within the 2019 budget approval. The current City Hall project has forced a delay in progress on further security components. Various Sewer and Water projects round out the project list.

Both the Capital Improvement Fund and the Capital Outlay Fund had multiple requests for various projects related to roofs, parking lots, and new buildings. Historically, a five-year forecast in the Debt Service Fund anticipates \$2 million in additional debt service resources every other year thereafter. This anticipated revenue stream is insufficient to address the levels of projects being requested. Projects such as a \$1.4 million shooting range replacement or the 2020 request for \$100,000 to begin design of an additional \$2 million DPW building show that improved planning is needed. As such, most of these such projects have not been funded. The Mayor proposes that the City will undertake a much more comprehensive review of its facilities and facility needs and prepare, during 2020, a comprehensive Capital Improvement Plan. It will address roofs, parking lots, and HVAC systems. It will address park system needs and equipment. It is intended to be a comprehensive document with at least a 10-year perspective. This will enable a clear prioritization of needs to be addressed on an annual basis. A process recommendation will be developed during the remainder of 2019.

For internal control purposes, projects identified as “Approved” indicate Common Council authorization for staff to proceed with action steps on the project, although spending on said projects requires further Common Council authorization in advance. For similar internal control purposes, projects identified as “Projects Pending Approval” are part of the valid, total appropriation (once the budget is approved, of course) but further direction is required from Common Council to authorize the direction and scope of the project. Other than staff effort preparing such projects for the Common Council’s approval to proceed, resources are not to be spent on the project until the Common Council designates the project as “Approved,” unless such spending is otherwise directed by the Common Council.

Development Fund: The Development Fund provides resources from new development for infrastructure needed to support that development. The primary revenues are impact fees. Impact fees are being used to support Debt Service on the Police, Fire, Library and Drexel Avenue infrastructure projects; although reduced development in recent years has diminished the available resource. Park Impact fees had

accumulated for some time, and an extension for the retention period was approved by the Common Council in early 2016.

For 2020, approximately \$2.1 million impact fees are expected to be collected, along with limited amounts of interest earnings. Debt Service Fund support of approximately \$450,000 is appropriated in the Development Fund; however, not all of these funds are likely to be available for Debt Service if not collected here as revenue. Additionally, \$621,500 in Park Impact fees would be needed to support the park projects in the Capital Improvement Fund if all projects were actually to occur in 2020. Lastly, in addition to appropriations in water and sewer accounts for oversizing, \$525,000 is incorporated for a land purchase for a new water tower.

Debt Service Fund: The Debt Service Fund of the City is used to account for the payment of debt service on all general obligation debt issued for City purposes. Such payments are funded through property tax levy, special assessments, and impact fees. The City amended its debt policy in August 2019 which restricts debt limits to 40% of the legal debt limit, which results in approximately 40% of the available debt, by policy, being available. The Mayor's Recommended 2020 Budget reduces the property tax levy supporting the fund from \$1.3 million to \$1.1 million. The \$200,000 difference was transferred to the General Fund where it supports ongoing operations. A detailed schedule of debt payments due is included in the budget document.

Special Revenue Funds: Civic Celebrations, St. Martins Fair, Grants, and Donations Funds: In general, the appropriation levels are expected to be sufficient to address currently anticipated activity for the purpose of avoiding the need for budget modifications. Expenditures can then be controlled through purchasing process guidelines. The following notes provide the few highlights from these funds:

The Civic Celebrations fund was established with a budget that is consistent with 2019 activities which was a 4-day event. Given 2020 is expected to be a 3-day event, appropriation levels should be more than sufficient.

St. Martin's Fair was budgeted for revenues of \$38,000, which is slightly more than 2019. It includes the \$11,000 transfer from the General Fund. Annual operating deficits are continuing.

As well as the regular or frequent state grants received by the Health Department, Police Department, and for the Community Development Block Grant program, Grant Funds continue to include appropriations for the annual \$125,000 Grant to work with the school district to combat substance abuse. First received in September of 2016, this 5-year renewable grant will add to City services to fight this public safety crisis. Overall, unanticipated grants received during 2020 will require a budget modification.

Tourism Commission: The Tourism Commission was created by ordinance on December 6, 2016, pursuant to Wisconsin Statutes. The Tourism Commission, much like the Library Board, is responsible for their own budget. The Commission's expenditures pursue tourism development and tourism promotion activities, including but not limited to marketing, advertising, and attending or participating in tourism events. Revenues are expected to be down slightly from 2019. The Commission plans the addition of a part time clerical person and significantly increased spending on marketing efforts.

Budget Process: Staff works with the Mayor for months in developing a recommended budget for presentation to the Common Council. For the third year in a row, a meeting was held in June or July to ensure the Aldermen had advance notice of severe issues and had an opportunity to provide guidance or

input as to the manner by which to address those issues. The ordinance provides further that the Common Council's Committee of the Whole review and make recommendations on the budget. Staff work with the Aldermen directly or through the Committee of the Whole review process to ensure the Aldermen have the information necessary to review and consider the Recommended Budget. Aldermen are able to alter the budget that is submitted to the public hearing by making a motion to recommend an amendment to the Mayor's 2019 Recommended Budget. Such a motion requires approval by a majority of members of the Committee of the Whole. Such amendments were made and incorporated herein. The Common Council's recommended budget was forwarded to a public hearing, as required by statute, in mid-November. Alderman can still present amendments to the budget, as did occur, prior to adopting the budget by ordinance

Respectfully submitted,

Mark W. Lubberda
Director of Administration

This page left intentionally blank.

**City of Franklin, WI
All Funds**

Statement of Revenues & Expenditures For the Year Ended Dec. 31, 2020 Budget	General Fund	Debt Service	Tax Increment Districts	Special Revenue	Capital Funds	ADOPTED Total	Internal Service
REVENUES							
REAL ESTATE TAXES	19,005,700	1,100,000	3,309,700	1,340,500	295,700	25,051,600	
REVENUE - OTHER TAXES	685,900	65,000	120,000	210,179	2,208,200	3,289,279	
TRANSFERS - IN	1,050,000					1,050,000	
INTERGOVERNMENTAL	1,746,400	-	569,300	319,250	1,301,000	3,935,950	
LICENSES & PERMITS	903,200	-	-	27,000	-	930,200	
PENALTIES & FORFEITURES	546,000	-	-	0	-	546,000	
CHARGES FOR SERVICES	2,527,300	-	-	2,054,349	2,252,000	6,833,649	3,358,486
INTERGOVERNMENTAL CHARGES	182,000	-	-	0	-	182,000	
INTEREST & INV INCOME	343,580	12,000	395,000	35,100	213,000	998,680	45,000
MISCELLANEOUS	139,250	-	7,500	98,480	131,500	376,730	120,000
TOTAL REVENUES	27,129,330	1,177,000	4,401,500	4,084,858	6,401,400	43,194,088	3,523,486
EXPENDITURES							
GENERAL GOVERNMENT TOTAL	3,393,982	-	62,150	-	25,000	3,481,132	298,709
PUBLIC SAFETY TOTAL	18,446,978	-	-	74,950	-	18,521,928	2,427,011
PUBLIC WORKS TOTAL	4,151,677	-	60,580	1,971,287	-	6,183,544	634,757
HEALTH & HUMAN SERVICES TOTAL	737,635	-	-	296,054	-	1,033,689	112,016
CULTURE & RECREATION TOTAL	210,448	-	-	1,527,113	-	1,737,561	149,355
CONSERVATION & DEVELOPMENT TO	619,400	-	714,505	439,000	-	1,772,905	112,016
CONTINGENCY - Dept 199	1,144,000	-	-	-	235,000	1,379,000	500,000
CAPITAL OUTLAY		-	14,000,000	195,400	7,824,350	22,019,750	
PRINCIPAL		1,387,500	665,000	-	-	2,052,500	
INTEREST		200,272	1,521,167	-	-	1,721,439	
DEBT ISSUANCE COSTS		-	120,000	-	-	120,000	
TRANSFERS OUT	524,000					524,000	
TOTAL EXPENDITURES	29,228,120	1,587,772	17,143,402	4,503,804	8,084,350	60,547,448	4,233,864
EXCESS REVENUES (EXPENDITURES)	(2,098,790)	(410,772)	(12,741,902)	(418,946)	(1,682,950)	(17,353,360)	(710,378)
Transfers In		453,682	-	24,000	2,841,500	3,319,182	
Transfers Out		(600,000)	-	-	(3,470,442)	(4,070,442)	
General Obligation Debt Issued		-	9,450,000	-	-	9,450,000	
Net Change in Fund Balance	(2,098,790)	(557,090)	(3,291,902)	(394,946)	(2,311,892)	(8,654,620)	(710,378)
Beginning Fund Balance	7,928,519	1,079,300	8,074,962	2,032,223	12,116,726	31,231,730	2,325,066
Ending Fund Balance	5,829,729	522,210	4,783,060	1,637,277	9,804,834	22,577,110	1,614,688

This page left intentionally blank.

Budget Process and Calendar

Pursuant to Section 13-2.A. of the Municipal Code of the City of Franklin, each year, the Mayor presents a budget timetable to the Common Council no later than March 1st, for review and approval by the Common Council. Each year, the Mayor, with the assistance of the Director of Administration, Director of Finance and Treasurer, and all other department heads, is responsible for the preparation of the Mayor's Recommended Annual Budget, presenting a financial plan for conducting the affairs of the City for the ensuing calendar year, and submits it to the Committee of the Whole for its review and recommendation. Upon its review of the Recommended Budget, the Committee of the Whole submits its proposed budget to the Common Council for review and approval.

The annual budget includes:

- Expenses of conducting each department and activity of the City for the ensuing fiscal year and corresponding items for the current year and last preceding fiscal year, with reasons for increase and decrease recommended as compared with appropriations for the current year.
- An itemization of all anticipated income of the City from sources other than general property taxes and bond proceeds, with a comparative statement of the amounts received by the City from each of the sources for the last preceding and current fiscal year.
- An itemization of the amount of money to be raised from general property taxes, which, with income from other sources, will be necessary to meet the proposed expenditures.
- Any other information required by the Council and State law.

As required by law, the Common Council holds a public hearing on the proposed budget before final approval.

After approval of the annual budget by the Common Council, the amount of the tax to be levied or certified and the amounts of the various appropriations and the purposes thereof cannot be changed except by a two-thirds vote of the entire membership of the Common Council. Notice of such amendment is to be given by publication within 10 days thereafter in the Official City Newspaper.

No money is to be drawn from the treasury of the City or any obligation for the expenditure of money be incurred except in pursuance of the annual appropriation in the adopted budget or when changed as authorized. At the close of each fiscal year, any unencumbered balance of an appropriation reverts to the general fund and is subject to re-appropriation. Appropriations may be made by the Common Council, to be paid out of the income of the current year, for improvements or other objects or works that will not be completed within such year, and any such appropriations continue until the purpose for which it was made have been accomplished or abandoned.

The 2020 Budget Time line included a schedule as follows:

September 17, 2019	Distribution of the Mayor's Recommended Budget to the Common Council
September 17, 2018	Common Council meeting agenda includes a presentation overview of the budget and major budget initiatives. Alderman identify additional materials or information needed for the September 30 budget discussions
September 30, 2019	Committee of the Whole reviews Mayors Recommended Budget
October 1, 2019	Regular Common Council meeting, may continue work begun during the Committee of the Whole.
October 7, 2019	Alternate day for additional Committee of the Whole meeting and Budget Discussion
October 17, 2019	Preparation of Public Hearing Notice
October 16, 2019	Regular Common Council Meeting available for discussion of any budget topic as may be needed
October 23, 2019	Publication of Preliminary Budget and Public Hearing Notice
November 4, 2019	Committee of the Whole meeting available for discussion of any budget topics as may be needed
November 19, 2019	Public Hearing on the Proposed 2020 Budget
November 19, 2019	Common Council Meeting to Adopt 2020 Budget

Opportunities and Threats That Could Impact Franklin and Current and Future Year Budgets

Opportunities

- Franklin's history of strong property value growth, its location relative to significant transportation corridors, and past successful TID developments suggests that the community could again see strong development numbers if sufficient market-ready and market-attractive parcels become available
- Level of City tax rate is below comparable Milwaukee County communities
- Northerly expansion of the Waste Management Landfill will provide additional revenue from siting fees.
- Consolidation or active cooperation of similar services with neighboring communities
- Billing 100% of the fire protection charges to the water utility customers instead of the current practice of 50% to the property tax levy and 50% to the utility customer – the Public Fire Protection tax levy supported fee is \$271,000
- Establishing a property tax equivalent from the Sewer Service Fund that would provide the equivalent of property taxes on the sewer service assets similar to the amounts charged to the Water Utility (requires state law change)
- Development activities south of Ryan Road will spur additional investment due to the construction of the Ryan Creek Sewer Interceptor
- Infrastructure design requirements on new development that result in longer lasting infrastructure components, reducing demand for replacement costs
- Technology enhancements in the government functions that increase productivity of service providers – i.e. tablets that permit in field updates to infrastructure maintenance
- Utility monitoring that identifies lost water earlier and avoids losing water to the environment.
- Implementing a change in wholesale water to the City of Milwaukee will provide predictability in long term consumer rates.
- New natural conservation recreation areas as a result of MMSD and Waste Management agreements improve quality of life for residents
- Joining the Wisconsin Retirement System will help in employee attraction and retention and provide predictable expenditures to support retirees
- The new Loomis Road Industrial Park will open opportunities to support attraction of needed but less restricted businesses to the city

Threats

- Difficulties and expenses with an impending TID closure date for the Area D business park development limits city investment flexibility
- Lack of developed and ready business park parcels will slow high-value, non-residential growth and possibly lose existing businesses

- Lack of population density limits “quality of life” developments.
- Continued efforts by the State to reduce aids to municipalities For example, the proposed 2015-16 State Budget contained language to eliminate personal property tax payments by businesses and to remove the Stat’s contribution to local governments for matching Exempt Computer Aids Both are large revenue sources to the City The proposals failed but received significant consideration, and the personal property tax proposal is again in the State budget under consideration at this time
- Continued erosion of legislative support for local government in property tax assessment practice, use of road right-of-way, continued reduction in state/county funding share in public works projects increases local costs and reduces property tax revenue.
- Municipal property tax levy increases are limited to the larger of new construction growth or 0%, while various user fees increases are further limited by requiring offsets against the allowable levy
- State restrictions on local control and decision making can affect expenditures, revenues, services, and alternatives
- Structural deficits in the Capital funds caused by revenue reductions without lasting expense reductions or by increased demands and needs.
- Demands on and for program and operating expenditures:
 - Potential for large increases in annual health care costs and the impact of national healthcare reforms on the City’s group plan
 - Development of the Park plan could strain available financial resources
 - Potential cost of a large scale Emerald Ash Borer control program.
 - Seed capital for sewer build out in Southwest Sewer District.
 - Continued changes to the paramedic contract may cause program changes and increased personnel and training costs
- Lack of growth, current state restrictions, and other threats could cause reductions in staff and/or services
- The inter-relationship of multiple threats can magnify problems while limiting solutions For example, the State maintaining levy limits require new growth and development, which is itself at risk
- ‘Cord cutting’ and the impact on the \$500,000 of annual cable TV tax revenue.
- Aging workforce, with the potential for loss of intellectual capital upon retirement and the added costs from a legacy defined benefit pension plan.
- The difficulty in replacing personnel vacancies when the workforce pool is getting smaller Due to very low unemployment and market pressure on wages, benefits and working conditions.
- Continued unchecked rate increases in the cost of water for the next few years

The Common Council may wish to modify this list with additional opportunities or threats prior to the public hearing
 Updated Sept 19, 2019

CITY OF FRANKLIN
Summary of Assessed Value - Final

	Jan 1, 2019					Jan 1, 2019	Jan 1, 2018		PCT
	Total	TID #3	TID #4	TID #5	TIF	Assessed	Assessed		Change
	Assessed	Assessed	Assessed	Assessed	Assessed	Values	Values	Difference	
	Values	Values	Values	Values	Values	Less TID	Less TID		
Personal Property-manufacturing @ FMV	15,312,700	-	29,700	-	29,700	15,283,000	16,581,700	(1,298,700)	
Assessment Ratio	97 007% ²		97 007%	0 000%	96 970%	97 005%	100 201%		
P P @ Est Assessed Value	14,854,000	-	28,800	-	28,800	14,825,200	16,615,100	(1,789,900)	-10 8%
Real Estate-manufacturing @ FMV	152,492,500	-	1,646,600	-	1,646,600	150,845,900	145,527,124	5,318,776	
Assessment Ratio	97 007% ²		97 007%	0 000%	97 006%	97 007%	100 201%		
R E @ Est Assessed Value	147,928,400	-	1,597,300	-	1,597,300	146,331,100	145,819,700	511,400	0 4%
Manufacturing at Est Assessed Value	162,782,400	-	1,626,100	-	1,626,100	161,156,300	162,434,800	(1,278,500)	-0 8%
Real Estate - Residential	3,163,899,045	63,303,600	24,309,800	995,500	88,608,900	3,075,290,145	2,932,613,030	142,677,115	4 9%
Real Estate - Commercial	846,605,500	164,377,300	40,183,200	22,698,200	227,258,700	619,346,800	599,034,100	20,312,700	3 4%
Real Estate - Agricultural/Other	19,891,700		507,500		507,500	19,384,200	19,161,000	223,200	1 2%
Total Real Estate	4,030,396,245	227,680,900	65,000,500	23,693,700	316,375,100	3,714,021,145	3,550,808,130	163,213,015	4 6%
Personal Property - Commercial	36,247,100	9,254,900	4,095,200	85,800	13,435,900	22,811,200	22,687,000	124,200	0 5%
Residential, Commercial & Agricultural	4,066,643,345 ¹	236,935,800	69,095,700	23,779,500	329,811,000	3,736,832,345	3,573,495,130	163,337,215	4 6%
Sub total	4,229,425,745	236,935,800	70,721,800	23,779,500	331,437,100	3,897,988,645	3,735,929,930	162,058,715	4 3%
Less TID Base	-	(173,488,200)	(19,817,900)	(3,015,800)	(196,321,900) ^{3,4}	196,321,900 ³	196,321,900	-	0 0%
Total Assessed Value - 2019	<u>4,229,425,745</u>	<u>63,447,600</u>	<u>50,903,900</u>	<u>20,763,700</u>	<u>135,115,200</u>	<u>4,094,310,545</u>	<u>3,932,251,830</u>	<u>162,058,715</u>	4 1%
Percent Increase	4 8%	16 9%	6 7%	1800 7%	31 1%	4 1%			
2019 Breakdown by Type									
Real Estate	4,178,324,645	54,192,700	46,779,900	20,677,900	121,650,500	4,056,674,145	3,892,949,730	163,724,415	
Personal Property	51,101,100	9,254,900	4,124,000	85,800	13,464,700	37,636,400	39,302,100	(1,665,700)	
Total Assessed Value - 2019	<u>4,229,425,745</u>	<u>63,447,600</u>	<u>50,903,900</u>	<u>20,763,700</u>	<u>135,115,200</u>	<u>4,094,310,545</u>	<u>3,932,251,830</u>	<u>162,058,715</u>	
2018 Breakdown by School District									
Franklin School District	3,208,068,400	-	-	20,763,700	20,763,700	3,187,304,700	3,051,457,330	135,847,370	
Oak Creek/Franklin School District	771,293,045	63,447,600	50,903,900	-	114,351,500	656,941,545	639,977,100	16,964,445	
Whitnall School District	250,064,300	-	-	-	-	250,064,300	240,817,400	9,246,900	
Total Assessed Value - 2019	<u>4,229,425,745</u>	<u>63,447,600</u>	<u>50,903,900</u>	<u>20,763,700</u>	<u>135,115,200</u>	<u>4,094,310,545</u>	<u>3,932,251,830</u>	<u>162,058,715</u>	
Total Assessed Value - 2018	<u>4,035,310,280</u>	<u>54,269,250</u>	<u>47,696,800</u>	<u>1,092,400</u>	<u>103,058,450</u>	<u>3,932,251,830</u>			

¹ Agrees to Statement of Assessment

² Per DOR Average Assessment Ratio to be received

³ 1/1/05 base for TIF#3 & TIF #4 per DOR & 2013 TID 3 Amendment

4 1/1/2016 base for TID #5 per DOR

**CITY OF FRANKLIN
Assessed Value by District**

	Final			Total	Residential	Commercial
	#5 Franklin	#1 Oak Creek	#3 Whitnall		Agricultural Total	Manufacturing Total
Real Estate - Manufacturing	108,911,400	38,370,500	5.0% 646,500	147,928,400		147,928,400
Real Estate	3,071,412,500 *	711,468,545 *	247,515,200	4,030,396,245	4,030,396,245	
Total Real Estate	3,180,323,900	749,839,045	248,161,700	4,178,324,645	4,030,396,245	147,928,400
Personal Property - Manufacturing	11,872,200	2,834,100	147,700	14,854,000		14,854,000
Personal Property	15,872,300 *	18,619,900 *	1,754,900 *	36,247,100	36,247,100	
Total Personal Property	27,744,500	21,454,000	1,902,600	51,101,100	36,247,100	14,854,000
Total	3,208,068,400	771,293,045	250,064,300	4,229,425,745	4,066,643,345	162,782,400
	100 00%	100 00%	100 00%			
Total Assessed Value (TIF in)	3,208,068,400	771,293,045	250,064,300	4,229,425,745	4,066,643,345	162,782,400
Total Real Estate Assessed Value (TIF in)	3,180,323,900	749,839,045	248,161,700	4,178,324,645	4,030,396,245	147,928,400
Total Pers Prop Assessed Value (TIF in)	27,744,500	21,454,000	1,902,600	51,101,100	36,247,100	14,854,000
Total Assessed Value (TIF in)	3,208,068,400	771,293,045	250,064,300	4,229,425,745	4,066,643,345	162,782,400
TIF Assessed Values -Increment	(20,763,700)	(114,351,500)	-	(135,115,200)	(134,913,315)	(201,885)
Total Assessed Value (TIF out)	3,187,304,700	656,941,545	250,064,300	4,094,310,545	3,931,730,030	162,580,515
2019						
Total Residential RE Assessed Value (TIF in)	2,623,671,500	374,516,045	165,711,500	3,163,899,045		
Percent of total	81 8%	48 6%	66 3%	74 8%		
Total RE Commercial, Manufacturing, Agriculture	538,202,600	374,681,600	82,450,200	995,334,400		
Percent of total	16 8%	48 6%	33 0%	23 5%		
Other & Pers Prop Assessed Value (TIF in)	46,194,300	22,095,400	1,902,600	70,192,300		
Percent of total	1 4%	2 9%	0 8%	1 7%		
Total Assessed Value (TIF in)	3,208,068,400	771,293,045	250,064,300	4,229,425,745	-	-
	100 0%	100 0%	100 0%	100 0%		
Total Assessed Value (TIF in)	3,208,068,400	771,293,045	250,064,300	4,229,425,745		

CITY OF FRANKLIN, WISCONSIN
Assessed Values by Property Class
Last Ten Years

		Residential	Commercial	Other	Manufacturing	Personal Property	Total	Percent Change	Ratio to Market Value
1-Jan									
2019	#	3,163,899,045	846,605,500	19,891,700	147,928,400	51,101,100	4,229,425,745	4.8%	97.0%
2018	#	3,013,005,480	801,651,700	19,663,100	147,427,000	53,563,000	4,035,310,280	4.7%	100.2%
2017	#	2,838,161,900	776,873,400	19,370,100	145,697,200	74,663,600	3,854,766,200	4.1%	99.1%
2016	#	2,694,247,825	759,562,700	19,596,500	150,592,900	80,479,000	3,704,478,925	9.1%	99.0%
2015		2,404,990,700	760,663,600	18,879,700	135,834,500	76,174,600	3,396,543,100	0.9%	92.7%
2014		2,383,400,600	754,301,600	18,872,100	123,011,900	85,006,600	3,364,592,800	0.1%	93.7%
2013	#	2,368,565,600	751,653,500	18,839,000	126,646,100	94,023,900	3,359,728,100	-8.0%	98.4%
2012		2,640,305,880	761,761,108	20,985,100	134,754,000	95,404,700	3,653,210,788	0.2%	103.8%
2011	*	2,639,608,880	762,172,408	20,712,300	132,571,800	90,644,700	3,645,710,088	0.0%	99.3%
2010		2,633,160,480	763,519,408	20,445,100	133,697,500	93,921,500	3,644,743,988	-3.1%	99.0%

Percentage of Total Assessed Values

		Residential	Commercial	Other	Manufacturing	Personal Property	Total
2019	#	74.8%	20.0%	0.5%	3.5%	1.2%	100.0%
2018	#	74.7%	19.9%	0.5%	3.7%	1.3%	100.0%
2017	#	73.6%	20.2%	0.5%	3.8%	1.9%	100.0%
2016	#	72.7%	20.5%	0.5%	4.1%	2.2%	100.0%
2015		70.8%	22.4%	0.6%	4.0%	2.2%	100.0%
2014		70.8%	22.4%	0.6%	3.7%	2.5%	100.0%
2013	#	70.5%	22.4%	0.6%	3.8%	2.8%	100.0%
2012		72.3%	20.9%	0.6%	3.7%	2.6%	100.0%
2011	*	72.4%	20.9%	0.6%	3.6%	2.5%	100.0%
2010		72.2%	20.9%	0.6%	3.7%	2.6%	100.0%

Revaluation year
 * Reassessment Year

In 2018, the State exempted a class of Personal Property valued at \$17,015,100 in 2017

	Equated Values - Increment					Pct Change	Pct Total Assessed
	TID 2	TID3	TID 4	TID5	All TID's		
2019	n/a	64,781,500	52,629,500	30,859,200	148,270,200	50.0%	3.5%
2018	n/a	51,181,600	46,431,200	1,261,200	98,874,000	-10.8%	2.5%
2017	n/a	62,049,100	47,593,400	1,211,500	110,854,000	10.9%	2.9%
2016	n/a	55,256,200	44,691,300	n/a	99,947,500	-21.4%	2.7%
2015	n/a	72,829,900	54,274,300	n/a	127,104,200	9.1%	3.7%
2014	n/a	72,785,000	43,675,900	n/a	116,460,900	12.7%	3.5%
2013	n/a	64,305,700	39,050,100	n/a	103,355,800	5.9%	3.1%
2012	n/a	63,917,800	33,693,500	n/a	97,611,300	-13.4%	2.7%
2011	n/a	72,652,600	40,050,300	n/a	112,702,900	-59.3%	3.1%
2010	178,745,000	61,434,700	36,501,900	n/a	276,681,600	-16.6%	7.6%

In 2018, a large parcel won a \$10 million reduction in assessed value

L:\41803 VOL1 Finance\BUDGET\2020 Budget\Assessed Values\Assessed Values - 10 Yr History.xlsx\Values

This page left intentionally blank.

City of Franklin
Tax Equalization Ratio
2020 Budget

Tax Rate: The tax rate is developed by dividing the total tax levy by the City Assessed Value. An individual property tax bill is the result of its assessed value divided by total assessed value times the tax levy.

	2015-16	2016-17	2017-18	2018-19	2019-2020	Inc (Dec)
Assessed Value TID Out	3,297,064,200	3,601,192,725	3,748,973,400	3,932,144,360	4,094,310,545	4.12%
Assessed Value TID In	3,396,543,100	3,704,478,925	3,854,766,200	4,035,237,210	4,229,425,745	4.81%
Percentage Change	0.95%	9.07%	4.06%	4.68%		
Equalized Value TID Out	3,522,081,700	3,629,055,600	3,778,072,200	3,924,067,400	4,211,998,800	7.34%
Percentage Change	1.41%	4.49%	4.11%	3.86%	7.34%	
TID 3 Increment	72,829,900	55,256,200	62,049,100	51,181,600	64,781,500	26.57%
TID 4 Increment	54,274,300	44,691,300	47,593,400	46,431,200	52,629,500	13.35%
TID 5 Increment			1,211,500	1,261,200	30,859,200	2346.81%
TID 6 Increment						
TID 7 Increment						
Total - TID In Equalized Value	3,649,185,900	3,729,003,100	3,888,926,200	4,022,941,400	4,360,269,000	8.39%
Percentage Change	1.66%	2.19%	4.29%	3.45%	8.39%	
Assessment Ratio	93.07674%	99.06681%	99.11732%	100.30564%	97.00737%	
City Tax Levy - TID Out	\$ 20,509,000	\$ 20,509,000	\$ 21,027,849	\$ 21,389,375	\$ 21,741,900	1.65%
Equalized Rate TID Out	0.005822977	0.005651333	0.005565762	0.005450817	0.005161896	-5.30%
Percentage Change	-1.39%	-4.29%	-1.51%	-2.07%	-5.30%	
Tax Levy - TID In	\$ 21,249,125	\$ 21,073,837	\$ 21,644,836	\$ 21,928,319	\$ 22,507,255	2.64%
Tax rate on Assessed Value	6.2561034	5.6887452	5.6150840	5.4342082	5.3215866	\$ (0.1126) -2.07%
Tax Rate Based Strictly on Assessed Value	6.2203824	5.6950576	5.6089619	5.4396210	5.3102714	-2.38%
Equalization Difference	0.0357210	(0.0063124)	0.0061221	(0.0054128)	0.0113152	
Expenditure Restraint Equalized Tax Rate	0.0008230	0.0006513	0.0005658	0.0004508	0.0001619	

CITY OF FRANKLIN, WISCONSIN
Property Tax Levies by Tax Jurisdiction
Last Ten Years

Levy Year	State of Wisconsin	Milwaukee County	School Districts					City of Franklin				Total
			Franklin	Whitnall	Oak Creek-Franklin	School Levy Credit	MATC	MMSD	Local	Tax Increment	Special Charges	
2010	622,907	15,112,830	31,535,755	2,404,637	4,816,333	(6,277,662)	6,512,551	4,718,481	20,965,000	6,737,305	758,894	87,907,031
2011	623,904	16,812,497	31,435,718	2,208,503	5,268,377	(6,195,239)	6,934,559	5,188,886	20,467,000	2,560,324	1,900,389	87,204,918
2012	598,062	17,287,141	31,787,042	2,237,434	5,553,401	(6,185,506)	7,258,001	5,582,906	20,509,000	2,363,758	1,799,510	88,790,749
2013	579,423	16,986,670	32,784,606	2,174,991	5,254,726	(6,246,198)	7,043,487	5,638,269	20,509,000	2,526,924	1,796,214	89,048,112
2014	609,193	17,713,835	32,782,988	2,285,650	5,557,471	(6,323,990)	4,411,951	5,955,818	20,509,000	2,690,638	1,767,143	87,959,695
2015	619,289	18,083,210	33,404,871	2,223,327	5,928,300	(7,265,748)	4,428,322	6,145,125	20,509,000	3,020,350	1,727,974	88,824,019
2016	632,834	18,496,951	33,404,863	2,224,862	5,748,697	(7,284,002)	4,571,805	6,354,128	20,509,000	2,267,466	1,758,435	88,685,039
2017	**	19,090,000	33,783,303	2,346,376	5,425,692	(8,010,872)	4,750,585	6,519,552	21,027,849	2,471,104	1,672,640	89,076,229
2018	**	19,244,848	34,189,665	2,349,780	5,535,027	(7,967,025)	4,809,220	6,650,847	21,389,375	2,156,858	1,646,735	90,005,330
2019	**	20,157,046	34,714,826	2,375,394	5,994,101	(7,927,867)	4,983,668	6,931,842	21,741,900	3,261,911	1,820,372	94,053,193

% increase from 2007		33 4%	10 1%	-1 2%	24 5%		-23 5%	46 9%	3 7%	-51 6%	139.9%	7.0%
----------------------	--	-------	-------	-------	-------	--	--------	-------	------	--------	--------	------

** In 2017 the State sunsetted its Property Tax Levy

CITY OF FRANKLIN, WISCONSIN
 Direct and Overlapping Property Tax Rates
 Last Ten Years
 (rate per \$1,000 of assessed value)

Budget Year	Overlapping Rates										Total Tax Rate by District			Total Levy City of Franklin
	School Districts			School Credits	Milwaukee Area		Milwaukee Metropolitan		State	School Districts				
	Franklin	Oak Creek	Whitnall		City of Franklin	Technical College	Milwaukee County	Sewerage District		Franklin	Oak Creek	Whitnall		
2011	*	12.22	8.69	10.40	(1.72)	6.22	1.93	4.49	1.45	0.17	24.76	21.23	22.94	20,965,000
2012		11.62	8.83	9.56	(1.70)	5.79	1.96	4.76	1.52	0.17	24.12	21.33	22.06	20,467,000
2013		11.72	9.09	9.72	(1.69)	5.78	2.04	4.87	1.57	0.16	24.45	21.82	22.45	20,509,000
2014	#	13.26	9.10	10.67	(1.86)	6.29	2.16	5.21	1.73	0.17	26.97	22.81	24.38	20,509,000
2015		13.21	9.76	11.11	(1.88)	6.28	1.36	5.44	1.83	0.18	26.42	22.97	24.32	20,509,000
2016		13.29	10.57	10.88	(2.14)	6.26	1.35	5.52	1.87	0.18	26.33	23.61	23.92	20,509,000
2017	*	12.04	9.39	10.08	(1.97)	5.69	1.27	5.13	1.76	0.17	24.09	21.44	22.13	20,509,000
2018	*	11.64	8.82	10.29	(2.08)	5.62	1.27	5.10	1.74	-	23.28	20.46	21.94	21,027,849
2019	*	11.21	8.58	9.76	(1.97)	5.43	1.22	4.89	1.69	-	22.47	19.84	21.02	21,389,375
2020	*	10.92	9.12	9.50	(1.87)	5.32	1.22	4.93	1.70		22.22	20.42	20.80	21,741,900

Note # Revaluation Year
 * Reassessment Impact

In 2017 the State sunsetted its Property Tax Levy

This page left intentionally blank.

STATE OF WISCONSIN: CITY OF FRANKLIN: MILWAUKEE COUNTY

ORDINANCE NO. 2019-2398

AN ORDINANCE ADOPTING THE 2020 ANNUAL BUDGETS FOR THE GENERAL, CIVIC CELEBRATIONS, ST MARTIN'S FAIR, DONATIONS, GRANT, SOLID WASTE COLLECTION, SANITARY SEWER, CAPITAL OUTLAY, EQUIPMENT REPLACEMENT, STREET IMPROVEMENT, CAPITAL IMPROVEMENT, DEBT SERVICE, DEVELOPMENT, UTILITY DEVELOPMENT, TID 3, TID 4, TID 5, TID 6, TID 7, AND INTERNAL SERVICE FUNDS AND ESTABLISHING THE TAX LEVY AND OTHER REVENUE FOR THE CITY OF FRANKLIN AND ESTABLISHING THE SOLID WASTE FEE

WHEREAS, the Committee of the Whole has reviewed and amended, where desired, the 2020 Mayor's Recommended Budgets for the General, Civic Celebrations, St Martin's Fair, Donations, Grant, Solid Waste Collection, Sanitary Sewer, Capital Outlay, Equipment Replacement, Street Improvement, Capital Improvement, Debt Service, Development, Utility Development, TID 3, TID 4, TID 5, TID 6, TID 7 and Internal Service Funds for the City of Franklin; and

WHEREAS, debt incurred and anticipated has 2020 required repayments for TID 3, TID 4, TID 5, TID 6, TID 7, Debt Service and the Sanitary Sewer Funds; and

WHEREAS, the 2020 Proposed Budget recommended by the Committee of the Whole includes property taxes of \$21,741,900 that are levied to support the 2020 Annual Budget with a resulting City tax rate of approximately \$5.303 with the Common Council concurring in the need and with the final rate being the mathematical result of statutory property tax billing process, including, but not limited to, inclusion of the required state adjustment for equalization; and

WHEREAS, for the purposes, in part, of accounting detail, transparency of governmental actions and intent, efficiency of operations, and enhanced record keeping, the 2020 Proposed Budget document and format provides greater detail and categorization of anticipated expenditures than required by Wisconsin Statutes §65.90, which provides that "all proposed appropriations for each department, activity and reserve account" shall be listed in the budget; and, therefore, expenditure appropriation unit amounts are itemized and, entitled "Official Budget Appropriation Units," while the remaining pages of the document provide supplemental information for informational purposes as earlier noted; and

WHEREAS, a Public Notice of the 2020 Proposed Budget appeared in the South Now on October 23, 2019; and

WHEREAS, a Public Hearing was held by the Common Council on November 19, 2019, regarding the 2020 Proposed Budget.

NOW, THEREFORE, the Common Council of the City of Franklin does hereby ordain as follows:

- Section 1 That the 2020 Expenditure Budgets, summarized herein, for the General Fund as \$29,228,120, for Civic Celebrations Fund as \$104,528, for the St Martin's Fair Fund as \$57,866, for Donations Fund as \$68,950, for Grant Funds as \$327,054, for the Solid Waste Collection Fund as \$1,971,287, for the Capital Outlay Fund as \$989,350, for the Equipment Replacement Fund as \$850,000, for the Street Improvement Fund as \$1,300,000, for the Development as \$25,000, for the Debt Service Fund as \$1,587,772, for City purposes totaling \$36,509,927, for Sanitary Sewer Fund Operating Expenditure Budget as \$3,843,987, for the Capital Improvement Fund as \$4,920,000, for TID 3 Fund as \$1,469,520, for TID 4 Fund as \$11,106,290, for TID 5 Fund as \$919,063, for TID 6 Fund as \$3,365,960, for TID 7 Fund as \$282,550 and for Internal Service Fund as \$4,233,863, with expenditure appropriation unit amounts as set forth on the tables entitled "Official Budget Appropriation Units" (which is attached hereto and incorporated herein by reference) and as set forth by department, activity, and reserve account (all as maintained by the City in a multiple-fund accounting structure) are adopted as the annual expenditure budgets for the City of Franklin for fiscal year 2020.
- Section 2 The Sanitary Sewer Fund includes 2020 capital additions of \$3,586,300 and debt service of \$1,691,786, with revenues of \$3,836,600 and operating expenditures of \$3,843,987.
- Section 3 Debt payments of \$1,587,772 in the Debt Service Fund, \$745,265 in TID 3, \$890,763 in TID 5, \$281,590 in TID 6, \$268,549 in TID 7 and in the Sanitary Sewer fund of \$1,691,786, are adopted as annual required payments for those respective funds for fiscal year 2020.
- Section 4 That the 2020 property taxes used to support the General Fund of \$19,005,700, the Library Fund of \$1,340,500, the Capital Outlay Fund of \$295,700, and the Debt Service Fund of \$1,100,000 for City purposes, totaling \$21,741,900, are levied and adopted as the annual property tax levies for fiscal year 2020 with a resulting City tax rate of approximately \$5.303 per thousand assessed value with the final rate being the mathematical result of statutory property tax billing process, including, but not limited to, inclusion of the required state adjustment for equalization.
- Section 5 That the 2020 Revenue Budgets, other than non-TID property taxes and debt proceeds, for the General Fund of \$8,123,630, for the Civic Celebrations Fund of \$119,000, for the St. Martin's Fair Fund of \$38,000, for the Donations Fund of \$11,000, for the Grant Funds of \$256,830, for the Solid Waste Collection Fund of \$1,989,849, for the Capital Outlay Fund of \$522,700, for the Equipment Replacement Fund of \$771,500, for the Street Improvement Fund of \$1,218,300, for the Capital Improvement Fund of \$1,247,000, for the Development Fund of \$2,253,200, for the Utility Development Fund of \$93,000, for the TID 3 Fund of \$532,500, for the TID 4 Fund of \$242,900, for TID 5 of \$1,000, for the TID 6 of \$32,500, for TID 7 of \$270,000 and for the Internal Service Fund of \$3,523,486

for City purposes, totaling \$21,246,395, are adopted as the annual revenue budgets for other than property taxes for the City of Franklin for fiscal year 2020.

- Section 6 That additional revenue of \$9,450,000 in the form of new debt is required with \$6,200,000 in TID 4, and \$3,250,000,000 in TID 6, less debt issuance costs totaling \$120,000 required to fund expenditures.
- Section 7 That transfers into the Civic Celebrations Fund of \$13,000, the St. Martin's Fair Fund of \$11,000, the Debt Service Fund of \$487,772, the Capital Improvement Fund of \$2,841,500, for a total of \$3,353,272 are adopted as the annual transfers in as contained in the budget for the City of Franklin for fiscal year 2020.
- Section 8 That transfers out of the General Fund total \$524,000, of the Utility Development Fund total \$1,120,000, of the Development Fund total \$1,075,442, of the Special Assessment Fund total \$634,090, for a total of \$3,353,532 for fiscal year 2020.
- Section 9 That the 2020 Solid Waste Collection Fund fee is \$134.60 for each property eligible to receive the solid waste collection service.
- Section 10 That the Capital Improvement Fund expenditure appropriation, excluding the Contingency allocation, shall be administered as if adopted on a "per project" basis, and unless otherwise requiring a statutorily-executed budget modification, a modification of the appropriation's administrative allocation between or to projects is subject to authorization by at least a two-thirds majority of the Common Council in the form of a budget modification, which, as an internal administrative process, does not initiate publication requirements.
- Section 11 That the single expenditure appropriation for "Contingency" within the General Fund shall be administered for City purposes as if adopted as distinct appropriations for \$1,335,000 "Restricted" and \$125,000 "Unrestricted" contingency budgets as shown within the "Unclassified, Contingency, and Anticipated Under Spending" budget detail, with "Restricted" contingency appropriations not authorized for direct expenditure and requiring a budget modification approved by two-thirds of the Common Council, interpreted consistent with statutes, moving the appropriation to "Unrestricted" contingency or another valid appropriation unit prior to or in conjunction with any spending authorization.
- Section 12 That the Capital Outlay Fund expenditure appropriation shall be administered as if adopted on the department/division basis, (except the Information Services Department shall also include all planned computer and computer-related expenditures distributed and assigned, in whole or in part and for accounting purposes, to various other departments), and unless otherwise requiring a statutorily executed budget modification, a modification of the appropriation's administrative allocation between departments and changes, valued in excess of

\$5,000, in the departmental list of capital items or quantity of items to be purchased are subject to authorization by the Common Council.

Section 13 That the Grant Funds appropriation units shall be segregated into Health (Health Department) and Other (all other Departments), with each having a single appropriation unit comprising their respective Personnel Services; Other Services, Supplies, etc.; and Capital Outlay expenditures.

Section 14 That the Finance Department and Director of Administration shall cause to be published and made available a "City of Franklin 2020 Annual Budget" document that 1) incorporates the proposed budget as presented in the public hearing notice, including any additional changes as provided for herein, 2) incorporates the necessary and corresponding changes to the budget document text and tables as initially set forth in the Mayor's Recommended Budget document, 3) removes supplemental pages from the preliminary document that were incorporated for review, and 4) incorporates the 2020 Annual Budgets of the Library Fund, the Auxiliary Library Fund, the Tourism Commission Fund, and the Water Utility Fund as adopted by their respective boards.

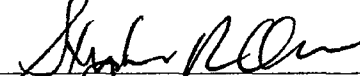
Section 15 The terms and provisions of this ordinance are severable. Should any term or provision of this ordinance be found to be invalid by a court of competent jurisdiction, or otherwise be legally invalid or fail under the applicable rules of law to take effect and be in force, the remaining terms and provisions shall remain in full force and effect.

Section 16 Appropriations within the General Fund include \$1,000 in Legal Non-personnel cost additions and a \$1,000 reduction of the Restricted Contingency.

Introduced at a special meeting of the Common Council of the City of Franklin this 19th day of November, 2019 by Alderman Dandrea.


Passed and adopted at a special meeting of the Common Council of the City of Franklin this 19th day of November, 2019.

APPROVED:



Stephen R. Olson, Mayor

ATTEST



Sandra L. Wesolowski, City Clerk

AYES 6 NOES 0 ABSENT 0

City of Franklin, WI
General Fund - Fund 01

Official Budget Appropriation Units

2020
ADOPTED

	2018 ACTIVITY	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	1 19 Fcst	2020 ADOPTED	Fav (-Unf) Prior Adopted Pct
REVENUES						
REAL ESTATE TAXES	16,887,688	18,130,675	18,130,675	18,125,000	19,005,700	4 8%
REVENUE - OTHER TAXES	724,051	695,800	695,800	702,500	685,900	-1 4%
TRANSFERS - IN	1,011,392	1,109,250	1,139,875	1,139,125	1,050,000	-5 3%
INTERGOVERNMENTAL	2,317,488	1,736,127	1,736,127	1,728,200	1,746,400	0 6%
LICENSES & PERMITS	1,166,158	1,041,490	1,041,490	968,555	903,200	-13 3%
FINES, FORFEITURES AND PENALTIES	475,840	546,000	546,000	500,000	546,000	0 0%
CHARGES FOR SERVICES	2,405,405	2,056,950	2,056,950	2,432,700	2,527,300	22 9%
INTERGOVERNMENTAL CHARGES	192,542	207,500	207,500	184,000	182,000	-12 3%
INTEREST & INV INCOME	241,397	265,000	265,000	508,800	343,580	29 7%
MISCELLANEOUS	244,135	159,650	159,650	153,450	139,250	-12 8%
Total Revenues	25,666,096	25,948,442	25,979,067	26,442,330	27,129,330	4 6%
Totals for dept 0101 - MAYOR	18,488	18,482	18,482	18,480	18,482	0 0%
Totals for dept 0102 - ALDERMEN	47,403	47,409	47,409	47,430	47,409	0 0%
Totals for dept 0121 - MUNICIPAL COURT	181,190	186,933	189,878	189,245	193,490	3 5%
Totals for dept 0141 - CITY CLERK	300,676	319,569	313,868	308,785	353,001	10 5%
Totals for dept 0142 - ELECTIONS	54,840	32,525	32,358	14,900	70,404	116 5%
Totals for dept 0144 - INFORMATION SERVICES	124,968	127,381	129,467	129,360	131,451	3 2%
Totals for dept 0147 - ADMINISTRATION	297,079	311,278	317,208	318,330	411,533	32 2%
Totals for dept 0151 - FINANCE	427,137	464,090	437,740	415,600	419,877	-9 5%
Totals for dept 0181 - MUNICIPAL BUILDINGS	89,772	97,479	103,080	100,030	101,001	3 6%
Totals for dept 0199 - CONTINGENCY		81,228			0	-100 0%
Personnel Costs - General Government	1,541,553	1,686,374	1,589,490	1,542,160	1,746,648	3 6%
Totals for dept 0101 - MAYOR	4,800	6,350	6,350	5,600	7,850	23 6%
Totals for dept 0102 - ALDERMEN	22,449	25,191	25,191	24,550	25,651	1 8%
Totals for dept 0121 - MUNICIPAL COURT	36,057	58,450	58,450	20,750	19,625	-66 4%
Totals for dept 0141 - CITY CLERK	24,783	27,200	27,200	25,800	27,200	0 0%
Totals for dept 0142 - ELECTIONS	10,189	10,100	10,100	8,700	16,500	63 4%
Totals for dept 0144 - INFORMATION SERVICES	327,974	392,468	441,213	431,100	429,878	9 5%
Totals for dept 0147 - ADMINISTRATION	136,032	133,475	138,475	100,550	129,655	-2 9%
Totals for dept 0151 - FINANCE	92,407	122,870	122,992	107,225	115,710	-5 8%
Totals for dept 0152 - AUDITOR	30,255	37,025	37,025	33,400	30,050	-18 8%
Totals for dept 0154 - CITY ASSESSORS	223,081	229,550	229,550	225,400	233,350	1 7%
Totals for dept 0161 - LEGAL SERVICES	302,842	348,650	348,650	316,350	358,000	2 7%
Totals for dept 0181 - MUNICIPAL BUILDINGS	112,225	117,015	117,780	112,250	130,515	11 5%
Totals for dept 0194 - INSURANCE	77,508	86,950	86,950	95,200	95,850	10 2%
Totals for dept 0198 - UNCLASSIFIED EXPENSES	1,127	2,500	22,500	15,500	27,500	1000 0%
Non-Personnel - General Government	1,401,729	1,597,794	1,672,426	1,522,375	1,647,334	3 1%
GENERAL GOVERNMENT TOTAL	2,943,282	3,284,168	3,261,916	3,064,535	3,393,982	3 3%
Totals for dept 0211 - POLICE DEPT	7,496,527	7,703,409	7,544,145	7,649,925	7,970,358	3 5%
Totals for dept 0212 - PD DISPATCH	984,834	1,184,017	1,198,143	1,131,700	1,197,247	1 1%
Dept 213 - GENERAL PUB SAFETY	0	0		0	-	
Totals for dept 0221 - FIRE DEPT	5,936,383	6,009,935	6,033,305	5,845,350	6,286,453	4 6%
Totals for dept 0231 - INSPECTION SERVICES	795,769	860,216	844,837	680,805	768,655	-10 6%
Personnel Costs - Public Safety	15,213,513	15,757,577	15,620,430	15,307,780	16,222,713	3 0%
Totals for dept 0211 - POLICE DEPT	1,082,890	1,197,800	1,217,273	1,182,817	1,226,530	2 4%
Dept 213 - GENERAL PUB SAFETY					-	
Totals for dept 0221 - FIRE DEPT	473,195	505,860	505,860	530,675	566,500	12 0%
Totals for dept 0223 - FIRE PROTECTION	279,840	283,300	283,300	280,000	283,300	0 0%
Totals for dept 0231 - INSPECTION SERVICES	20,242	32,050	137,536	127,630	140,335	337 9%
Totals for dept 0239 - SEALER OF WEIGHTS & MEASUREMENTS	7,600	7,600	7,600	7,600	7,600	0 0%
Non-Personnel Costs - Public Safety	1,863,767	2,026,610	2,151,569	2,128,722	2,224,265	9 8%
PUBLIC SAFETY TOTAL	17,077,280	17,784,187	17,771,999	17,436,502	18,446,978	3 7%
Totals for dept 0321 - ENGINEERING	480,363	612,306	611,697	583,900	590,261	-3 6%
Totals for dept 0331 - HIGHWAY	1,573,846	1,736,098	1,700,490	1,653,540	1,974,746	13 7%
Personnel Costs - Public Works	2,054,209	2,348,404	2,312,187	2,237,440	2,565,007	9 2%
Totals for dept 0321 - ENGINEERING	428,704	30,860	30,860	419,725	342,820	1010 9%
Totals for dept 0331 - HIGHWAY	613,686	833,318	1,000,141	953,650	890,800	6 9%
Totals for dept 0351 - STREET LIGHTING	286,664	349,500	349,500	313,500	346,000	-1 0%
Totals for dept 0361 - WEED CONTROL	5,108	9,050	9,050	7,000	7,050	-22 1%
Non-Personnel Costs - Public Works	1,334,162	1,222,728	1,389,551	1,693,875	1,586,670	29 8%
PUBLIC WORKS TOTAL	3,388,371	3,571,132	3,701,738	3,931,315	4,151,677	16 3%

City of Franklin, WI
General Fund - Fund 01

Official Budget Appropriation Units

2020
ADOPTED

	2018 ACTIVITY	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	1 19 Fcst	2020 ADOPTED	Fav (-Unf) Prior Adopted Pct
Personnel Costs - dept 0411 - PUBLIC HEALTH	560,113	634,447	624,512	533,400	628,585	-0 9%
Totals for dept 0411 - PUBLIC HEALTH	70,096	73,250	73,250	73,270	65,250	-10 9%
Totals for dept 0431 - ANIMAL CONTROL	39,925	43,100	43,100	41,000	43,800	1 6%
Non-Personnel Costs - Public Health	110,021	116,350	116,350	114,270	109,050	-6 3%
HEALTH & HUMAN SERVICES TOTAL	670,134	750,797	740,862	647,670	737,635	-1 8%
Totals for dept 0529 - ST MARTINS FAIR					0	
Totals for dept 0551 - PARKS	174,301	112,477	112,568	108,665	119,998	6 7%
Personnel Costs - Culture & Recreation	174,301	112,477	112,568	108,665	119,998	6 7%
Totals for dept 0551 - PARKS	47,333	48,225	48,225	43,700	66,450	37 8%
Totals for dept 0521 - RECREATION	19,281	22,000	23,450	23,000	24,000	9 1%
Non-Personnel Costs - Culture & Recreation	66,614	70,225	71,675	66,700	90,450	28 8%
CULTURE & RECREATION TOTAL	240,915	182,702	184,243	175,365	210,448	15 2%
Totals for dept 0621 - PLANNING	324,477	375,395	401,896	333,450	358,680	-4 5%
Totals for dept 0641 - ECONOMIC DEVELOPMENT	86,353	103,431	106,043	109,245	126,770	22 6%
Personnel Costs - Conservation & Development	410,830	478,826	507,939	442,695	485,450	1 4%
Totals for dept 0621 - PLANNING	51,591	74,450	107,200	82,600	74,950	0 7%
Totals for dept 0641 - ECONOMIC DEVELOPMENT	49,737	87,500	123,375	45,350	59,000	-32 6%
Non-Personnel Costs - Conservation & Development	101,328	161,950	230,575	127,950	133,950	-17 3%
CONSERVATION & DEVELOPMENT TOTAL	512,158	640,776	738,514	570,645	619,400	-3 3%
Totals for dept 0521 - RECREATION	13,000	13,000	13,000	13,000	13,000	0 0%
Totals for dept 0529 - ST MARTINS FAIR-USE FUNI	11,000	11,000	11,000	11,000	11,000	0 0%
Totals for dept 0998 - OTHER FINANCING USES/TF	60,000	250,000	258,100	0	500,000	100 0%
TRANSFERS OUT TOTAL	84,000	274,000	282,100	24,000	524,000	91 2%
CONTINGENCY	1,200	1,610,680	1,486,360	0	1,144,000	-29 0%
TOTAL EXPENDITURES	24,917,340	28,098,442	28,167,732	25,850,032	29,228,120	4 0%
NET REVENUES (EXPENDITURES)	748,756	(2,150,000)	(2,188,665)	592,298	(2,098,790)	-2 4%
BEGINNING FUND BALANCE	6,587,465	7,336,221	7,336,221	7,336,221	7,928,519	
ENDING FUND BALANCE	7,336,221	5,186,221	5,147,556	7,928,519	5,829,729	

City of Franklin, WI
Debt Service Funds 31 & 51

2020
ADOPTED

Official Budget Appropriation Units

	2018 ACTIVITY	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	1 19 Fcst	2020 ADOPTED	Fav (-Unf) Prior Adopted Pct
REVENUES						
REAL ESTATE TAXES	1,300,000	1,300,000	1,300,000	1,300,000	1,100,000	-15.4%
INTEREST & INV INCOME	3,958			13,500	-	
Total Revenues	1,303,958	1,300,000	1,300,000	1,313,500	1,100,000	-15.38%
EXPENDITURES						
PRINCIPAL	1,330,000	1,405,000	1,405,000	1,405,000	1,387,500	-1.2%
INTEREST	148,898	135,188	135,188	134,938	200,272	48.1%
Total Expenditures	1,478,898	1,540,188	1,540,188	1,539,938	1,587,772	3.1%
Excess Revenue (Expenditures)	(174,940)	(240,188)	(240,188)	(226,438)	(487,772)	
Transfers In	392,254	240,188	240,188	233,019	487,772	103.1%
Total Other Financing	392,254	240,188	240,188	233,019	487,772	103.1%
Net Change in Fund Balance	217,314	0	0	6,581	0	
Beginning Fund Balance	51,071	268,385	268,385	268,385	274,966	
Ending Fund Balance	268,385	268,385	268,385	274,966	274,966	
Special Assessments Fund 51						
REVENUE - OTHER TAXES	75,993			75,000	65,000	
INTEREST & INV INCOME	14,390			15,000	12,000	
Total Revenues	90,383	0	0	90,000	77,000	
Total Expenditures	-	-	-	-	-	
Excess Revenue (Expenditures)	90,383	0	0	90,000	77,000	
Transfers In					(34,090)	
Transfers Out	(60,000)				(600,000)	
Total Other Financing	(60,000)	-	-	-	(634,090)	
Net Change in Fund Balance	30,383	-	-	90,000	(557,090)	
Beginning Fund Balance	683,951	714,334	714,334	714,334	804,334	
Ending Fund Balance	714,334	714,334	714,334	804,334	247,244	
DEBT SERVICE FUND TOTAL						
REVENUES						
REAL ESTATE TAXES	1,300,000	1,300,000	1,300,000	1,300,000	1,100,000	-15.4%
REVENUE - OTHER TAXES	75,993	0	0	75,000	65,000	
INTEREST & INV INCOME	18,348	0	0	28,500	12,000	
Total Revenues	1,394,341	1,300,000	1,300,000	1,403,500	1,177,000	
EXPENDITURES						
PRINCIPAL	1,330,000	1,405,000	1,405,000	1,405,000	1,387,500	-1.2%
INTEREST	148,898	135,188	135,188	134,938	200,272	48.1%
DEBT ISSUANCE COSTS	-	-	-	-	-	
Total Expenditures	1,478,898	1,540,188	1,540,188	1,539,938	1,587,772	
Excess Revenue (Expenditures)	(84,557)	(240,188)	(240,188)	(136,438)	(410,772)	
Transfers In	392,254	240,188	240,188	233,019	453,682	0.0%
Transfers Out	(60,000)	-	-	-	(600,000)	
General Obligation Debt Issued	-	-	-	-	-	
Total Other Financing	332,254	240,188	240,188	233,019	(146,318)	
Net Change in Fund Balance	247,697	-	-	96,581	(557,090)	
Beginning Fund Balance	735,022	982,719	982,719	982,719	1,079,300	
Ending Fund Balance	982,719	982,719	982,719	1,079,300	522,210	

City of Franklin, WI
TID's

Official Budget Appropriation Units

2020
ADOPTED

1

Fav (-Unf)

	2018 ACTIVITY	2019 ORIGINAL	2019 AMENDED	19 Fcst	2020 ADOPTED	Prior Adopted
TID 3 SUMMARY						
REAL ESTATE TAXES	1,381,191	1 180 900	1 180 900	1 114,700	1 409 000	19.3%
INTERGOVERNMENTAL	464 931	479 831	479 831	479 800	507 500	5.8%
INTEREST & INV INCOME	35 030	25,000	25,000	80 200	25,000	0.0%
MISCELLANEOUS	5	-	-	-	-	
Total Revenues	1 881 157	1 685 731	1 685,731	1 674 700	1 941 500	15.17%
GENERAL GOVERNMENT TOTAL	141 351	535,950	635 950	101 370	12 550	-97.7%
CONSERVATION & DEVELOPMENT TOTAL	-	4 166,665	4,166 665	5 291 991	711 705	-82.9%
CAPITAL OUTLAY	1 002	-	984 324	-	-	
PRINCIPAL	985 000	-	-	-	665 000	
INTEREST	15 158	111 500	111 500	47,800	80,265	-28.0%
DEBT ISSUANCE COSTS	-	-	-	19 314	-	
Total Expenditures	1 142,511	4 814 115	5,898,439	5,460,475	1 469 520	-69.5%
Excess Revenue (Expenditures)	738,646	(3,128 384)	(4 212,708)	(3,785 775)	471 980	
General Obligation Debt Issued	-	3,500,000	3,500,000	3,005,000	-	-100.0%
Total Other Financing	-	3 500 000	3,500 000	3 005 000	-	-100.0%
Net Change in Fund Balance	738,646	371 616	(712,708)	(780 775)	471 980	
Beginning Fund Balance	(85,124)	653,522	653,522	653,522	(127,253)	
Ending Fund Balance	653,522	1 025 138	(59 186)	(127 253)	344 727	
TID 4 SUMMARY						
REAL ESTATE TAXES	1 059 413	1 023,600	1 023,600	1 011 200	1 144,700	11.8%
REVENUE - OTHER TAXES	132,872	132 800	132 800	121 700	120 000	-9.6%
INTERGOVERNMENTAL	16 195	19 700	19 700	21,400	48,900	148.2%
INTEREST & INV INCOME	56 083	20 000	20 000	40 000	74 000	270.0%
Total Revenues	1 264,563	1 196,100	1 196,100	1 248 300	1 387 600	16.0%
GENERAL GOVERNMENT TOTAL	12,384	39 850	54 850	12,300	7,550	-81.1%
PUBLIC WORKS TOTAL	79 670	-	107,224	98,040	23,040	
CONSERVATION & DEVELOPMENT TOTAL	-	-	10 000	-	700	
CAPITAL OUTLAY	487 049	8 000 000	8,714,801	-	11 000,000	37.5%
INTEREST	-	188 750	188,750	-	-	-100.0%
DEBT ISSUANCE COSTS	-	-	-	-	75 000	
Total Expenditures	579 103	8,228,600	9 075,625	110,340	11 106,290	34.97%
Excess Revenue (Expenditures)	685,460	(7 032 500)	(7 879,525)	1 137 960	(9 718,690)	
General Obligation Debt Issued	-	5,000,000	5,000,000	-	6,200,000	24.0%
Total Other Financing	-	5 000 000	5,000,000	-	6,200 000	24.0%
Net Change in Fund Balance	685 460	(2 032,500)	(2,879 525)	1 137 960	(3,518 690)	
Beginning Fund Balance	2,405,999	3,091,459	3,091,459	3,091,459	4,229,419	
Ending Fund Balance	3,091 459	1 058 959	211 934	4 229,419	710 729	
TID 5 SUMMARY						
REAL ESTATE TAXES	30 500	31 500	31 500	31,000	756,000	2300.0%
INTEREST & INV INCOME	198 075	25,000	25 000	95 000	1 000	-96.0%
MISCELLANEOUS	-	-	-	(80 000)	-	
Total Revenues	228,575	56,900	56 900	46 100	769 900	1253.1%
GENERAL GOVERNMENT TOTAL	32,318	15 700	78 150	56 100	18,100	15.3%
PUBLIC WORKS TOTAL	27 855	-	4 929	24,000	9 500	
CONSERVATION & DEVELOPMENT TOTAL	34 095	4,015 000	4 061 900	-	700	-100.0%
CAPITAL OUTLAY	14 399 213	-	4 000,000	11 278,000	-	
PRINCIPAL	-	10 000 000	10 000 000	14 000 000	-	-100.0%
INTEREST	227 520	775 810	775,810	735,820	890 763	14.8%
DEBT ISSUANCE COSTS	203 184	100 000	100 000	161,562	-	100.0%
Total Expenditures	14,924 185	14 906,510	19 020 789	26 255 482	919 063	-93.8%
Excess Revenue (Expenditures)	(14,695,610)	(14,849,610)	(18,963,889)	(26,209,382)	(149,163)	
General Obligation Debt Issued	23,480,000	10,000,000	10,000,000	17,900,000	-	-100.0%
Total Other Financing	23,480,000	10 000 000	10,000 000	17 900 000	-	-100.0%
Net Change in Fund Balance	8,784,390	(4,849,610)	(8,963,889)	(8,309,382)	(149,163)	
Beginning Fund Balance	(98 875)	8,685 515	8,685,515	8,685,515	376,133	
Ending Fund Balance	8 685,515	3 835 905	(278 374)	376 133	226,970	

City of Franklin, WI
TID's

Official Budget Appropriation Units

2020
ADOPTED

1

Fav (-Unf)
Prior
Adopted

	2018 ACTIVITY	2019 ORIGINAL	2019 AMENDED	19 Fcst	2020 ADOPTED	
TID6 SUMMARY						
REVENUES						
INTEREST & INV INCOME	-	-	120 800	120 800	25 000	
MISCELLANEOUS	-	-	11 500	11 500	7 500	
Total Revenues			132,300	132,300	32 500	
GENERAL GOVERNMENT TOTAL	-	-	3,750	4 950	10 650	
PUBLIC WORKS TOTAL	-	-	29 800	29 800	28,040	
CONSERVATION & DEVELOPMENT TOTAL	13,344	-	1 156	-	700	
CAPITAL OUTLAY	-	-	9 000,000	6 000 000	3,000 000	
INTEREST	-	-	195 375	116 563	281 590	
DEBT ISSUANCE COSTS	-	-	-	78 462	45,000	
Total Expenditures	13,344	-	9,230 081	6,229 775	3,365 980	
Excess Revenue (Expenditures)	(13,344)	-	(9 097 781)	(6 097 475)	(3 333 480)	
General Obligation Debt Issued	-	-	9,837,382	6,737,382	3,250,000	
Total Other Financing	-	-	9,837,382	6,737 382	3 250,000	
Net Change in Fund Balance	(13 344)	-	739,601	639 907	(83,480)	
Beginning Fund Balance	-	(13,344)	(13,344)	(13,344)	626,563	
Ending Fund Balance	(13 344)	(13,344)	726,257	626,563	543,083	
TID7 SUMMARY						
REVENUES						
INTEREST & INV INCOME	-	-	-	-	270 000	
Total Revenues	-	-	-	-	270 000	
GENERAL GOVERNMENT TOTAL	-	-	2,800	4 000	13 300	
PUBLIC WORKS TOTAL	-	-	2,400	-	-	
CONSERVATION & DEVELOPMENT TOTAL	-	-	-	5 900	700	
CAPITAL OUTLAY	-	-	2,750,000	2 000 000	-	
INTEREST	-	-	3,208	-	268 549	
DEBT ISSUANCE COSTS	-	-	150,000	70 000	-	
Total Expenditures	-	-	2 908,408	2 079 900	282 549	
Excess Revenue (Expenditures)	-	-	(2,908,408)	(2 079 900)	(12 549)	
General Obligation Debt Issued	-	-	240,000	5,050,000	-	
Total Other Financing	-	-	240,000	5,050 000	-	
Net Change in Fund Balance	-	-	(2 668,408)	2 970 100	(12 549)	
Beginning Fund Balance	0	-	0	0	2,970,100	
Ending Fund Balance	-	-	(2 668,408)	2 970,100	2 957 551	
All TID's						
REVENUES						
REAL ESTATE TAXES	2 471 104	2,236 000	2,236,000	2,156,900	3 309 700	48.02%
REVENUE - OTHER TAXES	132,872	132 800	132 800	121 700	120,000	-9.64%
INTERGOVERNMENTAL	481 126	499 931	499 931	501 300	569,300	13.88%
INTEREST & INV INCOME	289 188	70 000	190 800	390,000	395 000	464.29%
MISCELLANEOUS	7	-	11 500	(68 500)	7 500	
Total Revenues	3,374,297	2,938,731	3,071 031	3 101 400	4 401 500	49.78%
GENERAL GOVERNMENT TOTAL	186 053	591 500	775,500	178 720	62 150	-89.49%
PUBLIC WORKS TOTAL	107,525	-	144 353	151 840	60,580	
CONSERVATION & DEVELOPMENT TOTAL	47,439	8,181 665	8 239,721	5 297 891	714 505	-91.27%
CAPITAL OUTLAY	14 887 264	8 000 000	25,449 125	19 278 000	14 000,000	75.00%
PRINCIPAL	985,000	10 000 000	10 000 000	14 000 000	665,000	-93.35%
INTEREST	242,678	1 076,060	1 274,643	900 183	1 521 167	41.36%
DEBT ISSUANCE COSTS	203 184	100 000	250,000	329 338	120 000	20.00%
Total Expenditures	16 659 143	27 949 225	46 133,342	40 135 972	17 143 402	-38.66%
Excess Revenue (Expenditures)	(13,284 846)	(25,010 494)	(43 062,311)	(37 034 572)	(12,741 902)	
Transfers In	-	-	-	-	-	
General Obligation Debt Issued	23,480,000	18,500,000	28,577,382	32,692,382	9,450,000	-48.92%
Total Other Financing	23,480,000	18 500 000	28,577 382	32,692 382	9,450 000	-48.92%
Net Change in Fund Balance	10 195 154	(6 510,494)	(14 484 929)	(4 342,190)	(3 291 902)	
Beginning Fund Balance	2 221 998	12,417,152	12,417,152	12,417,152	8,074,962	
Ending Fund Balance	12 417 152	5,906 658	(2 067 777)	8 074 962	4 783 060	

City of Franklin
Special Revenue Funds

Official Budget Appropriation Units

2020
ADOPTED

	2018 ACTIVITY	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	1 19 Fcst	2020 ADOPTED	Fav (-Unf) Prior Adopted Pct
LIBRARY FUND 15						
REAL ESTATE TAXES	1 303,200	1,312,700	1 312 700	1,312,700	1 340 500	2 1%
CHARGES FOR SERVICES	68 526	68,000	68 000	48,000	60 000	11 8%
INTERGOVERNMENTAL CHARGES						
INTEREST & INV INCOME	16,325	8 500	8 500	24 000	15,000	76 5%
TRANSFERS IN	0	0	8100	8100	-	
Total Revenues	1,388,051	1,389,200	1,397,300	1,392,800	1,415,500	1 9%
Personnel Services	898,385	955,268	955,268	962,250	998 134	4 5%
Non-Personnel Services	353,524	335,828	342 068	326 000	314 485	-6.4%
Capital Expenditures	96,775	91,020	91,020	91,000	154,000	69 2%
CULTURE & RECREATION TOTAL	1 348,684	1,382,116	1 388 356	1 379,250	1 466,619	6 1%
Non-Personnel Services Dept 512						
CULTURE & RECREATION TOTAL	1,348,684	1,382,116	1,388,356	1,379,250	1,466,619	6 1%
NET REVENUE (EXPENDITURES)	39,367	7,084	8,944	13,550	(51,119)	
BEGINNING FUND BALANCE	450,287	489,654	489 654	489 654	503,204	
ENDING FUND BALANCE	489,654	496,738	498,598	503,204	452 085	
AUXILIARY LIBRARY FUND 16						
CHARGES FOR SERVICES	12,030	9,400	9 400	11 500	10,000	6 4%
INTEREST & INV INCOME	106	100	100	100	100	0 0%
MISCELLANEOUS	60,868	60 500	60,500	59 500	58,400	-3 5%
Total Revenues	73,004	70,000	70,000	71,100	68,500	-2.1%
Non-Personnel Services	46,694	47 520	47,520	48,600	52,100	9.6%
Capital Expenditures	16,470	22,400	22,400	15,900	16,400	-26 8%
CULTURE & RECREATION TOTAL	63,164	69,920	69,920	64,500	68,500	-2 0%
NET REVENUE (EXPENDITURES)	9,840	80	80	6,600	-	
BEGINNING FUND BALANCE	130,787	140,627	140,627	140,627	147,227	
ENDING FUND BALANCE	140,627	140 707	140 707	147 227	147 227	
TOURISM COMMISSION - FUND 17						
REVENUE OTHER TAXES	172,725	226 000	226,000	191 000	210 179	7 0%
INTEREST & INV INCOME	3 591					
Total Revenues	176,316	226,000	226,000	191,000	210,179	7 0%
Personnel Services					35,000	
Non-Personnel Services	12,040	167,500	204,437	103,590	404,000	141.2%
CONSERVATION & DEVELOPMENT TOTAL	12,040	167,500	204 437	103 590	439 000	162 1%
NET REVENUE (EXPENDITURES)	164,276	58,500	21,563	87,410	(228,821)	-491 1%
BEGINNING FUND BALANCE	211,793	376,069	376,069	376,069	463,479	
ENDING FUND BALANCE	376 069	434,569	397 632	483,479	234 658	
SOLID WASTE FUND 19						
INTERGOVERNMENTAL	68 984	69 000	69 000	68 800	69 000	0 0%
CHARGES FOR SERVICES	1 578,713	1 582,200	1,582,200	1 578,800	1,899 349	20.0%
INTEREST & INV INCOME	17,639	9 500	9,500	20,000	20,000	110.5%
MISCELLANEOUS	1 819				1,500	
Total Revenues	1,667,155	1,660,700	1,660,700	1,667,600	1,989,849	19 8%
Personnel Services	14 691	16 931	16,931	20,775	17 638	4 2%
Non-Personnel Services	1,615,396	1,632,570	1,632,570	1,590,800	1,953,649	19.7%
Public Works Total	1,630,087	1,649,501	1,649,501	1,611,575	1,971,287	19 5%
NET REVENUE (EXPENDITURES)	37,068	11,199	11,199	56,025	18,562	
BEGINNING FUND BALANCE	393,674	430,742	441,941	430,742	486,767	
ENDING FUND BALANCE	430,742	441,941	453 140	486,767	505,329	
FIRE GRANT FUND -20						
INTERGOVERNMENTAL	30,615	6,000	6,000	8,500	6,000	0 0%
Total Revenues	30,615	6,000	6,000	8,500	6,000	0 0%
Non-Personnel Services	4,065	6 000	6 000	6 500	6,000	0 0%
Capital	22,257			2,000	-	
Public Safety Total	26,322	6,000	6,000	8,500	6,000	0 0%
NET REVENUE (EXPENDITURES)	4,293	-	-	-	-	
BEGINNING FUND BALANCE	18,281	22,574	22,574	22,574	22,574	0 0%
ENDING FUND BALANCE	22 574	22 574	22,574	22,574	22 574	

City of Franklin
Special Revenue Funds

Official Budget Appropriation Units

2020
ADOPTED

	2018 ACTIVITY	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	1 19 Fcst	2020 ADOPTED	Fav (-Unf) Prior Adopted Pct
POLICE GRANT FUND - 21						
INTERGOVERNMENTAL				3 000	25,000	
Total Revenues		-	-	3,000	25,000	
Capital				3,000	25,000	
Public Safety Total		-	-	3,000	25,000	
NET REVENUE (EXPENDITURES)		-	-	-	-	
BEGINNING FUND BALANCE				0		
ENDING FUND BALANCE		-	-	0		
ST MARTINS FAIR FUND 24						
LICENSES & PERMITS	22 915	26,200	26,200	25,000	27 000	3 05%
MISCELLANEOUS	0	500	500	500		100 0%
TRANSFERS IN	71 000	11 000	11 000	11 000	11 000	0 0%
Total Revenues	93,915	37,700	37,700	36,500	38,000	0 8%
Personnel Services	38,614	35 906	35,906	37 250	36 716	2 3%
Non-Personnel Services	15,245	14,850	14,850	14,850	16,350	42.4%
Culture & Recreation Total	53,859	50,756	50,756	53,600	57,866	14.0%
NET REVENUE (EXPENDITURES)	40,056	(13,056)	(13,056)	(17,100)	(19,866)	
BEGINNING FUND BALANCE	(34,452)	5,604	(7,452)	5,604	(11,496)	
ENDING FUND BALANCE	5,604	(7 452)	(20 508)	(11 496)	(31 362)	
HEALTH GRANTS FUND 25						
INTERGOVERNMENTAL	198 921	222 450	232 950	224 100	219,250	1 4%
INTEREST & INV INCOME					-	
MISCELLANEOUS	14,533	5,000	5 000	11,550	6,580	31 6%
TRANSFERS IN		-	1 500			
Total Revenues	213,454	227,450	239,450	235,650	225,830	-0.7%
Personnel Services	118,757	155,961	157 461	129 900	128,774	-17 4%
Non-Personnel Services	105,907	155,225	155,225	95,000	167 280	7 8%
Capital			10,500	10,000		
Total Health	224,664	311,186	323,186	234,900	296,054	-4.9%
NET REVENUE (EXPENDITURES)	(11,210)	(83,736)	(83,736)	750	(70,224)	
BEGINNING FUND BALANCE	180,825	169,615	169,615	169,615	170,365	
ENDING FUND BALANCE	169 615	85,879	85 879	170,365	100 141	
OTHER GRANTS FUND 26						
INTERGOVERNMENTAL	13 350			5,000		
Total Revenues	13,350	-	-	5,000	-	
Public Works	7,500					
Health & Human Services	5 850					
Capital Outlay				5,000		
Total Expenditures	13,350	-	-	5,000	-	
NET REVENUE (EXPENDITURES)	-	-	-	-	-	
BEGINNING FUND BALANCE	316	316	316	316	316	
ENDING FUND BALANCE	316	316	316	316	316	
DONATIONS FUND 28						
MISCELLANEOUS	41,217	21000	33 000	30,500	11 000	-47 6%
Total Revenues	41,217	21,000	33,000	30,500	11,000	-47 62%
Public Safety	19,604	53,400	53,400	25,000	68 950	29 1%
Health & Human Services	465				-	
Capital	20,679	35,000	51,000	13,500		100 0%
Total Expenditures	40,748	88,400	104,400	38,500	68,950	-22.00%
NET REVENUE (EXPENDITURES)	469	(67,400)	(71,400)	(8,000)	(57,950)	
BEGINNING FUND BALANCE	150,130	150,599	83,199	150,599	142,599	
ENDING FUND BALANCE	150,599	83 199	11 799	142,599	84,649	
CIVIC CELEBRATIONS FUND 29						
LICENSES & PERMITS	25			300		
CHARGES FOR SERVICES	83,906	85,000	85 000	93,500	85,000	0 0%
MISCELLANEOUS	21 008	21 000	21 000	39 300	21 000	0 0%
TRANSFERS IN	13,000	13 000	13 000	13,000	13 000	0 0%
Total Revenues	117,939	119,000	119,000	146,100	119,000	0.0%
Culture & Recreation	113,526	103,691	104,441	109,050	104,528	0.8%
Total Expenditures	113,526	103,691	104,441	109,050	104,528	0 8%
NET REVENUE (EXPENDITURES)	4,413	15,309	14,559	37,050	14,472	
BEGINNING FUND BALANCE	65,725	70,138	85,447	70,138	107,188	
ENDING FUND BALANCE	70,138	85 447	100,006	107 188	121,660	

City of Franklin
Special Revenue Funds

Official Budget Appropriation Units

2020 ADOPTED	2018 ACTIVITY	2019 ORIGINAL BUDGET	2019 AMENDED BUDGET	1 19 Fcst	2020 ADOPTED	Fav (-Unf) Prior Adopted Pct
TOTAL SPECIAL REVENUE FUNDS						
REAL ESTATE TAXES	1,303,200	1,312,700	1,312,700	1,312,700	1,340,500	2.1%
REVENUE - OTHER TAXES	172,725	226,000	226,000	191,000	210,179	7.0%
INTERGOVERNMENTAL	311,870	297,450	307,950	309,400	319,250	7.3%
LICENSES & PERMITS	22,940	26,200	26,200	25,300	27,000	3.1%
CHARGES FOR SERVICES	1,743,175	1,744,600	1,744,600	1,731,800	2,054,349	17.8%
INTEREST & INV INCOME	37,661	18,100	18,100	44,100	35,100	93.9%
MISCELLANEOUS	139,445	108,000	120,000	141,350	98,480	-8.8%
Total Revenues	3,731,016	3,733,050	3,755,550	3,755,650	4,084,858	9.4%
EXPENDITURES						
PUBLIC SAFETY TOTAL	23,669	59,400	59,400	31,500	74,950	26.2%
PUBLIC WORKS TOTAL	1,637,587	1,649,501	1,649,501	1,611,575	1,971,287	19.5%
HEALTH & HUMAN SERVICES TOTAL	230,979	311,186	312,686	224,900	296,054	-4.9%
CULTURE & RECREATION TOTAL	1,465,988	1,493,063	1,500,053	1,499,500	1,527,113	2.3%
CONSERVATION & DEVELOPMENT TOTAL	12,040	167,500	204,437	103,590	439,000	162.1%
CAPITAL OUTLAY	156,181	148,420	174,920	140,400	195,400	31.7%
Total Expenditures	3,526,444	3,829,070	3,900,997	3,611,465	4,503,804	17.62%
Excess Revenue (Expenditures)	204,572	(96,020)	(145,447)	144,185	(418,946)	
Transfers In	84,000	24,000	33,600	32,100	24,000	0.0%
Total Other Financing	84,000	24,000	33,600	32,100	24,000	0.0%
Net Change in Fund Balance	288,572	(72,020)	(111,847)	176,285	(394,946)	
Beginning Fund Balance	1,567,366	1,855,938	1,801,990	1,855,938	2,032,223	
Ending Fund Balance	1,855,938	1,783,918	1,690,143	2,032,223	1,637,277	

City of Franklin, WI
Capital Funds

Official Budget Appropriation Units

2020
ADOPTED

	2018 ACTIVITY	2019 ORIGINAL	2019 AMENDED	1 19 Fcst	2020 ADOPTED	Fav (-Unf) Prior Adopted
Utility Development Fund 22						
REVENUE - OTHER TAXES	250,217	94,600	94,600	275 000	75 000	-20 7%
INTEREST & INV INCOME	48,944	27,900	27,900	43 300	18 000	-35 5%
Total Revenues	299 161	122 500	122 500	318 300	93 000	-24 1%
Transfers Out		(1 000 000)	(1 000 000)		(1 120 000)	
Total Other Financing	-	(1 000 000)	(1 000 000)	-	(1 120,000)	
Net Change in Fund Balance	299,161	(877,500)	(877,500)	318,300	(1,027,000)	
Beginning Fund Balance	1,413,379	1,712,540	1,712,540	1,712,540	2,030,840	
Ending Fund Balance	1 712 540	835 040	835,040	2,030 840	1 003 840	
Development Fund 27 (Impact Fees)						
Impact Fee Parks	869 037	400 000	400 000		804 000	101 0%
Impact Fee Sewer	4 689	35 000	35 000		48 000	37 1%
Impact Fee - Administrative	20 625	7 500	7 500		15 000	100 0%
Impact Fee - Water	938,441	425 000	425 000		679 000	59 8%
Impact Fee - Transportation	55,533	25 000	25 000		22 000	12 0%
Impact Fee - Fire	136,410	50 000	50,000		133 500	167 0%
Impact Fee Law Enforcement	250,076	75 000	75,000		207,700	176 9%
Impact Fee Library	243,988	75 000	75,000		224 000	198.7%
REVENUE - OTHER TAXES	2,518,799	1 092 500	1 092,500	0	2 133,200	95 3%
INTEREST & INV INCOME	70,663	60,000	60,000	120 000	120 000	100 0%
MISCELLANEOUS					-	
SALE OF CAPITAL ASSETS					-	
Total Revenues	2 589,462	1 152 500	1 152,500	120 000	2,253 200	185 8%
EXPENDITURES						
GENERAL GOVERNMENT TOTAL	1 388	20 000	35 253	25,000	25,000	25 0%
Total Expenditures	1 388	20000	35253	25,000	25,000	25.0%
Excess Revenue (Expenditures)	2 588,074	1 132,500	1 117 247	95 000	2 228 200	
Parks	202,039	384 511	384 511		621 500	61 6%
Transportation	43,541	73 250	73,250		71 923	-1 8%
Fire	45,226	43 100	43,100		42,937	-0 4%
Law Enforcement	130,220	205 000	205,000		205 082	0 0%
Library	113,267	133,100	133,100		134 000	0 7%
Water	80 085	500 000	500 000		1 025 000	105.0%
Sewer		500,000	500 000		250 000	-50 0%
Total Transfers Out	(614 378)	(1 838,961)	(1 838,961)	0	(2,350,442)	27 8%
Total Other Financing	(614,378)	(1 838 961)	(1 838 961)	-	(2,350 442)	27 8%
Net Change in Fund Balance	1,973,696	(706,461)	(721,714)	95,000	(122,242)	-230 0%
Beginning Fund Balance	4,166,498	6,140,194	5,433,733	6,140,194	6,235,194	
Ending Fund Balance	6,140,194	5 433,733	4 712 019	6,235,194	6 112,952	
Capital Outlay Fund 41						
REAL ESTATE TAXES	450 500	452,800	452 800	452,800	295,700	-34 7%
INTERGOVERNMENTAL	5,120	5 000	5 000	5,000	6,000	20.0%
CHARGES FOR SERVICES	147 000	317,000	317 000	317 000	483 900	52 6%
INTEREST & INV INCOME	9 088	6,000	6,000	10 000	7 800	30 0%
MISCELLANEOUS	323				-	
SALE OF CAPITAL ASSETS	22,548	25 000	25,000	15 000	25 000	0 0%
Total Revenues	634 579	805 800	805 800	799 800	818 400	1 6%
EXPENDITURES						
CONTINGENCY - Dept 199					60 000	
CAPITAL OUTLAY	655 573	1 077 945	1 251 989	999 270	929 350	-13 8%
Total Expenditures	655,573	1 077 945	1 251 989	999 270	989 350	-8 2%
Excess Revenue (Expenditures)	(20 994)	(272 145)	(446,189)	(199,470)	(170 950)	
Transfers In	101 000	250 000	250 000		-	100 0%
Transfers Out	(8,000)				-	
Total Other Financing	93,000	250 000	250 000		-	100 0%
Net Change in Fund Balance	72,006	(22,145)	(196,189)	(199,470)	(170,950)	
Beginning Fund Balance	353,039	425,045	425,045	425,045	225,575	
Ending Fund Balance	425,045	402,900	228 856	225 575	54,625	

City of Franklin, WI
Capital Funds

Official Budget Appropriation Units

2020
ADOPTED

	2018 ACTIVITY	2019 ORIGINAL	2019 AMENDED	1 19 Fcst	2020 ADOPTED	Fav (-Unf) Prior Adopted
Equipment Replacement Fund 42						
REAL ESTATE TAXES	350 000	175 000	175 000	175 000	-	-100.0%
CHARGES FOR SERVICES	200 000	376,700	376 700	500 000	677 600	79.9%
INTEREST & INV INCOME	38,372	29 000	29 000	70 000	37 400	29.0%
MISCELLANEOUS					-	
SALE OF CAPITAL ASSETS	59 104	30 000	30 000	30,000	56,500	88.3%
Total Revenues	647 476	610 700	610,700	775,000	771 500	26.3%
EXPENDITURES						
CAPITAL OUTLAY	321 597	1 196 670	1,217 101	1,154 000	850 000	-29.0%
Total Expenditures	321 597	1 196,670	1 217 101	1 154 000	850 000	-29.0%
Excess Revenue (Expenditures)	325,879	(585,970)	(606 401)	(379 000)	(78 500)	
Transfers In	8,000				-	
Total Other Financing	8,000		-	-	-	
Net Change in Fund Balance	333,879	(585,970)	(606,401)	(379,000)	(78,500)	
Beginning Fund Balance	2,311,815	2,645,694	2,059,724	2,645,694	2,266,694	
Ending Fund Balance	2,645,694	2,059 724	1 453 323	2,266 694	2,188 194	
Capital Improvement Fund 46						
INTERGOVERNMENTAL		1 150 000	1 150,000	1,150,000	450 000	-60.9%
CHARGES FOR SERVICES	284 102	560 000	560,000	1 300,000	722,000	28.9%
INTEREST & INV INCOME	53,564	20 000	20 000	55 000	25 000	25.0%
MISCELLANEOUS	11 085				50 000	
SALE OF CAPITAL ASSETS	(2)				-	
Total Revenues	348,749	1 730 000	1 730 000	2 505 000	1 247 000	-27.9%
EXPENDITURES						
CONTINGENCY Dept 199					175,000	
CAPITAL OUTLAY	921 910	7 973 109	8 817 619	7 413,540	4 745,000	-40.5%
DEBT ISSUANCE COSTS		75 000	75 000	75 000	-	-100.0%
Total Expenditures	921 910	8,048 109	8,892 619	7 488 540	4 920 000	-38.9%
Excess Revenue (Expenditures)	(573,161)	(6 318 109)	(7 162 619)	(4 983 540)	(3,673 000)	
Transfers In	202,039	1 384 511	1 384 511	418,000	2,841 500	105.2%
Transfers Out	(101 000)				-	
General Obligation Debt Issued		2,100,000	2,750,000	2,250,000	-	-100.0%
Total Other Financing	101 039	3 484 511	4 134 511	2,668 000	2 841 500	18.5%
Net Change in Fund Balance	(472,122)	(2,833,598)	(3,028,108)	(2,315,540)	(831,500)	
Beginning Fund Balance	3,795,495	3,323,373	3,323,373	3,323,373	1,007,833	
Ending Fund Balance	3,323,373	489 775	295,265	1 007 833	176,333	
Street Improvement Fund 47						
REAL ESTATE TAXES	714 700	18 200	18,200	18,200	-	-100.0%
INTERGOVERNMENTAL	86,748	700 000	700 000	700 000	845 000	20.7%
CHARGES FOR SERVICES	133,000	133 000	133 000	350 000	368 500	177.1%
INTEREST & INV INCOME	11 508	4 000	4 000	8,000	4 800	20.0%
MISCELLANEOUS	1				-	
Total Revenues	945 957	855 200	855 200	1 076 200	1 218,300	42.5%
EXPENDITURES						
CAPITAL OUTLAY	832,832	975 000	975,000	1 125,000	1 300 000	33.3%
Total Expenditures	832 832	975 000	975,000	1 125 000	1 300 000	33.3%
Excess Revenue (Expenditures)	113,125	(119,800)	(119,800)	(48,800)	(81,700)	
Net Change in Fund Balance	113,125	(119 800)	(119 800)	(48,800)	(81 700)	
Beginning Fund Balance	286,265	399,390	279,590	399,390	350,590	
Ending Fund Balance	399 390	279 590	159 790	350 590	268 890	

City of Franklin, WI
Internal Service Fund

Official Budget Appropriation Units

2020
ADOPTED

	2018 ACTIVITY	2019 ORIGINAL	2019 AMENDED	19 Fcst	2020 ADOPTED	Fav (-Unf) Prior Adopted
SELF INSURANCE FUND 75						
				1		
Medical Premiums - City	2,460,171	2,837,218	2,837,218	2,427,500	2,648,046	-6.7%
Medical Premiums - Employee	456,216	642,507	642,507	523,500	538,440	-16.2%
Other Revenues	173,869			167,200	120,000	
Investment Income	29,183	30,000	30,000	45,100	45,000	50.0%
Total Medical Revenues	3,119,439	3,509,725	3,509,725	3,163,300	3,351,486	-4.5%
Dental Premiums - City	108,368	112,550	112,550	111,500	112,000	-0.5%
Dental Premiums - Employee	59,164	60,125	60,125	58,500	60,000	-0.2%
Total Dental Premiums	167,532	172,675	172,675	170,000	172,000	-0.4%
Total Revenue	3,286,971	3,682,400	3,682,400	3,333,300	3,523,486	-4.3%
Medical Claims	2,536,505	2,833,650	2,833,650	1,760,000	2,414,477	-14.8%
Medical Claim Fees	142,938	145,850	145,850	180,200	105,677	-27.5%
Stop Loss Premiums	573,463	667,300	667,300	551,600	666,331	-0.1%
Stop Loss Recovery	(128,388)				-	
Others	84,128	118,250	118,250	12,400	112,478	-4.9%
Contingency					500,000	
Contributions to HSA's		59,250	98,125	94,400	237,000	300.0%
Total Medical Costs	3,208,646	3,824,300	3,863,175	2,598,600	4,035,963	5.5%
Dental Claims - Actives	198,414	189,000	189,000	164,900	193,000	2.1%
Dental Claims - Retiree	5,939	3,675	3,675	4,900	4,900	33.3%
Total Dental Costs	204,353	192,675	192,675	169,800	197,900	2.7%
Total Medical Costs	3,412,999	4,016,975	4,055,850	2,768,400	4,233,863	
Net Revenues (Expenditures)	(126,028)	(334,575)	(373,450)	564,900	(710,377)	
Beginning Fund Balance	1,886,194	1,760,166	1,425,591	1,760,166	2,325,066	
Ending Fund Balance	1,760,166	1,425,591	1,052,141	2,325,066	1,614,689	

**CITY OF FRANKLIN
AUTHORIZED POSITIONS - FULL TIME EQUIVALENTS**

DEPARTMENT	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
MUNICIPAL COURT	2.00	2 50	2 50	2.50	2 50	2 50	2 50	2 50	2 50	2 50
CLERK	4 00	4 14	4 14	4 12	4 12	4 12	4 12	4 12	4 12	4 50
INFORMATION SERVICES	0 00	0 00	0 00	0 00	0 75	0 75	1 00	1 00	1 00	1 00
ADMINISTRATON & HUMAN RESOURCES	3 60	3 00	3 00	4 00	3 00	3 00	3.00	3 00	3 00	4 00
FINANCE	7 03	7 10	7 10	6 60	6.60	6 60	6 60	6 60	6 79	6 79
ASSESSOR	1 00	1 00	1 00	1.00	1 00	1 00	0 00	0.00	0 00	0 00
MUNICIPAL BUILDINGS	3 92	3 74	3 74	2 78	4 03	4.03	4 03	4 03	4 05	4 05
TOTAL GENERAL GOVERNMENT	21 55	21.48	21 48	21 00	22 00	22 00	21 25	21 25	21 46	22 84
POLICE	61 25	60 75	60 75	60 75	61.75	61 75	61 75	61.75	61 75	62 75
DISPATCH	16 00	16 00	15 00	15 00	15 00	15 00	15 00	15 00	15 00	15 00
FIRE	46 48	46 45	46 50	46 50	46 50	46 50	46 00	46 00	46 50	47 50
BUILDING INSPECTION	8 00	7 00	7.00	7.00	8 00	8 00	8 30	8 30	9 60	9 60
TOTAL PUBLIC SAFETY	131.73	130 20	129 25	129 25	131 25	131 25	131 05	131 05	132 85	134 85
ENGINEERING (a)	8 25	8 25	8 25	8 25	8 25	8 25	8 25	8 25	8 25	8 25
HIGHWAY (b)	22 00	22 00	22.00	22.00	22 00	23 00	22 00	22 00	22 00	23 00
PARKS	2 00	2 00	2 00	2 00	2 00	2 00	2 00	2.00	1 80	1 75
TOTAL PUBLIC WORKS	32 25	32 25	32 25	32 25	32 25	33 25	32 25	32 25	32 05	33 00
PUBLIC HEALTH	6 15	6 15	6 15	6 75	6 75	6 75	6 75	6 95	7 95	8 35
PLANNING	5 00	4 00	4 00	4 00	4 00	4 00	4.00	4 00	4 00	4 00
ECONOMIC DEVELOPMENT	0.00	0 00	0 00	0 58	1.00	1 00	1 00	1 00	1 00	1 00
TOTAL GENERAL FUND	196 68	194 08	193.13	193 83	197 25	198 25	196.30	196 50	199 31	204 04
PUBLIC HEALTH - GRANT	0.00	0 00	0 00	0 00	0.00	0 00	0 75	1 00	1 00	1 00
LIBRARY	17 12	16 82	17 70	17 02	16 94	16 94	16 68	15 57	15 47	15 47
Tourism										0 50
SEWER & WATER	11 55	11 55	11 55	11 55	11 55	10 80	10 80	10 80	11 80	11 80
TOTAL	225.35	222.45	222.38	222.40	225.74	225.99	224.53	223.87	227.58	232.81

(a) - Engineering Tech IV position funded only for six months of 2018

(b) - Heavy Equipment Operator position unfunded for 2018

July 2019 Salary Ranges

(1.55% increase - some employees rec'd in January instead due to WRS conversion)

Position Title	Grade	JFA Total	Minimum Pay	Market Rate	Maximum Pay
Executive and Management					
Director of Administration	14	810	\$95,919	\$117,740	\$129,489
Fire Chief	(790 pts and above)	795			
Police Chief		795			
Assistant Fire Chief					
Assistant Fire Chief	13	770	\$89,227	\$109,527	\$120,458
City Engineer/DPW Director	(750 to 785 pts)	755			
Assistant Police Chief		755			
Battalion Chief					
Battalion Chief	12	730	\$83,002	\$101,885	\$112,053
Captain of Police	(710 to 745 pts)	730			
Director of Finance and Treasurer		725			
Director of Clerk Services					
Director of Clerk Services	11	705	\$77,212	\$94,777	\$104,235
Director of Health and Human Services	(670 to 705 pts)	680			
Library Director		680			
Information Services Director		680			
Economic Development Director		670			
Supervisory and Advanced Technical					
Building Inspector	10	665	\$71,939	\$87,136	\$95,319
Sewer & Water Superintendent	(615 to 665 pts)	665			
Assistant City Engineer		635			
Planning Manager		630			
Department of Public Works Superintendent		615			
Emergency Services Communication Supervisor					
Emergency Services Communication Supervisor	9	585	\$66,920	\$81,057	\$88,669
Police Sergeant	(560 to 610 pts)	570	\$79,328	\$85,400	\$88,669
Principal Planner		570			
Public Health Nurse Supervisor		565			
Project Engineer		560			
Electrical Inspector					
Electrical Inspector	8	550	\$62,251	\$75,402	\$82,483
Plumbing Inspector	(505 to 555 pts)	550			
First Assistant Building Inspector		545			
Adult Services Librarian/Assistant Director		540			
Human Resources Coordinator		520			
Assistant Superintendent of Public Works		510			
Accounting Supervisor		505			
Engineering Tech IV		505			
Deputy Treasurer					
Deputy Treasurer	7	485	\$57,908	\$70,142	\$76,729
City Forester		475			
Assistant Building Inspector	(450 to 500 pts)	470			
Building Maintenance Superintendent		460			
Sanitarian		460			
Engineering Tech III		455			
Library Circulation Supervisor		455			
Mechanic I		455			
Associate Planner		455			
Public Health Nurse		455			

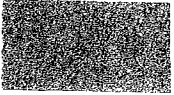
July 2019 Salary Ranges
(1.55% increase - some employees rec'd in January instead due to WRS conversion)

Administrative and Technical					
Residential Building Inspector	6	445	\$52,668	\$62,939	\$68,469
Permit Technician					
Sewer & Water Operator II	(415 to 445 pts)	440			
Arborist		440			
Lead Dispatcher		435			
Court Administrative Assistant		435			
Deputy City Clerk		420			
Reference Librarian		420			
Youth Reference/Young Adult Librarian		420			
Community Drug Free Coalition Coordinator		420			
Engineering Tech II		415			
Dispatcher	5	410	\$48,995	\$58,549	\$63,693
Heavy Equipment Operator	(380 to 410 pts)	410			
Community Fire Prevention Specialist		400			
Sewer & Water Operator I		395			
Inspection Permit Clerk		395			
Assistant Mechanic		390			
Accountant		385			
Light Equipment Operator	4	375	\$45,576	\$54,463	\$59,248
Confidential Police Administrative Assistant	(345 to 375 pts)	370			
Confidential Fire Administrative Assistant		370			
Deputy Court Administrative Assistant		370			
Sewer & Water Technician		370			
Administrative/Project Assistant		365			
Program and Outreach Coordinator		365			
Assistant Planner		355			
Clerical and Support Staff					
Administrative Assistant (DPW)	3	335	\$40,277	\$48,130	\$52,359
Administrative Assistant (Engineering)	(310 to 340 pts)	335			
Administrative Clerk (Clerks)		335			
Municipal Court Clerk		325			
Assessor Clerk		325			
Account Clerk		315			
Administrative Clerk (Health)		315			
Maintenance Custodian		315			
Secretary (Building)	2	305	\$37,467	\$44,772	\$48,705
Library Assistant	(275 to 305 pts)	300			
Secretary (Planning)		300			
Finance Clerk		290			
Secretary (Clerk)		290			
Lead Cashier		285			
Clerk Typist		275			
Cashier/Clerk	1	270	\$34,852	\$41,648	\$45,308
Library Administrative Aide	(240 to 270 pts)	270			
Custodian		235			
Police Utility Clerk		235			

This page left intentionally blank.

**City of Franklin
General Fund Revenue**

City general fund revenues are normally relatively predictable. The majority of general fund revenue is obtained from property taxes, state shared revenue, and transportation aides which are known at the beginning of the year. Revenue has historically not been dependent on changes in economic factors. However, varying factors, including the local economy, can cause fluctuations from year to year in certain revenue items.



Property Taxes

Property taxes are levied upon all real property and business personal property owners at a calculated rate per \$1,000 of assessed value. As is typical for most Wisconsin municipalities, the property tax is the primary source of revenue for city government operations. The trend for property taxes, as a percentage of General Fund operating revenue, is as follows:

Year	2015	2016	2017	2018	2019	2020
Percentage	67	69	69	66	70	70

Property taxes as a percentage of general fund revenue will increase or decrease, depending on fluctuations in other revenue sources, the amount of growth in new construction or whether increases in expenditures are needed to meet service needs for the City. In 2017, Hotel Taxes were limited by State Statutes to 2014 levels, and will be further restricted to 2010 levels by 2021. State levy limits are causing Cities to get creative about where certain state aids are credited. That will result in the greater appearance of taxes in the General Fund. Recent increased development activity will increase Building Permit revenues in 2019 & 2020.

The city's tax levy on a per capita basis is slightly below the State's median for City's our size.

	2015	2016	2017	2018	2019	2020
Population	35,655	35,741	36,046	35,779	35,779	35,996
Tax Levy						
General Fund	\$16,209,000	\$16,248,800	\$16,414,900	\$16,909,449	\$18,130,675	\$19,005,700
Library	1,240,000	1,287,000	1,296,600	1,303,200	1,312,700	1,340,500
Capital	1,460,000	1,473,200	1,497,500	1,515,200	646,000	295,700
Debt Service	1,600,000	1,500,000	1,300,000	1,300,000	1,300,000	1,100,000
Total Tax Levy	\$20,509,000	\$20,509,000	\$20,509,000	\$21,027,849	\$21,389,375	\$21,741,900
Per Capita						
General Fund	\$452.77	\$455.46	\$458.20	\$472.61	\$506.74	527.99
Library	34.64	36.07	36.19	36.42	36.69	37.24
Capital	40.78	41.30	41.80	42.35	18.06	8.21
Debt Service	44.69	42.05	36.29	36.33	36.33	30.56
Total Tax Levy	\$572.88	\$574.88	\$572.48	587.71	\$597.82	604.01

The per capita property tax levy has ranged from a high of \$ 604.01 in 2020 to a low of \$572.48 in 2017. Wisconsin Municipal Facts reported that cities of 30,000 to 150,000 had a median per capita property tax levy of \$597 for 2016/17 tax levies. As the City's population growth has stagnated, the per capita tax levels have increased.

Starting in 2019, General Transportation Aids are shifted to the Street Improvement Fund and additional Landfill Siting revenues into the Capital funds freeing up additional tax levy to the General Fund. Then in 2020, with an increase in expected landfill siting revenues, additional tax levy was shifted from Capital Funds to the General Fund, with the Capital Funds receiving added landfill siting revenues.

Utility Tax Equivalent

The Franklin Water Utility makes a payment in lieu of property taxes, as permitted by the Public Service Commission, by applying the local municipal and school tax rates against the total value of plant in service (infrastructure). As the plant in service has grown due to the pace of development in the City, this revenue source has also increased. Much of the plant value added is contributed via developers, Tax Increment Districts or assessment projects. For 2020, that payment is estimated at \$1,050,000. The Water Utility has two large projects in the near future which will raise this payment to the City.

Hotel/Motel Room Tax

Hotels and motels charge a room tax that benefits the City of Franklin. The development of a hotel on South 27th Street resulted in the City receiving increased room taxes starting in 2009. A second hotel opened in July, 2015 near S 76th and W Rawson Ave. The 2015-16 state budget included a provision which directs a portion of this revenue to tourism beginning in 2017. In 2016, the year prior to the new restriction, this revenue source provided \$327,191. For 2020, the General Fund revenue source is capped at \$175,400, with the balance directed to the Franklin Tourism Commission.

Cable Franchise Fees

A franchise fee is charged by the City on cable television services, and has decreased in recent years. Declining trends in the number of cable subscribers has impacted this resource. For 2020, that tax should approximate \$480,000.

In the 2019-20 State Budget, the legislature lowered the tax rate to 4% (from 5%) beginning in January 2021. A new state aid was created to replace the impact of the tax rate reduction.

State Shared Revenue

State Shared Revenue was based on a formula that considered per capita and aidable revenue factors that included relative property value of the City and local revenue generated. During recent years the State has either not increased or has decreased the amount received. In 2010 the City received \$549,147, ten years later, in 2020, shared revenue is anticipated to receive \$502,000 an 8.6% decrease. The 2020 shared revenue is expected to decline \$11,900 (2.3%)

Expenditure Restraint payments are provided by the State for communities that limited their General Fund spending to a specified percentage. The percentage limit considers inflation and

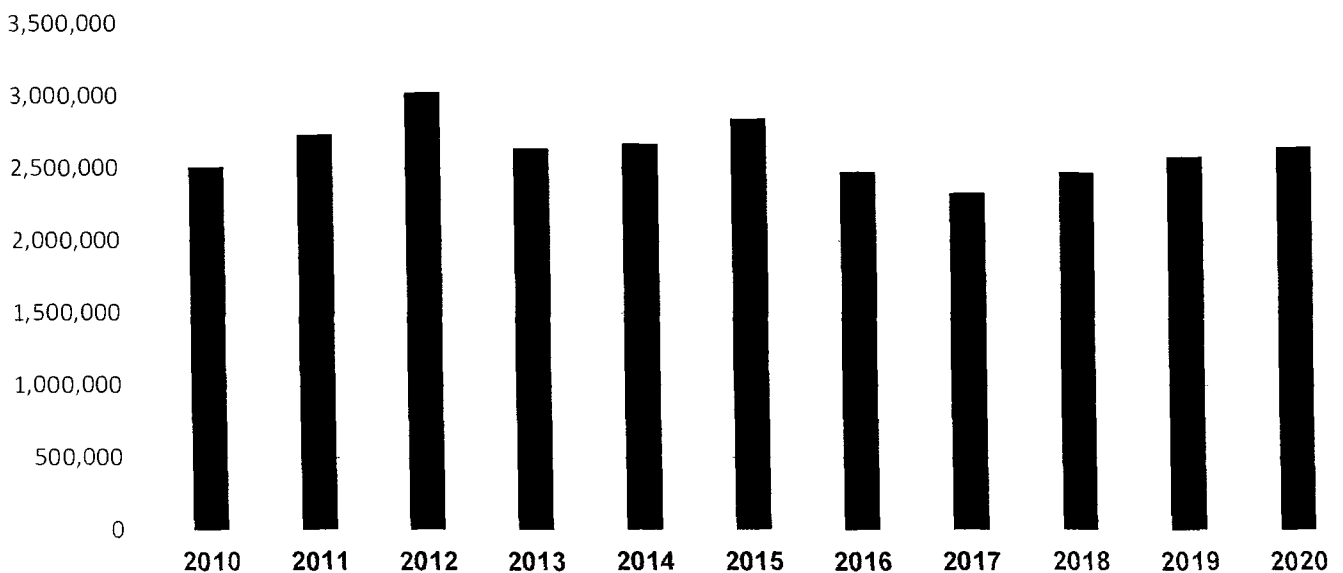
growth in new construction in the City. The amount received is dependant on the amount of the equalized tax rate over 5 mils (\$5.00 per 1,000 of value) and the communities that qualify. In 2010 the City of Franklin received \$208,715. In 2020, \$150,000 is anticipated. That represents a 23% reduction over the last ten years. With the restricted growth in Tax levy and rising real estate values, the City's equalized tax rate is projected to fall to \$5.15. That will effectively remove the City from the State's Expenditure Restraint program in the future.

The State provides general transportation aids to local communities. Transportation aids are based on a formula established by the State that considers costs of maintaining the City's transportation system, including maintenance, traffic enforcement, and capital costs (street construction, etc.). This formula uses Franklin's highway expenditures over a rolling 6-year period in determining the aid amount. In 2010 the City of Franklin received \$1,458,603. For 2020, transportation aids are anticipated to be \$1,300,000 – a 6.4% increase. The impact of the large Ballpark Commons project will increase transportation aids for several years. Beginning in 2019, only \$520,000 of this Aid will fund the General Fund, with the balance supporting the Street Improvement Fund. The effect is to free tax levy that previously funded capital needs.

A 1997 legislative change exempted business computers from being subject to property tax. It also provided for a state aid payment to municipalities to offset the loss of this income. The program was frozen by the Legislature in the 2017-18 budget, with a 1.47% increase in 2019 from 2018 levels. In the same budget, a new class of personal property was exempted, with a new Personal Property Aid payment. However, the new aid payment reduces the allowable levy increase dollar for dollar. For 2020, the exempt computer aids are \$228,000 and the new exempt personal property aid is \$95,600.

Overall support from the Intergovernmental revenues have increased \$138,342 (5%) over the last ten years.

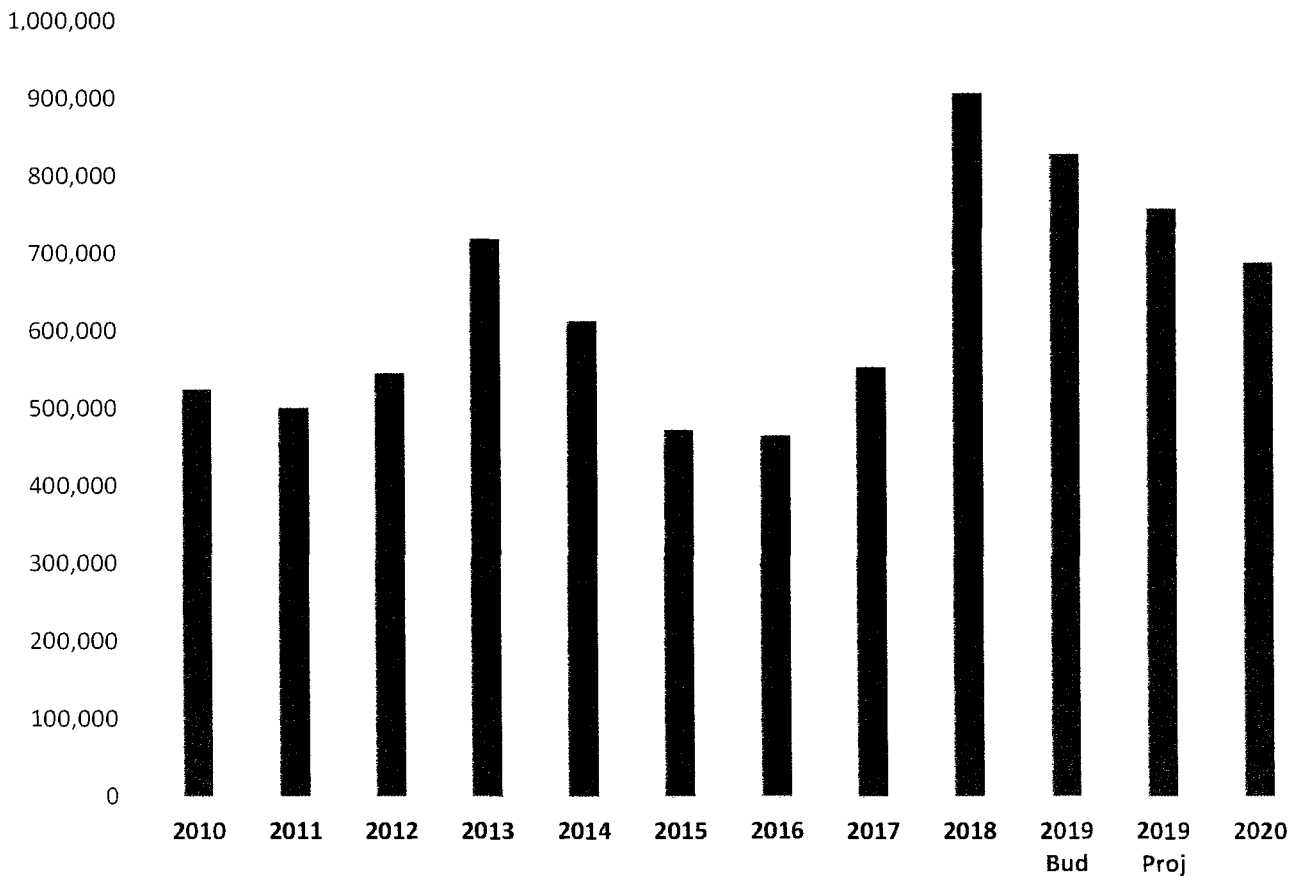
Intergovernment Revenue



Licenses and Permits

The City issues numerous licenses and permits in performing its regulatory functions, such as liquor, bartender, peddler, food, pet, contractor, building, electrical, plumbing and others. The majority of such revenue items do not fluctuate greatly from year to year and in some cases change is limited by state statutes. The primary revenue source in the permit category is building, plumbing and electrical permits (approximately 80%). The 2020 budget anticipates \$690,000 in Building, Plumbing and Electrical permit revenues. That compares to \$830,000 budgeted in 2019, when Ballpark Commons projects were getting pulled. The Tax Incremental Districts provides the prospect of increased building permit revenue.

Building Permits

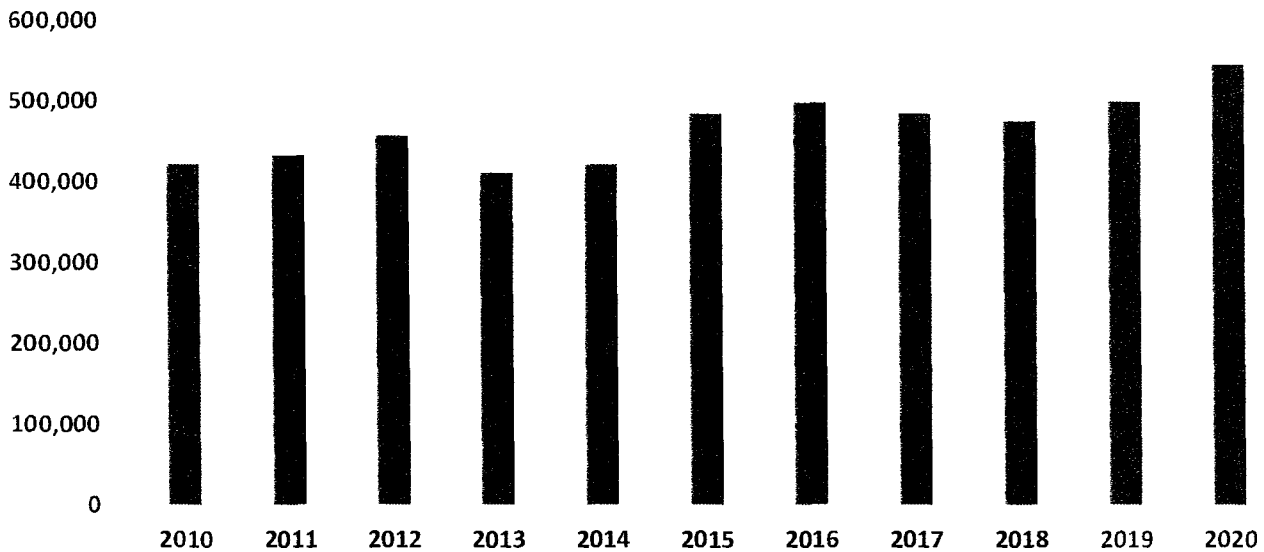


Penalties and Forfeitures

This category represents the City's share of fines from violation of City ordinances and state statutes, as well as parking ticket revenue. The 2020 projection is \$546,000. Fine levels were increased in 2019 after many years at the same level. The increase occurred later in 2019, so

the revenue growth anticipated was retarded 2020 should see the full impact of the changes in fine levels.

PENALTIES & FORFEITURES



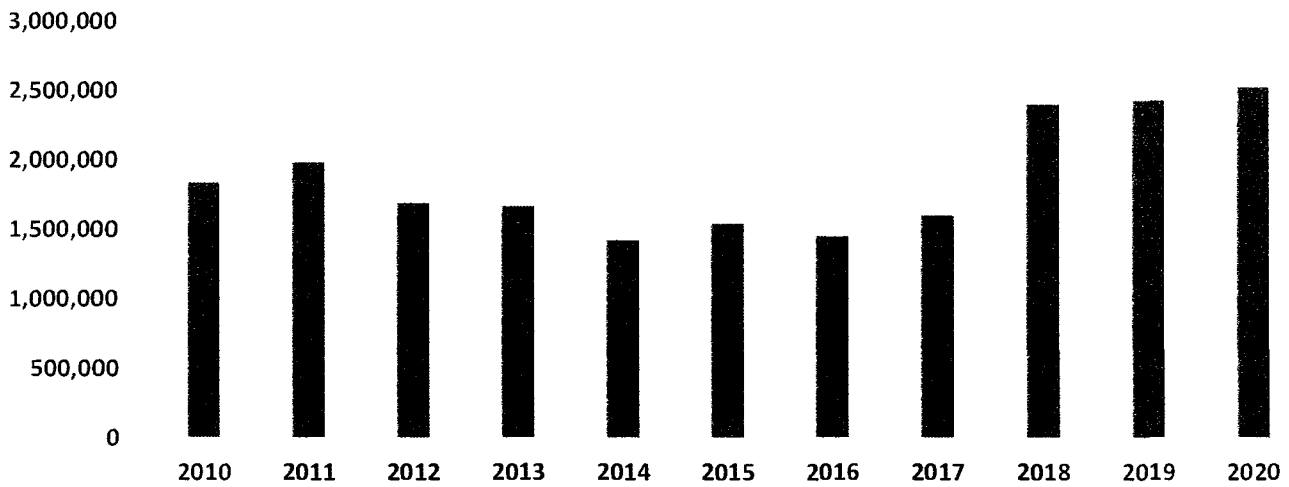
Charges for Services

This revenue source includes charges for use of City services. The majority of revenue in this category is generated from ambulance services (53%), planning, engineering and administrative fees, and charges to developers in connection with development agreements

In 2018, Engineering inspection fees began to be recorded gross, rather than net of payments to inspection contractors. With the increased development activity, those fees ballooned.

The advanced life support program (ambulance fees) switched to a market driven system in 2007 where actual revenue created in each community is recorded by that community. Fees for basic and advanced life support services and ambulance transportation are billed on behalf of the City by an outside billing service

CHARGES FOR SERVICES



2020 ambulance fees are anticipated to be \$1,350,000, unchanged from 2019. As the Senior Housing project in Ballpark Commons development goes into service, ambulance fee revenue is expected to increase.

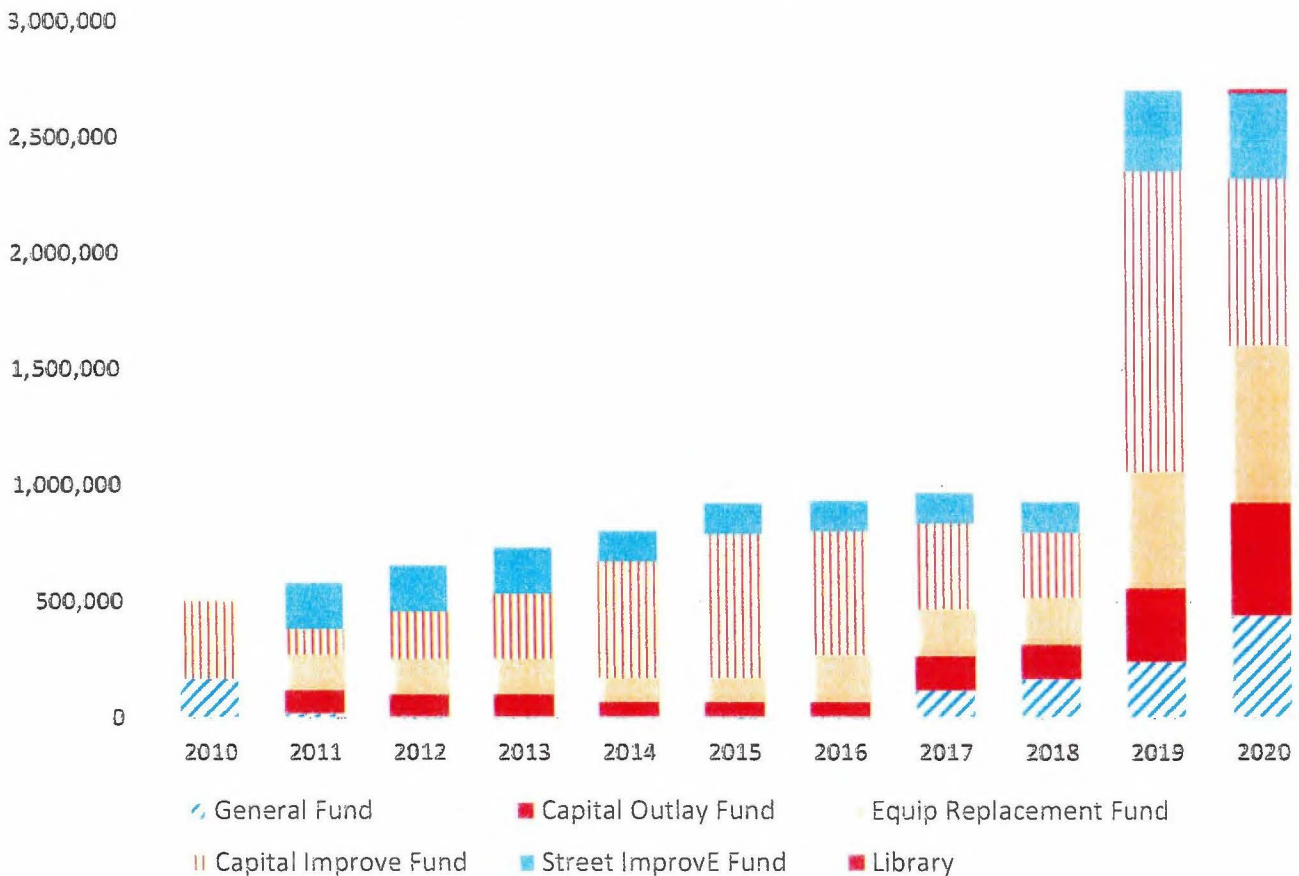
In 2020, Landfill siting revenues dedicated to the General Fund are increasing to \$438,000 (from \$240,000). See below for further discussion of Landfill Siting revenues.

Landfill Siting Revenues

The granting of a landfill license to Waste Management in 2010 by the WI Dept of Natural Resources saw the beginning of a new revenue source for the City and surrounding communities. A Landfill Siting Agreement was completed requiring a payment for each ton of fill going into the site, which is shared 75% to the City of Franklin (where it is located) and the remaining 25% shared with six other communities. The initial license was for 1.2 million tons. In 2018 the first expansion license was obtained expanding the landfill by 9 million tons. With that expansion the fee increased 25%. Waste Management had been controlling the amount of material accepted until the expansion permit was obtained. City revenues will approach \$2.7 million in 2020.

This revenue source will end when the landfill license is exhausted, so funding current operations with this resource presents long term challenges to replace it when the landfill is full. The City has been funding capital projects for most of the revenue life cycle. The site has the potential for 19 million tons of waste, which would permit one additional 9 million tons license renewal.

LANDFILL SITING REVENUES



The 2020 budget anticipates Landfill siting revenues to be allocated \$438,000 to General Fund, \$20,000 to the Library, and \$2.2 million to Capital Funds. The danger is that operating expenditures become too dependent upon non-recurring revenues. Within the Capital funds, \$483,900 is allocated to Capital Outlay, \$677,600 to Equipment Replacement, \$368,500 to Street Improvement and \$722,000 to Capital Improvement. \$350,300 of tax levy formerly in the Capital funds was shifted to the General Fund with the large increase in landfill siting revenues credited to the Capital Funds.

Intergovernmental Charges for Services

In addition to the Emergency Medical Services revenue included in charges for services above, a County subsidy is received toward providing the service. In 2012, the County negotiated a three year agreement that has Franklin receiving \$125,000 per year in Emergency Medical Service aids. That agreement is subject to budget pressures at the County level. For 2020, County resources are expected to decline by \$26,700 (21%) to \$100,000. Long term this resource cannot be depended upon.

In 2015, the Franklin School District resumed a program of a School Liaison Officer and contributes 70% of the cost of that officer back to the City. That program is expected to continue in 2020.

Interest Revenue

Investment earnings is one, of two, main revenue sources in this category. Investment interest revenue has declined following the falling short-term interest rates since 2009. Short term investment returns rose rapidly in 2018 and 2019. Recently, rates have begun to fall again. This revenue source will follow market interest rate movements.

Another component of Investment results are realized and unrealized gains/losses on fixed income investments. The City's investment policy limits the term of investments to a maximum of seven years. That provides downside protection from investment losses related to longer duration securities. Investments are reflected at market values generating unrealized gains and losses. However, as Investments are anticipated to be held to maturity, any unrealized losses are expected to be recovered, barring any premature forced sale for an emergency.

The last major component is Interest charged at the statutory rate of 18% per annum on delinquent property taxes. The City retains any interest collected by it, until such time as the County purchases all uncollected Real Estate (but not Personal Property) tax bills.

Miscellaneous Revenue

Water Tower rentals to cell phone companies and insurance dividends are the main components of miscellaneous revenue.

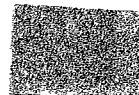
**City of Franklin, WI
General Fund Revenues**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
REAL ESTATE TAXES						
01-0000-4011	GENERAL PROPERTY TAX	19,005,700	18,472,900	18,125,000	16,887,688	16,404,723
	Total Property Taxes	19,005,700	18,472,900	18,125,000	16,887,688	16,404,723
TAXES						
01-0000-4012	PROPERTY TAX-SPECIAL-PAY IN LIEU C	9,500	9,500	9,200	11,815	10,712
01-0000-4014	MOBILE HOME TAX	21,000	21,000	20,000	19,615	20,999
01-0000-4022	MOTEL ROOM TAX	175,400	175,400	183,300	191,600	174,358
01-0000-4025	CABLE TV&VIDEO FRANCHISE FEE	480,000	480,000	490,000	501,021	482,833
	Total Other Taxes	685,900	685,900	702,500	724,051	688,902
FUND TRANSFERS						
01-0000-4031	TAX EQUIVALENT	1,050,000	1,050,000	1,050,000	1,011,392	1,032,843
01-0000-4830	TRANSFERS FROM OTHER FUNDS		109,500	89,125		26,950
	Total Transfers Inc	1,050,000	1,159,500	1,139,125	1,011,392	1,059,793
INTERGOVERNMENTAL						
01-0000-4121	PER CAPITA	405,000	405,000	433,000	405,039	406,780
01-0000-4122	STATE MEDICAL TRANSPORT AID	30,000	30,000	30,000	28,345	26,604
01-0000-4124	EXPENDITURE RESTRAINT	150,000	150,000	142,900	162,254	207,922
01-0000-4125	SPECIAL UTILITY	67,000	67,000	64,700	67,375	69,323
01-0000-4126	STATE EXEMPT COMPUTER AID	228,000	228,000	228,000	222,663	219,437
01-0000-4127	FIRE INSURANCE TAX	165,000	165,000	164,000	151,565	153,400
01-0000-4128	EXEMPT PERS PROP AID	95,600	95,600	95,600		
01-0000-4144	GEN TRANS AIDS	535,000	535,000	520,000	1,221,069	1,093,339
01-0000-4157	OTHER POLICE GRANTS	70,800	60,000	50,000	59,178	88,156
	Total Intergovernmental	1,746,400	1,735,600	1,728,200	2,317,488	2,264,961
LICENSES & PERMITS						
01-0000-4201	CLASS A BEER	1,900	1,900	1,900	1,843	1,577
01-0000-4202	CLASS A LIQUOR	9,000	9,000	9,125	9,187	7,868
01-0000-4203	CLASS B BEER	4,000	4,000	3,800	4,072	4,009
01-0000-4204	CLASS B LIQUOR & RESERVE FEE	16,500	16,500	16,500	16,827	28,457
01-0000-4205	SPECIAL CLASS B BEER					245
01-0000-4206	CLASS C WINE			300	267	100
01-0000-4209	BARTENDER/OPERATOR LICENSE	16,500	16,500	15,100	16,715	17,221
01-0000-4213	AMUSEMENT LICENSES	6,500	6,500	6,100	6,240	6,550
01-0000-4215	BOWLING AND POOL	500	500	530	530	530
01-0000-4217	ENTERTAINMENT & AMUSEMENT	2,800	2,800	2,950	4,384	2,750
01-0000-4219	PEDDLER/TRANSIENT/DOOR-TO-DOOR	4,500	4,500	3,500	4,256	4,974
01-0000-4221	COMBINATION-FOOD&PEDDLER LIC	150	150			50
01-0000-4222	FOOD PRE-INSPECTION	1,600	1,600	4,600	4,918	1,675
01-0000-4223	FOOD LICENSE			2,300	2,695	4,230
01-0000-4227	SODA LICENSE	300	300	200	95	310
01-0000-4229	CIGARETTE LICENSE	2,300	2,300	2,500	2,300	2,400
01-0000-4233	COUNTRY CLUB LICENSE	250	250	250	250	250
01-0000-4237	SALVAGE YARD/WASTE DISPOSAL	1,400	1,400	700	700	1,400
01-0000-4241	OTHERLIC/PUBLIC GRT/TAXEXMPT	2,400	2,400	1,000	1,895	2,417
01-0000-4242	TECHNOLOGY FEE	8,500	8,500	9,500	15,037	7,667
01-0000-4257	BICYCLE LICENSE				12	26
01-0000-4261	ANIMAL& MOBILE HOME LICENSES	6,800	6,800	6,500	6,917	7,534
01-0000-4262	RETAIL FOOD ESTABLMT LICENSE	20,500	20,500	21,000	1,335	16,777
01-0000-4263	RESTAURANT LICENSE & MISC FEES	35,000	35,000	35,000	59,579	25,867
01-0000-4264	APPLICATION&OTHER HEALTH LIC	8,900	8,900	7,500	6,850	7,350
01-0000-4265	POOL LICENSE FEES	7,200	7,200	9,500	3,200	5,796
01-0000-4266	HOTEL/MOTEL LODGING LICENSE FEES	3,500	3,500	3,100	3,797	3,488
01-0000-4268	HEALTH LATE FEES				255	85
01-0000-4269	HEALTH REINSPECTION FEES	500	500	250	775	2,175
01-0000-4270	HEALTH PREINSPECTION FEES	500	500	150	380	
01-0000-4271	BUILDING PERMITS	500,000	500,000	575,000	660,746	423,900
01-0000-4273	ELECTRICAL PERMITS	100,000	100,000	90,000	139,081	72,183
01-0000-4275	PLUMBING PERMITS	90,000	90,000	95,000	108,535	58,745
01-0000-4277	STREET EXCAVATION PERMITS	10,000	10,000	12,500	18,875	9,534
01-0000-4279	FILL PERMITS	3,500	3,500	4,100	17,075	3,130
01-0000-4281	SIGN PERMITS	12,000	12,000	8,500	16,222	12,492
01-0000-4285	SPECIAL EVENT PERMIT	900	900	800	1,275	825
01-0000-4286	PARK CANCELLATION FEE - NON-TAXABLE				25	50
01-0000-4287	PARK & FIELD RESERVATION-TAXABLE	18,000	18,000	15,000	19,800	18,196
01-0000-4288	FIRE BURNING & OTHER PERMITS	4,000	4,000	3,500	3,625	3,940
01-0000-4289	ALARM/BARRICADE/MINING PERMITS	2,800	2,800	300	815	2,890
	Total Licenses & Permits	903,200	903,200	968,555	1,161,385	769,663
PENALTIES & FORFEITURES						

**City of Franklin, WI
General Fund Revenues**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
01-0000-4311	FINES/PENALTY/RESTITUTION/MISC PO	546,000	525,000	500,000	475,840	484,995
01-0000-4331	ORDINANCE VIOLATIONS-OTHER					412
	Total Fines & Forfeitures	546,000	525,000	500,000	475,840	485,407
CHARGES FOR SERVICES						
01-0000-4401	SUBDIVISION FILING	20,000	20,000	34,000	26,500	20,000
01-0000-4402	LAND COMBINATION FILING	800	800	1,200	1,200	800
01-0000-4403	CSM FILING	10,000	10,000	9,000	12,000	9,000
01-0000-4404	SITE PLAN REVIEW FILING	7,500	7,500	12,000	28,429	10,075
01-0000-4405	VARIANCE & APPEALS FILING	2,500	2,500	2,250	1,500	2,375
01-0000-4406	SPECIAL USE FILING	12,500	12,500	7,500	17,500	26,000
01-0000-4407	REZONING FILING	4,500	4,500	5,100	3,200	4,250
01-0000-4409	OTHER FILING & PLANNING CHARGE	15,000	15,000	13,000	11,635	19,230
01-0000-4411	PUBLICATIONS & RECORDING	2,400	2,400	2,500	2,849	2,814
01-0000-4413	PROPERTY STATUS REPORTS	5,500	5,500	3,300	5,090	5,450
01-0000-4415	COPYING CHARGES	500	500	200	342	850
01-0000-4416	SOIL TESTING			750		230
01-0000-4421	MAP & CD SALES-TAXABLE	300	300	200	454	302
01-0000-4422	ELECTION SERVICES					396
01-0000-4425	ARCHITECTURAL BOARD REVIEW	4,500	4,500	4,000	6,570	4,795
01-0000-4431	POLICE SERVICES	2,800	2,800	2,200	2,668	2,977
01-0000-4432	SPECIAL EVENT PUBLIC SAFETY	4,000	4,000	9,000	3,576	4,047
01-0000-4440	AMBULANCE SERVICES - ALS	1,350,000	1,350,000	950,000	893,013	769,891
01-0000-4441	AMBULANCE SERVICES-BLS			350,000	316,309	284,135
01-0000-4442	FIRE SAFETY, CPR TRAINING, FINES & M	1,500	1,500	1,000	6,210	298
01-0000-4443	FIRE PLAN REVW/WITNESS/TEST	40,000	40,000	65,000	43,965	29,930
01-0000-4444	FIRE INSPECTION&REINSPECTION	19,500	19,500	15,000	18,459	19,465
01-0000-4445	QUARRY REIMBURSEMENT	43,000	43,000	42,000	35,500	43,000
01-0000-4449	WEIGHTS & MEASURES CHARGES	7,600	7,600	8,500	8,576	8,597
01-0000-4451	OTHER HEALTH/SANITARIAN FEES					150
01-0000-4452	CLINIC SERVICES	75,000	75,000	75,000	74,216	76,836
01-0000-4453	SALE OF RADON TEST KITS	1,750	1,750	1,000	702	804
01-0000-4456	HEALTH LABOR CHARGED TO GRANTS	37,650	40,000	41,000	42,134	30,977
01-0000-4470	WEED CONTROL	7,000	7,000	6,000	6,058	5,823
01-0000-4471	STREET LIGHTING	10,000	10,000	8,500	19,041	9,703
01-0000-4479	ENGINEERING FEES	320,000	320,000	440,000	522,432	617
01-0000-4480	DPW CHARGES	3,500	3,500	8,500	45,265	22,943
01-0000-4481	TICKET SALES TO EVENTS (NOT 7/4)				3,225	
01-0000-4482	CLERK SERVICES				45	
01-0000-4493	LANDFILL OPERATIONS-SITING	438,000	240,000	240,000	166,269	116,610
01-0000-4496	LANDFILL OPERTN-EMERALD PARK	80,000	80,000	75,000	80,473	69,877
	Total Charges for Services	2,527,300	2,331,650	2,432,700	2,405,405	1,603,247
INTERGOVT CHGS FOR SERVICES						
01-0000-4611	COUNTY EMT-PARAMEDIC-ALS	100,000	100,000	106,000	113,117	96,990
01-0000-4615	SCHOOL LIAISON OFFICER	82,000	82,000	78,000	79,425	75,807
	Total Intergovt Charges for Services	182,000	182,000	184,000	192,542	172,797
INVESTMENT EARNINGS						
01-0000-4711	INTEREST ON INVESTMENTS	240,500	240,500	280,000	181,389	99,358
01-0000-4713	INVESTMENT GAINS/LOSSES			50,000	(22,571)	(3,091)
01-0000-4715	INTEREST-TAX ROLL	100,000	100,000	175,000	78,199	89,826
01-0000-4716	INTERFUND INTEREST	3,080	3,080	3,500	3,893	2,400
01-0000-4719	MISCELLANEOUS INTEREST			300	487	782
	Total Investment Earnings	343,580	343,580	508,800	241,397	189,275
MISCELLANEOUS REVENUE						
01-0000-4725	RENTAL-MUNICIPAL PROP	50,000	50,000	50,000	99,974	53,041
01-0000-4751	PROPERTY SALE	500	500		40	572
01-0000-4752	SALE OF CONFISCATED PROPERTY					353
01-0000-4753	CULVERT SALES-NO TAX	8,500	8,500	10,000	8,433	8,762
01-0000-4756	SALE OF STATE SEALS	1,500	1,500	1,100	1,120	640
01-0000-4757	HOUSE NUMBER SALES	250	250	250	294	160
01-0000-4771	INSURANCE DIVIDEND	40,000	40,000	82,000	88,144	45,097
01-0000-4781	REFUNDS/REIMBURSEMENTS	35,000	35,000	7,500	21,153	11,098
01-0000-4784	MADACC ANML LIC SOLD/ORD FEE	2,500	2,500	2,500	4,773	4,215
01-0000-4798	CASH OVER(SHORT)				2	(58)
01-0000-4799	MISCELLANEOUS REVENUE	1,000	1,000	100	337	3,700
	Total Misc Rev	139,250	139,250	153,450	224,270	127,580
	Total Revenues	27,129,330	26,478,580	26,442,330	25,641,458	23,766,348

**City of Franklin
General Fund Expenditures**



City General Fund expenditures are divided into Activities and further reported by categories/departments. The activities are general government, public safety, public works, health & human services, culture & recreation, and conservation and development. A summary of the expenditures by Activity (in thousands) follows:

	2016	2017	2018	2019 Fcst	2019 Bud	2020 Req	Inc (Dec)
Gen Gov	2,901	2,941	2,943	3,064	3,284	3,394	110
Pub Safety	15,788	16,661	17,078	17,433	17,784	18,447	663
Pub Works	3,745	3,852	3,388	3,871	3,571	4,152	581
Health	647	676	670	648	751	738	(13)
Culture & Rec	180	188	241	152	183	210	27
Conservation	523	520	512	571	641	619	(22)
Transfers & Other	1,260	57	85	24	274	524	250
Contingency					1,610	1,144	(466)
Total	25,044	24,895	24,917	25,763	28,098	29,228	1,130

General Government

General government is comprised of 12 departments that provide either specific services for the City or provide services to or on behalf of the departments. Incorporated into the total General Fund Expenditure increase of 4.0%, the General Government category of expenditures is expected to increase 3.3% from 2019. General Government expenditures are 11.6% of the General Fund expenditure budget.

Public Safety

Public safety is comprised of Police, Fire, Public Fire Protection, Building Inspection and Weights and Measures. Public Safety expenditures increased 3.7% from the 2019 budget and amounts to 63.1% of the General Fund expenditure budget.

Public Safety (000's)	2016	2017	2018	2019 Fcst	2019 Bud	2020 Req	Inc (Dec)
Police	7,868	8,371	8,578	8,828	8,901	9,197	296
Dispatch	988	1,022	984	1,132	1,184	1,197	13
Fire	5,900	6,223	6,410	6,376	6,516	6,853	337
Public Fire Prot	275	280	280	280	283	283	0
Bldg Inspect	750	757	817	809	892	909	17
Weights & Measures	8	8	8	8	8	8	0
Total Pub Safety	15,788	16,660	17,077	17,433	17,784	18,447	663
Inc (dec) Pr Yr	-1.2	5.5	2.5	2.1	4.1	3.7	

Public Works

Public Works is comprised of Engineering, Highway, Street Lighting, and Weed Control. Public Works expenditures have increased 16.3% from 2019. Public Works comprises 14.2% of General Fund Expenditures. Public Works includes a new expenditure for contract services that was netted against revenues in prior years.

Health & Human Services

Health & Human Services is comprised of the health and the animal control expenses. Health & Human Services expenditures have decreased 1.75% from 2019 and amount to 2.5% of the General Fund expenditure budget.

Culture & Recreation

Culture & Recreation is comprised of the Parks and Recreation expenses. Recreation expense includes amounts paid for St. Martins Fair and Civic Celebrations. Culture & Recreation expenditures have increased 15.19% from 2019 and amount to 0.7% of the General Fund expenditure budget.

Conservation & Development

Conservation & Development is comprised of the economic development and planning functions. Conservation & Development expenditures have decreased 3.34% from 2019 and amount to 2.1% of the General Fund expenditure budget

Transfers out and Contingency

Transfers out increase to \$524,000 for 2020 including \$ 500,000 for a City Hall and Police Administration Security project.

Contingency

Contingency includes a provision to preserve Expenditure Restraint aids from the State and decreased from 2019 to \$ 1,144,000.

General Fund Expenditures By Functional Category

The 2020 General Fund expenditure budget is presented, on a following page, by functional categories Salaries, wages and benefits comprise 74% of the General Fund budget. The 2020 plan includes a provision for \$252,200 for separation benefits upon retirements. This provision allows the City to replace the employee immediately.

Wages have grown from \$12.2 million in 2011 to \$ 16 0 million in 2020 or 31%.



Employee benefits which consist of Group Health & Dental, Retirement, Retiree Health, life insurance and employment taxes have declined from \$6.8 million in 2011 to \$5.7 million in 2020 (16.5%). The reduction was possible by controlling health care costs and sharing retirement benefits.



The 2017 spike in Retirement costs includes a one-time \$630,000 contribution to the Public Works retirement plan. In 2019, the City elected the Wisconsin Retirement System pension plan for all new employees. Those employees in the old plans were provided the option of remaining in the old plans. In the short term, Public Works retirement costs will be elevated as the unpaid benefit costs of the old Public Works plan work thru the system.

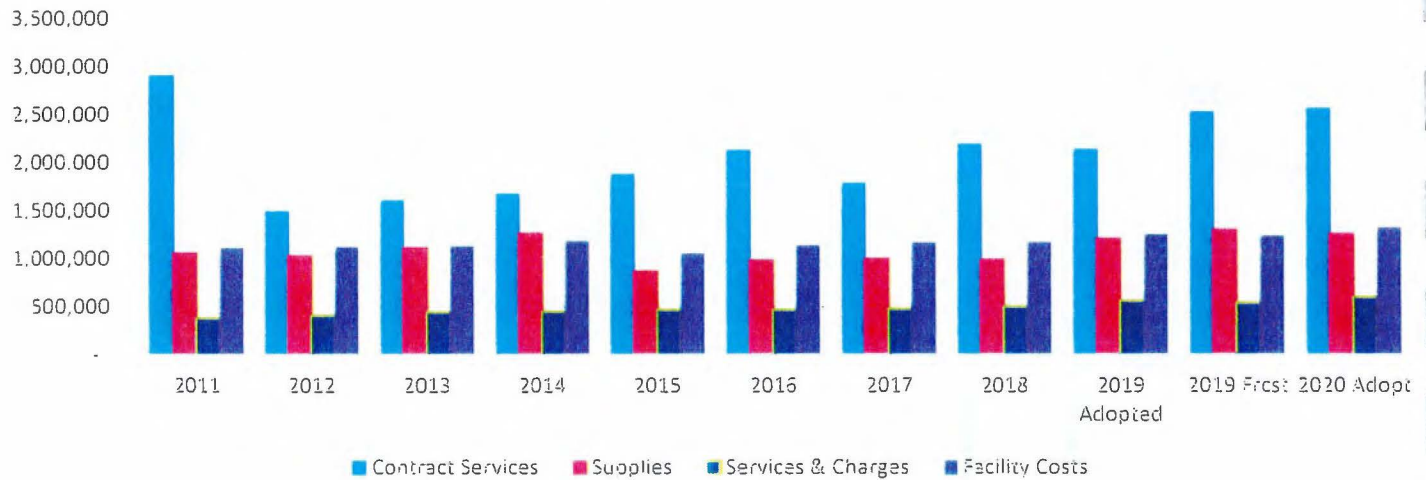
Health costs declined in 2020 related to components, the total premium declined slightly, while the employee contribution remained unchanged, reducing the City's share, and the City's contribution to the Health Savings Accounts were transferred to the Self Insurance fund.

Non-personnel costs consist of property insurance, Contracted services, Utilities, Operating supplies, Services & Charges, facility charges, other costs and contingency. In 2012, the Solid Waste contract services cost was moved to a Special Revenue Fund with the imposition of the residential Solid Waste fee. The following year, the Legislature restricted the City's ability to

adjust this fee without impacting levy increases. Non-personnel services have increased over 20% once the Solid Waste contract cost is adjusted.

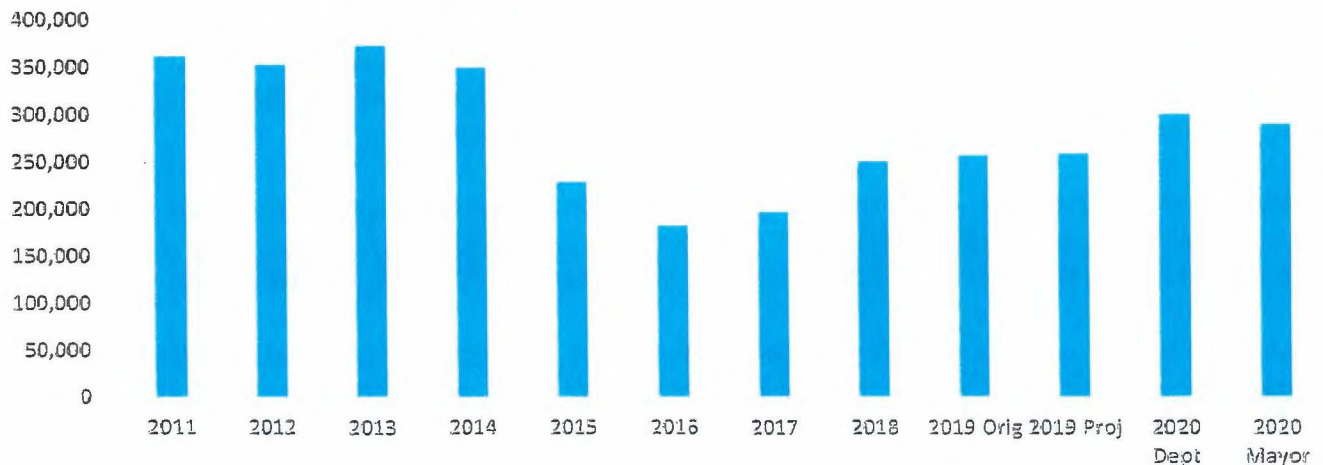
Beginning in 2018, Engineering contract services includes inspection services for new development activity.

Non-Personnel Costs

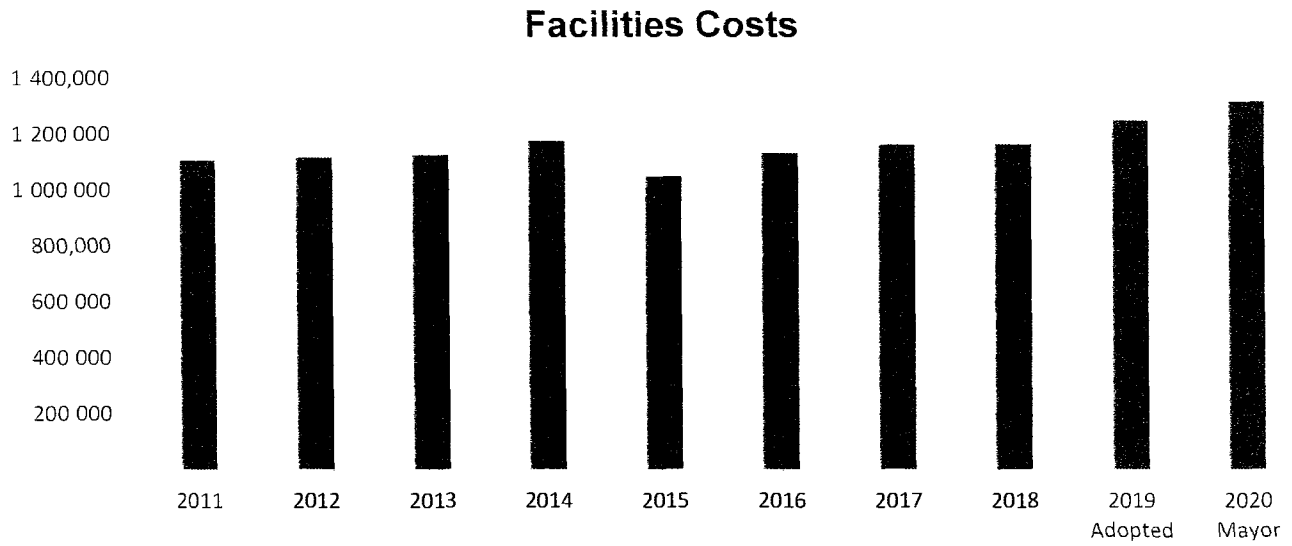


Fuel costs are another major expenditure and vary with the cost of oil. In 2011, the City spent \$363,000 on fuel and will only spend \$290,000 in 2020. Oil prices peaked over \$140/barrel in 2013, when City costs also peaked at \$373,647. This demonstrates the impact of volatile fuel prices on the City's operating costs.

Fuel



The City's aging municipal building inventory will require more maintenance costs, which can be seen in the steady rising facility charges.



City of Franklin, WI
General Fund Operating Expenditures
Ten Years Ended Dec 31, 2020

	2011	2012	2013	2014	2015	2016	2017	2018	2019 Adopted	2019 Frorst	2020 Adopt	Inc (Dec)	Inc (Dec) Pct of 2019 Adopt
Salaries	12,227,026	12,642,117	12,474,912	13,035,815	13,617,678	14,121,239	14,507,032	14,723,472	15,269,859	14,851,460	16,068,620	798,761	5.2%
Health & Dental	3,136,843	3,057,720	2,666,043	2,499,995	2,430,490	2,354,942	2,330,364	2,366,008	2,697,429	2,313,400	2,478,776	(218,653)	-8.1%
Retirement	1,993,194	2,026,156	1,788,113	1,155,668	1,227,917	1,153,827	1,918,221	1,370,847	1,372,275	1,381,600	1,589,814	217,539	15.9%
Soc Sec Taxes	906,382	930,267	918,994	957,127	1,007,330	1,038,157	1,072,459	1,085,726	1,164,661	1,119,640	1,208,083	43,422	3.7%
Retiree Group Health	785,896	794,785	503,643	530,892	458,102	184,391	411,699	428,250	423,813	410,390	432,170	8,357	2.0%
Workman's Comp Ins	352,667	344,819	356,335	356,001	498,390	509,031	514,901	376,184	401,982	378,600	429,592	27,610	6.9%
Other Benefits	63,023	65,485	65,380	70,949	106,658	84,268	56,943	72,043	126,706	153,520	67,266	(59,440)	-46.9%
Charged to Other func	(410,400)	(399,100)	(408,400)	(410,660)	(548,579)	(411,180)	(442,100)	(468,011)	(438,620)	(435,720)	(492,920)	(54,300)	12.4%
Total Benefits	6,827,605	6,820,132	5,890,108	5,159,972	5,180,308	4,913,436	5,862,487	5,231,047	5,748,246	5,321,430	5,712,781	(35,465)	-0.6%
Total Salaries & Bene	19,054,631	19,462,249	18,365,020	18,195,787	18,797,986	19,034,675	20,369,519	19,954,519	21,018,105	20,172,890	21,781,401	763,296	3.6%
	77.6%	81.8%	80.5%	79.5%	79.3%	76.0%	81.8%	80.1%	74.8%	78.1%	74.5%		
Contract Services	2,904,850	1,492,824	1,604,164	1,676,058	1,878,021	2,127,643	1,786,293	2,190,794	2,137,868	2,526,837	2,562,343	424,475	19.9%
Supplies	1,065,013	1,033,082	1,115,471	1,268,569	874,098	985,440	1,005,337	994,711	1,214,150	1,306,100	1,262,405	48,255	4.0%
Services & Charges	382,306	409,830	445,205	451,527	468,261	469,664	479,639	500,408	562,834	541,075	601,691	38,857	6.9%
Facility Costs	1,107,639	1,117,636	1,127,596	1,178,300	1,050,734	1,134,168	1,164,133	1,165,445	1,250,505	1,232,230	1,318,480	67,975	5.4%
Other	23,943	26,543	32,730	28,190	32,133	32,366	32,954	26,263	30,300	30,400	32,800	2,500	8.3%
Contingency			400	68,045	28,315	9,988		1,200	1,610,680		1,145,000	(465,680)	-28.9%
Transfers Out	24,000	244,000	109,982	24,000	574,000	1,250,025	57,138	84,000	274,000	24,000	524,000	250,000	91.2%
Total Other Costs	5,507,751	4,323,915	4,435,548	4,694,689	4,905,562	6,009,294	4,525,494	4,962,821	7,080,337	5,660,642	7,446,719	366,382	5.2%
Total Expenditures	24,562,382	23,786,164	22,800,568	22,890,476	23,703,548	25,043,969	24,895,013	24,917,340	28,098,442	25,833,532	29,228,120	1,129,678	4.0%

**MAYOR
101**

DEPARTMENT: Mayor

PROGRAM MANAGER: Mayor (administered by Director of Administration)

PROGRAM DESCRIPTION:

The Mayor is the Chief Executive Officer of the City, responsible for ensuring that all City ordinances and State laws are observed and enforced and that all City officers, boards, and commissions properly discharge their duties. The Mayor nominates to the Council the appointment of certain City employees and board and commission members and is chairman of the Plan Commission and the Community Development Authority. The Mayor presides at the meetings of the Common Council, voting only in cases relating to tie votes. The Mayor is elected for a three-year term of office, with the current term expiring April 2020.

City Ordinances designate eight cabinet officers, as well as other unclassified positions within City government, that shall be appointed by the Mayor subject to the confirmation by a majority of all members of the Common Council.

SERVICES:

- Represent people of the City of Franklin.
- Administer City government in accordance with City Ordinances and State Statutes.
- Annually prepare and submit to the Common Council a proposed annual budget.

STAFFING:

1 Elected position

BUDGET SUMMARY:

- 1) The annual salary for the Mayor is currently established at \$16,800. In addition, the Mayor receives \$4,800 annually for reimbursement of mileage related expenses. These compensation levels were established by Common Council action on December 15, 1998, under City Ordinance 98-1527.
- 2) The 2020 budget remains essentially the same as the 2019 budget except for the addition of \$1,000 for office supplies/equipment and \$500 for meeting expenses associated with hosting/attending intergovernmental meetings.

**City of Franklin, WI
Mayor - Dept 101**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
PERSONAL SERVICES						
01-0101-5113	SALARIES-PT	16,800	16,800	16,800	16,800	16,800
	Total Personal Services	(16,800)	(16,800)	(16,800)	(16,800)	(16,800)
EMPLOYEE BENEFITS						
01-0101-5151	FICA	1,652	1,652	1,650	1,652	1,652
01-0101-5156	WORKERS COMPENSATION INS	30	30	30	36	48
	Total Employee Benefits	(1,682)	(1,682)	(1,680)	(1,688)	(1,700)
SUPPLIES						
01-0101-5312	OFFICE SUPPLIES					50
01-0101-5329	OPERATING SUPPLIES	1,000	1,000			
	Total Supplies	(1,000)	(1,000)			(50)
SERVICES & CHARGES						
01-0101-5422	SUBSCRIPTIONS	50	50	100		
01-0101-5425	CONFERENCES & SCHOOLS	1,000	1,000	200		357
01-0101-5432	MILEAGE	4,800	4,800	4,800	4,800	4,800
	Total Services & Charges	(5,850)	(5,850)	(5,100)	(4,800)	(5,157)
CLAIMS, CONTRIB AND AWARDS						
01-0101-5734	VOLUNTEER RECOGNITION	1,000	1,000	500		
	Total Claims, Contributions, & Award	(1,000)	(1,000)	(500)		
	Total Gen Fund - Mayor	(26,332)	(26,332)	(24,080)	(23,288)	(23,707)

ALDERMEN
102

DEPARTMENT: Aldermen

PROGRAM MANAGER: Mayor (administered by the Director of Clerk Services)

PROGRAM DESCRIPTION:

The Common Council is the legislative branch of City government. Its primary purpose is the passage of laws, ordinances and policies, establishment of pay ranges for city employees and official management of the city's financial affairs; its budget, its revenues and the raising of funds for the operation of the city. The Common Council is comprised of the Mayor and six members representing the six Aldermanic Districts, serving three-year overlapping terms. One Alderman is elected and serves as Common Council President.

Boards and Commissions of the City serve primarily in an advisory role to the Mayor and Common Council in developing policies and managing the affairs of the City to best serve its citizens. Boards and commissions allow for additional citizen input beyond that of the elected officials. Certain boards and commissions are required under Wisconsin statutes (e.g., the Board of Public Works and Plan Commission); others have been established to oversee certain activities (e.g., Civic Celebrations Commission). The City is served by the following Boards and Commissions:

Architectural Board	Finance Committee
Board of Health	Library Board
Board of Review	License Committee
Board of Public Works	Parks Commission
Board of Water Commissioners	Personnel Committee
Board of Zoning and Building Appeals	Plan Commission
Civic Celebrations Commission	Police and Fire Commission
Community Development Authority	Quarry Monitoring Committee
Economic Development Commission	Technology Commission
Environmental Commission	Tourism Commission
Fair Commission	

Certain boards and commissions oversee programs with their own budget or fund (such as the Community Development Authority, Civic Celebrations Commission, Fair Commission, Library Board, and Board of Water Commissioners). The cost of supporting the remaining boards and commissions is included in the Common Council budget.

SERVICES:

- Adopt ordinances and resolutions, levy taxes and appropriate monies for the operation of the City.
- Adopt and review policies to meet needs of the City and its citizens.

STAFFING:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
Six Aldermen (part-time, elected)	N/A	N/A	N/A	N/A	N/A	N/A
Total	0.00	0.00	0.00	0.00	0.0	0.00

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Ordinances passed	43	47	61	39	45	45
Resolutions passed	112	75	100	115	100	100
Common Council meeting hours	90	60	45	57	65	60

*Forecast

BUDGET SUMMARY:

- 1) The annual salary for Aldermen is currently established at \$7,200. In addition, Aldermen also receive \$1,800 annually for reimbursement of mileage related expenses. These compensation levels were established by Common Council action on December 15, 1998 under City Ordinance 98-1527.
- 2) Clerical support is provided through the Director of Clerk Services office.
- 3) Memberships include:

Wisconsin Policy Forum Inc.	\$1,720
Intergovernmental Cooperation Council	350
League of Wisconsin Municipalities and Urban Alliance	10,506
Amer. Society of Composers, Authors, Publishers	325
South Suburban Chamber of Commerce	150
Broadcast Music, Inc.	350
SESAC (Society of European Stage Authors and Composers)	350
Total	13,751

City of Franklin, WI
Alderman - Dept 102

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0102 - ALDERMEN						
PERSONAL SERVICES						
01-0102-5113	SALARIES-PT	43,200	43,200	43,200	43,200	43,200
	Total	43,200	43,200	43,200	43,200	43,200
EMPLOYEE BENEFITS						
01-0102-5151	FICA	4,131	4,131	4,150	4,131	4,131
01-0102-5156	WORKERS COMPENSATION INS	78	78	80	72	108
	Total	4,209	4,209	4,230	4,203	4,239
SUPPLIES						
01-0102-5313	PRINTING	100	100	50		32
	Total	100	100	50		32
SERVICES & CHARGES						
01-0102-5424	MEMBERSHIPS/DUES	13,751	13,751	13,200	11,415	11,164
01-0102-5425	CONFERENCES & SCHOOLS	500	500	250	101	200
01-0102-5432	MILEAGE	10,800	10,800	10,800	10,800	10,800
	Total	25,051	25,051	24,250	22,316	22,164
CLAIMS, CONTRIB AND AWARDS						
01-0102-5734	VOLUNTEER RECOGNITION	500	500	250	133	35
	Total	500	500	250	133	35
	Total Alderman	73,060	73,060	71,980	69,852	69,670

**MUNICIPAL COURT
121**

DEPARTMENT: Municipal Court

PROGRAM MANAGER: Municipal Judge

PROGRAM DESCRIPTION:

The Municipal Court has jurisdiction over local ordinance and traffic citations issued in the City. The Court is presided over by a Municipal Judge, elected every three years. The Judge is required by Local Ordinance to be a licensed attorney. The cost of the court clerks for the weekly trial and pleading sessions is also included in this program. The Police Department provides some, very limited, administrative services for the Court which are accounted for in a separate program. The City's interests at trial are represented by the City Attorney's office, which are accounted for in a separate program.

SERVICES:

- Presides over Municipal Court, adjudicating violations of municipal ordinances and traffic citations and imposing forfeitures where provided by law.

STAFFING:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
Municipal Judge (part-time, elected)	N/A	N/A	N/A	N/A	N/A	N/A
Court Clerk *	2.50	2.50	2.50	2.50	2.50	2.50
Total	2.50	2.50	2.50	2.50	2.50	2.50

* Administration and Human Resource support through the Police Department.

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Municipal court cases	9,113	10,533	9,447	9,999	6,480	9,000

* Forecast

BUDGET SUMMARY:

Two daytime and four nighttime court sessions per month are generally held. Associated revenues from fines and forfeitures have continued to trend upward. The budget anticipates consideration of a review of and implementation of an increase of fine rates for 2019, which would have its first full-year impact in 2020.

Beginning in 2018, the Court has pursued the State Debt Collection (SDC) program which diverts individual state income tax refunds to settle outstanding court-imposed municipal fines and forfeitures. This program has had the result of increasing revenue and effectively eliminating the boarding of prisoners.

**City of Franklin, WI
Muni Court - Dept 121**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0121 - MUNICIPAL COURT						
PERSONAL SERVICES						
01-0121-5111	SALARIES-FT	98,725	98,725	94,700	89,338	83,093
01-0121-5113	SALARIES-PT	42,396	42,396	41,625	41,178	40,653
01-0121-5117	SALARIES-OT	1,200	1,200	400	255	563
01-0121-5118	COMPTIME TAKEN	1,000	1,000	1,200	1,545	923
01-0121-5133	LONGEVITY	450	450	450	450	450
01-0121-5134	HOLIDAY PAY	7,329	7,329	7,100	6,802	7,386
01-0121-5135	VACATION PAY	9,472	9,472	9,100	9,758	8,206
	Total	160,572	160,572	154,575	149,326	141,274
EMPLOYEE BENEFITS						
01-0121-5151	FICA	12,284	12,284	11,800	10,261	9,495
01-0121-5152	RETIREMENT	7,027	7,027	8,400	6,455	6,014
01-0121-5153	RETIREE GROUP HEALTH	305	305	300	275	218
01-0121-5154	GROUP HEALTH & DENTAL	12,379	13,656	12,550	14,075	26,032
01-0121-5155	LIFE INSURANCE	635	635	600	528	512
01-0121-5156	WORKERS COMPENSATION INS	288	288	270	270	370
01-0121-5162	EMPLOYER HSA CONTRIBUTION		750	750		
	Total	32,918	34,945	34,670	31,864	42,641
CONTRACTUAL SERVICES						
01-0121-5219	OTHER PROFESSIONAL SERVICES	1,400	1,400	1,200	1,400	1,100
01-0121-5257	SOFTWARE MAINTENANCE	11,500	11,500	10,500	9,613	8,992
01-0121-5294	PRISONER BOARDING	2,000	2,500	5,000	20,607	55,820
01-0121-5298	COLLECTION SVCS/DOT SUSP FEE	650	650	400	840	1,300
	Total	15,550	16,050	17,100	32,460	67,212
SUPPLIES						
01-0121-5312	OFFICE SUPPLIES	875	875	700	830	641
	Total	875	875	700	830	641
SERVICES & CHARGES						
01-0121-5410	DMV ACCESS SERVICE	1,200	1,200	1,200	1,200	1,200
01-0121-5422	SUBSCRIPTIONS	100	100			
01-0121-5424	MEMBERSHIPS/DUES	200	200	150	100	180
01-0121-5425	CONFERENCES & SCHOOLS	1,600	1,600	1,500	1,500	800
01-0121-5429	JURY/WITNESS FEES	100	100	100	(33)	(64)
	Total	3,200	3,200	2,950	2,767	2,116
	Total	213,115	215,642	209,995	217,247	253,884

**CITY CLERK/ELECTIONS
141, 142**

DEPARTMENT: City Clerk

PROGRAM MANAGER: Director of Clerk Services

PROGRAM DESCRIPTION:

The City Clerk is the legal custodian of the city's official records, responsible for the administration of elections, complaint handling, legal notification to the public, the issuance of licenses and permits, and the preparation of agendas and the official minutes. The Clerk's Office provides administrative support to the Common Council, various boards, commissions and committees, and responds to informational requests from the general public.

In addition, the Clerk's office is responsible for the Elections budget. The Elections budget provides funding for the operation of local, school, state, and federal elections in the City of Franklin. All election records and voter files are maintained and all elections are conducted through the Office of the City Clerk.

SERVICES:

- Prepare and review Common Council agenda.
- Attend all Council meetings; Board and Commission meetings as necessary.
- Maintain custody of City's official records, providing access to and responding to public records requests.
- Prepare, distribute and process resolutions, ordinances, proclamations, agendas and minutes for meetings of the Common Council and various city boards, commissions and committees, including ad hoc groups. Act as Clerk of the Board of Review as mandated by State Statutes.
- Complaint handling.
- Index Council minutes, resolutions and ordinances.
- Codify approved ordinances.
- Administer oaths of office and certify official documents. Administer process of Economic Interest Statement filing pursuant to Franklin Municipal Code.
- Issue permits and licenses, as required by local and state laws. Also, administration of reservation requests for park rental, ball diamond rental, other recreation facility rental, burn permits, weights and measures, and alarm permits, conducts background checks, and processes park deposit refunds.
- Oversee City records management and retention program.
- Administer elections, which includes providing candidate information, voter registration, verification and updating of voter records, assistance with absentee voting, election inspector training, and preparation and processing of Federal, State, and local elections. Act as local election filing officer as required by State Statutes.
- Coordinate, prepare and distribute City directory and monthly calendar.

STAFFING:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Administration Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Clerk/Typist	.62	.62	.62	0	0	0
Secretary	.50	.50	.50	1.12	1.12	1.50
Temporary Help	.00	.00	.00	.00	.00	.00
Total	4.12	4.12	4.12	4.12	4.12	4.50

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Liquor licenses	56	55	56	56	56	56
Bartenders licenses	378	393	392	378	375	375
Park Permits	139	175	202	216	220	230
Property status reports	223	250	193	186	175	175
Burn permits	310	292	261	235	250	250
Complaints	250	386	372	383	425	450
Registered voters	21,713	22,274	21,862	21,500	21,683	22,300
Elections held	**3	4	2	4	2	4

*Forecast

**Includes one special election.

BUDGET SUMMARY:

- 1) 01.141.5424 Memberships and 01.141.5425 Conferences/Schools in the City Clerk's budget includes funding of memberships and training/conferences for all employees in the Director of Clerk Services' office, which includes certification training, along with statutory training requirements.
- 2) 01.141.5471 Background Checks includes funding for all license applicants and Board/Commission recommended appointees (\$7 charge for each check conducted through the Wisconsin Department of Justice, Crime Information Bureau, with CIBR checks now performed by Clerk's office staff).
- 3) Election increase in funding is due to four elections scheduled in 2020 vs. two scheduled elections held in 2019. [Note: The boundaries created by the redistricting (completed in 2011) went into effect January 1, 2012, and, as required by State law, Franklin has exceeded the population of 35,000 and now is required to vote by "Ward" rather than "District". As a result of having three State Assembly Districts, two Senate Districts, three County Supervisory Districts, three School Districts, and twenty-five Wards, costs have increased for poll workers, ballot printing, and machine tabulating. In addition, the State of Wisconsin Statewide Voter Registration System was replaced at the 2016 February Spring Primary, with costly impacts to the process for municipalities required to conduct and report elections by ward. With the prior software, Franklin was able to combine poll lists in each Aldermanic District and still report by ward due to coding which designated the specific

ballot voters were to receive by ward. The statewide registration system, WisVote, requires separate poll lists for each ward, thereby increasing the pre-election work from “six Aldermanic Districts times everything” to “twenty-five Wards times everything”. This also increased the number of poll workers needed on election day just to work at the poll lists and directing voters to the correct ward line and covering the requirement for separate ward poll books.]

2020 elections will be as follows:

Spring Primary – February 18, 2020

Spring Election* and Presidential Preference Primary – April 7, 2020

Partisan Primary – August 11, 2020

General and Presidential Election – November 3, 2020

*Spring Election includes offices of Mayor and Alderpersons for Dist. 3, 4, and 6

- 4) 01.142.5115 Salaries-Temporary in the Elections Budget covers Inspectors of Election (poll workers). While abiding by the restrictions of State law, the number of workers assigned to each polling location will vary depending on the voter turnout estimated by the Dir. of Clerk Services. (See explanation in #3 above.)
- 5) 01.142.5242 Election Equipment Maintenance includes maintenance coverage for the voting systems. In addition, backup and preservation is required of electronic data (from electronic voting systems), pursuant to Wis. Stats §5.05(1)(e) and 5.06(6).
- 6) 01.142.5425 Conferences and Schools in the Elections Budget includes funding for State-mandated training for Chief Election Inspectors (poll worker chairmen at each polling location) and election-related training for City Clerk’s office personnel.
- 7) 01.142.5433 Equipment Rental covers \$150 per election paid to The Polish Center and \$150 per election paid to St. Martin of Tours Church for use as polling locations.

City of Franklin, WI
Clerk - Dept 141 & Elections - Dept 142

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0141 - CITY CLERK						
PERSONAL SERVICES						
01-0141-5111	SALARIES-FT	214,891	255,282	176,200	171,652	159,978
01-0141-5113	SALARIES-PT	21,451		41,150	41,684	41,762
01-0141-5115	SALARIES-TEMP	601	601	600		264
01-0141-5117	SALARIES-OT	2,000	1,000	1,000	(2,481)	(550)
01-0141-5118	COMPTIME TAKEN	2,000	2,000	1,200	2,597	1,720
01-0141-5133	LONGEVITY	540	540	570	568	498
01-0141-5134	HOLIDAY PAY	14,591	15,688	13,350	12,212	13,029
01-0141-5135	VACATION PAY	19,996	20,779	18,100	16,525	16,407
	Total	276,070	295,890	252,170	242,757	233,108
EMPLOYEE BENEFITS						
01-0141-5151	FICA	21,043	22,636	19,100	18,123	17,277
01-0141-5152	RETIREMENT	17,152	19,932	15,100	12,242	11,643
01-0141-5153	RETIREE GROUP HEALTH	811	811	790	743	589
01-0141-5154	GROUP HEALTH & DENTAL	46,061	72,044	27,700	34,290	43,976
01-0141-5155	LIFE INSURANCE	495	1,362	1,175	979	962
01-0141-5156	WORKERS COMPENSATION INS	1,269	532	450	442	607
01-0141-5162	EMPLOYER HSA CONTRIBUTION		1,500	1,500		
01-0141-5199	ALLOCATED PAYROLL COST	(9,900)	(8,200)	(8,200)	(8,900)	(8,300)
	Total	76,931	110,617	57,615	57,919	66,754
CONTRACTUAL SERVICES						
01-0141-5223	FILING FEES	1,000	1,000	750	1,350	780
01-0141-5299	SUNDRY CONTRACTORS	6,000	6,000	6,000	6,654	7,389
	Total	7,000	7,000	6,750	8,004	8,169
SUPPLIES						
01-0141-5312	OFFICE SUPPLIES	900	900	900	1,052	877
01-0141-5313	PRINTING	400	400	250	133	211
	Total	1,300	1,300	1,150	1,185	1,088
SERVICES & CHARGES						
01-0141-5421	OFFICIAL NOTICES/ADVERTISING	9,000	9,000	9,500	8,578	9,709
01-0141-5422	SUBSCRIPTIONS	100	100	100	100	125
01-0141-5424	MEMBERSHIPS/DUES	800	800	800	720	820
01-0141-5425	CONFERENCES & SCHOOLS	3,000	3,000	2,000	1,117	1,154
01-0141-5432	MILEAGE	800	800	500	459	593
01-0141-5471	BACKGROUND CHECKS	5,200	5,200	5,000	4,620	4,893
	Total	18,900	18,900	17,900	15,594	17,294
	Total Clerk	380,201	433,707	335,585	325,459	326,413

**City of Franklin, WI
Clerk - Dept 141 & Elections - Dept 142**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0142 - ELECTIONS						
PERSONAL SERVICES						
01-0142-5111	SALARIES-FT	3,002	3,002	1,000	2,414	920
01-0142-5113	SALARIES-PT	4,029	1,029	850	2,048	359
01-0142-5115	SALARIES-TEMP	49,074	49,074	10,150	41,496	15,504
01-0142-5117	SALARIES-OT	12,000	8,000	1,500	6,315	1,517
01-0142-5133	LONGEVITY	6	6			
	Total	68,111	61,111	13,500	52,273	18,300
EMPLOYEE BENEFITS						
01-0142-5151	FICA	669	669	225	812	217
01-0142-5152	RETIREMENT	487	487	400	557	171
01-0142-5153	RETIREE GROUP HEALTH	37	37	25	57	12
01-0142-5154	GROUP HEALTH & DENTAL	906	1,158	400	939	372
01-0142-5155	LIFE INSURANCE	26	26	30	30	11
01-0142-5156	WORKERS COMPENSATION INS	168	168	70	172	83
	Total	2,293	2,545	1,150	2,567	866
CONTRACTUAL SERVICES						
01-0142-5214	DATA PROCESSING SERVICES	1,500	1,500	1,000	1,411	688
01-0142-5242	EQUIPMENT MAINTENANCE	3,800	3,800	3,500	3,215	3,215
	Total	5,300	5,300	4,500	4,626	3,903
SUPPLIES						
01-0142-5312	OFFICE SUPPLIES	2,500	2,500	1,000	865	811
01-0142-5313	PRINTING	6,000	6,000	2,000	2,812	1,407
	Total	8,500	8,500	3,000	3,677	2,218
SERVICES & CHARGES						
01-0142-5421	OFFICIAL NOTICES/ADVERTISING	700	700	500	607	130
01-0142-5425	CONFERENCES & SCHOOLS	600	600			
01-0142-5432	MILEAGE	200	200	100	79	89
	Total	1,500	1,500	600	686	219
FACILITY CHARGES						
01-0142-5532	FACILITY RENTAL	1,200	1,200	600	1,200	600
	Total	1,200	1,200	600	1,200	600
	Total Elections	86,904	80,156	23,350	65,029	26,106

This page left intentionally blank.

INFORMATION SERVICES

144

DEPARTMENT: Information Services

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

City-wide computing and telecommunication needs are administered by this program. This includes the City Hall Complex local area network (LAN), as well as the City's wide area network (WAN), which includes all Fire Station locations, the Public Works Garage, Sewer/Water operations, the Police Department Facility, and the Library. The program does not generally include the purchase price for replacement of individual workstations within other operating departments, but it does include the contracted staff support for installation and maintenance of the network computers and network components.

SERVICES:

- Maintain and grow the City WAN structure.
- Perform maintenance and repair work on City-owned computing equipment.
- Provide training and software support to City personnel.
- Maintain and assist in development of the City's website.
- Coordinate and monitor Internet and email access for City employees.
- Overall responsibility for GIS, Land Management, and Utility Billing software systems.
- Maintain the City's telecommunication services and equipment and the City's public access television channel.

STAFFING:

The City's information services function is managed by the IT Director/Manager who is a professional in the information services area and reports to the Director of Administration. Primary staff support is provided through a professional services contract with an outside data processing technical support firm. In addition, the Information Services budget provides for outside contracting for Geographic Information System (GIS) support services and maintenance of GIS software. The City's cost of telecommunication services and equipment (excluding the Police Department) is also included in this budget.

ACTIVITY MEASURES:

Activity	2015*	2016*	2017*	2018*	2019*	2020*
Total City computers	260	268	289	289	325	343
Software applications	60	60	70	72	76	82
Est. Help Desk Requests	1,500	1,700	2,228	2,850	3,250	2,530

*Forecast

BUDGET SUMMARY:

- 1) Data Processing Services is used primarily to fund Heartland Business Systems (HBS), the contract agent that maintains our computer systems. Core operations continue with a "Dual Technician" with a second Dual Technician funded in the Police Department. Despite the total size of the IT operations, the bulk of the work is still done with only the two full-time technicians. (Dual Technicians perform both Level 1 (help desk) work and Level 2 (network maintenance) work.) Data Base Administrator (DBA) and specialty services are also acquired from HBS out of this account as well.
- 2) The IT Director manages current staffing contracts, which covers the City Hall and Police Department contracted staff and the GIS contracted staff. The IT Director also addresses technology related issues such as phones. Effectively, issues under the advisory purview of the Technology Commission fall under the day-to-day purview of the IT Director. The IT Director is not a department head level position and reports to the Director of Administration.
- 3) Capital Outlay purchases include:
 - Computer Equipment: Emergency Hardware & Software Replacements (\$8,000);
 - Memory Upgrade for VMWare Servers (\$11,200);
 - Voice Over Internet Phones (VOIP) for Remote Offices (\$6,600);
 - Veeam Backup Servers (new) (\$17,750);
 - Fireproof Vertical 2 Drawer File Cabinet (\$2,400);
 - Website Redevelopment (\$20,000).
- 4) Activity measures in this area are not historically precisely tracked or measurable. For example, Help Desk requests are always estimated. A project for this division will be to identify appropriate measurable and relatable activity measures and accurate data gathering tools.

City of Franklin, WI
Information Systems - Dept 144

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0144 - INFORMATION SERVICES						
PERSONAL SERVICES						
01-0144-5111	SALARIES-FT	88,390	88,390	86,750	85,226	82,838
01-0144-5113	SALARIES-PT				1,660	
01-0144-5134	HOLIDAY PAY	4,848	4,848	4,725	4,617	5,586
01-0144-5135	VACATION PAY	3,730	3,730	3,600	3,212	2,463
	Total	96,968	96,968	95,075	94,715	90,887
EMPLOYEE BENEFITS						
01-0144-5151	FICA	7,418	7,418	7,225	6,869	6,779
01-0144-5152	RETIREMENT	6,545	6,545	6,200	4,687	4,544
01-0144-5153	RETIREE GROUP HEALTH	495	495	500	469	372
01-0144-5154	GROUP HEALTH & DENTAL	19,401	21,600	19,750	17,640	16,558
01-0144-5155	LIFE INSURANCE	449	449	440	426	417
01-0144-5156	WORKERS COMPENSATION INS	175	175	170	162	235
	Total	34,483	36,682	34,285	30,253	28,905
CONTRACTUAL SERVICES						
01-0144-5214	DATA PROCESSING SERVICES	137,000	137,000	160,000	106,999	123,472
01-0144-5215	GIS SUPPORT SERVICES	109,000	109,000	104,000	102,258	97,724
01-0144-5242	EQUIPMENT MAINTENANCE	36,000	36,000	21,000	18,784	13,044
01-0144-5257	SOFTWARE MAINTENANCE	74,308	74,308	97,000	53,944	55,198
01-0144-5299	SUNDRY CONTRACTORS	10,320	10,320	5,000	4,004	2,263
	Total	366,628	366,628	387,000	285,989	291,701
SUPPLIES						
01-0144-5312	OFFICE SUPPLIES	200	200	100	55	1
01-0144-5329	OPERATING SUPPLIES	1,500	1,500	1,000	1,408	865
01-0144-5333	EQUIPMENT SUPPLIES	5,250	5,250	4,000	4,113	2,249
	Total	6,950	6,950	5,100	5,576	3,115
SERVICES & CHARGES						
01-0144-5410	DATA COMMUN-INTERNET SERVICE	25,300	25,300	9,500	9,189	10,017
01-0144-5415	TELEPHONE	29,000	29,000	29,000	25,753	26,648
01-0144-5425	CONFERENCES & SCHOOLS	2,000	2,000	500	1,467	
	Total	56,300	56,300	39,000	36,409	36,665
	Total	561,329	563,528	560,460	452,942	451,273

This page left intentionally blank.

ADMINISTRATION and HUMAN RESOURCES
147

DEPARTMENT: Administration and Human Resources

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

The Director of Administration serves as the Chief Administrative Officer of the municipal corporation; leading, planning, organizing and directing portions of the central administration of the City of Franklin toward the fulfillment of goals and policies determined by the Mayor and Common Council. The Director coordinates certain day-to-day administrative activities of the City, excluding the administrative functions of the City Clerk. The Director has responsibility of overseeing the City's insurance program and serves as the Director of Human Resources. As of 2012, the Director of Administration was given the responsibility of overseeing/supervising the Finance Department and assumed the lead role in the annual preparation of the Mayor's recommended budget and coordinating the Common Council's annual budget process.

The mission of the Human Resources function is to develop and maintain a high functioning workforce through strategic, flexible, progressive, and cost-effective human resources systems. The services provided by Human Resources range from analysis and recommendations regarding complex compensation and benefits issues, to consultation with management and policy makers, to direct service to employees. The functional areas encompassing Human Resources are summarized as follows: staffing, labor relations, compensation, benefits, training and development, employee records, equal employment opportunity, and human resources information systems.

MAJOR SERVICES:

- Attend Common Council meetings; provide staff support and attend Board and Commission meetings as necessary.
- Responsible for the annual development and preparation of the Mayor's recommended budget and coordinating the Common Council's annual budget process.
- In conjunction with the Personnel Committee and with support from the Human Resource Coordinator, responsible for negotiation and administration of collectively bargained labor agreements (Fire and Police Associations) and recruitment of non-sworn personnel.
- In coordination with the Human Resource Coordinator, administer human resources systems, including the City's workers' compensation and employee health insurance programs, and addressing all of the State instigated changes from Acts 10 and 32.
- Develop, recommend, and maintain Human Resources policies and procedures.
- Coordinate staff training and development as requested by Department Heads.
- Administration of the City's liability and property insurance.
- Coordinate the development and publication of the City's newsletter.
- Represent the City in intergovernmental and legislative functions.
- Maintain and upgrade the City's website and cable television channel.
- Maintain the City's information technology and voice communications systems.
- Provide or provide for departmental staff support to the Personnel Committee, Finance Committee, Fire & Police Commission, Technology Commission, and Civil Service Sub-Committee.

- Coordinate the City's annual employee performance evaluation procedure.
- Oversee the Assessor, Animal Control, Recreation, Municipal Buildings, Finance, Information Services, and Building Inspection offices and staff.

STAFFING:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
Director of Administration	1.00	1.00	1.00	1.00	1.00	1.00
Administrative staff	0	0	0	0	0	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00	3.00	4.00

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Labor Contracts Having Negotiations	1	2	0	2	2	1
Worker's Comp Claims	37	36	43	48	45	45
Job Analyses Conducted & Job Descriptions Revised	80	4	3	7	20	10
New Hires	14	15	14	25	23	25
Separations from Service	16	14	23	20	20	25
Turnover Rate	7%	6.1%	10%	8.4%	8.4%	10%
Civil Service Exams Administered	2	4	3	4	4	2

* Forecast

BUDGET SUMMARY:

1. Capital outlay appropriations include a Laptop replacement for HR Coordinator (\$2,000) and a Laptop replacement for Director of Administration (\$2,000).
2. It is worth noting that the Administration and Human Resources budget does not directly include expenditures related to the continuation of the Wellness Program as previously established by the Common Council. As explained in conjunction with approval of the non-represented employee pay and benefits ordinances at that time, direct costs associated with the Wellness Program will be charged directly to the Group Health internal service fund. Costs include items such as printing, purchase of educational DVD's, speaker fees, rental fees, refreshments, employee incentives, and a myriad of other potential items that can educate, inform, or engage participants, but they do not include medical claim costs charged directly to the fund, such as the cost of health risk assessments, which are separately expensed by the fund. The Fire Department is operating, as an ongoing pilot project, a cooperative effort with a local fitness center and their staff that provides some on-site fitness consultations. This pilot project is anticipated to continue in 2020, is incorporated as an addition to the Wellness Program, and may be expanded to other departments with Common Council approval following the pilot project. The costs for the Wellness Program, excluding the fitness component, are capped at an annual expenditure not to exceed the City share of the cost of one family plan, which for 2020 is approximately \$22,800 (the final figure is generally set near the end of each calendar year). Said costs amount to less than two-thirds of one percent of expenditures.

City of Franklin, WI
Administration - Dept 147

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0147 - ADMINISTRATION						
PERSONAL SERVICES						
01-0147-5111	SALARIES-FT	287,152	276,798	219,800	217,390	209,106
01-0147-5117	SALARIES-OT	1,500	1,500	750	562	255
01-0147-5118	COMPTIME TAKEN				355	93
01-0147-5133	LONGEVITY	455	455	420	420	420
01-0147-5134	HOLIDAY PAY	14,076	16,838	13,700	13,241	12,971
01-0147-5135	VACATION PAY	22,642	24,766	22,000	17,340	19,535
	PERSONAL SERVICES	325,825	320,357	256,670	249,308	242,380
EMPLOYEE BENEFITS						
01-0147-5151	FICA	24,926	24,507	19,700	18,425	17,936
01-0147-5152	RETIREMENT	21,950	20,615	16,900	12,556	12,119
01-0147-5153	RETIREE GROUP HEALTH	1,333	1,619	1,300	1,249	984
01-0147-5154	GROUP HEALTH & DENTAL	56,674	63,384	39,300	35,735	33,560
01-0147-5155	LIFE INSURANCE	1,218	1,478	1,200	1,133	1,111
01-0147-5156	WORKERS COMPENSATION INS	1,207	576	460	444	627
01-0147-5162	EMPLOYER HSA CONTRIBUTION		4,500	3,000		
01-0147-5199	ALLOCATED PAYROLL COST	(21,600)	(20,200)	(20,200)	(21,771)	(20,300)
	EMPLOYEE BENEFITS	85,708	96,479	61,660	47,771	46,037
CONTRACTUAL SERVICES						
01-0147-5211	MEDICAL SERVICES	9,500	9,500	9,000	7,959	9,819
01-0147-5219	OTHER PROFESSIONAL SERVICES	15,000	15,000	7,500	40,785	566
01-0147-5241	AUTO MAINTENANCE	600	600	200		134
01-0147-5242	EQUIPMENT MAINTENANCE	1,900	1,900	1,700	1,460	1,198
01-0147-5252	LABOR ATTORNEY	20,000	20,000	10,000	13,748	10,932
01-0147-5287	UNEMPLOYMENT COSTS	4,000	4,000	4,000	8,930	915
01-0147-5299	SUNDRY CONTRACTORS	4,200	4,200	3,800	3,772	3,772
	CONTRACTUAL SERVICES	55,200	55,200	36,200	76,654	27,336
SUPPLIES						
01-0147-5311	POSTAGE	42,000	42,000	35,000	34,184	33,477
01-0147-5312	OFFICE SUPPLIES	1,150	1,150	1,100	1,114	850
01-0147-5313	PRINTING	8,100	8,100	8,100	7,032	8,085
01-0147-5328	EMPLOYMENT TESTING & EDUCATION S	3,000	3,000	3,000	1,120	2,786
01-0147-5329	OPERATING SUPPLIES	4,000	4,000	2,800	2,212	2,774
01-0147-5331	FUEL/LUBRICANTS-Admin	300	300	200	185	163
01-0147-5332	VEHICLE SUPPORT	480	8,000	6,000	3,001	240
01-0147-5399	MISCELLANEOUS SUPPLIES				40	368
	SUPPLIES	59,030	66,550	56,200	48,888	48,743
SERVICES & CHARGES						
01-0147-5421	OFFICIAL NOTICES/ADVERTISING	1,600	1,600	500	1,074	1,449
01-0147-5422	SUBSCRIPTIONS	675	675	650	668	550
01-0147-5424	MEMBERSHIPS/DUES	1,950	1,950	1,800	1,790	1,771
01-0147-5425	CONFERENCES & SCHOOLS	3,200	3,200	500	403	308
01-0147-5428	ALLOCATED INSURANCE COST	200	200	200	200	200
01-0147-5432	MILEAGE	600	600	500	526	1,137
01-0147-5433	EQUIPMENT RENTAL	6,200	6,200	4,000	4,160	4,081
01-0147-5470	RECRUITING				1,622	
	SERVICES & CHARGES	14,425	14,425	8,150	10,443	9,496
CLAIMS, CONTRIB AND AWARDS						
01-0147-5726	EMPLOYEE RECOGNITION	1,000	1,000		47	
	CLAIMS, CONTRIB AND AWARDS	1,000	1,000		47	
	Total Admin	541,188	554,011	418,880	433,111	373,992

This page left intentionally blank.

FINANCE & AUDIT DEPARTMENTS 151, 152

DEPARTMENT: Finance

PROGRAM MANAGER: Director of Finance & Treasurer

PROGRAM DESCRIPTION:

The City Finance Department is responsible for the cash receipting, accounting, investments, budgeting, banking, borrowing, and financial reporting of all City operations. This includes the maintenance of all financial records for the City and Utilities, billing and collections, accounts payable processing, managing the City's borrowing, and processing payroll for all City employees. The Director is responsible for cash management and investment management with the assistance of outside investment managers. The department is also responsible for property tax billing and collections for the City and the other taxing jurisdictions from December through July of each year.

Long-term department goals include increasing automation of accounting and treasury functions to improve efficiency of services to other City departments and the public, increasing the knowledge of department staff, maintaining timely, quality and useful financial information for City officials and citizens. In late 2013 new financial software was implemented. In late 2014, upgraded payroll processing software was installed. In September, 2015 Fixed Asset Software was installed. In the fall of 2017, new Special Assessment software was installed. The 2018 tax collection included on line payments, escrow payments and automating lockbox collection application. 2019 plans include converting paper timesheets to an electronic format integrated with Public Safety longer term scheduling. The addition of updated utility billing software should permit online utility payments, this change is planned for 2019 Q3 or 2020 Q1.

The Audit Department (No. 152) accounts for the cost of the annual City audit. New auditors were selected by the Common Council in 2016 which will reduce future audit costs.

SERVICES:

- Serve as the City's Chief Financial Officer
- Preparation of monthly and annual financial statements
- Preparation of the Comprehensive Annual Financial Report (CAFR) and coordination of the annual audit.
- Coordinate and supervise the preparation of annual City budget.
- Preparation of required Wisconsin Dept of Revenue financial reports and forms.
- Property tax collection and settlement with other governments
- Implement borrowing strategies and supervise all City borrowing.
- Disbursement of monies to vendors.
- Payroll processing for all City employees.
- Billing and collection for City services provided, including special assessments, weed control, development, inspection, and other services.
- Financial support and advice to the Franklin Water Utility

- Financial support and advice regarding the TIF Districts and the Community Development Authority.
- Cash management and investment of City funds.
- Receipting of City monies (except Library, Municipal Court & Police)
- Manage City bank accounts (except Library accounts)
- Dog and cat licensing.

STAFFING:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
Director of Finance & Treasurer	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Treasurer	1.00	1.00	1.00	1.00	1.00	1.00
Staff Accountant	1.00	1.00	1.00	1.00	1.00	1.00
Account Clerk	1.23	1.23	1.23	1.23	1.23	1.23
Lead Cashier	.56	.56	.56	.56	.75	.75
Cashier/Clerk	.56	.56	.56	.56	.50	.50
Cashiers (seasonal)	.25	.25	.25	.25	.25	.25
Total	6.60	6.60	6.60	6.60	6.73	6.73

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Disbursement Checks	6,026	6,268	5,552	5,224	7,500	7,500
Employees Paid bi-weekly	250	252	244		250	250
Property Tax Bills	13,773	13,784	13,362	13,280	13,500	13,500
Water/Sewer Payments	38,832	39,015	39,378	39,505	39,050	39,400
General Receipts Processed	16,408	18,146	10,064	11,290	18,750	18,750
Dog/Cat licenses	547	512	542	516	550	550
Assessment Invoices	11	nil	nil		nil	10
Customer Invoices	1,089	1,103	1,172	1,373	1,150	1,150
Purchase Requisitions Used	173	145	128	155	150	150

* Forecast

BUDGET SUMMARY:

- 1) The department uses lockbox processing, outsourced payroll processing, outsourced property tax bill printing and mailing and temporary seasonal help to minimize staffing while maintaining efficient customer services.
- 2) Allocated Payroll Costs – This represents the portion of the departmental personal expense charged to other funds (i.e. TIF Districts, sewer and water operations).

City of Franklin, WI
Finance - Dept 151 & Audit - Dept 152

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0151 - FINANCE						
PERSONAL SERVICES						
01-0151-5111	SALARIES-FT	303,865	303,865	259,000	258,491	248,878
01-0151-5113	SALARIES-PT	60,805	60,805	84,000	93,041	91,769
01-0151-5115	SALARIES-TEMP	4,906	4,906	4,800	1,437	1,988
01-0151-5117	SALARIES-OT	1,200	1,200			
01-0151-5118	COMPTIME TAKEN			300	312	422
01-0151-5133	LONGEVITY	855	855	830	795	740
01-0151-5134	HOLIDAY PAY	18,591	18,591	18,000	16,620	16,734
01-0151-5135	VACATION PAY	27,037	27,037	26,000	20,708	22,470
	PERSONAL SERVICES	417,259	417,259	392,930	391,404	383,001
EMPLOYEE BENEFITS						
01-0151-5151	FICA	31,920	31,920	31,500	29,023	28,457
01-0151-5152	RETIREMENT	19,421	19,421	18,600	16,493	16,002
01-0151-5153	RETIREE GROUP HEALTH	1,262	1,262	1,200	1,172	928
01-0151-5154	GROUP HEALTH & DENTAL	36,562	40,485	37,000	59,427	55,745
01-0151-5155	LIFE INSURANCE	1,603	1,603	1,550	1,276	1,280
01-0151-5156	WORKERS COMPENSATION INS	750	750	750	702	992
01-0151-5162	EMPLOYER HSA CONTRIBUTION		750	750		
01-0151-5199	ALLOCATED PAYROLL COST	(88,900)	(68,680)	(68,680)	(72,360)	(69,445)
	EMPLOYEE BENEFITS	2,618	27,511	22,670	35,733	33,959
CONTRACTUAL SERVICES						
01-0151-5215	P/R & H/R PROCESSING FEES	53,300	53,300	54,000	41,094	42,342
01-0151-5219	OTHER PROFESSIONAL SERVICES	3,800	3,800			3,900
01-0151-5242	EQUIPMENT MAINTENANCE			450	1,153	420
01-0151-5257	SOFTWARE MAINTENANCE	24,900	24,900	23,500	23,262	20,538
01-0151-5299	REAL ESTATE TAX BILL PREP	14,250	14,250	13,500	12,573	13,341
	CONTRACTUAL SERVICES	96,250	96,250	91,450	78,082	80,541
SUPPLIES						
01-0151-5312	OFFICE SUPPLIES	2,200	2,200	1,800	1,022	2,082
01-0151-5313	PRINTING	1,100	1,100	1,100	1,054	1,035
	SUPPLIES	3,300	3,300	2,900	2,076	3,117
SERVICES & CHARGES						
01-0151-5421	OFFICIAL NOTICES/ADVERTISING	2,000	2,000	1,675	2,447	1,568
01-0151-5424	MEMBERSHIPS/DUES	300	300	300	300	300
01-0151-5425	CONFERENCES & SCHOOLS	2,760	2,760	1,200	1,995	2,104
01-0151-5428	ALLOCATED INSURANCE COST	1,500	1,500	1,500	1,500	1,500
01-0151-5491	BANK FEES	9,600	9,600	7,200	6,007	6,736
	SERVICES & CHARGES	16,160	16,160	11,875	12,249	12,208
	Total Finance	535,587	560,480	521,825	519,544	512,826
Dept 0152 - AUDITOR						
CONTRACTUAL SERVICES						
01-0152-5213	ANNUAL AUDIT SERVICES	30,050	30,050	27,000	30,255	30,755
01-0152-5219	ACTUARIAL SERVICES			6,400		7,200
	CONTRACTUAL SERVICES	30,050	30,050	33,400	30,255	37,955
Totals for dept 0152 - AUDITOR		30,050	30,050	33,400	30,255	37,955

This page left intentionally blank.

**CITY ASSESSOR
154**

DEPARTMENT: Assessor

PROGRAM MANAGER: Director of Administration and City Assessor

PROGRAM DESCRIPTION:

The Assessor's Office is responsible for setting the value of all property within the City for the purposes of determining the taxable value of real and personal property, upon which is levied the municipal, county, and school property tax. The City Assessor is an outside contractor. As of 2016, the Assessor Clerk position is now provided through the City's outside contractor and incorporated as part of their assessment services contract with the City.

SERVICES:

- Input and update information in property database.
- Inspect and review all properties that were issued permits for the current year, as well as any partial assessments occurring in the prior year, and determine the appropriate property value assessment.
- Provide assessment information to interested parties.
- Keeps an annual, updated list of businesses for personal property reporting.
- Prepare the Assessor's Final Report and TIF Valuation Report for submission to the Department of Revenue.
- Attend Board of Review as required by State Statutes.
- Perform a City-wide property revaluation which historically occurred on a three-year cycle. In 2015, however, the Common Council approved a contract to perform an "Interim Market Update" annually commencing with 2016. This "Interim Market Update" is approved for 2020 as well.

STAFFING:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
Assessor – Contracted ++	++	++	++	++	++	++
Assessor Clerk–Contracted ++	1.00	1.00	++	++	++	++
Total	1.00	1.00	0.00	0.00	0.00	0.00

ACTIVITY MEASURES:

Activity	2015	2016	2017*	2018*	2019*	2020*
		Φ	Φ	Φ	Φ	Φ
Properties Inspected	548	516	489	479	563	575
Assessment Notices Mailed	332	12,881	12,296	12,142	12,185	12,200
Open Book Hearings	15	309	222	221	185	200
Board of Review Hearings	9	36	20	15	26	25
Residential Parcels	11,836	11,837	11,842	11,864	11,932	11,960
Commercial Parcels	551	543	557	560	561	568
Total Parcels	12,833	12,881	12,885	12,890	12,926	13,050
Assessed Value Increase	28m	289m	161m	201m	159m	190M

* Forecast

Φ Revaluation Year

BUDGET SUMMARY:

- 1) The City contracts for Assessor Services. This cost is less than the cost of a full-time hired City Assessor position.
- 2) The State of Wisconsin provides manufacturing assessment services for the City and, by law, charges for those services. As such, the rate of increase in that expense line item cannot be controlled by the City.
- 3) The City historically funded one-third of the cost of a revaluation each year so that a full revaluation can be done every third year without the budget suffering a significant, \$100,000 spike in expenditures. When the City did so it typically undertook an Exterior Revaluation where each property is visited curb-side and evaluated. Since 2013, however, an "Interim Market Update" has been performed as an allowable statutory alternative. Beginning with 2016, the City contracted with Tyler Technologies to perform the Interim Market Update Revaluation annually. An Interim Market Update Revaluation is anticipated again for 2020. For 2020, the total appropriation represents \$89,500 for Annual Maintenance Services and Clerical Services, and \$33,200 for 2020 Annual Revaluation Services.
- 4) Capital Outlay funding for 2020 includes replacement of an office chair/desk (\$600).

City of Franklin, WI Assessor - Dept 154		2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
GL NUMBER	DESCRIPTION					
Dept 0154 - CITY ASSESSORS						
CONTRACTUAL SERVICES						
01-0154-5210	PROFESSIONAL SERVICES	122,700	122,700	118,000	118,200	115,200
01-0154-5219	OTHER PROFESSIONAL SERVICES	87,000	87,000	84,000	84,000	83,000
01-0154-5299	SUNDRY CONTRACTORS	12,000	12,000	12,000	10,794	11,077
	CONTRACTUAL SERVICES	221,700	221,700	214,000	212,994	209,277
SUPPLIES						
01-0154-5311	POSTAGE	6,000	6,000	6,000	5,464	5,400
01-0154-5312	OFFICE SUPPLIES	1,500	1,500	1,500	1,078	1,319
01-0154-5313	PRINTING	4,000	4,000	4,000	3,385	3,494
	SUPPLIES	11,500	11,500	11,500	9,927	10,213
SERVICES & CHARGES						
01-0154-5421	OFFICIAL NOTICES/ADVERTISING	150	150	150	160	102
	SERVICES & CHARGES	150	150	150	160	102
	Total	233,350	233,350	225,650	223,081	219,592

LEGAL SERVICES

161

DEPARTMENT: Legal Services

PROGRAM MANAGER: City Attorney

PROGRAM DESCRIPTION:

The law firm of Wesolowski, Reidenbach & Sajdak, S.C. is responsible for conducting most of the legal business in which the City is involved, such as researching and preparing legal opinions, researching and drafting ordinances, drafting resolutions, providing general legal counsel services, providing representation for the purchase and sale of property, providing general litigation services and for the prosecution of ordinance and traffic code violations. Jesse A. Wesolowski serves as the City Attorney and Brian C. Sajdak, Christopher R. Smith, and Eduardo M. Borda serve as Assistant City Attorneys.

SERVICES:

- Attend all Common Council meetings.
- Attend all Plan Commission meetings.
- Attend all Community Development Authority meetings.
- Attend all Board of Review meetings.
- Prepare and/or review ordinances and resolutions.
- Consult with staff and elected officials on legal matters.
- Render legal opinions as requested.
- Hold instructional meetings.
- Coordinate legal defense of claims against the City.
- Represent the City, its boards and officers in civil claims and litigation.
- Prosecute ordinance violations.
- Prepare and/or review development agreements.
- Prepare and/or review City contracts.
- Provide Boards and Commissions support services drafting agendas, public hearing notices, resolutions, ordinances and/or motions for the Plan Commission, the Community Development Authority, the Environmental Commission, and the Parks Commission, and staff liaison services and support as required to the Community Development Authority, the Economic Development Commission, and the 27th Street Committee.

STAFFING – Contractual

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Hours of Service	5,615	5,096	5,327	5,094	5,298	5,298
Matters Litigated	2	15	17	6	4	5
Municipal Court Cases	9,279	10,533	9,447	9,999	8,772	9,000

* Forecast

**City of Franklin, WI
Legal Services - Dept 161**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0161 - LEGAL SERVICES						
CONTRACTUAL SERVICES						
01-0161-5212	LEGAL SERVICES	196,000	196,000	187,000	186,537	182,911
01-0161-5213	LEGAL SERVICES-COURT	70,000	70,000	67,000	56,152	65,281
01-0161-5214	BOARD&COMMSN SUPPORT-PARALG	57,900	57,900	56,200	56,300	56,200
01-0161-5251	SPECIAL ATTORNEY SERVICE				288	7,343
01-0161-5253	ATTORNEY FEES - ADDITIONAL SERVICE	32,650	32,650	5,000	2,940	10,980
	CONTRACTUAL SERVICES	356,550	356,550	315,200	302,217	322,715
SERVICES & CHARGES						
01-0161-5425	CONFERENCES & SCHOOLS			700		890
01-0161-5427	COURT COSTS	450	450	450	625	460
	SERVICES & CHARGES	450	450	1,150	625	1,350
	Total	357,000	357,000	316,350	302,842	324,065

MUNICIPAL BUILDINGS

181

DEPARTMENT: Municipal Buildings

PROGRAM MANAGER: Director of Administration (assisted by Building Operations Supervisor)

PROGRAM DESCRIPTION:

The Municipal Buildings Department provides for the operation and maintenance of the City's buildings which include: the City Hall Complex; Law Enforcement Building; and Library. To a lesser extent the division may support or assist with other buildings such as Legend Park Buildings; Fire Stations 1, 2, and 3; the Public Works Garage and accessory buildings. Custodial service employees are provided to City Hall, Law Enforcement Building, and Library.

SERVICES:

- Provide custodial services at City Hall, Law Enforcement Building, and Library.
- Operate and maintain City buildings and aspects of grounds maintenance not performed by Department of Public Works staff.
- Coordinate repairs and major maintenance projects in City facilities, including ADA compliance activities.
- Procure maintenance materials and supplies for said municipal buildings. The cost of maintenance materials, supplies, and utilities are included in the budgets of the Law Enforcement Building, Library, Fire Stations, Public Works Garage, and the Sewer and Water Building.

STAFFING:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
Operations Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Custodian	1.78	1.78	1.78	1.78	1.78	1.78
Custodian	1.25	1.25	1.25	1.25	1.25	1.25
Seasonal Maintenance	0	0	0	0	0	0
Total	4.03	4.03	4.03	4.03	4.03	4.03

ACTIVITY MEASURES:

Square Footage:	2015	2016	2017	2018	2019	2020
City Hall	47,206	47,206	47,206	47,206	47,206	47,206
Fire Stations	37,750	37,750	37,750	37,750	37,750	37,750
Public Works Building	45,450	45,450	45,450	45,450	45,450	45,450
Sewer & Water Building	6,620	22,304	22,304	22,304	22,304	22,304
Law Enforcement Building	68,300	68,300	68,300	68,300	68,300	68,300
Library Building	40,000	40,000	40,000	40,000	40,000	40,000
Total Square Footage	245,326	261,010	261,010	261,010	261,010	261,010

*Forecast

BUDGET SUMMARY:

- 1) Staffing for 2020 reflects a continuation of adopted 2019 staffing levels, consisting of one supervisor, one full-time maintenance custodian, two part-time maintenance custodians, and two part-time 2nd shift custodians.
- 2) Allocated Payroll Cost – This credit represents the portion of the departmental expense charged to the Police and Library operations.
- 3) Capital Outlay purchases include: Replacement of Conference Room Chairs (\$9,500); Replacement of Snow Removal Tractor (\$30,000); Landscaping around City Hall (\$30,000); Replacement of City Hall Exterior Sign with Digital LED Message Board (\$50,000); City Hall Lobby Historical Gallery (\$5,000).

**City of Franklin, WI
Muni Buildings - Dept 181**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0181 - MUNICIPAL BUILDINGS						
PERSONAL SERVICES						
01-0181-5111	SALARIES-FT	105,197	105,197	102,400	101,967	97,433
01-0181-5113	SALARIES-PT	78,353	78,353	71,800	77,337	78,381
01-0181-5114	SEVERANCE PAYMENTS	13,000				
01-0181-5117	SALARIES-OT	4,500	4,500	4,500	1,760	3,381
01-0181-5118	COMPTIME TAKEN				6	12
01-0181-5133	LONGEVITY	360	360	360	347	520
01-0181-5134	HOLIDAY PAY	11,084	11,084	11,600	10,657	10,251
01-0181-5135	VACATION PAY	12,874	12,874	12,500	11,152	11,195
	PERSONAL SERVICES	225,368	212,368	203,160	203,226	201,173
EMPLOYEE BENEFITS						
01-0181-5151	FICA	14,456	14,456	15,500	15,140	15,024
01-0181-5152	RETIREMENT	12,291	12,291	9,300	6,803	42,705
01-0181-5153	RETIREE GROUP HEALTH	1,465	1,465	1,400	1,512	1,035
01-0181-5154	GROUP HEALTH & DENTAL	37,780	42,060	38,400	34,535	32,384
01-0181-5155	LIFE INSURANCE	565	565	550	526	512
01-0181-5156	WORKERS COMPENSATION INS	8,076	8,076	7,700	7,190	9,805
01-0181-5162	EMPLOYER HSA CONTRIBUTION		1,500	1,500		
01-0181-5199	ALLOCATED PAYROLL COST	(186,000)	(177,480)	(177,480)	(179,160)	(177,480)
	EMPLOYEE BENEFITS	(111,367)	(97,067)	(103,130)	(113,454)	(76,015)
SUPPLIES						
01-0181-5312	OFFICE SUPPLIES	115	115	100	67	27
01-0181-5326	UNIFORMS	1,000	1,000	750	607	731
01-0181-5331	FUEL/LUBRICANTS	100	100	100	70	
01-0181-5342	CONSUMABLE TOOLS	250	250	250	1,025	198
	SUPPLIES	1,465	1,465	1,200	1,769	956
FACILITY CHARGES						
01-0181-5551	WATER	1,900	1,900	1,700	1,881	1,803
01-0181-5552	ELECTRICITY	60,000	60,000	59,000	57,851	59,023
01-0181-5553	SEWER	900	900	850	850	663
01-0181-5554	NATURAL GAS	12,000	12,000	11,000	11,291	9,591
01-0181-5555	LANDSCAPE MATERIALS	3,000	3,000	1,000	909	971
01-0181-5556	JANITORIAL SUPPLIES	6,250	6,250	6,000	5,617	5,186
01-0181-5557	BUILDING MAINTENANCE-SYSTEMS	22,500	22,500	22,500	21,476	23,029
01-0181-5559	BUILDING MAINTENANCE-OTHER	9,500	9,500	9,000	10,581	9,441
	FACILITY CHARGES	116,050	116,050	111,050	110,456	109,707
	Total	231,516	232,816	212,280	201,997	235,821

**INSURANCE
194**

DEPARTMENT: Insurance

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

The City accounts for all insurance program activities in a separate General Fund department, excluding employee health insurance. Insurance coverage maintained by the City includes general and umbrella liability, property, auto, professional liability, and worker compensation policies. Third party insurance companies provide all insurance coverage for the City. Workers Compensation costs are based on covered payroll amounts multiplied by standard rates established by the State. The City's worker compensation insurance carrier also offers a dividend program, which makes the City eligible to earn dividends if claim costs fall below specified thresholds. Good claims experience may increase the amount of the dividend available to the City. The full-expected premium cost is budgeted as expenditure; estimated dividends are budgeted as revenues on a conservative basis, as the amounts are subject to change based on claims experience. Insurance amounts are allocated to various City departments, the Library, Water Utility, and Sewer Fund through an ongoing administrative allocation.

BUDGET SUMMARY:

- 1) The largest expense within the funding for this area is workers compensation costs. The State sets rates and calculates the City's modification factor based upon claims history. Workers Compensation expenses are charged out to the operating department budgets. Changes in rates are not established by the State until October 1st, but not much is expected. The State-determined modification factor that is applied to the City of Franklin has stabilized and is expected to reflect no added surcharge based on claims history.
- 2) The insurance budget not allocated to specific departments represents mainly public officials' liability insurance.

**City of Franklin, WI
Insurance - Dept 194**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
SERVICES & CHARGES						
01-0194-5501	INCURRED CLAIM-CURRENT YEAR SERVICES & CHARGES				5,000	
					5,000	
FACILITY CHARGES						
01-0194-5511	BUILDING INSURANCE	64,100	64,100	62,200	60,894	61,340
01-0194-5512	AUTO/EQUIPMENT INSURANCE	87,500	87,500	84,500	84,210	79,990
01-0194-5513	PUBLIC LIABILITY	108,600	108,600	98,500	97,822	96,923
01-0194-5514	PROFESSIONAL LIABILITY	42,900	42,900	40,000	39,751	38,013
01-0194-5516	UMBRELLA INSURANCE				15,500	15,520
01-0194-5517	WORKERS COMPENSATION INS	450,000	450,000	425,000	400,696	497,886
01-0194-5518	PUBLIC OFFICIALS E&O INSURCE	51,900	51,900	49,000	48,344	47,774
01-0194-5560	CHARGES&CREDITS-INTERDEPTMTL	(259 150)	(265 000)	(265,000)	(274 058)	(274 106)
01-0194-5561	WORKERS COMP-CONTRA	(450,000)	(450,000)	(415 000)	(400,651)	(497,886)
	FACILITY CHARGES	95,850	90,000	79,200	72,508	65,454
	Total	95,850	90,000	79,200	77,508	65,454

This page left intentionally blank.

**UNCLASSIFIED, CONTINGENCY & ANTICIPATED UNDERSPENDING
198, 199**

DEPARTMENT: Unclassified, Contingency & Anticipated Under spending

PROGRAM MANAGER: Director of Finance & Treasurer

PROGRAM DESCRIPTION: These programs provide for miscellaneous accounts that are not contained in department operating budgets.

Department 198 Unclassified: Items accounted for in this department include refunded taxes, special assessments on City owned property (if any) and claims or judgment costs.

Department 199 Contingency: This area carries the annual contingency appropriation. This appropriation is made to address unforeseen expenditures in the General Fund or to allow Common Council to retain control of program expenditures that are uncertain at time of budget adoption. Funds may be expended directly from the contingency account, but are generally transferred to General Fund operating budgets by specific Common Council action.

Contingency is composed of an unrestricted contingency which can be spent by a simple majority of the Common Council and a Restricted Contingency which would require four affirmative votes of Council members to expend.

Department 199 Anticipated Under spending: Historically the City budgets have been under spent for a variety of reasons. The primary reason is manpower positions that are vacant for a portion of the year due to natural turnover of staffing. While it is difficult to predict where the vacancies will occur from year to year it is probable that vacancies will occur. It is reasonable to budget for a vacancy factor. By doing so the residents are not taxed for an expenditure that will not be made. This has been a longstanding practice in the City of Franklin.

**City of Franklin, WI
Unclassified - Dept 198 & Contingency - Dept 199**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0198 - UNCLASSIFIED EXPENSES						
FACILITY CHARGES						
01-0198-5543	REFUNDED PROPERTY TAXES	27,500	2,500	15,500	1,127	20,139
	FACILITY CHARGES	27,500	2,500	15,500	1,127	20,139
	Total	27,500	2,500	15,500	1,127	20,139
Dept 0199 - CONTINGENCY						
CONTINGENCY						
01-0199-5110	RESTRICTED CONTINGENCY	1,335,000				
01-0199-5497	ANTICIPATED UNDEREXPENDITURE	(315,000)	(315,000)			
01-0199-5499	UNRESTRICTED CONTINGENCY	125,000	125,000		1,200	
	CONTINGENCY	1,145,000	(190,000)		1,200	
	Total	1,145,000	(190,000)		1,200	

This page left intentionally blank.

**POLICE
211, 212**

DEPARTMENT: Police

PROGRAM MANAGER: Chief of Police

PROGRAM DESCRIPTION:

The Franklin Police Department provides law enforcement services to the community 24 hours per day, 7 days per week through the efforts of the department staff. The Chief of Police, as department manager, is responsible for the leadership, supervision, direction, staff development, training, evaluation, and discipline of department personnel. The Chief is empowered by State Statute and local ordinance to exercise authority in matters of police operations, and establishes rules/regulations and policies/procedures for the department.

The Assistant Chief, as second in command of the department, serves as Operations Commander, which includes oversight of patrol services, special unit services, investigation services, and administration/communication services. The Assistant Chief of Police acts on behalf of the Chief of Police in the Chief's absence. The Assistant Chief assists in the management of the department, and is the immediate supervisor to the Captains.

The sworn staff is divided into 3 shifts, each led by a Police Captain who is responsible for the leadership, supervision, training, evaluation, and discipline of the supervisors and officers assigned to the shift. In addition, each Captain is responsible for an area of specialty within the department. Areas of specialty include the Special Unit Services Division, Investigative Services Division, and the Administrative/Communication Services Division.

Eight Police Sergeants report directly to the respective Captains. The Sergeants are responsible for first-line supervision of 41 Police Officers and 6 Detectives. There are 3 Police Sergeants assigned to Day Shift, 2 Police Sergeants assigned to Early Shift and Late Shift, and 1 Sergeant assigned to the supervision of the Detective Bureau. In addition, each Sergeant has other responsibilities within the department. These include first line supervision of the Field Training Officers, Emergency Response Unit (E.R.U.), Street Crimes Unit, Evidence/Property Room, Traffic Enforcement Unit (T.E.U.), Evidence Technicians, department detention/lockup facility, etc.

Police Patrol Officers provide 24 hour per day police services, which include protecting of life and property, preserving peace and good order of the community, and furnishing any other appropriate service that enhances the safe and orderly operation of the City. As the Patrol Officers are the main source of routine squad, motorcycle, bicycle, and foot patrol, they respond to calls for service, conduct initial criminal investigations, investigate traffic accidents, etc. In addition to their regularly assigned duties, they provide police canine (K-9) services, are members of the E.R.U., and provide staffing for special events such as St. Martins Fair and July 4th celebrations. Patrol Officers also coordinate Crime Prevention programs, work in the Evidence/Property Room, and work as Adopt-A-School Officers.

A Police Captain oversees management of the Special Unit Services Division. These services include the; Auxiliary Services, Civic Celebration, Fleet Maintenance, Honor Guard, Hostage Negotiators, K9 Unit, Motorcycle Unit, Police Chaplain and Police Officer Support Team (P.O.S.T.), St. Martins Fair, SWAT, Traffic Enforcement/Crash Investigation Unit and Unmanned Aircraft Systems (Drones).

A Police Captain oversees management of the Investigative Services Division. A Sergeant handles the daily supervision of 6 Detectives in the Detective Bureau. In addition to handling all criminal and juvenile investigations that are forwarded from Patrol, the Detectives conduct employment background investigations for potential new City employees. This Captain oversees; Building Access and Maintenance, Crisis Intervention Unit and Training, Department and Field Training, Law Updates, Open Records, Public Information Officer, Firearms Range, Records Retention, Street Crimes Unit and Asset Forfeitures, Sex Offender Registry and Terrorism Liaison.

A Police Captain oversees management of the Administrative/ Communication Services Division. This Captain deals with the operation and maintenance of department communications equipment, including radio systems, telephone equipment, 911 equipment, video cameras, and computer hardware. In addition this Captain oversees; the Bicycle Unit, Citizens Academy, Communication Personnel, Community Policing and Crime Prevention, Detention Area and the Walmart substation, Bureau of Identification, Evidence Technicians and the Property Room, Grant Coordination, School Services Unit, reporting crime statistics and coordinates the department's participation in the Suburban Mutual Assistance Response Team (S.M.A.R.T.).

The administrative staff consisting of the Chief's Administrative Assistant who handles all related duties for the Chief, Assistant Chief, Captains. Duties include: preparing the budget; finance; purchasing; preparing, distributing and filing confidential documents and correspondence; maintaining personnel, payroll and other critical departmental files; transcription of official police reports, as well as handling confidential telephone calls. She also prepares documents for the District Attorney's Office, Clerk of Courts, Police and Fire Commission, and social service agencies.

A civilian Communications Supervisor supervises the Communication Bureau and is responsible for the leadership, supervision, training, evaluation, and discipline of 14 civilian Dispatcher/Clerks. The Dispatcher/Clerks are also divided into 3 shifts and provide 24-hour emergency service communications for the City. The Dispatcher/Clerks answer emergency and non-emergency telephone calls, operate the computer aided dispatch system (CAD), and dispatch appropriate police and fire units to calls for service. The Dispatcher/Clerks are trained in state and national teletype system usage that permits access to Department of Motor Vehicle records, Crime Information Bureau, and National Crime Information Center records, warrants/commitments, and criminal history information. In addition, they transcribe and file all police reports, provide front window service to citizens seeking information and fill Open Records requests.

The 3/4 time Utility Person assists with squad and equipment maintenance, squad and equipment replacement and squad transports to appropriate service departments.

SERVICES:

- Recommendations to Mayor, Common Council, Boards, Commissions, and citizens concerning public safety issues.
- Provide 24 hour per day, 7 days per week police communications.
- Police patrol of City by squads, motorcycle, bicycles, foot, and alternative methods.
- Special City event management (St. Martin's Fair, 4th of July, etc).
- Criminal investigations (adult and juvenile).
- Apprehension and prosecution of violators/offenders of local, county, state, and federal laws.
- K-9 Unit.
- Emergency Response Unit.
- Street Crimes Unit.
- Traffic Enforcement Unit/Accident Investigation.
- Neighborhood Substation (Wal-Mart).
- Crime Prevention (Neighborhood / Business Watch) Programs.
- Adopt-A-School Officer Program.
- Child Safety Programs (including bicycle safety, child fingerprinting, etc.).
- Maintain Sex Offender Registry for offenders who live, work and go to school in Franklin.

STAFFING:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Chief	1.00	1.00	1.00	1.00	1.00	1.00
Captain	3.00	3.00	3.00	3.00	3.00	3.00
Sergeant	8.00	8.00	8.00	8.00	8.00	8.00
School Liaison Off.	.00	1.00	1.00	1.00	1.00	1.00
Detective	5.00	5.00	5.00	5.00	6.00	6.00
Patrol Officer	41.00	41.00	41.00	41.00	40.00	41.00
Total Sworn Officers	59.00	60.00	60.00	60.00	60.00	61.00
Comm. Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Dispatcher	14.00	14.00	14.00	14.00	14.00	14.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Utility Person	.75	.75	.75	.75	.75	.75
Total	75.75	76.75	76.75	76.75	76.75	77.75

ACTIVITY MEASURES:

Activity	2016	2017	2018	* 2019	*2020
Crimes Against Persons	115	129	105	110	117
Crimes Against Property	1,057	976	833	840	845
Crimes Against Society	310	462	488	475	485
Adult Arrests	501	548	590	610	615
Juvenile Arrests	63	70	70	65	70
Narcotics Arrests	172	285	315	340	355
Driving While Intoxicated	113	91	127	120	125
Traffic Citations	6,420	6,938	7752	7800	7850
Parking Citations	751	862	909	850	875
Traffic Crashes	615	556	577	570	575
Calls for Service	30,697	30,029	31,967	*32,100	*32,500

* Forecast

BUDGET SUMMARY:

- As reported on the Wisconsin Policy Forum website, the City of Franklin spends \$229 net per capita on police services (2017). The state average is \$274 net per capita for police services. In Milwaukee County, the City of Franklin is the third lowest in net per capita spending for police services.

In Franklin there are presently 60 officers or 1.7 officers per 1000 residents. Law enforcement agencies in the state average 2.2 officers per 1000 residents and agencies in Milwaukee County average 3.1 officers per 1000 residents.

2. Capital Outlay	Dept. Request	Adopted
Auto Equipment		
Replacement Squads (4)	\$258,000	193,500
Computer Equipment:		
Replacement Squad Tablet Computers (4)	\$ 18,000	13,500
Replacement Modems & Antennas for Squads (4)	\$ 5,200	
Replacement Sundry Computer Parts	\$ 7,000	
Replacement Uninterruptible Power System (UPS)	\$ 26,000	
Software		
IRON DOR Field Training Software	\$ 7,800	
NICE Digital Voice Logging System (upgrade)	\$ 6,800	
Other Capital Equipment:		
Replacement SWAT Rifles (12)	\$ 31,560	
Replacement Tactical (4) & Ballistic Vests (12)	\$ 16,890	16,890
SWAT Tactical Communications & Ballistic Helmets (11)	\$ 19,265	
Multi Shot Less Lethal Launcher (1)	\$ 3,130	
Replacement TASER X2 (3)	\$ 5,520	5,520

2020 Budget
Police

	Requested	Adopted
Replacement ALPR cameras (4)	\$ 10,245	10,245
PIPS 2 Camera ALPR (1)	\$ 14,860	
Evidence Camera w/accessories (1)	\$ 2,645	2,645
Cardiac Science AED Units (7)	\$ 8,310	
HEARTSTART AED (1)	\$ 1,470	1,470
Starchase Pursuit Management Technology (2)	\$ 11,665	
Replacement Portable Radios (17)	\$ 81,100	50,000
Portable Radio Batteries (60)	\$ 6,350	6,350
Speed Display Signs (2)	\$ 9,340	4,670
Watch Guard Squad Video System (3)	\$ 17,760	17,760
Replacement Radar Units (3)	\$ 6,100	6,100
Replacement Chairs (Detective Bureau) (8)	\$ 3,200	3,200
Water Heaters (2)	\$ 25,000	25,000
Building Improvements:		
Police Department Parking Lot Repaving	\$ 305,000	
Police Department Roof Replacement	\$ 126,000	
Replacement Video Surveillance System	\$ 105,000	
Air Conditioner – Auxiliary Unit in Server Room	\$ 24,000	24,000
Total Capital Outlay	\$1,163,210	380,850

City of Franklin, WI
Police - Dept 211 & Dispatch - Dept 212

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0211 - POLICE DEPT						
PERSONAL SERVICES						
01-0211-5111	SALARIES-FT	4,382,276	4,281,276	4,247,000	4,063,753	3,977,629
01-0211-5113	SALARIES-PT	26,043	26,043	24,000	24,106	24,700
01-0211-5114	SEVERANCE PAYMENTS	87,550				
01-0211-5117	SALARIES-OT	290,000	300,000	320,000	303,776	336,850
01-0211-5118	COMPTIME TAKEN	200,000	200,000	160,000	209,422	178,358
01-0211-5133	LONGEVITY	11,393	11,393	9,600	10,460	10,555
01-0211-5134	HOLIDAY PAY	304,862	304,862	300,800	257,976	260,744
01-0211-5135	VACATION PAY	354,807	354,807	346,000	366,507	340,473
	PERSONAL SERVICES	5,656,931	5,478,381	5,407,400	5,236,000	5,129,309
EMPLOYEE BENEFITS						
01-0211-5151	FICA	426,456	420,948	408,000	386,376	380,253
01-0211-5152	RETIREMENT	673,834	665,014	617,000	631,620	601,612
01-0211-5153	RETIREE GROUP HEALTH	228,989	228,989	223,000	226,083	224,224
01-0211-5154	GROUP HEALTH & DENTAL	811,651	883,088	807,800	869,459	819,951
01-0211-5155	LIFE INSURANCE	14,170	14,170	14,000	13,751	13,149
01-0211-5156	WORKERS COMPENSATION INS	153,719	142,947	139,000	133,238	182,068
01-0211-5161	COLLEGE INCENTIVE	4,608	4,608	4,600		4,608
01-0211-5162	EMPLOYER HSA CONTRIBUTION		34,500	29,125		
	EMPLOYEE BENEFITS	2,313,427	2,394,264	2,242,525	2,260,527	2,225,865
CONTRACTUAL SERVICES						
01-0211-5214	DATA PROCESSING SERVICES	115,000		115,000	100,963	103,799
01-0211-5241	AUTO MAINTENANCE	22,500	30,000	21,500	14,392	20,184
01-0211-5242	EQUIPMENT MAINTENANCE	102,000	102,000	100,337	83,941	74,467
01-0211-5245	RADIO MAINTENANCE	50,000	50,000	35,000	37,960	24,323
01-0211-5247	DATA & TELEPHONE CABLING	20,000	20,000	24,000	11,184	14,385
01-0211-5257	SOFTWARE MAINTENANCE	80,000	80,000	76,500	65,735	65,096
01-0211-5299	SUNDRY CONTRACTORS	31,500	32,000	31,500	26,404	26,658
	CONTRACTUAL SERVICES	421,000	314,000	403,837	340,579	328,912
SUPPLIES						
01-0211-5312	OFFICE SUPPLIES	14,000	14,000	10,000	10,162	9,597
01-0211-5313	PRINTING	4,000	4,000	3,500	2,802	3,586
01-0211-5322	MEDICAL SUPPLIES	5,450	5,450	2,500	3,154	483
01-0211-5326	UNIFORMS	43,000	45,100	43,600	39,969	41,067
01-0211-5327	FIREARMS SUPPLIES	29,000	29,000	27,900	27,532	24,013
01-0211-5328	EDUCATION SUPPLIES	3,500	3,500	3,500	2,662	1,756
01-0211-5329	OPERATING SUPPLIES	25,500	25,500	24,000	17,890	21,204
01-0211-5331	FUEL/LUBRICANTS	116,750	120,000	93,500	102,324	86,305
01-0211-5332	VEHICLE SUPPORT	47,150	57,600	47,150	46,715	39,284
01-0211-5333	EQUIPMENT SUPPLIES	13,500	13,500	14,600	13,022	8,857
01-0211-5334	AUXILIARY SUPPORT	3,000	3,000	3,000	477	2,840
01-0211-5335	CRIME PREVENTION MATERIALS	5,000	5,000	4,000	2,864	2,684
	SUPPLIES	309,850	325,650	277,250	269,573	241,676
SERVICES & CHARGES						
01-0211-5415	TELEPHONE	32,500	35,000	31,000	29,800	26,603
01-0211-5422	SUBSCRIPTIONS	500	500	100	54	114
01-0211-5423	TRAINING EXP	10,800	10,800	10,500	11,749	10,087
01-0211-5424	MEMBERSHIPS/DUES	2,250	2,250	1,500	1,235	1,527
01-0211-5425	CONFERENCES & SCHOOLS	41,000	41,000	28,500	29,625	27,478
01-0211-5428	ALLOCATED INSURANCE COST	88,750	85,000	85,000	85,000	85,000
01-0211-5432	MILEAGE	1,000	1,000	1,000	223	889
01-0211-5433	EQUIPMENT RENTAL	12,500	12,500	16,500	15,197	16,394
	SERVICES & CHARGES	189,300	188,050	174,100	172,883	168,092

City of Franklin, WI
Police - Dept 211 & Dispatch - Dept 212

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
FACILITY CHARGES						
01-0211-5551	WATER	2,300	2,300	2,200	1,614	2,165
01-0211-5552	ELECTRICITY	85,000	85,000	85,000	80,598	85,357
01-0211-5553	SEWER	700	700	700	479	600
01-0211-5554	NATURAL GAS	26,500	29,000	29,000	22,983	21,752
01-0211-5555	LANDSCAPE MATERIALS	1,000	1,000	750	313	761
01-0211-5556	JANITORIAL SUPPLIES	8,000	8,000	7,000	6,221	5,717
01-0211-5557	BUILDING MAINTENANCE-SYSTEMS	31,000	31,000	37,500	31,646	31,078
01-0211-5558	BLDG MAINTENANCE-FLOORING	10,000	12,000	7,000	6,810	7,000
01-0211-5559	BUILDING MAINTENANCE-OTHER	40,000	40,000	65,000	55,711	28,959
01-0211-5560	INTERDEPT CHG-ALLOC PAY COST	101,880	93,480	93,480	93,480	93,480
	FACILITY CHARGES	306,380	302,480	327,630	299,855	276,869
	Total	9,196,888	9,002,825	8,832,742	8,579,417	8,370,723
Dept 0212 - PD DISPATCH						
PERSONAL SERVICES						
01-0212-5111	SALARIES-FT	785,260	785,230	710,000	611,914	641,692
01-0212-5117	SALARIES-OT	17,150	17,150	20,000	39,942	30,063
01-0212-5118	COMPTIME TAKEN	20,000	20,000	40,000	23,497	26,265
01-0212-5133	LONGEVITY	1,800	1,800	1,500	1,310	1,465
01-0212-5134	HOLIDAY PAY	46,568	46,568	42,600	34,847	33,965
01-0212-5135	VACATION PAY	54,437	54,437	51,750	44,095	46,691
	PERSONAL SERVICES	925,215	925,185	865,850	755,605	780,141
EMPLOYEE BENEFITS						
01-0212-5151	FICA	70,779	70,777	66,300	55,991	57,875
01-0212-5152	RETIREMENT	46,780	46,778	55,200	34,411	35,585
01-0212-5153	RETIREE GROUP HEALTH	4,721	4,721	4,300	4,540	2,000
01-0212-5154	GROUP HEALTH & DENTAL	144,108	144,108	128,000	129,847	140,534
01-0212-5155	LIFE INSURANCE	4,011	4,011	3,800	3,118	3,404
01-0212-5156	WORKERS COMPENSATION INS	1,633	1,633	1,500	1,322	2,025
01-0212-5162	EMPLOYER HSA CONTRIBUTION		8,250	6,750		
	EMPLOYEE BENEFITS	272,032	280,278	265,850	229,229	241,423
	Total	1,197,247	1,205,463	1,131,700	984,834	1,021,564

This page left intentionally blank.

**FIRE
221, 223**

DEPARTMENT: Fire

PROGRAM MANAGER: Fire Chief

PROGRAM DESCRIPTION:

The mission of the Franklin Fire Department is *to save lives, prevent harm, and protect property* by providing a skillful, professional, and compassionate response to any emergency. We will strive to keep the community and each other safe. We will act at all times with *Courage, Honor, and Integrity*. The department will provide these services as efficiently as possible within the limits of funding provided by the citizens of Franklin.

Full time employees staff the department, department 221 accounts for these employees. Department No. 223 is used to account for fire protection charges from the Franklin Water Utility for water mains and fire hydrants, as set by the Public Service Commission.

SERVICES:

- Advanced (Paramedic) Level Emergency Medical Services; including patient stabilization, evaluation, care and transport. This also includes a significant number of non-transport medical assistance responses.
- Fire suppression and investigation.
- Special teams; including water/ice and dive rescue, trench stabilization and rescue, confined space rescue, high/low angle rope rescue and hazardous materials response.
- Service calls for hazardous conditions such as downed power lines, strange odors, natural gas leaks, and other non-fire calls.
- Fire inspection services, performed in all commercial, institutional, multi-family residences, places of employment, and buildings open to the general public.
- Public education services, encompassing a variety of fire safety and first aid classes, including CPR, fire extinguisher training, and Survive Alive House.
- Maintenance of three fire stations, six major fire vehicles, four front-line ambulances, and three specialized utility vehicles.
- Training of personnel in fire, rescue, and EMS concepts and techniques.

STAFFING:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Chief	1.00	1.00	1.00	1.00	1.00	1.00
Battalion Chief	3.00	3.00	3.00	3.00	3.00	4.00
Fire Marshal	1.00	1.00	0.00	0.00	0.00	0.00
Fire Prevention Specialist			1.00	1.00	1.00	1.00
Part-time Inspector	.50	.00	.00	.00	.50	.50
Supervisor of Equipment	1.00	1.00	1.00	1.00	1.00	1.00
Fire Lieutenant	6.00	6.00	6.00	6.00	6.00	6.00
Paramedic Lieutenant	3.00	3.00	3.00	3.00	3.00	3.00
EMT/Firefighter	5.00	4.00	2.00	1.00	1.00	1.00
Paramedic/Firefighter	24.00	25.00	27.00	28.00	28.00	28.00
Confidential Admin. Asst.	1.00	1.00	1.00	1.00	1.00	1.00
Total Regular FTE	46.50	46.50	46.00	46.00	46.50	47.50

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Total Calls	3,782	3,652	4099	4062	4300	4430
Fire Responses	689	641	664	735	800	800
PI Accidents	117	117	125	101	100	100
EMS Responses	2,976	3,406	3309	3226	3400	3530
Fire Inspections	2,509	2,500	2600	2600	2620	2650
Plan Reviews	57	75	85	100	125	125
Basic Life Support Transports	1,059	966	661	966	1000	1050
Paramedic Transports	1,212	1,185	1401	1185	1200	1250
EMS Lift Assist (Non-Transport)	657	754	1457	1255	1200	1250

* Forecast

Note: 2019 YTD Activity Measures are consistent with the record call volume pace, and are based on 2 (X) 1st and 2nd quarter 2019 activity (rounded). 2020 activity measures are estimated at a 3% increase over 2019 (rounded).

BUDGET SUMMARY:

- 1) Personal Services – the increase reflects an anticipated year with all positions being filled, with annual increases as per the collective bargaining agreement.
- 2) Contractual Services – reflects funds needed to pay outside contractors for services that FFD personnel are unable to complete in-house. Examples of these services are billing for ambulance transports and vehicle and equipment repair and maintenance which is beyond the capability of the DPW and/or FFD staff. Most of these budget lines are consistent with 2019 usage, however there is an overall increase due to annual increases in the user and maintenance fees for the Milwaukee County OASIS 800MHz radio system. There is also an increase due to the annual support and warranty fees for the Fire Station Alerting system expected to be completed in 2019.
- 3) Supplies - These lines are used to purchase supplies. Examples include office supplies, firefighting equipment, and medical products for the ambulances. Nearly all lines are unchanged from 2019; however there is a significant increase due to rapidly rising costs of some drugs and medical supplies. Many cost several times what they did only a few years ago, and there are often shortages and backorders. Also, prior to 2018, Milwaukee County EMS provided many of the medical supplies, the costs of which were deducted from the supplemental funding payment for ALS providers prior to disbursement to the municipality, and were therefore not fully reflected in this expenditure line. The trend towards higher drug and supply costs is likely to continue into 2020; however these costs are partially recouped in ambulance transport fees.
- 4) Services and Charges – This category pays for telephone, cellular, and wireless fees, as well as schools, conferences, and rental fees for some equipment. There is a slight increase from 2019, largely due to a greater dependence on wireless technology for communications, patient care records, computer aided dispatch, GIS and incident management software.
- 5) Facility Charges – These lines cover the costs of gas, electric, sewer and water, and janitorial supplies for three fire stations. There is no change from 2019 and FFD does not intend to deplete all Building Maintenance lines unless unforeseen repairs or replacement of major systems (i.e. HVAC) are required.
- 6) Employee Recognition – This small budget line remains unchanged from previous years, and funds part of the cost of awards and recognition for retirees and years-of-service awards, etc.

7) Public Fire Protection – The City incurs costs for half of the Public Service Commission's requirement that Water Utilities charge for the cost of having the system capacity to fight fires within the service area supplied by the City of Milwaukee's water mains. The other half of this fee is paid by the rate payers. The cost of the city's half is recovered by tax levy.

8) Capital Outlay:

	<u>Request</u>	<u>Adopted</u>
Furniture and fixtures		
Ongoing Expenses	\$ 3,000	
Shop Equipment		
Stryker Power-LOAD Cot	\$ 26,850	26,850
Passport Style Helmet Shields	\$ 4,000	4,000
Safety Equipment		
Structural Firefighting Turnout Gear	\$ 25,000	25,000
Engine #113 LED Warning and Scene Lights	\$ 7,400	7,400
Personal Flotation Device Replacement	\$ 2,500	2,500
Wildland Interface Equipment Replacement	\$ 2,500	
Computer Equipment		
(IT Dept. Upgrade Request)	\$ 0,000	
Building Improvements		
Station #2 Main Entrance Mudjacking/Repair	\$ 3,000	
Station #3 Storage Garage Roof Replacement	\$ 2,500	
Total Capital Outlay	\$ 76,750	65,750
9) Equipment Replacement		
Ambulance Replacement (2009 Ford E-450)	\$241,000	241,000
Total Equipment Replacement	\$241,000	241,000

City of Franklin, WI
Fire - Dept 221 & Fire Protection - Dept 223

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0221 - FIRE DEPT						
PERSONAL SERVICES						
01-0221-5111	SALARIES-FT	3,281,788	3,315,072	3,087,000	3,053,932	2,970,475
01-0221-5113	SALARIES-PT	26,322	26,322			
01-0221-5114	SEVERANCE PAYMENTS	81,650				
01-0221-5117	SALARIES-OT	215,500	215,500	250,000	369,429	345,022
01-0221-5118	COMPTIME TAKEN	10,000	10,000	10,500	10,843	16,029
01-0221-5131	SPECIAL TEAMS PAY	19,080	19,080	10,500	16,182	12,092
01-0221-5133	LONGEVITY	14,660	14,660	13,500	14,319	14,582
01-0221-5134	HOLIDAY PAY	405,438	405,438	385,000	377,909	368,752
01-0221-5135	VACATION PAY	324,975	324,975	301,200	333,626	331,190
	PERSONAL SERVICES	4,379,413	4,331,047	4,057,700	4,176,240	4,058,142
EMPLOYEE BENEFITS						
01-0221-5151	FICA	330,725	333,406	303,000	310,155	300,158
01-0221-5152	RETIREMENT	517,988	521,808	462,000	501,653	477,727
01-0221-5153	RETIREE GROUP HEALTH	162,296	167,825	150,000	161,975	160,183
01-0221-5154	GROUP HEALTH & DENTAL	703,455	804,775	676,000	609,792	596,422
01-0221-5155	LIFE INSURANCE	10,600	10,831	9,500	10,001	9,398
01-0221-5156	WORKERS COMPENSATION INS	168,066	163,678	147,000	153,059	207,954
01-0221-5161	COLLEGE INCENTIVE	4,310	4,634	4,300	4,308	4,008
01-0221-5162	EMPLOYER HSA CONTRIBUTION		30,750	26,250		
01-0221-5165	VEHICLE ALLOWANCE	9,600	9,600	9,600	9,200	4,800
	EMPLOYEE BENEFITS	1,907,040	2,047,307	1,787,650	1,760,143	1,760,650
CONTRACTUAL SERVICES						
01-0221-5211	MEDICAL SERVICES	2,500	2,500	2,500	2,272	2,600
01-0221-5219	SPRINKLER PLAN REVIEW	50,000	50,000	55,000	29,180	20,928
01-0221-5241	AUTO MAINTENANCE	40,000	40,000	27,000	20,459	21,805
01-0221-5242	EQUIPMENT MAINTENANCE	17,500	17,500	17,000	14,787	15,601
01-0221-5245	RADIO MAINTENANCE	14,040	14,040	13,000	15,960	
01-0221-5257	SOFTWARE MAINTENANCE	19,400	19,400	9,200	7,279	7,562
01-0221-5293	COLLECTION FEE for Past Due Accounts			7,000	12,185	3,025
01-0221-5296	AMBULANCE BILLING-net of collection fee	95,000	95,000	80,000	74,259	79,925
01-0221-5299	SUNDRY CONTRACTORS			5,000		
	CONTRACTUAL SERVICES	238,440	238,440	215,700	176,381	151,446
SUPPLIES						
01-0221-5312	OFFICE SUPPLIES	1,000	1,000	750	840	844
01-0221-5313	PRINTING	750	750	600	693	635
01-0221-5322	MEDICAL SUPPLIES	50,000	50,000	65,000	53,412	14,752
01-0221-5326	UNIFORMS	20,500	20,500	22,000	22,476	20,377
01-0221-5328	EDUCATION SUPPLIES	5,000	5,000	4,500	5,031	4,510
01-0221-5331	FUEL/LUBRICANTS	42,250	39,900	40,000	39,711	31,724
01-0221-5332	VEHICLE SUPPORT	22,060	22,000	25,000	19,888	24,850
01-0221-5333	EQUIPMENT SUPPLIES	12,000	12,000	8,400	12,006	9,137
01-0221-5348	SPECIAL TEAMS SUPPLIES	2,500	2,500	1,500	1,432	1,023
	SUPPLIES	156,060	153,650	167,750	155,489	107,852
SERVICES & CHARGES						
01-0221-5415	TELEPHONE	13,200	13,200	13,000	12,211	10,580
01-0221-5422	SUBSCRIPTIONS	400	400	275	274	203
01-0221-5424	MEMBERSHIPS/DUES	2,500	2,500	1,800	1,486	1,882
01-0221-5425	CONFERENCES & SCHOOLS	5,000	5,000	5,000	5,389	2,439
01-0221-5428	ALLOCATED INSURANCE COST	42,600	40,500	40,500	40,500	40,500
01-0221-5432	MILEAGE	50	50	50	183	20
01-0221-5433	EQUIPMENT RENTAL	3,700	3,700	3,500	3,413	3,734
01-0221-5471	BACKGROUND CHECKS	50	50			
	SERVICES & CHARGES	67,500	65,400	64,125	63,456	59,358

City of Franklin, WI
 Fire - Dept 221 & Fire Protection - Dept 223

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
FACILITY CHARGES						
01-0221-5551	WATER	4,000	4,000	4,000	4,759	3,857
01-0221-5552	ELECTRICITY	35,000	35,000	34,000	34,511	32,772
01-0221-5553	SEWER	1,300	1,300	1,600	1,635	1,157
01-0221-5554	NATURAL GAS	13,500	13,500	11,500	12,658	11,041
01-0221-5556	JANITORIAL SUPPLIES	8,500	8,500	8,500	5,625	7,782
01-0221-5557	BUILDING MAINTENANCE-SYSTEMS	34,000	34,000	15,000	12,695	20,415
01-0221-5559	BUILDING MAINTENANCE-OTHER	7,200	7,200	7,000	4,756	8,156
FACILITY CHARGE	FACILITY CHARGES	103,500	103,500	81,600	76,639	85,180
CLAIMS, CONTRIB AND AWARDS						
01-0221-5726	EMPLOYEE AWARDS	1,000	1,000	1,500	1,230	719
	CLAIMS, CONTRIB AND AWARDS	1,000	1,000	1,500	1,230	719
Total Fire Dept		6,852,953	6,940,344	6,376,025	6,409,578	6,223,347
Dept 0223 - FIRE PROTECTION						
FACILITY CHARGES						
01-0223-5536	PUBLIC FIRE PROTECTION - MILW WTR	13,300	13,300	10,000	9,840	10,267
01-0223-5538	PUBLIC FIRE PROTECTION	270,000	270,000	270,000	270,000	270,000
	FACILITY CHARGES	283,300	283,300	280,000	279,840	280,267
Total Fire Protection		283,300	283,300	280,000	279,840	280,267

This page left intentionally blank.

INSPECTION SERVICES
231

DEPARTMENT: Inspection

PROGRAM MANAGER: Director of Inspection Services

PROGRAM DESCRIPTION:

The Director of Inspection Services approves all permits including electrical, building, occupancy, plumbing, heating, erosion control, etc. The Director of Inspection Services is responsible for issuance of code violations, updating codes and ordinances, zoning and sign approval. In addition, the Director of Inspection Services provides staff support to the Architectural Review Board. The Director of Inspection Services assists the Director of Administration in addressing some Municipal Building issues.

SERVICES:

- Generally issues between 3,000 and 4,000 permits per year.
- Responds to citizen inquiries and complaints concerning construction, code clarification, erosion, and other information.
- Assists with the management of Municipal Buildings and capital improvements to facilities.

STAFFING:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
Director of Inspection Services	1.00	1.00	1.00	1.00	1.00	1.00
Chief Building Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Building Inspector	2.00	2.00*	2.30*	2.30*	2.15	2.00
Chief Electrical Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Chief Plumbing Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Permit Technician	-	-	-	-	1.00	1.00
Permit Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Inspection Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Total	8.00	8.00	8.30	8.30	9.15	9.00

*A part-time Building Inspector had been in place from 2016 thru 1st Qtr 2019

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Building Inspections	5,580	5,500	4,101	4,228	4,621	4,852
Building Permits Issued	1,640	1,700	1,428	1,531	1,645	1,727
Plumbing Inspections	1,130	1,250	629	676	613	644
Plumbing Permits Issued	757	800	711	1,088	792	832
Electrical Inspections	1,372	1,500	1,447	1,525	1,882	1,976
Electrical Permits Issued	875	875	869	1,534	947	994

* Forecast

*1. Represents forecasted figures.

2. 2019 totals were derived by annualizing the 2019 year-to-date (8/20/19) “actual” figures.
3. It is important to note that the inspection totals do not account for “multiple-discipline” (building, HVAC, plumbing & electrical) inspections being done by one (1) multi-credentialed inspector during the same visit. As a measure of operational efficiency and when appropriate, we will work to schedule one (1) inspector to perform “multiple-discipline” inspection(s) rather than sending multiple inspectors to the same site to perform separate inspections. This would typically occur for equipment replacement inspections, small alteration/remodeling projects, additions, new homes, residential and commercial re-inspections.
4. 2020 estimates were derived by increasing the 2019 final estimates by 5%.

BUDGET SUMMARY:

1. The 2020 budget reflects significant consistency with the prior year’s budget. A Permit Technician was added in 2019 to aid in the staff transition as at least one part-time inspector retires. This position remains essential in ensuring clear succession planning and a smooth transition during the current enhanced development period driven by activity in the City’s TIF districts.
2. Capital Outlay items for 2020 include: Chair Replacement (\$1,000).

City of Franklin, WI
 Inspection Services - Dept 231

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0231 - INSPECTION SERVICES						
PERSONAL SERVICES						
01-0231-5111	SALARIES-FT	485,514	450,946	429,000	491,254	456,352
01-0231-5113	SALARIES-PT				4,900	
01-0231-5115	SALARIES-TEMP			15,000	29,630	18,575
01-0231-5117	SALARIES-OT	6,500	6,500	1,000	2,238	1,574
01-0231-5118	COMPTIME TAKEN	5,000	5,000	6,000	2,851	8,773
01-0231-5133	LONGEVITY	950	950	780	1,215	1,260
01-0231-5134	HOLIDAY PAY	26,532	26,532	23,700	27,690	25,475
01-0231-5135	VACATION PAY	30,595	30,595	29,500	51,106	31,807
	PERSONAL SERVICES	555,091	520,523	504,980	610,884	543,816
EMPLOYEE BENEFITS						
01-0231-5151	FICA	42,464	39,820	34,500	45,047	40,069
01-0231-5152	RETIREMENT	33,783	30,450	28,700	22,450	26,269
01-0231-5153	RETIREE GROUP HEALTH			225	423	335
01-0231-5154	GROUP HEALTH & DENTAL	119,538	124,344	93,900	98,180	99,540
01-0231-5155	LIFE INSURANCE	2,534	2,302	2,100	2,118	2,051
01-0231-5156	WORKERS COMPENSATION INS	15,245	15,723	13,400	16,667	21,995
01-0231-5162	EMPLOYER HSA CONTRIBUTION		4,500	3,000		
	EMPLOYEE BENEFITS	213,564	217,139	175,825	184,885	190,259
CONTRACTUAL SERVICES						
01-0231-5219	OTHER PROFESSIONAL SERVICES	111,725	109,725	104,000		
01-0231-5242	EQUIPMENT MAINTENANCE	1,600	1,600	800	710	876
01-0231-5257	SOFTWARE MAINTENANCE	3,000	3,000			
01-0231-5299	SUNDRY CONTRACTORS	2,500	2,500	3,000	2,310	2,660
	CONTRACTUAL SERVICES	118,825	116,825	107,800	3,020	3,536
SUPPLIES						
01-0231-5312	OFFICE SUPPLIES	1,750	1,750	1,500	1,261	1,538
01-0231-5313	PRINTING	800	800	500	166	128
01-0231-5316	STATE SEALS	1,500	1,500			
01-0231-5317	HOUSE NUMBERS	300	300			290
01-0231-5326	UNIFORMS	1,625	1,625	1,200	1,349	1,240
01-0231-5329	OPERATING SUPPLIES	1,000	1,000	1,800	1,768	1,045
01-0231-5331	FUEL/LUBRICANTS	3,800	3,800	3,800	3,948	3,586
01-0231-5332	VEHICLE SUPPORT	480	3,920	2,000	1,880	2,128
	SUPPLIES	11,255	14,695	10,800	10,372	9,955
SERVICES & CHARGES						
01-0231-5421	OFFICIAL NOTICES/ADVERTISING					82
01-0231-5424	MEMBERSHIPS/DUES	1,200	1,200	1,000	1,089	1,327
01-0231-5425	CONFERENCES & SCHOOLS	5,250	5,250	4,500	2,784	4,637
01-0231-5428	ALLOCATED INSURANCE COST	1,530	1,530	1,530	1,530	1,530
01-0231-5433	EQUIPMENT RENTAL	2,275	2,275	2,000	1,447	1,712
	SERVICES & CHARGES	10,255	10,255	9,030	6,850	9,288
	Total	908,990	879,437	808,435	816,011	756,854

This page left intentionally blank.

**SEALER OF WEIGHTS AND MEASURES
239**

DEPARTMENT: Sealer of Weights and Measures

PROGRAM MANAGER: City Clerk

PROGRAM DESCRIPTION:

The City contracts with the State of Wisconsin for the required inspections of weight and measuring devices for conformance with applicable regulations. The City will receive reimbursement from those businesses whose scales and weighing devices are inspected by the State. The State Statutes allow municipalities to recover an amount not to exceed the cost of fees by assessing fees on the person who receives the services rendered during the July-through-June contract period.

**City of Franklin, WI
Weights & Measures - Dept 239**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0239 - SEALER OF WEIGHTS & MEASURES						
CONTRACTUAL SERVICES						
01-0239-5299	SUNDRY CONTRACTORS	7,600	7,600	7,600	7,600	7,600
	CONTRACTUAL SERVICES	7,600	7,600	7,600	7,600	7,600
	Total	7,600	7,600	7,600	7,600	7,600

This page left intentionally blank.

PUBLIC HEALTH 411

DEPARTMENT: Health

PROGRAM MANAGER: Director of Health and Human Services

PROGRAM DESCRIPTION:

Public health services are population-based which focus on improving the health status of the entire community. The mission of the Franklin Health Department is to protect and promote health and prevent disease and injury. We work to achieve our mission by providing the core public health functions of assessment, policy development, and assurance.

Assessing Community Health Status

Through regular collection and analysis of data related to health conditions and risks we are able to identify trends in illness, injury and death and work to prevent these events from continuing to occur in the future. This analysis helps us to identify, establish, and/or increase available health resources for the unmet needs of the community. Assessment results are then shared with the community, policy makers, and local health care providers to develop health policies and work to solve community health issues.

Developing Health Policy

We consider political, organizational, and community values as we look to increase health, safety, and quality of life in Franklin. Public policy development includes information sharing, citizen participation, compromise and consensus building. Our work on the Franklin Community Health Assessment and Community Health Improvement Plan with our community partners aims to create a healthier environment for those that live, work, and play in Franklin. This information is used to engage City leaders and key stakeholders in potential policy changes that will improve health and safety in Franklin.

Assurance of Health Services

Assurance focuses on maintaining the capacity of public health agencies to manage day-to-day operations and provide the core public health functions. We do this by monitoring the quality and quantity of health services provided in both the public and private sectors of Franklin. While it is the responsibility of the local government health agency to assure the necessary health resources are available, the provision of these services can come from a variety of sources

SERVICES:

- Communicable disease follow-up, control, and mitigation
- Immunization services and clinics for qualified citizens, schools, and businesses
- Environmental Health services (radon kits, well water kits, sharps disposal)
- Restaurant, Hotel, Motel, and Public Pool inspection and licensing
- Health screenings (blood pressure, tuberculosis skin tests, public school hearing, vision, and body mass index screenings, childhood developmental screening)
- Tobacco retailer compliance checks
- Maternal Child Health Services (certified lactation consultation, infant massage, car seat checks and installation)
- Health education programming for adults
- Emergency preparedness
- Management of health priorities through coalition facilitation

STAFFING:

Authorized Positions (FTE)	2016	2017	2018	2019	2020
Director of Health Services	1.0	1.0	1.0	1.0	1.0
Public Health Nurse	3.95	3.95	3.95	3.95	2.95
Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Registered Sanitarian	0.6	0.6	0.9	0.9	1.4*
Public Health Specialist	-	-	-	-	1.0
Clinic Nurse	0.2	0.2	0.1	0.1	-
Grant Coalition Coordinator	-	0.75	1.0	1.0	1.0
TOTAL	6.75	7.5	7.95	7.95	8.35

*Projection with 2020 Staffing Request

ACTIVITY MEASURES:

Activity	2016	2017	2018	2019	2020
Communicable Disease Investigations	371	498	527	525*	525*
Immunizations	1429	1378	1414	1400*	1400*
Radon Kits	188	88	87	120*	120*
Sharps Disposal (in pounds)	1314	1207	1082	1200*	1200*
Licensed Inspections	356	298	246	300*	300*
Blood Pressure Screen	145	57	62	60*	60*
School Screening					
> Hearing	891	998	900	927	925*
> Vision	1230	1317	1224	1325	1300*
> BMI	1199	1271	1206	1298	1300*
Community Education Programs	60	65	64	63*	63*

*Forecast

KEY CHANGES TO BUDGET FOR 2020

- Transition of a full time Public Health Nurse to a full time Public Health Specialist
- 0.1 FTE reduction with the removal of the Clinic Nurse position
- Request for 0.5 FTE increase for a Registered Sanitarian for environmental health programming and inspection services.
- Request to add/increase the following fees (see attached fee schedule changes):
 - Add Tuberculosis skin testing for non-residents of \$20.00
 - Add a fee for Plan Review of \$200.00
 - Radon kit sale increase \$1.00
 - Pre-Inspection fees increase \$15.00
 - Reinspection fees increase \$30.00
 - Late License fees increase \$15.00
 - Duplicate License requests increase \$5.00

BUDGET SUMMARY

The Franklin Health Department (FHD) is a Level II Health Department, as outlined by Wisconsin Administrative Code 140, serving all those that live, work, and play in the community on a day to day basis. Programming includes communicable disease follow-up, immunization services, health screening, addressing environmental health hazards, providing health

education and referrals, as well as licensing and inspecting all food, hotel/motels, and public pools within Franklin.

In recent years FHD has seen the demands on our staff increase due to an increase in requirements by the Department of Health Services (DHS) and the Department of Agriculture, Trade and Consumer Protection (DATCP) as well as the expansion and development of the Franklin community. In 2018 DHS increased the number of reportable communicable diseases to 93 from 78 creating an increase in the workload of our public health nurses. There have also been increases in the number of special events and development within the community which has brought new operators that require inspection and/or licensing from the sanitarian staff. 2020 will also see changes in the DATCP State Agent program to bring licensing of food trucks and temporary restaurants back to the local health department level from the State level.

Due to an increase in environmental service demands through the State Agent program and community development, as well as the need to continuously improve our programming and community services around animal bites, radon awareness, human health hazards, and public health nuisance complaints, we have requested a staffing level increase (0.5 FTE for a registered sanitarian) to ensure our response is timely and thorough to the community's requests and needs. We have also converted a public health nurse position to a public health specialist position. The background of a public health specialist allows the FHD to keep up with day to day referrals and inquiries and also to assist the management staff in the drafting and implementation of upcoming community assessments and plans.

In the next calendar year, FHD will begin the process of a new community health assessment using the evidenced based Mobilizing for Action through Planning and Partnerships (MAPP) framework. We plan to work with community partners to collect quantitative and qualitative data and convene focus groups of key stake holders in the community to determine the health strengths and opportunities throughout the City. This Assessment will help guide future programming and health education efforts in Franklin. Internally, FHD will also implement an internal Workforce Development Plan in 2020 as a workforce retention measure to ensure staff members continue to have opportunities to grow in their role with the department as well as stay up to date on current public health practices.

Throughout all of these changes in the last few years we have strived to maintain the level of service those in the community expect out of its local government. While some Franklin residents may not have direct contact with FHD, many of the improvements that prolong life and protect health and safety are related to public health measures we work on every day.

City of Franklin, WI
Health - Dept 411

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0411 - PUBLIC HEALTH						
PERSONAL SERVICES						
01-0411-5111	SALARIES-FT	301,222	300,222	255,000	252,724	284,009
01-0411-5113	SALARIES-PT	156,145	156,145	121,900	114,696	104,655
01-0411-5117	SALARIES-OT	6,000	6,000	5,000	5,947	10,613
01-0411-5118	COMPTIME TAKEN	1,000	1,000	1,000	1,033	434
01-0411-5133	LONGEVITY	618	618	400	935	1,595
01-0411-5134	HOLIDAY PAY	19,111	19,111	22,100	20,692	20,612
01-0411-5135	VACATION PAY	18,729	18,729	23,400	39,434	27,350
	PERSONAL SERVICES	502,825	501,825	428,800	435,461	449,268
EMPLOYEE BENEFITS						
01-0411-5151	FICA	38,466	38,390	32,800	31,635	33,071
01-0411-5152	RETIREMENT	30,426	30,358	24,400	19,202	20,437
01-0411-5153	RETIREE GROUP HEALTH	1,114	1,114	1,000	1,422	1,126
01-0411-5154	GROUP HEALTH & DENTAL	39,184	43,464	33,600	59,895	55,417
01-0411-5155	LIFE INSURANCE	1,945	1,945	1,500	1,476	1,654
01-0411-5156	WORKERS COMPENSATION INS	14,625	14,586	11,300	11,022	15,515
01-0411-5162	EMPLOYER HSA CONTRIBUTION		1,500			
	EMPLOYEE BENEFITS	125,760	131,357	104,600	124,652	127,220
CONTRACTUAL SERVICES						
01-0411-5219	OTHER PROFESSIONAL SERVICES				3,446	
01-0411-5242	EQUIPMENT MAINTENANCE	2,000	2,000	2,500	1,534	1,614
01-0411-5257	SOFTWARE MAINTENANCE	6,500	6,500	7,500	6,110	7,243
01-0411-5299	SUNDRY CONTRACTORS	1,500	1,500	1,900	1,920	1,118
	CONTRACTUAL SERVICES	10,000	10,000	11,900	13,010	9,975
SUPPLIES						
01-0411-5312	OFFICE SUPPLIES	2,500	2,500	3,000	2,497	3,724
01-0411-5313	PRINTING	2,000	2,000	2,000	946	2,167
01-0411-5321	TOBACCO PREVENTION	2,750	2,750	2,750	2,738	3,789
01-0411-5322	MEDICAL SUPPLIES	42,000	42,000	47,000	43,677	42,559
01-0411-5324	RADON TEST KITS	900	900	600	600	300
01-0411-5328	EDUCATION SUPPLIES	500	500	1,600	89	
01-0411-5329	OPERATING SUPPLIES					20
01-0411-5331	FUEL/LUBRICANTS	500	500	500	400	451
01-0411-5332	VEHICLE SUPPORT	900	900	1,000	3,067	244
	SUPPLIES	52,050	52,050	58,450	54,014	53,254
SERVICES & CHARGES						
01-0411-5424	MEMBERSHIPS/DUES	900	900	800	500	610
01-0411-5425	CONFERENCES & SCHOOLS	1,500	1,500	1,220	1,843	902
01-0411-5428	ALLOCATED INSURANCE COST	400	400	400	400	400
01-0411-5432	MILEAGE	400	400	500	329	503
	SERVICES & CHARGES	3,200	3,200	2,920	3,072	2,415
	Total	693,835	698,432	606,670	630,209	642,132

**ANIMAL CONTROL
431**

DEPARTMENT: Animal Control

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

This program accounts for the costs associated with contracted services for animal control purposes. The City is part of a cooperative effort with other Milwaukee County communities to jointly operate an animal control services facility, governed by the Milwaukee Area Domestic Animal Control Commission (MADACC). Construction of the facility was completed in August 1999, and MADACC assumed operation of animal control services. Each community shares the cost of operating the facility.

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Admissions:						
Dogs	32	37	25	51	50	50
Cats	81	68	102	86	90	90
Other	3	1	2	4	5	5
Total	116	106	129	141	145	145
Service Cost Per Admission	\$160	\$ 183	\$ 172	\$ 173	\$ 189	\$192

* Forecast

BUDGET SUMMARY:

This budget is the City's portion of operational costs related to MADACC based on anticipated usage, and the capital costs to pay for the construction and remodeling of this shelter facility is based on each community's equalized value. The rate of growth in Franklin's equalized value, which has generally exceeded that of other area communities, has contributed to the increased cost of this activity in recent years.

In October of 2013, the MADACC Board approved a budget whereby the "Debt Service Fund" was replaced by the "Future Capital Building Fund" as the Debt Service was paid in full in 2013. This "Future Capital Building Fund" began putting funds aside for future building improvements, renovations, or expansion as the building was given a 20-year life span, and some areas were reaching the end of useful life early, such as the cat housing and dog kennels. As such, remodeling of the facility was completed in 2016. Capital charges, therefore, should continue to be funded.

**City of Franklin, WI
Animal Control - Dept 431**

GL_NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
CONTRACTUAL SERVICES						
01-0431-5291	MADACC Shared Debt Payment	15 600	15,600	15,000	15,549	
01-0431-5295	ANIMAL SHELTER	28,200	28,200	26,000	24,376	22,171
	CONTRACTUAL SERVICES	43 800	43,800	41 000	39,925	22 171
PRINCIPAL						
01-0431-5611	PRINCIPAL-use 5291 as of 3/1/18					11,572
	Total	43,800	43 800	41 000	39 925	33 743

This page left intentionally blank.

**RECREATION
521**

DEPARTMENT: Recreation

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

This budget provides for City support of senior citizen activities by supporting the Senior Travel Program and program activities sponsored by Franklin Senior Citizens, Inc. Additionally, this budget includes the City's support of the Civic Celebration Commission for use toward the 4th of July Civic Celebration.

BUDGET SUMMARY:

- 1) The 2020 Budget provides a \$22,000 appropriation to support activities for seniors: \$10,000 for the Franklin Senior Citizens, Inc. and \$12,000 for the Senior Travel Program. Deviations from historic levels occurred in 2017 relative to authorization to carryover certain unused appropriations. For 2019, an additional \$1,450 was carried over from 2018 for the Travel Program. Anticipating a similar determination for 2020, the 2020 Recommended Travel Program Budget includes the \$12,000 base funding, plus a small amount reflecting the anticipated 2019 unexpended funds. Should the program expend its entire 2019 budget, then the 2020 operational expenses would be held to 2019.

- 2) The 2020 Budget continues to provide \$13,000 in support for the 4th of July Civic Celebration. These funds are used for police and highway costs related to the event. This represents about 50% of the actual cost of staff effort toward this event. The other revenue and expenses of this activity are recorded in a separate special revenue fund.

**City of Franklin, WI
Recreation - Dept 521**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0521 - RECREATION						
TRANSFERS OUT						
01-0521-5590	TSFR TO CIVIC CELEBRATN FD29	13,000	13,000	13,000	13,000	13,000
	TRANSFERS OUT	13,000	13,000	13,000	13,000	13,000
CLAIMS, CONTRIB AND AWARDS						
01-0521-5721	SENIOR CITIZEN TRAVEL	14,000	14,000	13,000	10,450	12,520
01-0521-5723	SENIOR CITIZEN ACTIVITIES	10,000	10,000	10,000	8,831	7,757
	CLAIMS, CONTRIB AND AWARDS	24,000	24,000	23,000	19,281	20,277
Totals for dept 0521 - RECREATION		37,000	37,000	36,000	32,281	33,277

This page left intentionally blank.

**ST. MARTIN'S FAIR
529**

DEPARTMENT: St. Martin's Fair

PROGRAM MANAGER: Director of Clerk Services

PROGRAM DESCRIPTION:

Starting in 2010 St. Martin's Fair activities are recorded in a separate special revenue fund and any tax levy support will be shown in this budget. The Clerk's office issues sales permits and is responsible for coordinating oversight of the fairs by various City departments. In 2019 the Common Council amended the Municipal Code to eliminate the fairs held on the first Monday of each month; therefore, only the Labor Day event (first Monday in September and preceding Sunday) will be held, effective July 1, 2019. The Fair Commission oversees the fairs, monitors and inspects vendors.

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Number of fairs	7	6	7	6	4	1
Food/peddler permits	48	50	54	43	37	37
Peddler permits	148	127	136	105	117	117
Homegrown permits	31	30	26	23	21	21

*Forecast

BUDGET SUMMARY:

The budget represents the amount of tax levy support provided for the Fair.

**City of Franklin, WI
St Martin's Fair - Dept 529**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQUES BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
	Dept 0529 - ST MARTINS FAIR-USE FUND 24					
TRANSFERS OUT						
01-0529-5589	TRANSFER TO OTHER FUNDS	11,000	11,000	11,000	11,000	11,000
TRANSFERS OUT		11,000	11,000	11,000	11,000	11,000
Totals for dept 0529 -		11,000	11,000	11,000	11,000	11,000

This page left intentionally blank.

PLANNING
621

DEPARTMENT: Planning/City Development

PROGRAM MANAGER: Mayor and Planning Manager

PROGRAM DESCRIPTION:

The Planning Department oversees all planning, zoning, and land division activities for the City of Franklin, including: plan review; land division and zoning code enforcement; and plan development. The Department advises and provides development-related support to the Mayor, the Common Council, the Plan Commission, the Quarry Monitoring Committee, the Board of Zoning and Building Appeals, the Environmental Commission, and the Parks Commission. The Department is responsible for the day-to-day administration of the Unified Development Ordinance and implementation of the Comprehensive Master Plan. Staff provides expertise and recommendations as development proposals advance through the approval process, and coordinates with other agencies and City departments whose service delivery to the public may be affected by such development. Funding for the monitoring of the Payne & Dolan quarry is also provided through this budget.

SERVICES:

- Represent the City as a contact agency and serve as a resource for citizens, property owners, businesses, and developers.
- Provide development related support by: coordinating the activities of the Development Review Team; reviewing concept plans, site plans, subdivision and condominium plats, certified survey maps, rezonings, special uses, special exceptions, planned development districts, variance requests, and zoning compliance permits; and preparing staff reports on such projects for various boards and commissions.
- Provide staff support services to the Mayor and Common Council, as well as primary staff support for the Plan Commission, Quarry Monitoring Committee, Board of Zoning and Building Appeals, Environmental Commission, and Parks Commission.
- Provide assistance to the Community Development Authority toward the review of projects located within the Franklin Business Park and to the Economic Development Commission toward the review of projects located within the Franklin Industrial Park.
- Administer the Unified Development Ordinance, including preparation of amendments and revisions to the ordinance and enforcement of zoning and land division regulations.
- Provide oversight of all quarry monitoring related activities including: review of blasting records; investigation of citizen complaints; supervision of and coordination with the City's quarry monitoring consultant; provision of reports to the Common Council and Plan Commission; and serve as secretary and staff support to the Quarry Monitoring Committee.
- Develop and administer the Comprehensive Master Plan, Comprehensive Outdoor Recreation Plan, master sign program, and any other long-range plans as adopted by the Common Council.
- Serve as the clearinghouse for zoning, planning, and development questions that are posed by elected officials, City boards and commissions, business representatives, property owners, and members of the public.
- Coordinate activities with other agencies and units of government to achieve high-quality development within the City of Franklin.

STAFFING:

Planning - Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
City Development Director	0.00	0.00	0.00	0.00	0.00	0.00
Planning Manager	1.00	1.00	1.00	1.00	1.00	1.00
Planners	2.00	2.00	2.00	2.00	2.00	2.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Planning Intern	.00	.00	.00	.00	.00	0.50
Total	4.00	4.00	4.00	4.00	4.00	4.50

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Site Plans/Concept Plans	23	16	20	28	25	25
Plat Reviews	1	2	5	6	10	10
Certified Survey Maps	11	4	9	5	10	10
Special Uses	13	8	23	12	10	10
Re-zonings	4	8	11	7	10	10
UDO Text Amendments	11	7	3	3	10	10
Zoning Permits/Certificates	48	55	75	57	50	55
Zoning Complaints	44	42	38	28	35	35
Board & Commission Meetings +	109	87	91	90	100	100
Variances	23	14	13	12	10	10

* Forecast

+ "Board & Commission Meetings" denotes the number of official City of Franklin public meetings staffed by the Planning Department, including meetings of the Plan Commission, Quarry Monitoring Committee, Environmental Commission, Board of Zoning and Building Appeals, and Parks Commission, as well as meetings of the Common Council and Committee of the Whole that require Department staff

BUDGET SUMMARY:

1. Similar to last years' budget, the Planning Department's 2020 budget envisions higher than the historic average numbers in some activity measures. And similar to last year, the Planning Department anticipates continued use of a part-time intern in cooperation with the Engineering Department.
2. This may pose some challenges to the Planning Department, as this growth is envisioned to extend through at least the first half of 2020. As experienced in 2019 with such a period of accelerated growth and significant staff turn-over, Department staff will be unable to maintain historic levels of service until it can address the backlog of projects that have occurred in 2019. Zoning enforcement, public assistance, and proactive planning and zoning activities in particular will be significantly delayed. Partially offsetting this is an anticipated continued reliance on consultant planning assistance for at least the first part of 2020.
3. While a new capital budget expenditure is anticipated (scan technology and electronic storage of documents) and operating budget expenditures (as set forth below) are anticipated to be similar to that in 2019, program revenues in 2020 are also envisioned to be similar to those of 2019, which were significantly higher than previous years'.

4. Site plans, subdivision plats, and rezonings, in particular, are envisioned to continue at 2019 rates, primarily associated with anticipated development of Areas D and G, continued residential subdivision development scattered throughout the City, and some activity at Ballpark Commons. All other activity measures are envisioned to be slightly more than historic levels of activity.
5. It is anticipated that the provision of assistance towards quarry monitoring, quarry complaints, and the Quarry Monitoring Committee, which are not reflected in the Activity Measures noted above, will continue.
6. It is anticipated that the provision of assistance towards park and park-related projects, which are not reflected in the Activity Measures for 2019, will continue.
7. It is anticipated that the Planning Department will continue to provide assistance to the Common Council, the Community Development Authority, the Economic Development Commission, and/or the Director of Economic Development, for economic development related projects such as the creation of TIF Districts and/or related planned developments. As examples, during 2019, Planning Department staff had provided assistance to property owners, developers, various City Departments, and the City's consultant in regard to continuing planning, engineering, and design activities associated with Areas D and G.
8. As noted above, due to the continuing high workload within the Planning Department, consideration of alternative temporary arrangements in this or future budgets, such as use of consultants or significant reductions of certain services, may be necessary to maintain an acceptable level of core services. This may be of particular concern in those situations when large high priority projects or a rapid influx of new projects temporarily overwhelms Department capabilities.
9. Similar to the 2019 budget are Operating Budget requests of \$2,000 for annual maintenance of, MapLink, a GIS product that would replace the City's current online zoning map, and would link that new map with the City's online UDO. MapLink is a joint product between General Code (the firm that maintains the City's online UDO and Municipal Code) and ZoningHub. Such a product would be more user friendly, and would allow greater interaction between the map and the zoning ordinance.
10. Also similar to 2019 is \$2,500 for annual maintenance of the City's online UDO, which was placed online for the first time in 2018.

**City of Franklin
Planning Dept - 621**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0621 - PLANNING						
PERSONAL SERVICES						
01-0621-5111	SALARIES-FT	235,293	235,293	210,000	209,520	221,673
01-0621-5117	SALARIES-OT	2,500	2,500	3,000	1,117	
01-0621-5118	COMPTIME TAKEN	500	500		507	1,430
01-0621-5133	LONGEVITY	120	120	150	320	280
01-0621-5134	HOLIDAY PAY	13,525	13,525	11,300	13,316	13,176
01-0621-5135	VACATION PAY	13,164	13,164	10,900	16,008	11,713
PERSONAL SERVICES		265,102	265,102	235,350	240,788	248,272
EMPLOYEE BENEFITS						
01-0621-5151	FICA	20,280	20,280	18,000	17,739	18,170
01-0621-5152	RETIREMENT	17,893	17,893	15,400	12,020	12,415
01-0621-5153	RETIREE GROUP HEALTH	1,068	1,068	1,000	1,035	855
01-0621-5154	GROUP HEALTH & DENTAL	52,686	70,104	56,000	51,392	53,837
01-0621-5155	LIFE INSURANCE	1,176	1,176	1,200	1,073	1,132
01-0621-5156	WORKERS COMPENSATION INS	475	475	500	430	637
01-0621-5160	RECRUITING COSTS			750		
01-0621-5162	EMPLOYER HSA CONTRIBUTION		5,250	5,250		
EMPLOYEE BENEFITS		93,578	116,246	98,100	83,689	87,046
CONTRACTUAL SERVICES						
01-0621-5218	QUARRY MONITORING SERVICE	46,500	46,500	43,000	35,500	43,000
01-0621-5219	OTHER PROFESSIONAL SERVICES			25,000	2,388	
01-0621-5223	FILING FEES	200	200			
01-0621-5241	AUTO MAINTENANCE				686	
01-0621-5242	EQUIPMENT MAINTENANCE	3,500	3,500	1,500	1,344	1,583
CONTRACTUAL SERVICES		50,200	50,200	69,500	39,918	44,583
SUPPLIES						
01-0621-5312	OFFICE SUPPLIES	2,000	2,000	1,500	503	1,113
01-0621-5313	PRINTING	500	500	100	32	
01-0621-5331	FUEL/LUBRICANTS				22	
01-0621-5332	VEHICLE SUPPORT				6	
SUPPLIES		2,500	2,500	1,600	563	1,113
SERVICES & CHARGES						
01-0621-5421	OFFICIAL NOTICES/ADVERTISING	4,250	4,250	4,000	3,929	5,831
01-0621-5422	SUBSCRIPTIONS	3,000	3,000	500	124	238
01-0621-5424	MEMBERSHIPS/DUES	1,500	1,500	1,500	1,751	1,225
01-0621-5425	CONFERENCES & SCHOOLS	4,000	4,000	3,500	3,750	1,839
01-0621-5432	MILEAGE	1,000	1,000			
01-0621-5433	EQUIPMENT RENTAL	8,500	8,500	2,000	1,556	1,697
SERVICES & CHARGES		22,250	22,250	11,500	11,110	10,830
Totals for dept 0621 - PLANNING		433,630	456,298	416,050	376,068	391,844

ECONOMIC DEVELOPMENT 641

DEPARTMENT: Economic Development

PROGRAM MANAGER: Director of Economic Development

PROGRAM DESCRIPTION:

The Department of Economic Development oversees the economic development activities for the City of Franklin, including: business retention, attraction, and expansion; job creation; and marketing and outreach. The Department provides leadership and coordination in tax incremental district (TID) marketing and development activities; economic development support to the Mayor, Common Council, Plan Commission and Community Development Authority and serves as the primary staff for the Economic Development and Tourism Commissions. Staff serves as a liaison to the business and development community and provides expertise and recommendations to elected leaders and City departments on issues that may impact the City's economic development goals.

SERVICES:

- Represent the City as a point of contact for citizens, property owners, businesses, and developers on issues related to economic development including development and business expansion, recruitment, and retention.
- Provide economic development expertise, research, and best practices to various boards and commissions to help inform decision making processes.
- Provide economic development staff support and research to the Mayor and Common Council. Serve as primary staff support for the Economic Development and Tourism Commissions and provide staff support for the Community Development Authority and Plan Commission.
- Provide economic development assistance and guidance to existing and prospective businesses. Track developable lands and tenant vacancies, and real estate trends and activities, respond to requests for information.
- Assist businesses, developers and property owners in accessing City services and state economic development resources.
- Serve as a liaison to the Franklin Business Park Consortium; South Suburban Chamber of Commerce; Gateway to Milwaukee; neighboring, regional, state, and federal economic development agencies; business support companies and organizations such as financial institutions and construction firms; and other local business and community groups.
- Provide economic development expertise to the Planning Department to consider during plan reviews and in consideration of proposed changes to the Unified Development Ordinance and Comprehensive Plan.
- Guide the City's brand management and marketing outreach efforts.
- Participate in Development Review Team meetings.
- Coordinate activities with other agencies and units of government to achieve the economic development goals of the City of Franklin.

STAFFING:

Authorized Positions (FTE)	2014	2015	2016	2017	2018	2019	2020
Economic Development Support	.58	1.00	1.00	1.00	1.00	1.00	1.50

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019
Total Equalized Value¹	\$3.6B	\$3.7B	\$3.7B	\$3.9B	\$4.0B
Non-Res. Construction Permits	44	31	35	63	41²
Net New Construction³	\$33.8M	\$22.9	\$18.9M	\$34.7M	\$64.5M
Board & Commission Meetings⁴	8	57		36	60
Franklin EDC Facebook Likes	386	429		540	592

1 Denotes prior year's equalized value 2019 value will be reflected in the 2021 budget book

2 As of August 16th, 2019 Final total to be reflected in 2021 budget

3 Denotes all construction – including residential – from prior year

4 Denotes public meetings attended by Economic Development staff

BUDGET SUMMARY:

1. In 2017 the Economic Development budget was separated from the Planning Department budget for the first time. The Economic Development director was hired in November of 2015, after the 2016 budgeting process had concluded. The split budgets now more accurately reflect responsibilities of the departments.
2. Under continued direction of the Economic Development Director, economic development activities are expected to remain consistent from 2019.
3. Funds are included to host a business appreciation event. In 2020, staff intends to build on success of the prior year.
4. Note that additional economic development activities are charged to TIDs as appropriate.

**City of Franklin
Economic Development - Dept 641**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0641 - ECONOMIC DEVELOPMENT						
PERSONAL SERVICES						
01-0641-5111	SALARIES-FT	85,801	125,041	82,700	62,449	84,314
01-0641-5134	HOLIDAY PAY	4,769	4,769	4,600	4,582	4,541
01-0641-5135	VACATION PAY	5,502	5,502	5,350	3,873	5,824
PERSONAL SERVICES		96,072	135,312	92,650	70,904	94,679
EMPLOYEE BENEFITS						
01-0641-5151	FICA	7,353	10,355	7,100	5,388	7,063
01-0641-5152	RETIREMENT	6,485	9,134	6,100	1,205	4,735
01-0641-5153	RETIREE GROUP HEALTH	487	684	500	336	390
01-0641-5154	GROUP HEALTH & DENTAL	19,147	42,828	19,700	13,628	16,558
01-0641-5155	LIFE INSURANCE	553	841	525	283	435
01-0641-5156	WORKERS COMPENSATION INS	173	244	170	124	246
01-0641-5160	RECRUITING COSTS				14,285	
01-0641-5162	EMPLOYER HSA CONTRIBUTION		1,500	1,500		
01-0641-5199	ALLOCATED PAYROLL COST	(3,500)	(55,400)	(19,000)	(19,800)	(23,715)
EMPLOYEE BENEFITS		30,698	10,186	16,595	15,449	5,712
CONTRACTUAL SERVICES						
01-0641-5212	LEGAL SERVICES	5,000	10,000		27,738	10,071
01-0641-5219	OTHER PROFESSIONAL SERVICES	25,000	50,000	7,500	3,700	11,015
CONTRACTUAL SERVICES		30,000	60,000	7,500	31,438	21,086
SUPPLIES						
01-0641-5312	OFFICE SUPPLIES	1,500	2,500	500	104	99
01-0641-5313	PRINTING	2,000	3,000	500	66	
01-0641-5395	MARKETING SUPPLIES	4,000	5,000	500	24	
SUPPLIES		7,500	10,500	1,500	194	99
SERVICES & CHARGES						
01-0641-5424	MEMBERSHIPS/DUES	2,000	3,000	1,600	1,811	1,226
01-0641-5425	CONFERENCES & SCHOOLS	5,000	5,000	2,000	1,707	3,119
01-0641-5426	ADVERTISING			3,000		2,500
01-0641-5432	MILEAGE	1,500	3,000	750	1,040	42
01-0641-5440	MARKETING SERVICES	8,000	20,000	24,000	7,975	
SERVICES & CHARGES		16,500	31,000	31,350	12,533	6,887
CLAIMS, CONTRIB AND AWARDS						
01-0641-5734	BUSINESS/VOLUNTEER RECOGNITION	5,000	5,000	5,000	5,572	9
CLAIMS, CONTRIB AND AWARDS		5,000	5,000	5,000	5,572	9
Totals for dept 0641 - ECONOMIC DEVELOPMENT		185,770	251,998	154,595	136,090	128,472

This page left intentionally blank.

**TRANSFERS TO OTHER FUNDS
998**

DEPARTMENT: Transfers to Other Funds

PROGRAM MANAGER: Director of Finance & Treasurer

PROGRAM DESCRIPTION:

This program provides for the General Fund support of programs located in Other City Funds.

The support takes the form of transfers from one fund to another. Annually, the General Fund contributes to the Civic Celebration and the St Martin's Fair activity.

Impact fees are collected in the Development Fund, and then transferred to either:

- the Debt Service Fund in support of debt service payments on the Police Department Building, the Library, Fire Station # 3 and the Drexel Ave reconstruction, or
- the Capital Improvement Fund to support park, water or sanitary sewer projects.

In 2020 – a \$500,000 contingency transfer to the Capital Improvement Fund was included to provide appropriations for security projects at City Hall and the Police Administration Buildings.

City of Franklin Transfers - Dept 998		2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
GL NUMBER	DESCRIPTION					
	Dept 0998 - OTHER FINANCING USES/TRSFERS					
TRANSFERS OUT						
01-0998-5589	TRANSFER TO OTHER FUNDS	500,000	250,000		60,000	33,138
TRANSFERS OUT		500,000	250,000		60,000	33,138
Totals for dept 0998 - OTHER FINANCING USES/TRSFERS		500,000	250,000		60,000	33,138

This page left intentionally blank.

**TOURISM COMMISSION
Fund 17**

DEPARTMENT: Tourism Commission

PROGRAM MANAGER: Director of Economic Development

PROGRAM DESCRIPTION:

The Franklin Tourism Commission was created by ordinance on December 6, 2016, pursuant to Wis. Stat. § 66.0615. The Commission is responsible for coordinating tourism promotion and tourism development within the City and is made up of 5 members, including at least one representative of the Wisconsin hotel and motel industry. The Commission is staffed by the Director of Economic Development; however, the Tourism Commission will be hiring a part time person in 2020.

SERVICES:

- Use the room tax appropriated to the Commission for tourism promotion and tourism development in the City.
- The Tourism Commission partners with the Wisconsin Department of Tourism Co-Op Program to promote the City and the Tourism businesses located in the City.
- Conduct marketing projects, including advertising media buys, creation and distribution of printed or electronic promotional tourist materials, or efforts to recruit conventions, sporting events, or motor-coach groups.
- Provide transient tourist informational services.
- Undertake tangible municipal development such as a convention or community center.
- Submit a report to the Common council on or before November 1 of each year itemizing its expenditures and proposing its budget for the following year.
- The Advertising line item includes the following activities:

Gateway Signage	\$	100,000
Street Banners	\$	35,000
Mobile App/Virtual Advertising	\$	70,000
Print Advertising	\$	30,000
Co-op Grant Program	\$	20,000
TV and Radio Advertising	\$	30,000
Social Media	\$	24,000

STAFFING:

½ time person to be hired in 2020	2020					
	35000					

ACTIVITY MEASURES:

Activity	2014	2015	2016	2017	2018	2019
Room taxes	174,359	235,797	327,191	330,000	397,700	409,600

BUDGET SUMMARY:

1. Because of the proportioning of funds, 2019 was the first year of budget expenditures for the Commission with outlays for tourism and city branding and the Commission intends to use funds in 2020 that have been collected over time for tourism-related activities.
2. Budget expenditures were made for web development in 2019 and the www.celebratefranklin.com website will be unveiled in the first quarter of 2020.
3. Commission expenditures are regulated by Wis. Stats. § 66.0615 and must be used to pursue tourism development and tourism promotion activities.

City of Franklin, WI
Tourism Commission Fund - 17

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
TAXES						
17-0000-4022	MOTEL ROOM TAX	210,179		191,000	172,725	211,793
INVESTMENT EARNINGS						
17-0000-4711	INTEREST ON INVESTMENTS			5,000	3,591	
	Total Revenues	210,179		196,000	176,316	211,793
Dept 0651 - TOURISM						
PERSONAL SERVICES						
17-0651-5111	SALARIES-FT	35,000				
		(35,000)				
SUPPLIES						
17-0651-5312	OFFICE SUPPLIES	5,000			77	
17-0651-5313	PRINTING	10,000				
	Total	(15,000)			(77)	
SERVICES & CHARGES						
17-0651-5424	MEMBERSHIPS/DUES	2,500				
17-0651-5425	TOURISM EVENTS	10,000		4,000		
17-0651-5426	CONFERENCES & SCHOOLS	2,500				
17-0651-5432	MILEAGE	5,000				
17-0651-5440	MARKETING SERVICES	60,000		75,000	11,963	
	Total	(80,000)		(79,000)	(11,963)	
UNK_EXP						
17-0651-5441	ADVERTISING	309,000				
		(309,000)				
	Total Appropriations	(439,000)		(79,000)	(12,040)	
	ESTIMATED REVENUES - FUND 17	210,179		196,000	176,316	211,793
	APPROPRIATIONS - FUND 17	439,000		79,000	12,040	
	Net Revenues (Expenditures)	(228,821)		117,000	164,276	211,793
	BEGINNING FUND BALANCE	493,069	493,069	376,069	211,793	
	ENDING FUND BALANCE	264,248	493,069	493,069	376,069	211,793

ENGINEERING AND PUBLIC WORKS ADMINISTRATION

321

DEPARTMENT: Engineering

PROGRAM MANAGER: Director of Public Works (City Engineer)

PROGRAM DESCRIPTION:

The Public Works Department provides the staff and materials to plan, develop, construct, operate, and maintain the public infrastructure which includes such items as the City street system; sanitary sewers; water supply and distribution system; storm sewers and drainage system; street trees; street signs; street lighting; public parks; City owned lands; and the necessary vehicles and equipment to maintain the infrastructure.

The Public Works function is divided into 7 areas as follows: Engineering (321), Highway (331), Sanitary Sewer (Fund 61), Solid Waste Collection (Fund 19), Street Lighting (351), Parks (551), and Weed Control (361). The cost of the overall management of functions besides engineering is included in this program, as well as the engineering activities. Separate program descriptions are included elsewhere in the budget for specific program functions.

In order to provide control over the public infrastructure and oversee private development, the Engineering Department staff issues numerous permits and approvals such as fill permits, land disturbing permits, land combination permits, driveway approach and culvert permits. In addition, the Engineering Department approves items such as plats of survey for all building permits, preliminary and final plats, and reviews all construction plans for utilities and site grading plans and storm water management for new subdivisions and planned developments.

The Engineering Department develops plans and specifications for the reconstruction of City streets, storm sewer and other public facilities. The department receives and evaluates drainage concerns on public and private lands. Design solutions vary from basic to complex, from very localized to regional in nature.

SERVICES:

- Administrative and engineering related services provided to divisions and departments.
- Staff support provided to Board of Public Works, Plan Commission and Water Commission.
- Project oversight and design review services provided for all public construction projects, private developments, and zoning and site plan submittals.
- Respond to citizen inquiries and concerns regarding public and private development, public construction, and drainage.
- Maintain official maps and records including zoning, sanitary sewer, storm sewer, storm water management plans, water system and official maps.
- Establish and maintain GIS mapping and inventory. Assist other departments in developing their necessary GIS data.
- Establish and maintain a five (5) year local road program.
- Establish and maintain with the Finance department record of quantities and costs of City wide capital assets.

STAFFING:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
City Engineer	1.0	1.0	1.0	1.0	1.0	1.0
Assistant City Engineer	1.0	1.0	1.0	1.0	1.0	1.0
Project Engineer	0.0	1.0	0.0	0.0	0.0	0.0
Drainage Technician	0.0	0.0	0.0	0.0	0.0	0.0
Engineering Technician	4.0	3.0	4.0	4.0	4.0	4.0
Summer Help	0.0	0.0	0.0	0.0	0.0	0.0
Engineering Intern	0.5	0.5	0.5	0.5	0.5	0.5
Engineering Secretary	1.5	1.5	1.5	1.5	1.5	1.5
Clerical Aide	0.25	0.25	0.25	0.25	0.25	0.25
Total	8.25	8.25	8.25	8.25	8.25	8.25

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	*2019	*2020
Plats of Survey Reviewed	35	25	51	30	85	100
Preliminary Plats	4	4	4	5	5	5
Final Plats	4	1	1	4	5	5
Certified Survey Maps	12	5	4	10	8	10
Soil Disturbance Permits	10	4	6	6	8	10
Fill Permits	5	2	5	10	8	10
Driveway Approach Permits	60	42	40	50	83	100
Culvert Permits	20	14	18	20	18	20
Land Combinations	4	1	2	5	3	5
Active Subdivisions/Developments	0	1	1	3	5	5
Utility Permits	127	130	90	100	145	150
Property Drainage Concerns	160	160	24	30	40	50
Condo Plats	1	2	2	10	5	10
Concept Reviews	2	2	4	5	4	5
Easements	30	16	18	25	40	60

*Forecast

BUDGET SUMMARY:

The Technician IV position was filled in 2019 and with a Technician II, they have aided in significant savings to the City by providing inspection services for the 51st/Drexel Roundabout, Pleasant View Pavilion, and the Rawson Homes drainage project. Several new subdivisions are stressing the capacity of the department and the technicians at full Staff will help ensure full service to residents and developers.

Department staffing levels are proposed to remain at 8.25 FTE's. The department will strive to increase its service response levels as well as maintaining the demands for regulatory environmental compliance. In addition, utilizing available funding for infrastructure maintenance and enhancement.

**City of Franklin, WI
Engineering - Dept 321**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0321 - ENGINEERING						
PERSONAL SERVICES						
01-0321-5111	SALARIES-FT	474,126	474,126	443,000	405,468	416,502
01-0321-5113	SALARIES-PT	6,396	6,396	4,875	1,810	5,682
01-0321-5114	SEVERANCE PAYMENTS	7,000				
01-0321-5115	SALARIES-TEMP	5,304	5,304			
01-0321-5117	SALARIES-OT	500	500	8,500		
01-0321-5118	COMPTIME TAKEN	2,000	2,000	1,000	2,017	2,627
01-0321-5133	LONGEVITY	900	900	825	785	755
01-0321-5134	HOLIDAY PAY	29,068	29,068	29,900	24,531	24,969
01-0321-5135	VACATION PAY	38,009	38,009	37,400	23,905	38,468
	PERSONAL SERVICES	563,303	556,303	525,500	458,516	489,003
EMPLOYEE BENEFITS						
01-0321-5151	FICA	42,557	42,557	39,500	33,685	36,114
01-0321-5152	RETIREMENT	33,830	33,830	31,000	22,869	23,537
01-0321-5153	RETIREE GROUP HEALTH	1,761	1,761	1,700	1,816	1,145
01-0321-5154	GROUP HEALTH & DENTAL	100,289	111,792	94,000	83,161	81,993
01-0321-5155	LIFE INSURANCE	2,520	2,520	2,300	1,962	1,969
01-0321-5156	WORKERS COMPENSATION INS	10,781	10,781	9,500	7,054	9,431
01-0321-5162	EMPLOYER HSA CONTRIBUTION		2,250	3,000		
01-0321-5199	ALLOCATED PAYROLL COST	(164,780)	(122,600)	(122,600)	(128,700)	(123,300)
	EMPLOYEE BENEFITS	26,958	82,891	58,400	21,847	30,889
CONTRACTUAL SERVICES						
01-0321-5216	ENGINEERING SERVICES	315,000	315,000	400,000	411,370	
01-0321-5219	OTHER PROFESSIONAL SERVICES	10,000	10,000	2,000	1,700	1,474
01-0321-5223	FILING FEES	250	250	200	90	615
01-0321-5242	EQUIPMENT MAINTENANCE	3,000	3,000	2,200	2,208	1,957
	CONTRACTUAL SERVICES	328,250	328,250	404,400	415,368	4,046
SUPPLIES						
01-0321-5312	OFFICE SUPPLIES	2,000	2,000	1,500	1,311	1,360
01-0321-5313	PRINTING	300	300	100	32	76
01-0321-5329	OPERATING SUPPLIES	2,000	2,000	1,200	1,801	1,186
01-0321-5331	FUEL/LUBRICANTS	1,750	1,750	1,500	1,007	1,146
01-0321-5332	VEHICLE SUPPORT	720	2,000	1,500	763	1,882
	SUPPLIES	6,770	8,050	5,800	4,914	5,650
SERVICES & CHARGES						
01-0321-5421	OFFICIAL NOTICES/ADVERTISING	150	150	75		298
01-0321-5422	SUBSCRIPTIONS	50	50			
01-0321-5424	MEMBERSHIPS/DUES	800	800	800	778	700
01-0321-5425	CONFERENCES & SCHOOLS	2,500	2,500	4,000	3,892	3,438
01-0321-5428	ALLOCATED INSURANCE COST	1,000	1,000	1,000	1,000	1,000
01-0321-5432	MILEAGE	500	500	500	508	894
01-0321-5433	EQUIPMENT RENTAL	2,500	2,500	2,500	2,244	2,244
	SERVICES & CHARGES	7,500	7,500	8,875	8,422	8,574
CLAIMS, CONTRIB AND AWARDS						
01-0321-5726	EMPLOYEE AWARDS	300	300	150		342
	CLAIMS, CONTRIB AND AWARDS	300	300	150		342
	Total	933,081	983,294	1,003,125	909,067	538,504

This page left intentionally blank.

**HIGHWAY - PARKS
DEPT 331 - 551**

DEPARTMENT: Highway/Parks

PROGRAM MANAGER: Superintendent of Public Works

PROGRAM DESCRIPTION:

The Highway/Parks Department provides the staff, equipment and supplies to construct, operate and maintain the public infrastructure. The public infrastructure includes such items as the city streets, storm sewers, sidewalks, forestry, street signs, street lighting, public parks, bike trails, city owned lands and drainage ways.

In more specific terms, Highway/Parks Department employees maintain the City's 177.00 miles of City streets, 49 miles of sidewalk, 16 parks, 90+ miles of storm sewers and 3,300 catch basins and manholes, 168 vehicles, public right of way land and 5 Highway Department buildings. The Highway Department maintains the City's 9,750+ curbside trees. The Highway Department also completes numerous major special projects yearly in an effort to reduce capital expenditures and save City tax dollars.

2019 projects completed include:

1. Assist with water main and storm sewer replacement for Rawson Homes Project.
2. Upgrading area around pedestrian walkway and bridge in Ernie Lake park, which was installed in 2018.
3. Assist the Police Department with numerous repairs and upgrades within the police facility including upgrading light fixtures to LED.
4. Continuing top upgrade City lighting to LED.
5. Re-ditching, culvert replacement, manhole repairs, shouldering and restoration to the roadways repaved in 2019. 112th street from Ryan Road to Oakwood Road, W Minnesota Ave, and S 68th St.
6. Correct drainage concerns, add stone base, manhole repairs, undercut and rebuild catch basins prior to resurfacing of Minnesota Ave: Termini to 27th St; 68th St: Pineberry Ridge to 158 ft. north of Wildwood Creek; 68th St: Lindner Dr to Brunn Dr; 68th St: Park View Ct to Loomis Rd; Imperial Dr: 83rd St to 76th St; Pebble Beach Ct: Tumblecreek Dr to Termini; Pebble Beach Ct: Termini to Tumblecreek Dr; Southwood Dr: 42nd St to 35th St; Thorncrest Dr: Sherwood Dr to 35th St; Scepter Ln: Cascade Dr to Steepleview Ln; Cascade Dr: Chapel Hill Dr/Mission Dr to Scepter Ln; Tumblecreek Dr: 51st St to 46th St; 50th St: Tumblecreek Dr to 160 ft south of Tumblecreek Dr; Chapel Hill Dr: Cascade Dr/Mission Dr to Beacon Hill Dr; Hilltop Ln: Sherwood Dr to 35th St; Tumblecreek Dr: 46th St to 1,200 ft east of 46th St.
7. Excavate and asphalt sanitary manholes and water boxes as needed.
8. Oversee and update new fuel management system including coordinating the change over with ALL fuel system users. Continued updates to user & vehicle database.
9. Installation of wind screen netting on Pickleball courts at Vernon Barg Park.
10. Removal of approximately 250+ EAB infested Ash trees and planting of 240 curbside trees.

2020 Budget
Highway – Parks Dept

STAFFING:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020
Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
Mechanic	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Mechanic	2.00	2.00	2.00	2.00	2.00	1.00
Foreman	0.50	0.0	0.00	0.00	0.00	1.00
Forester	0.00	0.00	0.00	1.00	1.00	1.00
Heavy Equipment Operator	5.50	6.00	6.00	6.00	6.00	7.00
Light Equipment Operator	9.00	9.50	9.50	8.50	9.00	8.00
Light Equipment Oper.-Parks	1.00	1.50	1.50	1.50	1.00	1.00
Seasonal Help-Highway	1.00	1.00	1.00	1.00	.75	.75
Seasonal Help-Parks	1.00	1.00	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Total	24.00	25.00	25.00	25.00	24.75	24.75

****This chart contains the approved positions NOT the actual number of employees (Actual # of employees is 22.5).**

Please note an additional employee position for Parks and Highway was included and budgeted for in the 2016 Operating Budget. This position was approved to be filled starting October 1, 2016. When the request to proceed with filling the position was submitted, it was denied by the mayor and the position was lost. We again requested this additional employee in the 2018 and 2019 budget request and it was denied.

One Heavy Equipment Operator position remains open and unfilled, since a retirement in 2017. We are requesting to fill this position.

The 2020 budget numbers reflect the changes made to various positions due to restructuring in 2019, as well as the additional position requested for 2020.

ACTIVITY MEASURES:

Activity - Highway	2013	2014	2015	2016	2017	2018	2019*
Street miles crack sealed	28.2	37.8	26.0	30.5	15	20	20
Miles of Streets	166.51	166.51	167.25	171.00	177.00	177.00	179.75
Vehicles maintained	167	167	168	170	171	177	177
Catch basins repaired	70	75	79	80	75	70	125
Street Lighting maintained	901	901	901	910	910	920	920
Street Signs maintained	-	5,089	5,155	5,200	5,360	5,380	5,451
Miles of Sidewalk	44.1	45.0	45.0	48.0	49.0	49.0	50
Acres of Municipal Landscaping maintained	-	12.75	12.75	12.75	12.75	12.75	12.75

*Forecast

SERVICES:

- Maintain all buildings and grounds at Public Works facility.
- Storage of materials for Highway and other departments.
- Provide mechanical and vehicle maintenance services for Public Works, Police, Sewer, Water, Fire, Engineering, Health, City Hall and Inspection Department vehicles.
- Manage and maintain the fueling system for all City entities.
- Complete annual pavement marking of crosswalks, arrows, stop bars on city streets and pavement marking of city parking lots.
- Repair and replace existing street signs as required, install additional regulatory and informational signs when approved and install all required signs in new developments.
- Spot paving and pothole patching of City streets and parking lots.
- Curb and gutter replacement and repairs.
- Repair and replace deteriorated sections of City sidewalk.
- Install culverts as replacements or new driveway installations.
- Maintain and repair the City's 90+ miles of storm sewer, 3,300 catch basins and the City owned retention ponds. Storm sewer systems have rapidly increased with development. Over 850 additional storm sewer catch basins have been installed since 2003.
- Clear snow and ice from 174.50 miles of City streets, 230 cul-de-sacs, 13 City parking lots and certain segments of sidewalk during inclement winter weather conditions.
- Mow grass and weeds on rural roadsides and City owned lands.
- Manage and maintain the City of Franklin Recycling Center, accepting recyclable plastics, newspaper, cardboard, engine oil, automotive batteries, tree branches and brush from City residents.
- Operate a residential pick-up location for wood mulch produced from residential brush dropped off at the Recycling Center and Public Works Department roadside brushing and tree removals.
- Yearly crack seal approximately 20 miles of City streets and parking lots to extend pavement life.
- Maintain all City owned street lighting systems:
 - Franklin Business Park
 - Rawson Ave. from 27th St. to Hawthorne Lane
 - 76th St. at Rawson Ave.
 - Civic Center Area (City Hall/Library)
 - 27th St. on the west side from Drexel Ave. to College Ave.
 - Ryan Rd between S. 27th and S. 60th St
 - Oakwood Rd from S. 27th to S. 34th St.
 - Wheaton Way
 - Drexel Ave from S. 27th St to S. 31st St
 - Speedway Dr from Hwy 100 to Forest Home Ave.
- Spring sweeping of all City streets and parking lots to remove dirt, sand and other debris.
- Pick-up litter and animal carcasses from City roadway, roadsides and public lands.
- Regularly assist other City departments, using Highway Department manpower and equipment, in an effort to reduce overall operating cost of the City.
- Provide manpower for set up, traffic control and cleanup, and supply signage and barricades for numerous City sponsored functions, such as 4th of July, St Martin's Fair, National Night Out, Bike Rodeo and other special events.

ACTIVITY MEASURES:

Activity - Forestry	2014	2015	2016	2017	2018	2019*	2020*
Curbside Trees	9,986	9,791	9,850	9,790	9,633	9,500	9,700
Trees Pruned	679	1,500	1,326	1,533	677	800	1,200
Trees Removed – curbside	312	350	394	341	238	200	200
Trees Removed – rural	110	200	200	60	50	50	50
Trees Planted	265	300	276	323	242	240	300

*Forecast

**With more developments, we will need to plant more development trees & replacement trees.

- Manage the City’s urban forest, to include pruning curbside trees for safety and structure and removing / replacing trees as required.
- Remove brush and dead trees from roadsides, parks and City owned lands to create a safe environment for motorists, pedestrians and park users.
- Curbside tree removal, including stump removal and landscaping restoration of area.
- Numerous curbside Ash tree removals throughout the City along rural roadways.
- Emerald Ash Borer infested Ash tree removals along curb & gutter streets with replacement of 200 trees yearly.

Despite the number of street miles increasing, the number of curbside trees has declined due to the replacement rate of EAB trees (example, 3 trees per lot has been replaced as 1 tree per lot due to budgetary restrictions). Some of the road miles added are previous county roads taken over by DPW, which are open ditch roads with no trees. Many new developments have not been planted as of this report. In 2018 & 2019, the business park funded & completed the plantings of EAB replacement trees in the Industrial Park.

The number of curbside trees planted per year is a mixture of city funds, grant funds, and development funds, and only partially covered by the Capital Outlay Fund. We are currently receiving a tree grant from the Bay Lakes Regional Planting Commission.

ACTIVITY MEASURES:

Activity - Parks	2013	2014	2015	2016	2017	2018	2019*
Acreage of parks	173.5	173.5	250.3	250.3	250.3	251.5	251.5
Acres of Parks mowed / maintained – “Active Parks”		56.34	74.79	74.79	74.79	76	85
Recreational Facilities maintained	15	16	17	18	18	18	19
Miles of bike trail maintained	10.2	11.2	11.2	11.2	11.2	12.2	12.5
Park permits (4 pavilions)	140	149	143	145	202	216	230
Baseball field permits (4 fields)	187	157	160	149	57	51	83

*Contains forecasted amounts.

The Highway/Parks Department provides the manpower and supplies necessary to properly maintain all City Parks. This encompasses 251.5 acres of land, 12.5 miles of bike trails and 19 recreational facilities. The City Parks include playfields, 10 large play structures, 7 small play structures, 4 shade kiosks, 5 ball diamonds, 6 tennis courts, 6 pickleball courts, 5 volleyball courts, 1 soccer field, 2 basketball courts, numerous picnic tables and park benches, and 5 reservable park buildings. Park facility reservations are handled by the Clerk’s office.

2020 Budget
Highway – Parks Dept

The number of park permits has increased since 2016, partially due to the opening of Kayla's Playground & Pavilion, and the addition of Ken Windl Pavilion being rented year round.

In 2019, a pavilion at Pleasant View Park will be installed and maintained by Public Works. Ken Windl pavilion became a year round rental facility.

- City parks and tot lots are maintained, lawns mowed, garbage removed, dog waste stations emptied and play structures are repaired.
- Maintain and clean park buildings and picnic areas.
- Install play equipment and play structures. Regularly inspect and maintain all equipment as required.
- Groom sports fields, maintain signage and mow grassy areas along bike and pedestrian trails.
- Manage and maintain reserved picnic areas.

Activity	2015 hours/percentage	2016 hours/percentage	2017 hours/percentage	2018 hours/percentage
Street Maintenance	12,761 / 30%	17,102 / 40%	13,105 / 30%	15,155 / 38%
Forestry, Street Lighting and City Lands / Buildings/ Assistance To Other Depts	8,939 / 21%	8,524 / 19%	10,333 / 24%	8,790 / 22%
City Parks	7,726 / 18%	6,157 / 14.%	9,125 / 20%	5,801 / 14%
Training	402 / 1%	141 / 1%	289 / 1%	328 / 1%
City Owned Equipment	4,971 / 12%	4,696 / 11%	4,517 / 10%	3,985 / 10%
Misc.	1,926 / 5%	2,000 / 3%	2,112 / 5%	622 / 2%
Supervision	3,556 / 8%	3,489 / 8%	3,071 / 7%	3721 / 9%
Clerical	1,677 / 4%	1,624 / 3%	1,097 / 2%	1253* / 3%
Recycling	412 / 1%	384 / 1%	420 / 1%	388 / 1%

*Clerical staff was on maternity leave in 2018

The above is a generalized break down of labor spent on various activities that fall under the responsibility of the Department of Public Works. Plowing and Salting, along with seasonal road construction, combine to make up a large percentage of our Street Maintenance category. There are currently 18 snow plow routes (including 16 street routes & 2 parking lot routes), and 9 salting routes (made up of 2 plow routes combined per salting route). A snow plow route average completion time is between 5-6 hours, depending on volume of snow, for one pass. Snow plow routes usually require several passes.

Main Services Included:

- Street Maintenance: Plowing/Salting, all Road Maintenance, Culvert's & Ditches, Curbs, Sidewalks, and Street Signs.
- Forestry, Street Lighting, City Lands & Buildings, Assistance to Other City Departments: Tree planting, pruning, & removal. Street lighting repairs & replacements. Maintenance to City owned land & buildings. Labor to assist with the upkeep of all city departments/buildings.

2020 Budget
Highway – Parks Dept

- City Parks: Grass & brush cutting, general maintenance to pavilions & play equipment, upkeep of bicycle & walking trails, collecting of trash & pet waste stations, repairs of vandalism. Repairs of picnic tables, dog waste stations, trash receptacles, etc.

A slightly smaller, yet important, percentage of labor is spent on maintaining the vehicles and equipment owned by the city and used by all departments.

Vehicle Replacement Schedule

With the postponement of replacing vehicles scheduled on the Equipment Revolving Fund, we will be in a constant need of additional funds for maintaining aging equipment. Please note: As vehicles are postponed, the cost of repairs will grow exponentially. This chart depicts only the vehicles in need of replacement and not all the vehicles in the DPW fleet.

Veh #	Model	Historical Cost	Current Replacement Cost	Life	Purchase Year	Replace Year	Replacement Cost
10	Ingersoll Rand Portable Compressor – Diesel	\$11,420	\$20,626	22	1997	2019	\$21,882
721	2000 Sterling L7500 Bucket Truck w/Crane	\$96,768	\$164,741	20	1999	2019	\$174,774
745	2001 Sterling LT8513 Tandem Axle Dump	\$88,775	\$142,458	18	2001	2019	\$151,133
02	2004 Skid Steer Cold Planner Attachment	\$9,750	\$14,318	15	2004	2019	\$15,190
715	2005 Ford F450 Single Axle 5 yd dump w/plow	\$45,873	\$65,404	12	2005	2019	\$65,404
702	1985 Oshkosh Heavy Duty Snow Plow	\$101,126	\$210,421	35	1985	2020	\$229,932
718	2001 Caterpillar 312C Hydraulic Excavator	\$122,900	\$197,218	15	2001	2020	\$191,474
06	2003 Vermeer BC 1800 Brush Chipper	\$21,855	\$33,058	17	2003	2020	\$36,123
21	Crafco SS125 Joint/Crack Sealer	\$34,750	\$46,701	13	2007	2020	\$51,032
750	2008 Ford Explorer 4wd	\$24,712	\$32,244	12	2008	2020	\$35,233

BUDGET SUMMARY:

A majority of the operating accounts will see slight increases for 2020, this is due to many factors including employee turnover and general inflation rates.

Uniforms – This account is used for the uniform allowance for the crew members. The amount is being increased from \$300 to \$350 per person. This is used for safety shoes, prescription safety glasses, and work related protective clothing.

Vehicle Support- This account is used for the maintenance parts needed to keep the DPW vehicles in service. With the replacement of vehicles and equipment being extended, there will be additional maintenance costs with keeping the trucks and vehicles as frontline responders. This cost will drastically increase every year that vehicles are not replaced on schedule.

Benchmarking of the Public Works Department services can best be compared with other communities by a per capita cost and a cost per mile of local streets. Many factors can go into the fluctuation of the Cost per Mile, including variable market pricing on fuels, salt, steel, and other economic changes.

Per Capita / Per Mile Expenditures:

Year	Actual Expenditures	Population	Cost/Capita	No. of Local Street Miles	Cost/Mile
2015	\$2,214,733	35,655	\$62.00	167.25	\$10,400
2016	\$2,436,219	35,741	\$68.00	171.00	\$11,600
2017*	\$2,981,583	36,046	\$83.00	177.00	\$16,600
2018	\$2,187,532	35,779	\$61.00	177.00	\$10,800

- 2017 costs include a one time \$569,700 contribution to the Public Works Pension fund for Highway staff.

**City of Franklin, WI
Highway - Dept 331 & Parks - Dept 551**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0331 - HIGHWAY						
PERSONAL SERVICES						
01-0331-5111	SALARIES-FT	1,137,210	1,185,774	987,800	946,977	995,204
01-0331-5114	SEVERANCE PAYMENTS	50,000				
01-0331-5115	SALARIES-TEMP	27,213	27,213	27,200	11,185	17,461
01-0331-5117	SALARIES-OT	48,800	48,800	63,800	57,515	20,355
01-0331-5118	COMPTIME TAKEN	12,000	12,000		12,568	51,499
01-0331-5133	LONGEVITY	2,485	2,485	2,450	2,735	3,070
01-0331-5134	HOLIDAY PAY	63,186	66,091	68,400	65,530	68,769
01-0331-5135	VACATION PAY	68,322	70,397	78,700	74,052	97,780
	PERSONAL SERVICES	1,409,216	1,412,760	1,228,350	1,170,562	1,254,138
EMPLOYEE BENEFITS						
01-0331-5151	FICA	103,980	108,076	93,300	86,089	92,115
01-0331-5152	RETIREMENT	139,182	142,792	64,600	59,601	616,995
01-0331-5153	RETIREE GROUP HEALTH	24,740	25,889	21,900	22,554	16,003
01-0331-5154	GROUP HEALTH & DENTAL	260,322	322,048	210,700	227,975	239,034
01-0331-5155	LIFE INSURANCE	5,965	6,215	4,400	5,091	5,200
01-0331-5156	WORKERS COMPENSATION INS	49,581	51,631	43,100	39,294	57,745
01-0331-5162	EMPLOYER HSA CONTRIBUTION		13,500	6,750		
01-0331-5199	ALLOCATED PAYROLL COST	(18,240)	(19,560)	(19,560)	(37,320)	(19,560)
	EMPLOYEE BENEFITS	565,530	650,591	425,190	403,284	1,007,532
CONTRACTUAL SERVICES						
01-0331-5236	PAVEMENT MARKING	41,000	56,000	55,000	19,431	38,137
01-0331-5245	RADIO MAINTENANCE	2,000	3,000	2,000		708
01-0331-5297	REFUSE COLLECTION	3,500	2,000	3,000	3,358	3,335
01-0331-5299	SUNDRY CONTRACTORS	26,500	29,600	25,000	14,676	23,941
	CONTRACTUAL SERVICES	73,000	90,600	85,000	37,465	66,121
SUPPLIES						
01-0331-5312	OFFICE SUPPLIES	2,000	3,900	2,000	2,008	2,012
01-0331-5313	PRINTING	200	450	200	123	120
01-0331-5326	UNIFORMS	5,500	7,350	5,500	4,732	5,371
01-0331-5328	EDUCATION SUPPLIES	1,450	1,750	300	270	225
01-0331-5331	FUEL/LUBRICANTS	125,000	134,446	119,700	103,318	73,660
01-0331-5332	VEHICLE SUPPORT	145,000	165,000	155,000	137,756	119,667
01-0331-5342	CONSUMABLE TOOLS	12,000	15,600	12,000	12,941	13,628
01-0331-5343	SIGN SUPPLIES	17,500	23,500	17,000	17,827	18,395
01-0331-5345	OFF-ROAD MAINT SUPPLIES	2,500	2,750	2,200	2,357	1,750
01-0331-5346	TRAFFIC SAFETY	4,000	6,000	3,000	4,039	3,000
01-0331-5347	SAFETY COMPLIANCE	14,000	16,000	12,000	15,149	11,189
01-0331-5355	CULVERT SUPPLIES	13,900	13,900	12,000	4,817	23,604
01-0331-5362	SAND DE-ICER	500	1,000			142
01-0331-5364	SALT DE-ICER	151,000	188,000	285,000	8,281	142,762
01-0331-5381	STREET MAINT MATERIALS	117,500	143,500	75,000	111,796	99,790
01-0331-5382	EQUIPMENT ATTACHMENT REPL	10,000	25,000			
	SUPPLIES	622,050	748,146	700,900	425,414	515,315
SERVICES & CHARGES						
01-0331-5412	ELECTRICITY-TORNADO SIRENS	5,000	5,000	3,000	2,344	3,050
01-0331-5415	TELEPHONE	10,500	10,500	4,500	4,326	2,606
01-0331-5419	TRAFFIC SIGNAL ELECTRICITY	3,500	5,000	2,500	2,456	2,448
01-0331-5420	TRAFFIC SIGNAL MAINTENANCE	400	500	400		
01-0331-5421	OFFICIAL NOTICES/ADVERTISING	500	650	500	398	390
01-0331-5424	MEMBERSHIPS/DUES	200	200		15	195
01-0331-5425	CONFERENCES & SCHOOLS	4,000	4,000	2,000	2,332	1,444
01-0331-5428	ALLOCATED INSURANCE COST	56,800		52,700	52,700	52,748
01-0331-5433	EQUIPMENT RENTAL	40,000	40,000	38,000	22,814	21,571
01-0331-5436	STORMWATER DISCHARGE PERM	11,750	12,000	11,750	11,500	11,250
01-0331-5437	LANDFILL DISPOSAL TAXES	7,500	20,000	2,000	1,187	887
01-0331-5450	UninsuredClaim-BelowDeductible					139
	SERVICES & CHARGES	140,150	97,850	117,350	100,072	96,728

City of Franklin, WI
Highway - Dept 331 & Parks - Dept 551

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
FACILITY CHARGES						
01-0331-5551	WATER	2,600	3,100	2,600	2,366	2,395
01-0331-5552	ELECTRICITY	15,500	19,300	15,000	13,716	15,527
01-0331-5553	SEWER	3,500	3,900	2,800	3,500	2,341
01-0331-5554	NATURAL GAS	14,000	15,500	12,500	12,746	10,172
01-0331-5559	BUILDING MAINTENANCE-OTHER	20,000	22,000	17,500	18,407	11,314
	FACILITY CHARGES	55,600	63,800	50,400	50,735	41,749
Total Highway		2,865,546	3,063,747	2,607,190	2,187,532	2,981,583
Dept 0551 - PARKS						
PERSONAL SERVICES						
01-0551-5111	SALARIES-FT	60,385	60,385	58,800	109,410	73,293
01-0551-5115	SALARIES-TEMP	23,894	23,894	17,000	15,833	16,848
01-0551-5117	SALARIES-OT	1,000	1,000	1,000	260	
	PERSONAL SERVICES	85,279	85,279	76,800	125,503	90,141
EMPLOYEE BENEFITS						
01-0551-5151	FICA	6,524	6,524	6,290	9,185	6,603
01-0551-5152	RETIREMENT	4,740	4,740	2,300	6,023	5,711
01-0551-5153	RETIREE GROUP HEALTH	1,286	1,286	1,250	2,589	1,300
01-0551-5154	GROUP HEALTH & DENTAL	18,633	20,832	18,600	26,038	18,451
01-0551-5155	LIFE INSURANCE	283	283	275	479	330
01-0551-5156	WORKERS COMPENSATION INS	3,253	3,253	3,150	4,484	4,410
	EMPLOYEE BENEFITS	34,719	36,918	31,865	48,798	36,805
CONTRACTUAL SERVICES						
01-0551-5247	PARKS MAINTENANCE	50,000	50,000	30,000	32,104	26,538
	CONTRACTUAL SERVICES	50,000	50,000	30,000	32,104	26,538
SUPPLIES						
01-0551-5326	UNIFORMS	350	350	250	250	250
	SUPPLIES	350	350	250	250	250
SERVICES & CHARGES						
01-0551-5415	TELEPHONE	1,500	1,500	1,100	1,163	1,003
01-0551-5428	ALLOCATED INSURANCE COST			4,900	4,900	4,900
01-0551-5432	MILEAGE	1,500	1,500	1,200	1,398	1,293
	SERVICES & CHARGES	3,000	3,000	7,200	7,461	7,196
FACILITY CHARGES						
01-0551-5551	WATER	2,500	2,500	1,300	1,715	1,439
01-0551-5552	ELECTRICITY	6,000	6,000	3,200	3,930	3,194
01-0551-5553	SEWER	900	900	550	501	465
01-0551-5554	NATURAL GAS	3,700	3,700	1,200	1,372	1,022
01-0551-5559	BUILDING MAINTENANCE-OTHER					633
	FACILITY CHARGES	13,100	13,100	6,250	7,518	6,753
Total		186,448	188,647	152,365	221,634	167,683

This page left intentionally blank.

STREET LIGHTING

(351)

DEPARTMENT: Street Lighting

PROGRAM MANAGER: City Engineer

PROGRAM DESCRIPTION:

The Street Lighting division provides street lighting at nearly all intersections within the City and also provides a high level of street lighting in the following areas:

Street:	From:	To:
S. 27 th Street	W. College Avenue	W. Villa Drive
S. 60 th Street	W. Ryan Road	W. Franklin Drive
S. 76 th Street	W. Loomis Road	W. Terrace Drive
W. College Avenue	S. 27 th Street	3000 block
W. Drexel Avenue	S. 27 th Street	S. 31 st Street
Franklin Business Park	All	All
S. Legend Drive	W. Loomis Road	8100 Legend Drive
W. Loomis Road	City Hall area	
Northwestern Mutual Way	S. 27 th Street	Parking structure
W. Oakwood Road	S. 27 th Street	S. 34 th Street
W. Rawson Avenue	W. Hawthorne Lane	S. 27 th Street
S. Riverwood Drive	S. 27 th Street	Goodwill Store
W. Ryan Road	S. 27 th Street	S. 68 th Street
Schlueter Parkway	W. Drexel Avenue	S. Legend Drive
W. Speedway Drive	S. Lovers Lane	W. Forest Home Avenue
W. Sycamore Street	S. 27 th Street	west end
W. Wheaton Way	S. 27 th Street	west

SERVICES:

- Maintains City owned street lights along major streets (see listing above).
- Manages contract with WE Energies for leased street lights at intersections.
- Plans and orders additional street lights for new development.

STAFFING:

None (Maintenance staff is provided by Highway Department and management by the Engineering Department). Staff has started using unspent lighting budgets to purchase LED lights and replace existing HPS bulbs. The realized savings have been as much as 80% with payback periods from 2-5 years. With other unspent lighting maintenance funds and realized savings from electric utility bills, staff will continue to replace existing bulbs with LED lights. The priority is to replace intersection lights that stay on all night, then other City owned lights, then WE Energy leased lights. Staff has also started a program to GPS lights so that an accurate inventory may be collected. Some of this activity has resulted in requests to remove lights that are not needed and save the City additional funds.

Staff has also performed an audit on lights as the GIS layers are being populated and it was observed that many City Owned lights were not included in the Activity Measures table

2020 Budget
Street Lighting

below. The increase in City Owned Street Lights are reflected in the bolded streets of the expanded table in the Program description above.

ACTIVITY MEASURES:

Activity	2013	2014	2015	2016	2017	2018	2019*	2020*
Intersectional street lights	888	888	889	890	907	907	921	935
City owned street lights	675	675	675	675	725	1850	**1875	1890

*Forecast

** 1850 + proposed Ballpark Commons- still under construction

Note that this section 351 does not include lighting owned and maintained by the City for various departments including the police (120), Library (25), City Hall (40) and DPW (50)

**City of Franklin, WI
Street Lighting - Dept 351**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0351 - STREET LIGHTING						
CONTRACTUAL SERVICES						
01-0351-5246	MAINTENANCE SERVICE	30,000	50,000	30,000	17,597	46,497
	CONTRACTUAL SERVICES	30,000	50,000	30,000	17,597	46,497
SERVICES & CHARGES						
01-0351-5428	ALLOCATED INSURANCE COST			3,500	3,500	3,500
	SERVICES & CHARGES			3,500	3,500	3,500
FACILITY CHARGES						
01-0351-5537	STREET LIGHT RENTAL	225,000	235,000	200,000	196,031	196,892
01-0351-5539	BUSINESS PARK UTILITIES	26,000	26,000	20,000	9,785	17,516
01-0351-5552	ELECTRICITY	65,000	65,000	60,000	59,751	63,006
	FACILITY CHARGES	316,000	326,000	280,000	265,567	277,414
	Total	346,000	376,000	313,500	286,664	327,411

**WEED CONTROL
361**

DEPARTMENT: Weed Control

PROGRAM MANAGERS: Director of Clerk Services & Weed Commissioner

PROGRAM DESCRIPTION:

City ordinance and state statutes prohibit the growing of noxious weeds beyond certain heights. The weed commissioner is responsible for inspecting and responding to weed ordinance complaints. If weeds are not cut, the weed cutter is used to remove the vegetation and the property owner is charged for the cost of the weed cutting.

STAFFING:

Actual cutting is contracted service.

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Weed notifications	107	100	83	86	130	125
Weed cutting invoices	51	50	34	33	30	30

*Forecast

**City of Franklin, WI
Weed Control - Dept 361**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
	Dept 0361 - WEED CONTROL					
CONTRACTUAL SERVICES						
01-0361-5237	WEED CUTTING	7,000	7,000	7,000	5,108	4,973
	CONTRACTUAL SERVICES	7,000	7,000	7,000	5,108	4,973
SERVICES & CHARGES						
01-0361-5421	OFFICIAL NOTICES/ADVERTISING	50	50			
	SERVICES & CHARGES	50	50			
	Total	7,050	7,050	7,000	5,108	4,973

This page left intentionally blank.

**LIBRARY FUND
FUND 15**

PROGRAM: Public Library

DEPARTMENT: Library

PROGRAM MANAGER: Library Director

PROGRAM DESCRIPTION:

A public library provides essential services to its community in times of calm, as well as in times of crisis. Franklin Public Library (FPL) provides all members of the community free and open access to library services to meet their informational, educational, and leisure needs. All library services are provided at no additional charge to residents of the City of Franklin and Milwaukee County (in accordance with the agreement with Milwaukee County Federated Library System [MCFLS]).

FPL is operated through a Special Revenue Fund of the City under the administration of a Library Board of Trustees which has exclusive control of the expenditure of all monies collected, donated, or appropriated for the Library's use. The Library Board is comprised of nine (9) members, specifically: one (1) representative of the Franklin Public School District, one (1) Alderman, and seven (7) citizens of the City of Franklin, appointed by the Mayor and approved by the Common Council. FPL is a member of the MCFLS. The Library Board appoints the Library Director who is the administrator of the Library and executive officer for the Library Board. The Director appoints all library personnel, prescribing their duties and compensation.

Primary funding for FPL comes from municipal property taxes in amounts determined by the Common Council. That amount remained at \$1,240,000 from 2013-2015; 1,287,000 in 2016; 1,296,600 in 2017, 1,303,200 in 2018, and 1,312,700 in 2019. The library's other funding source is a reciprocal borrowing payment from the State of Wisconsin via MCFLS. Payments from this source have allowed FPL to meet its budget during the 2009 to 2019 period, though the amount of reciprocal borrowing has been declining from a high of \$119,179 in 2013, to \$68,000 in 2018 (received in February 2019). 2019's amount is \$48,000 which is a significant decrease. The reciprocal borrowing payments will continue to trend downward due to changes in borrowing trends across the county and Oak Creek's new library. Reductions from this source will bring additional need for increased property tax levy support or service cuts.

Franklin is the 25th largest municipality in the State of Wisconsin, and the fourth largest suburban library in Milwaukee County by population; however, FPL is consistently the third largest suburban library by circulation and visitors. The library's challenge is to provide first class service to a first class community, with a 2019 per capital allocation of \$36.41, well below the statewide average of \$41.29 (2015) and the Milwaukee County average of \$43.87 (2018).

The residents of Franklin and surrounding areas have embraced Franklin Public Library as a community center. Not only do they visit the library to check out books, magazines, DVDs, music CDs, audiobooks, and educational toys, but they visit the library to attend programs for children, teens, and adults, to use the computers, to read newspapers and magazines, to study, to learn to use technology, and to enjoy the camaraderie that comes with spending time in a pleasant public space.

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019	2020
Hours of Service/Week	60	60	60	60	60	60*
Hours of Service/Wk-Summer	57	57	57	57	57	57*
Physical Circulation	474,658	439,962	409,974	390,701	390,000*	385,000*
Circulation of ebooks	23,187	28,567	31,398	36,688	40,000*	45,000*
Registered Borrowers	25,081	21,800	19,551	19,853	14,000***	15,000*
Physical Collection Size	132,330	133,556	134,896	135,686	134,000*	133,000*
Internet Computer Sessions	28,239**	24,850**	22,261**	20,000	15,000**	15,000*
Program Event Attendance	15,885	17,319	17,434	18,569	16,000*	18,000*

*Forecast

**In late 2013, computer sessions increased from 1 to 2 hours, decreasing number of sessions, but increasing overall use. In 2019, this number trended downward when the library switched to a new system that counts sessions differently.

***This number reflects a change from previous years from listing all registered borrowers to only listing active borrowers (those library users who have checked out at least one item in the past 4 years)

While Computer Internet Sessions have declined, almost 21,000 distinct people connected to FPL's wireless access in 2018 and that number is expected to top 22,000 in 2019. People use a variety of personal electronic devices, many of them to access library resources including subscription databases and electronic books, audiobooks, magazines, and movies. In fact, FPL continues to move library services towards the digital age. The library now offers two digital platforms for books (OverDrive and the Cloud Library), and the RB Digital for downloadable magazines. In 2017, FPL added Hoopla, a service that allows streaming access to limited titles of ebooks, eaudiobooks, music and video. One of the challenges of funding these streaming models of service is they are expensive. They are however popular among users due to the fact there are no wait lists.

Here is a snapshot of library activity for 2019 YTD:

2019			Circulation			Internet/PC Usage		Library Programming					
Month	Days Open	Gate Count	Physical Circ	eBooks Audio Mags Movies	Total	Computer Sessions	Distinct WiFi Users	New Cards	Kids & Teens	Adults	Guests	Create Space Visitors	Website Visits
Jan	29	15830	32356	3676	36032	1200	1855	99	17	16	591	79	6701
Feb	28	15826	30759	3130	33889	1224	1686	88	26	22	1076	83	5219
March	31	17821	33983	3584	37567	1403	1925	113	25	27	1267	107	5416
April	29	16911	30881	3453	34334	1272	1852	95	27	27	1112	91	5106
May	30	16292	29663	3306	32969	1178	1806	69	7	20	506	80	5448
June	25	20937	35566	3068	38634	1198	1870	161	32	28	2378	132	6227
July	24	20231	34990	3478	38468	1243	2055	118	29	33	1958	151	6276
TOTAL	196	123848	228198	23695	251893	8718	13049	743	163	173	8888	723	40393

FPL librarians make a concerted effort to program for all ages. For pre-readers, FPL offers Sensory Playtimes so children may explore all of their senses in a safe and welcoming environment. For older adults, FPL has partnered with the Library Memory Project to offer Memory Cafés designed to meet the needs of those adults dealing with early stage dementia, mild memory loss, or cognitive impairment, as well as the needs of their caregivers. In 2018, the Library added a Virtual Reality (VR) Center in the CreateSpace, benefiting from a local Eagle Scout Candidate's service project.

These initiatives are in addition to the many classes we teach for children's, teens, and adults, addressing topics such as counting and letter recognition, health and wellness, folk arts, multiculturalism, and world events. Many of these classes take place in the library's CreateSpace, a maker space to introduce traditional and emerging technology (no-tech, low-tech, and high-tech activities), including coloring, jewelry making, needle-felting, screen printing, sewing, electronic gaming, computer coding, electronic circuitry, stop-motion animation, 3D printing, Virtual Reality Center, and more. 2020 will see even more programs, including technology classes to teach patrons Internet Safety, Word, Excel, and how to use the library's e-resources.

In addition to the in-library programs that we provide, our Librarians are dedicated to creating outreach literacy programs to local schools, daycares, and even at the playgrounds of the City's wonderful parks. In the fall of 2018, the Youth Reference Librarians initiated a "Playground Tales" program at the pavilion in the Franklin Woods Nature Center. In 2019, we had storytime programs at Lions Legend Park. These outreach storytimes will continue FPL's mission of furthering literacy in our community.

Franklin Public Library Foundation continues to support library outreach to senior living facilities in Franklin in the form of the Traveling Collection. Librarians select material from our collection and deliver them to the facilities for check out by residents. Traveling Collections provide access to print material for Franklin residents who may have trouble getting to the library.

FPL is fortunate to have fabulous volunteers who provide valuable service to the library and its patrons, including help in processing and shelving books, preparing materials for various programs, and performing a host of other tasks. Some volunteers are retirees nurturing their love of books; others are high school students filling National Honor Society volunteer requirements; and still others are people who need to perform community service in recompense for misdeeds. In 2018, volunteers contributed over 2080 hours to the library. That is the equivalent of one FTE employee.

In 2019, FPL went through a strategic planning process to provide a vision for the library through 2024 with a focus on service areas we believe will position FPL to continue as a key partner in the development of Franklin's growth and prosperity. During the process, FPL received almost 900 responses to its survey and held three community conversations with 37 community members attending to give their feedback on what they feel is the future of FPL. Community support for the library continues to be very strong. Even among those who identified themselves as non-library users, the library was considered an important element of this community's quality of life.

STAFFING:

Two-thirds of the library's budget is personnel. Much of the remaining third are fixed costs that cannot be changed. We've sharpened our pencils and reduced expenses wherever possible, including eliminating databases and delaying technology purchases. Our budget is very lean. In 2017, we eliminated a part-time Library Assistant position as well as a Shelver position that hadn't been filled in several years. 2018 saw the elimination of the Administrative Aide position. 2019 saw a cut to maintenance staff, a programming & outreach coordinator position that hasn't been filled as of this writing, and shelver positions. The challenge to the library is that the duties that were performed by these employees still have to be done. This means adding more duties onto existing personnel.

Authorized Positions (FTE)	2016	2017	2018	2019	2020
Library Director	1.00	1.00	1.00	1.00	1.00
Asst. Dir./Adult Serv. Librarian	1.00	1.00	1.00	1.00	1.00
Reference Librarian	2.91	3.10	3.40	3.40	3.40
Youth Ref. Librarian	2.625	2.625	2.625	2.625	3.00
Circulation Supervisor	1.00	1.00	1.00	1.00	1.00
Administrative Aide	0.25	0.25	0.00	0.00	0.00
Program/Outreach Coordinator	0.60	0.60	0.60	.40	Unfilled
Library Assistant	6.53	5.00	5.00	5.00	5.00
Library Clerk	0.50	0.50	0.50	.50	.50
Shelver	1.25	1.25	1.25	1.10	1.10
Total	16.94	16.68	16.37	16.02	16

FPL has already streamlined staffing. We eliminated all overtime in 2014, and rescheduled all staff to better serve the public. Work teams have been implemented to improve productivity and reduce errors. At the library's two self-checkout stations, over half of all items checked out from Franklin Public Library are checked out directly by patrons, a figure that has gone relatively flat over the previous two years. As evidenced by the chart above, every year from 2016-2019 has seen reductions in staffing. There is only so far down we can go in eliminating staff before service, security, and safety become an issue in the library.

BUDGET SUMMARY:

Comparing FPL's collection and services to the Public Library Standards for the State of Wisconsin, we find ourselves lacking in most areas. These standards are based on population and are measured in four levels: Basic, Moderate, Enhanced, and Excellent.

Standard	Municipal Population	Franklin Public Library
FTE Staff/1,000	Basic: 0.5	Below Basic: .47 FTE
Volumes/Capita (Print)	Basic: 3.4	Below Basic: 2.9 Volumes
Audio Recordings/Capita	Basic: 0.23	Moderate: 0.31 Recordings
Video Recordings/Capita	Basic: 0.23	Enhanced: 0.41 Recordings
Hours Open	Basic: 62	Below Basic: 59.25 Hrs (Avg)
Materials Expenditure/Capita	Basic: \$5.40	Below Basic: \$4.32
Collection Size/Capita	Basic: 4.0	Below Basic: 3.71

A larger materials budget will bring us closer to the standards for Volumes per Capita, Materials Expenditure per Capita, and Collection Size per Capita. After all, a first class community deserves a first class library!

The Library has been at this location since 2002. It is a phenomenal property, much appreciated by the community. 2019 has been an expensive year for HVAC systems as the A/C unit needed some major and costly repairs. More repairs and updates will need to be done sooner rather than later on this 17-year-old building. The Library Director has a Capital Improvement Plan to address these replacements. In 2020, the Library is planning to fund the A/C replacement in our data room as well as begin the process for replacing the whole building's A/C by 2022. The A/V system in the Fadrow Room needs to be brought up to 21st century standards as it is proving inadequate for the many groups that pay to use the room. The Library Fund Balance is funded

high right now due to the realization that these upcoming projects will be expensive and will need to be paid for somehow out of a budget that has remained stagnant over the past few years.

Even as the library moves to the digital age, there is still a great demand for the library as a physical presence in our community. In a recent survey of the public by the Pew Internet and American Life Project on *Library Services in the Digital Age*, 76% of Americans think it is “very important” to the community for public libraries to provide quiet study spaces for adults and children. We add to this the need for collaborative spaces, as well, a third space (in addition to home and work or school) for people to be and to be comfortable.

**City of Franklin, WI
Library Fund - 15 & Auxiliary Library Fund 16**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
REAL ESTATE TAXES						
15-0000-4011	GENERAL PROPERTY TAX	1,340,500	1,340,500	1,312,700	1,303,200	1,296,600
INTERGOVERNMENTAL						
15-0000-4458	LIBRARY RECIPROCAL BORROWING	40,000	40,000	48,000	68,526	88,601
CHARGES FOR SERVICES						
15-0000-4493	LANDFILL OPERATIONS-SITING	20,000				
INVESTMENT EARNINGS						
15-0000-4711	INTEREST ON INVESTMENTS	15,000	15,000	24,000	16,950	8,280
15-0000-4713	INVESTMENT GAINS/LOSSES				(625)	(1,199)
	Total	15,000	15,000	24,000	16,325	7,081
FUND TRANSFERS						
15-0000-4830	TRANSFERS FROM OTHER FUNDS			8,100		
15-0000-4850	TRANSFERS FROM FUND BALANCE		80,000			
	Total		80,000	8,100		
	Total Revenues	1,415,500	1,475,500	1,392,800	1,388,051	1,392,282
Dept 0511 - LIBRARY						
PERSONAL SERVICES						
15-0511-5111	SALARIES-FT	401,377	401,377	388,000	379,902	321,676
15-0511-5113	SALARIES-PT	314,298	314,298	305,000	296,661	310,453
15-0511-5115	SALARIES-TEMP				4,563	12,906
15-0511-5118	COMPTIME TAKEN				135	386
15-0511-5133	LONGEVITY	1,045	1,045	1,200	1,136	1,095
15-0511-5134	HOLIDAY PAY	36,971	36,971	37,300	33,257	33,381
15-0511-5135	VACATION PAY	48,343	48,343	48,400	34,311	33,305
	Total	(802,034)	(802,034)	(779,900)	(749,965)	(713,202)
EMPLOYEE BENEFITS						
15-0511-5151	FICA	61,356	61,356	59,700	55,498	52,921
15-0511-5152	RETIREMENT	39,104	39,104	32,800	26,263	24,486
15-0511-5153	RETIREE GROUP HEALTH	2,283	2,283	2,200	2,129	1,679
15-0511-5154	GROUP HEALTH & DENTAL	89,083	98,984	81,300	61,068	67,349
15-0511-5155	LIFE INSURANCE	2,830	2,830	2,700	2,118	1,955
15-0511-5156	WORKERS COMPENSATION INS	1,444	1,444	1,400	1,344	1,849
15-0511-5162	EMPLOYER HSA CONTRIBUTION		3,000	2,250		
	Total	(196,100)	(209,001)	(182,350)	(148,420)	(150,239)
CONTRACTUAL SERVICES						
15-0511-5242	EQUIPMENT MAINTENANCE	9,500	9,500	13,000	12,753	13,103
15-0511-5257	SOFTWARE MAINTENANCE	750	750	750		
15-0511-5299	SUNDRY CONTRACTORS			2,500	1,730	
	Total	(10,250)	(10,250)	(16,250)	(14,483)	(13,103)
SUPPLIES						
15-0511-5311	POSTAGE	600	600	500	673	522
15-0511-5312	OFFICE SUPPLIES	3,000	3,000	3,500	3,149	3,077
15-0511-5313	PRINTING	4,500	4,500	3,500		
15-0511-5329	OPERATING SUPPLIES	15,000	15,000	12,000	15,473	21,195
15-0511-5393	E-BOOKS			8,400	8,522	11,714
	Total	(23,100)	(23,100)	(27,900)	(27,817)	(36,508)
SERVICES & CHARGES						
15-0511-5422	SUBSCRIPTIONS	17,459	17,459	20,000	22,428	20,777
15-0511-5424	MEMBERSHIPS/DUES			1,800	1,353	1,764
15-0511-5425	CONFERENCES & SCHOOLS					60
15-0511-5428	ALLOCATED INSURANCE COST	28,400				
15-0511-5432	MILEAGE	800	800	800	619	814
15-0511-5433	EQUIPMENT RENTAL	2,624	2,624	2,300	2,481	3,763
15-0511-5451	MCFLS COMPUTER	36,434	36,434	38,400	38,366	36,525
	Total	(85,717)	(85,717)	(63,300)	(65,247)	(63,703)
CONTINGENCY						
15-0511-5499	UNRESTRICTED CONTINGENCY				2,185	
					(2,185)	

City of Franklin, WI
Library Fund - 15 & Auxiliary Library Fund 16

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
FACILITY CHARGES						
15-0511-5528	ALLOCTD INSUR COST-FACILITY		34,500	33,000	31,650	31,650
15-0511-5551	WATER	1,900	1,900	1,700	1,563	1,543
15-0511-5552	ELECTRICITY	63,000	63,000	67,300	67,488	72,035
15-0511-5553	SEWER	550	550	550	422	376
15-0511-5554	NATURAL GAS	22,248	22,248	24,000	22,635	19,436
15-0511-5556	JANITORIAL SUPPLIES	5,000	5,000	6,000	5,136	4,549
15-0511-5557	BUILDING MAINTENANCE-SYSTEMS	10,000	10,000	12,000	9,011	14,730
15-0511-5558	BLDG MAINTENANCE-FLOORING	1,100	1,100	1,000	1,023	1,029
15-0511-5559	BUILDING MAINTENANCE-OTHER	7,500	7,500	7,500	19,184	9,110
15-0511-5560	INTERDEPT CHG-ALLOC PAY COST	84,120	74,000	78,500	85,680	84,000
	Total	(195,418)	(219,798)	(231,550)	(243,792)	(238,458)
CAPITAL OUTLAY						
15-0511-5812	FURNITURE/FIXTURES				994	5,613
15-0511-5816	LIBRARY MATERIALS	90,000	90,000	82,000	83,497	85,456
15-0511-5822	BUILDING IMPROVEMENTS	50,000	50,000			
15-0511-5841	COMPUTER EQUIPMENT	14,000	14,000	9,000	12,284	5,639
15-0511-5843	SOFTWARE					1,433
	Total	(154,000)	(154,000)	(91,000)	(96,775)	(98,141)
	Total Appropriations	(1,466,619)	(1,475,500)	(1,392,250)	(1,348,684)	(1,313,354)
ESTIMATED REVENUES - FUND 15		1,415,500	1,475,500	1,392,800	1,388,051	1,392,282
APPROPRIATIONS - FUND 15		1,466,619	1,475,500	1,392,250	1,348,684	1,313,354
Net Revenues (Expenditures)		(51,119)		550	39,367	78,928
BEGINNING FUND BALANCE		490,219	490,219	489,669	450,300	371,371
ENDING FUND BALANCE		439,100	490,219	490,219	489,667	450,299

Fund 16 - LIBRARY-RESTRICTED-FINES & FEES

CHARGES FOR SERVICES						
16-0000-4419 4005	TAXABLE SALES-copy,fax,coffee rummagr	10,000	10,000	11,500	12,030	8,906
INVESTMENT EARNINGS						
16-0000-4719 4002	MISC INTEREST-Donation MMKT Acct	60	60	60	66	65
16-0000-4719 4005	MISC INTEREST-BMO&WaterStoneBks	40	40	40	40	35
	Total	100	100	100	106	100
MISCELLANEOUS REVENUE						
16-0000-4748 4002	DONATIONS- LIBRARY-Donation MMKT a	400	400	500	585	1,128
16-0000-4748 4005	DONATIONS - LIBRARY-Checking Acct	5,000	5,000	8,000	7,897	6,553
16-0000-4764 4005	LIBRARY SALES-Books-nontaxable	13,000	13,000	13,000	13,754	9,797
16-0000-4765 4005	LIBRARY FINES	33,000	33,000	30,000	29,660	22,055
16-0000-4766 4005	LIBRARY MEETING ROOM RENTAL	5,000	5,000	5,000	5,375	4,875
16-0000-4799 4005	MISC REVENUE-Lost Items & Fee Cards	2,000	2,000	3,000	3,597	14,803
	Total	58,400	58,400	59,500	60,868	59,211
	Total Revenues	68,500	68,500	71,100	73,004	68,217
Dept 0511 - LIBRARY						
CONTRACTUAL SERVICES						
16-0511-5242 4005	EQUIPMENT MAINTENANCE				1,317	670
16-0511-5257 4005	SOFTWARE MAINTENANCE	3,322	3,322	3,500	1,085	1,739
16-0511-5299 4005	SUNDRY CONTRACTORS	8,500	8,500	7,000	7,083	7,763
	Total	(11,822)	(11,822)	(10,500)	(9,485)	(10,172)
SUPPLIES						
16-0511-5311 4005	POSTAGE	300	300	250	250	1,342
16-0511-5312 4005	OFFICE SUPPLIES	7,768	7,768	9,000	11,318	9,038
16-0511-5313 4005	PRINTING	1,000	1,000	1,000	547	76
16-0511-5329 4005	OPERATING SUPPLIES	6,000	6,000	7,500	4,482	6,829
16-0511-5393 4005	E-BOOKS	10,900	10,900	8,500	10,358	8,985
	Total	(25,968)	(25,968)	(26,250)	(26,955)	(26,270)

**City of Franklin, WI
Library Fund - 15 & Auxiliary Library Fund 16**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
SERVICES & CHARGES						
16-0511-5422 4005	SUBSCRIPTIONS	1,000	1,000	1,800	1,251	1,653
16-0511-5424 4005	MEMBERSHIPS/DUES	1,800	1,800	250	215	44
16-0511-5425 4005	CONFERENCES & SCHOOLS	1,500	1,500	1,000	358	1,063
16-0511-5432 4005	MILEAGE	300	300	300	99	28
16-0511-5433 4005	EQUIPMENT RENTAL	5,710	5,710	6,000	6,772	6,053
	Total	(10,310)	(10,310)	(9,350)	(8,695)	(8,841)
FACILITY CHARGES						
16-0511-5559 4005	BUILDING MAINTENANCE-OTHER	2,000	2,000	2,000	748	
	Total	(2,000)	(2,000)	(2,000)	(748)	
CAPITAL OUTLAY						
16-0511-5812 4005	FURNITURE/FIXTURES	4,000	4,000	500	432	
16-0511-5816 4005	LIBRARY MATERIALS	5,000	5,000	9,000	9,551	10,232
16-0511-5822 4005	BLDG CONSTRUCTION/IMPROVEMTS				4,236	
16-0511-5841 4005	COMPUTER EQUIPMENT	5,000	5,000	4,000	2,052	6,212
16-0511-5843 4005	SOFTWARE	2,400	2,400	2,400	199	
	Total	(16,400)	(16,400)	(15,900)	(16,470)	(16,444)
CLAIMS CONTRIB AND AWARDS						
16-0511-5734 4005	VOLUNTEER RECOGNITION	2,000	2,000	500	811	
	Total	(2,000)	(2,000)	(500)	(811)	
	Total Appropriations	(68,500)	(68,500)	(64,500)	(63,164)	(61,727)
	ESTIMATED REVENUES - FUND 16	68,500	68,500	71,100	73,004	68,217
	APPROPRIATIONS - FUND 16	68,500	68,500	64,500	63,164	61,727
	Net Revenues (Expenditures)	0	0	6,600	9,840	6,490
	BEGINNING FUND BALANCE	147,221	147,221	140,621	130,780	124,289
	ENDING FUND BALANCE	147,221	147,221	147,221	140,620	130,779

**SOLID WASTE COLLECTION
FUND 19**

DEPARTMENT: Solid Waste Collection

PROGRAM MANAGER: City Engineer

PROGRAM DESCRIPTION:

The Solid Waste Department is operated through a Special Revenue Fund. Revenue comes from direct charges to those customers that use the service. It provides weekly refuse, and four times a year leaf and brush collection to all single-family, two-family, and condominium ownership multi-family units. Beginning in 2020, the City will increase to weekly recycling collections and automate the garbage collection with private contractor provided bins. The collection service is outsourced to a private contractor. A contract has been negotiated for a five (5) year contract extension through 2022 with Johns Disposal Service. The calculation for this budget is based on the contract with Johns Disposal Service. In addition, the City provides a recycling center adjacent to the Public Works Garage that is manned by Highway Division personnel and is open during normal work hours. The overtime and contracted pickup fees for the drop off site is included in this budget and the tippage fees are included in the Johns Disposal contract. The efficiency of the recycling program, which was instituted in 1995, continues to be maintained at over the 33 percent level (see table below). Note: This year's budget includes all overtime by the Public Works Department.

SERVICES:

- Weekly curbside automated pickup of rubbish.
- Weekly curbside pickup of commingled recyclables in carts.
- four times yearly curbside pickup of brush.
- Drop-off site for mixed recyclables maintained at Public Works Garage.

STAFFING:

The Highway staff provides solid waste services for the drop off site at the Highway Building as well as disposal services for tree removal. This labor cost is included in the Solid Waste Fund costs.

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019*	2020*
Total non-recyclable refuse collected (tons)	8,259	8,179	8384	8407	8450	8500
Recyclables collected (tons)	2,975	2,766	2786	2718	2700	2700
Yard waste (tons)	332	340	250	285	300	300

*Forecast

BUDGET SUMMARY:

The annual fee will increase in 2020 to \$134.60 (was \$106.95).

City of Franklin, WI
Solid Waste Fund - 19

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
INTERGOVERNMENTAL						
19-0000-4146	RECYCLING GRANTS	69,000	69,000	68,800	68,984	68,838
		69,000	69,000	68,800	68,984	68,838
CHARGES FOR SERVICES						
19-0000-4490	USER FEES	1,534,349	1,527,600	1,217,000	1,211,539	1,210,567
19-0000-4495	LANDFILL OPERATIONS-TIPPAGE	365,000	365,000	361,800	367,174	350,738
	Total	1,899,349	1,892,600	1,578,800	1,578,713	1,561,305
INVESTMENT EARNINGS						
19-0000-4711	INTEREST ON INVESTMENTS	20,000	20,000	20,000	18,364	9,364
19-0000-4713	INVESTMENT GAINS/LOSSES				(728)	(1,355)
19-0000-4719	MISCELLANEOUS INTEREST				3	3
	Total	20,000	20,000	20,000	17,639	8,012
MISCELLANEOUS REVENUE						
19-0000-4759	SALE OF RECYCLING BINS				14	36
19-0000-4761	SALE OF RECYCLABLES	1,500	1,500		1,805	
	Total	1,500	1,500		1,819	36
	Total Revenues	1,989,849	1,983,100	1,667,600	1,667,155	1,638,191
Dept 0341 - SOLID WASTE/REFUSE&RECYCLING						
PERSONAL SERVICES						
19-0341-5111	SALARIES-FT	11,148	11,148	14,800	10,342	10,259
19-0341-5117	SALARIES-OT	1,381	1,381	1,000	29	662
	Total	(12,529)	(12,529)	(15,800)	(10,371)	(10,921)
EMPLOYEE BENEFITS						
19-0341-5151	FICA	958	958	1,200	760	802
19-0341-5152	RETIREMENT	984	984	600	486	213
19-0341-5153	RETIREE GROUP HEALTH	237	237	25	244	183
19-0341-5154	GROUP HEALTH & DENTAL	2,462	2,916	2,700	2,415	2,275
19-0341-5155	LIFE INSURANCE	6	6	50	43	47
19-0341-5156	WORKERS COMPENSATION INS	462	462	400	372	508
	Total	(5,109)	(5,563)	(4,975)	(4,320)	(4,028)
CONTRACTUAL SERVICES						
19-0341-5283	REFUSE COLLECTION	722,300	722,300	711,600	693,390	676,516
19-0341-5284	RECYCLING COLLECTION	697,149	697,700	380,700	385,149	369,481
19-0341-5285	LEAF & BRUSH PICKUPS	60,000	60,000	60,000	60,000	54,259
19-0341-5286	TIPPAGE FEE COSTS	469,200	469,200	420,000	473,312	456,122
19-0341-5287	MISC WASTE COSTS	5,000	5,000	2,500	1,845	2,369
	Total	(1,953,649)	(1,954,200)	(1,574,800)	(1,613,696)	(1,558,747)
SUPPLIES						
19-0341-5313	PRINTING			1,700	1,700	1,700
				(1,700)	(1,700)	(1,700)
	Total Appropriations	(1,971,287)	(1,972,292)	(1,597,275)	(1,630,087)	(1,575,396)
ESTIMATED REVENUES - FUND 19		1,989,849	1,983,100	1,667,600	1,667,155	1,638,191
APPROPRIATIONS - FUND 19		1,971,287	1,972,292	1,597,275	1,630,087	1,575,396
	Net Revenue (Expenditures)	18,562	10,808	70,325	37,068	62,795
BEGINNING FUND BALANCE		501,072	501,072	430,747	393,677	330,883
ENDING FUND BALANCE		519,634	511,880	501,072	430,745	393,678

**CITY OF FRANKLIN
SANITARY SEWER FUND
Fund 61**

PROGRAM MANAGER(S): Director of Public Works & Superintendent of Water/Sewer

PROGRAM DESCRIPTION:

The Sanitary Sewer Division is accounted for in an Enterprise Fund that accounts for the activities of the sanitary sewer operations of the City. Revenue comes from direct charges to those customers that use the system. Sewer bills are based on either on the amount of sewer usage when metered or when not metered are based upon the amount of water usage provided from the Franklin Water Utility with all residential customers receiving a flat charge. The City is part of the Milwaukee Metropolitan Sewerage District, which provides interceptor sewers and charges the City for treatment of the sanitary sewage generated in the City. Sewer activities handled by City personnel include maintenance and cleaning of collection sewers and monitoring of the sanitary sewer system located within the City. Employee costs of sewer and water department are allocated between water and sewer operations based on the activities performed. The Sanitary Sewer Fund receives no property tax levy support.

SERVICES:

- Clean City sewers on an ongoing basis plus trouble spots.
- Inspect City sewers for diagnostic purposes and possible replacement.
- Locate sewer lines for construction and Digger's Hotline.
- Respond to sewer backup calls and customer questions and other related problems
- Maintain 4 sanitary lift stations to include emergency equipment.
- Televisе mainline sewers and laterals to detect defects and set up rehab schedule.
- Perform sewer rehab to include manholes, laterals and mainline.

STAFFING: Sewer Division and Water Utility share employees. The percentage varies yearly based on activities performed. For 2020 it is anticipated at 50%:

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020*
Sewer Superintendent	.50	.50	.50	.50	.50	.50
Operator II	1.00	1.00	1.00	1.00	1.00	1.00
Operator I	.50	.50	.50	1.00	1.00	1.00
Sewer Technician	3.00	3.00	3.00	2.50	2.50	2.50
Clerk/Typist	.62	.62	.25	.25	.75	.75
Seasonal Maintenance	.15	.15	.15	.15	.15	.15
Total Sewer	5.77	5.77	5.40	5.40	5.90	5.90
Total of Water & Sewer	11.55	11.55	10.80	10.80	11.80	11.80

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019	2020*
Miles of Sanitary Sewer	193	194	194.5	195.5	197	203
Avg. No. -Sewer Service Customers	11,000	11,100	11,200	11,300	11,350	11,450
Estimated Number of Manholes	4745	4750	4765	4790	4840	5115
Feet of Sewer Cleaned	260,000	255,000	258,000	250,000	220,000	215,000

* Forecast

City of Franklin – Sanitary Sewer Fund
2020 Budget

The Sanitary Sewer Fund Balance is composed of two pieces, Unrestricted Fund balance and the net investment in infrastructure and equipment. The Unrestricted Fund Balance can be used for new investment in infrastructure and equipment or un-expected operating requirements.

In 2016, a note receivable from Metropolitan Milwaukee Sewerage District was recorded as part of Restricted Fund Balance. As the payments on the Note is received, the Restricted Fund Balance is transferred to Un-restricted, offsetting most of the depreciation on the asset.

As new investment is made in equipment and/or infrastructure, the Restricted for infrastructure fund balance is increased net of any depreciation on the infrastructure.

Fund Balance can be broken out as follows:

	2016	2017	2018
Unrestricted	\$1,290,775	\$1,469,256	\$1,578,345
Restricted for infrastructure investments	\$65,466,112	\$63,420,572	\$61,590,889
Total Fund Balance	\$66,756,888	\$64,889,828	\$63,169,234

Major maintenance expenditures on infrastructure in 2020 are:

• Inspection of the Forest Home Ave Sanitary Sewer	\$90,000	90,000
• Other sanitary sewer main repairs	\$110,000	90,000
Total:	\$200,000	180,000

Capital investments of:

	<u>Requested</u>	<u>Adopted</u>
Industrial Park sanitary sewer installation		3,225,000
1 replacement truck- Replacing vehicle #795 (61-0731-5811)	\$47,500.00	47,500
SCADA reporting Software enhancements (61-0731-5843)	\$3,000.00	3,000
General Office equipment (61-0731-5813)	\$2,000.00	2,000
Computer – Equipment up-date (61-0731-5841)	\$1,250.00	1,250
Replacement of ten-year-old zero turn lawn mower (61-0731-5815)	\$6,500.00	0
Security / surveillance equipment (61-0731-5822)	\$17,500.00	17,500
Airways building network switches & Aruba Airwaves	\$7,500.00	7,500
Utility Billing Software		77,500
WIFI building wide. Replacement workstation for SCADA interface Located in city hall (61-0731-5814)	<u>\$600.00</u>	600
St Martin's Lift Station roof		10,000
Driveway repairs		4,000
Total Expenditures:	\$85,850.00	3,395,850

**City of Franklin
Sanitary Sewer Fund 61**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
CHARGES FOR SERVICES						
61-0000-4413	PROPERTY STATUS REPORTS				2,430	2,025
61-0000-4461	METERED SALES-RESIDENTIAL	2,099,400	2,099,400	2,057,800	2,017,367	1,801,699
61-0000-4462	METERED SALES-COMMERCIAL	588,000	588,000	576,400	584,945	492,742
61-0000-4463	METERED SALES-INDUSTRIAL	429,000	429,000	420,500	415,365	396,229
61-0000-4465	PUBLIC AUTHORITY	172,000	172,000	162,200	152,553	143,731
61-0000-4466	PENALTY FORFEITED DISCOUNT	37,000	37,000	37,000	33,707	31,501
61-0000-4468	METERED SALES-MULTIFAMILY	511,200	511,200	502,800	498,485	447,952
	Total Metered Sales	3,836,600	3,836,600	3,756,700	3,704,852	3,315,879
INVESTMENT EARNINGS						
61-0000-4711	INTEREST ON INVESTMENTS	25,000	25,000	27,000	28,335	14,761
61-0000-4712	INT Income - CLEAN WATER FUND LO	400,800	400,800	447,500	477,809	507,356
61-0000-4713	INVESTMENT GAINS/LOSSES				(1,508)	(3,039)
		425,800	425,800	474,500	504,636	519,078
MISCELLANEOUS REVENUE						
61-0000-4751	PROPERTY SALE				22,822	
61-0000-4790	CAPITAL CONTRIBUTIONS	1,000,000	1,000,000	325,000		
61-0000-4791	CONTRIBUTIONS FROM CITY			1,900,000		28,780
61-0000-4799	MISCELLANEOUS REVENUE	(3,500)				19,750
		996,500	1,000,000	2,225,000	22,822	48,530
		5,258,900	5,262,400	6,456,200	4,232,310	3,883,487
	Dept 0731 - SEWER					
PERSONAL SERVICES						
61-0731-5111	SALARIES-FT	311,015	309,820	286,500	248,008	248,614
61-0731-5112	SALARIES-ADMIN				24,297	22,253
61-0731-5115	SALARIES-TEMP	5,772	5,772	2,900	2,828	2,943
61-0731-5116	SALARIES-ALLOCATED			1,500	11,895	11,656
61-0731-5117	SALARIES-OT	10,000	10,000	18,000	6,845	9,047
61-0731-5118	COMPTIME TAKEN	4,000	4,000		2,436	3,810
61-0731-5133	LONGEVITY	1,118	1,118	1,000	926	1,607
61-0731-5134	HOLIDAY PAY	17,010	17,010	16,700	12,525	15,067
61-0731-5135	VACATION PAY	24,209	24,209	23,900	20,647	19,851
	Total	(373,124)	(371,929)	(350,500)	(330,407)	(334,848)
EMPLOYEE BENEFITS						
61-0731-5151	FICA	28,544	28,453	25,300	23,924	24,261
61-0731-5152	RETIREMENT	34,015	33,934	32,000	55,957	95,307
61-0731-5153	RETIREE GROUP HEALTH	6,771	6,771	6,300	6,576	1,363
61-0731-5154	GROUP HEALTH & DENTAL	82,878	91,212	70,800	55,903	55,799
61-0731-5155	LIFE INSURANCE	1,663	1,663	1,400	1,264	1,344
61-0731-5156	WORKERS COMPENSATION INS	11,367	11,322	10,300	10,467	14,232
61-0731-5162	EMPLOYER HSA CONTRIBUTION		2,625	3,375		
	Total	(165,238)	(175,980)	(149,475)	(154,091)	(192,306)
CONTRACTUAL SERVICES						
61-0731-5213	AUDITING	4,475	4,475	4,250	4,000	4,000
61-0731-5242	EQUIPMENT MAINTENANCE	63,000	63,000	63,500	30,256	19,762
61-0731-5257	SOFTWARE MAINTENANCE	15,000	15,000	8,000	5,945	13,650
61-0731-5287	OTHER COSTS-HAZARDOUS WASTE	46,500	46,500	46,200	47,620	47,768
61-0731-5288	OTHER COSTS - DUMPING	1,200	1,200	1,100	1,200	773
61-0731-5299	SUNDRY CONTRACTORS	18,000	18,000	18,000	23,192	16,823
	Total	(148,175)	(148,175)	(141,050)	(112,213)	(102,776)
SUPPLIES						
61-0731-5311	POSTAGE	10,500	10,500	9,700	9,994	9,938
61-0731-5312	OFFICE SUPPLIES	1,900	1,900	1,500	2,568	1,826
61-0731-5313	PRINTING	3,500	3,500	3,100	2,936	4,484
61-0731-5326	UNIFORMS	2,750	2,750	2,200	2,127	2,410
61-0731-5329	OPERATING SUPPLIES	2,500	2,500	1,500	270	7,186
61-0731-5331	FUEL/LUBRICANTS	13,000	13,000	9,000	10,777	8,818
61-0731-5332	VEHICLE SUPPORT	18,000	18,000	11,000	7,162	7,423
61-0731-5333	EQUIPMENT SUPPLIES	27,000	27,000	24,000	22,406	19,978
61-0731-5336	TELEVISION SUPPLIES	5,000	5,000	1,500	1,463	1,430
	Total	(84,150)	(84,150)	(63,500)	(59,703)	(63,493)

**City of Franklin
Sanitary Sewer Fund 61**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
SERVICES & CHARGES						
61-0731-5413	SEWER	2,497,000	2,497,000	2,425,000	2,407,226	2,152,541
61-0731-5415	TELEPHONE	5,500	5,500	5,000	3,077	4,639
61-0731-5416	METER READING COSTS	7,000	7,000	7,000	6,645	6,008
61-0731-5417	UNCOLLECTIBLE ACCOUNTS	1,000	1,000	750	779	846
61-0731-5421	OFFICIAL NOTICES/ADVERTISING					54
61-0731-5425	CONFERENCES & SCHOOLS	6,500	6,500	3,200	2,935	2,329
61-0731-5428	ALLOCATED INSURANCE COST	21,300	21,300	24,000	25,778	25,778
61-0731-5432	MILEAGE	400	400	200	200	334
61-0731-5433	EQUIPMENT RENTAL	600	600		669	
61-0731-5437	LANDFILL DISPOSAL TAXES	1,000	1,000	500	462	726
61-0731-5493	LOCK BOX CHARGES	9,000	9,000	9,000	7,063	7,048
	Total	(2,549,300)	(2,549,300)	(2,474,650)	(2,454,834)	(2,200,303)
TRANSFERS OUT						
61-0731-5480	TAXES	3,500	3,500		3,354	3,194
	Total	(3,500)	(3,500)		(3,354)	(3,194)
FACILITY CHARGES						
61-0731-5541	DEPRECIATION	151,600	151,600	180,000	123,096	108,064
61-0731-5551	WATER	2,500	2,500	2,250	1,600	2,128
61-0731-5552	ELECTRICITY	5,400	5,400	5,000	16,265	36,858
61-0731-5553	SEWER	450	450	300	329	432
61-0731-5554	NATURAL GAS	9,000	9,000	8,500	8,019	7,301
61-0731-5559	BUILDING MAINTENANCE-OTHER	15,750	12,000	10,500	12,863	9,039
61-0731-5561	CITY SUPPORT-ENG & ADMIN	104,750	103,550	99,750	94,650	99,750
61-0731-5572	ELECTRICITY-SEWER LIFT STATIONS	30,000	30,000	28,500	16,435	
	Total	(319,450)	(314,500)	(334,800)	(273,257)	(263,572)
INTEREST						
61-0731-5621	INT EXP CLEAN WATER FUND LOAN	400,800	400,800	447,500	472,825	502,491
	Total	(400,800)	(400,800)	(447,500)	(472,825)	(502,491)
CLAIMS, CONTRIB AND AWARDS						
61-0731-5741	DEPRECIATION-CIAC	2,039,000	2,039,000	2,018,100	2,011,980	2,011,836
	Total	(2,039,000)	(2,039,000)	(2,018,100)	(2,011,980)	(2,011,836)
CAPITAL OUTLAY						
61-0731-5811	AUTO EQUIPMENT	47,500	47,500	22,500	458,559	
61-0731-5813	OFFICE EQUIPMENT	2,600	2,600	3,000		6,224
61-0731-5814	NONMOTORIZED EQUIPMENT	5,000	5,000	107,000	2,753	1,999
61-0731-5815	SHOP EQUIPMENT	1,700	1,700			247,511
61-0731-5819	OTHER CAPITAL EQUIPMENT	25,000	31,500			
61-0731-5822	BUILDING IMPROVEMENTS	14,000	14,000	14,000	9,887	
61-0731-5826	SANITARY SEWER CONSTRUCTION	3,225,000	3,225,000			
61-0731-5829	SANITARY SEWER REHAB	180,000	180,000	701,000	80,636	53,008
61-0731-5841	COMPUTER EQUIPMENT	1,250	1,250	10,000		930
61-0731-5843	COMPUTER SOFTWARE	80,500	80,500	43,500		
61-0731-5899	Capitalized Assets	(3,381,500)	(3,304,000)	(767,000)	(471,200)	(256,664)
	Total Capital	(201,050)	(285,050)	(134,000)	(80,635)	(53,008)
	Total Expenditures	(6,283,787)	(6,372,384)	(6,113,575)	(5,953,299)	(5,727,827)
Dept 0732 - RYAN CRK INTRCPTR FORCE ACCT						
EMPLOYEE BENEFITS						
61-0732-5152	RETIREMENT - GASB 68			10,000		
61-0732-5153	RETIREE GROUP HEALTH				(398)	
				(10,000)	398	
ESTIMATED REVENUES - FUND 61						
APPROPRIATIONS - FUND 61						
		5,258,900	5,262,400	6,456,200	4,232,310	3,883,487
		6,283,787	6,372,384	6,123,575	5,952,901	5,727,827
NET OF REVENUES/APPROPRIATIONS - FUND 61						
		(1,024,887)	(1,109,984)	332,625	(1,720,591)	(1,844,340)
BEGINNING FUND BALANCE						
FUND BALANCE ADJUSTMENTS						
			63,501,860	63,169,235	64,889,828	66,756,888
						(22,720)
	ENDING FUND BALANCE	(1,024,887)	62,391,876	63,501,860	63,169,237	64,889,828

CITY OF FRANKLIN WATER UTILITY

Fund 65

PROGRAM: Water Utility

PROGRAM MANAGER(S): Board of Water Commissioners, Manager,
& Superintendent of Water/Sewer

PROGRAM DESCRIPTION:

The City of Franklin Water Utility is a separate corporation run by the Franklin Board of Water Commissioners. The Water Utility is accounted for as an Enterprise Fund. Revenue comes from direct charges to those customers that use the system. Water bills are based on water usage. The Water Utility purchases its water from the City of Oak Creek. Water activities handled by City personnel include maintenance and monitoring of the water system located within the City. Costs of Water Department employees are allocated to water operations based on activities performed

SERVICES:

- * Operate and maintain city booster pumping stations and water towers
- * Inventory, install, read and maintain meters including upgrades and change outs.
- * Inventory and maintain valves, hydrants, telemetry, reservoirs, and elevated towers.
- * Respond to and resolve water customer complaints and concerns.
- * Repair lateral and main breaks
- * Locate all utility infrastructure as requested and required by Diggers Hotline
- * Perform present time and follow up inspection on all new utility construction.
- * Operate and maintain well and pump houses.
- * Bills and collect amounts due for water services.

STAFFING: Water Utility and Sanitary Sewer Division share employees. The percentage varies yearly based on activities performed. For 2020 it is anticipated to be 50%.

Authorized Positions (FTE)	2015	2016	2017	2018	2019	2020*
Water Superintendent	.50	.50	.50	.50	.50	.50
Operator II	1.00	1.00	1.00	1.00	1.00	1.00
Operator I	.50	1.00	1.00	1.00	1.00	1.00
Water Technician	3.00	2.5	2.50	2.50	2.50	2.50
Clerk/Typist	.63	.25	.25	.25	.75	.75
Seasonal Maintenance	.15	.15	.15	.15	.15	.15
Total Water	5.78	5.40	5.40	5.40	5.90	5.90
Total of Water & Sewer	11.55	10.80	10.80	10.80	11.80	11.80

ACTIVITY MEASURES:

Activity	2015	2016	2017	2018	2019	2020*
Miles of Water Main	169	170	170.5	171.5	173	181.6
Avg No.-Water Utility Customers	8200	8250	8300	8375	8475	8500
Avg. Daily Consumption (Gallons)	2.8m	2.8m	2.8m	2.8m	2.85m	2.90
Number of Fire Hydrants	2155	2565	2570	2595	2630	2765
Number of water mains repaired	11	10	10	12	11	10
Number of water laterals repaired	21	22	23	22	18	19

City of Franklin – Water Utility
2020 Budget

Capital Requests:

	Requested	Adopted
1 replacement truck – Replacing vehicle # 795 Total cost (\$95,000) – Water Fund portion 50% (65-0771-5811)	\$47,500	47,500
General Office equipment – (65-0771-5813)	\$2,000	2,000
Residential meters C/O program Development meters for new construction Meter parts inventory (65-0771-5815)	\$104,000	104,000
Building Improvements Security / surveillance equipment. Water Fund portion 50% (65-0771-5822)	\$17,500	17,500
Computer - Equipment up-date (65-0771-5841)	\$1,250	1,250
Airways building network switches & Aruba Airwaves WIFI building wide	\$7,500	7,500
Replacement workstation for SCADA interface located in City Halls server room Non-Motorized Equipment (65-0771-5814)	\$900	750
Replacement of ten-year-old zero turn lawn mower (65-0771-5815)	\$6,500	6,500
SCADA Report Software Enhancements (65-0771-5843)	\$3,000	0
Other		150
Well Abandonment		100,000
Land for Water tower		525,000
Total Expenditures:	\$190,150	812,150

**City of Franklin
Water Utility - Fund 65**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
CHARGES FOR SERVICES						
65-0000-4459	PUBLIC FIRE PROTECTION - CITY	270,000	270,000	270,000	270,000	270,000
65-0000-4460	UNMETERED SALES	7,500	7,500	10,000	17,155	7,355
65-0000-4461	METERED SALES-RESIDENTIAL	3,064,300	3,064,300	2,892,900	2,918,671	3,008,261
65-0000-4462	METERED SALES-COMMERCIAL	704,900	704,900	671,200	689,709	685,346
65-0000-4463	METERED SALES-INDUSTRIAL	491,900	491,900	464,700	475,734	475,367
65-0000-4464	PRIVATE FIRE PROTECTION	125,000	125,000	124,000	123,381	122,350
65-0000-4465	OTHER SALES TO PUBLIC AUTHOR	263,600	263,600	274,000	248,797	258,312
65-0000-4466	FORFEITED DISCOUNT	54,000	54,000	54,000	53,929	53,573
65-0000-4467	PUBLIC FIRE PROTECTION-BILLED	271,000	271,000	273,000	272,668	271,486
65-0000-4468	METERED SALES-MULTIFAMILY	766,700	766,700	745,200	751,798	741,401
65-0000-4469	METERED SALES-IRRIGATION	150,500	150,500	108,000	139,507	163,636
	Total Metered Sales	6,169,400	6,169,400	5,887,000	5,961,349	6,057,087
INVESTMENT EARNINGS						
65-0000-4711	INTEREST INCOME	35,000	35,000	58,500	39,797	9,923
65-0000-4713	INVESTMENT GAINS/LOSSES			6,000	3,611	
65-0000-4719	MISCELLANEOUS INTEREST				4	3
	Total	35,000	35,000	64,500	43,412	9,926
MISCELLANEOUS REVENUE						
65-0000-4725	WATER PROPERTY RENT	55,000	55,000	60,000	99,974	53,040
65-0000-4781	REFUNDS/REIMBURSEMENTS	2,000	2,000	(8,100)		570
65-0000-4790	CAPITAL CONTRIBUTIONS	1,600,000	1,600,000	1,100,000		
65-0000-4791	CONTRIBUTIONS FROM CITY					14,461
65-0000-4792	CONTRIBUTIONS FROM CITY VIA TID			2,400,000		
65-0000-4799	OTHER WATER REVENUE	2,000	2,000	14,000	18,032	10,558
	Total	1,659,000	1,659,000	3,565,900	118,006	78,629
	Total Revenues	7,863,400	7,863,400	9,517,400	6,122,767	6,145,642
Dept 0751 - WU-SOURCE OF SUPPLY						
PERSONAL SERVICES						
65-0751-5111	SOURCE OF SUPPLY-OPER LABOR	500	500			526
	Total	(500)	(500)			(526)
SUPPLIES						
65-0751-5329	OPERATING SUPPLIES	18,000	18,000	12,000	6,128	11,264
65-0751-5371	MAINT OF WATER SOURCE PLANT	10,000	10,000			
	Total	(28,000)	(28,000)	(12,000)	(6,128)	(11,264)
SERVICES & CHARGES						
65-0751-5411	WHOLESALE WATER	3,015,620	3,015,620	2,975,000	2,973,774	2,934,154
	Total	(3,015,620)	(3,015,620)	(2,975,000)	(2,973,774)	(2,934,154)
	Total Source of Supply	(3,044,120)	(3,044,120)	(2,987,000)	(2,979,902)	(2,945,944)
Dept 0752 - WU-PUMPING EXPENSES						
PERSONAL SERVICES						
65-0752-5111	PUMPING-OPERATIONS LABOR	95,000	95,000	80,000	99,607	89,704
65-0752-5112	PUMPING-MAIN LABOR PUMPING	750	750		881	774
65-0752-5113	PUMP EXP - MAIN EXP PUMP PLANT	16,500	16,500	15,000	14,618	1,196
	Total	(112,250)	(112,250)	(95,000)	(115,106)	(91,674)
FACILITY CHARGES						
65-0752-5552	PUMPING-FUEL-ELECTRIC	44,000	44,000	42,000	42,847	42,047
	Total	(44,000)	(44,000)	(42,000)	(42,847)	(42,047)
	Total Pumping Expenses	(156,250)	(156,250)	(137,000)	(157,953)	(133,721)
Dept 0753 - WU-WATER TREATMENT						
PERSONAL SERVICES						
65-0753-5111	WATER TREAT OPERATION LABOR		500		440	
65-0753-5112	WATER TREAT MAINT LABOR	500		200		
	Total	(500)	(500)	(200)	(440)	

**City of Franklin
Water Utility - Fund 65**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
SUPPLIES						
65-0753-5336	WATER TREAT CHEMICALS	500	500			242
65-0753-5371	WATER TREAT MAINT EXP	300	300		22	
	Total	(800)	(800)		(22)	(242)
CONTRACTUAL SERVICES						
65-0753-5299	WATER TREATMENT TESTS	17,000	17,000	12,000	4,370	3,069
	Total	(17,000)	(17,000)	(12,000)	(4,370)	(3,069)
	Total Water Treatment	(18,300)	(18,300)	(12,200)	(4,832)	(3,311)
Dept 0754 - WU-TRANSMISSION & DISTRIBUTION						
PERSONAL SERVICES						
65-0754-5111	TRANS & DISTR OPER LABOR	26,000	26,000	26,500	25,121	34,594
65-0754-5112	MAINT LABOR-DISTR RESERVOIR	500	500	400	748	354
65-0754-5113	MAINT LABOR-MAINS	12,000	12,000	9,000	10,987	9,447
65-0754-5114	LOCATING LABOR - MAINS	11,200	11,200	11,500	11,256	10,648
65-0754-5115	MAINT LABOR-SERVICES	21,000	21,000	5,000	7,135	18,002
65-0754-5116	LOCATING LABOR-SERVICES	10,000	10,000	9,000	8,167	9,904
65-0754-5117	MAINT LABOR-METERS	37,000	37,000	35,000	44,794	42,550
65-0754-5118	MAINT LABOR-HYDRANTS	30,000	30,000	18,000	31,611	25,803
65-0754-5119	MAINT LABOR-PLANT	26,000	26,000	17,000	26,069	16,934
	Total	(173,700)	(173,700)	(131,400)	(165,888)	(168,236)
SUPPLIES						
65-0754-5347	TRANS&DISTR SAFETY SUPP EXP	5,000	5,000	2,000	3,978	2,331
65-0754-5371	TRANS & DISTR OPER SUPP EXP	25,000	25,000	18,000	21,113	21,334
65-0754-5372	MAINT EXP-DISTR RESERVOIR	15,000	15,000	2,000	27,190	2,090
65-0754-5373	MAINT EXP-MAINS	65,000	65,000	15,000	41,871	42,861
65-0754-5375	MAINT EXP-SERVICES	70,000	70,000	71,000	53,867	51,172
65-0754-5377	MAINT EXP-METERS	4,500	4,500	4,400	1,798	3,672
65-0754-5378	MAINT EXP-HYDRANTS	57,000	57,000	60,000	59,175	53,640
65-0754-5379	MAINT EXP-PLANT	15,000	15,000	3,500	18,200	5,807
	Total	(256,500)	(256,500)	(175,900)	(227,192)	(182,907)
CONTRACTUAL SERVICES						
65-0754-5257	STORAGE SOFTWARE MAINT	13,000	13,000	16,000	6,064	10,019
	Total	(13,000)	(13,000)	(16,000)	(6,064)	(10,019)
	Total Transmission & Distribution	(443,200)	(443,200)	(323,300)	(399,144)	(361,162)
Dept 0757 - WU-CUSTOMER ACCOUNTS						
PERSONAL SERVICES						
65-0757-5111	METER READING LABOR	4,500	4,500	4,500	3,119	3,115
65-0757-5112	ACCTG & COLLECTION LABOR	10,500	10,500	24,000	10,680	10,394
65-0757-5113	ACCTG & COLL PAYROLL EXP	15,700	15,700	16,440	15,100	14,825
	Total	(30,700)	(30,700)	(44,940)	(28,899)	(28,334)
SUPPLIES						
65-0757-5311	POSTAGE	8,100	8,100	8,000	7,076	6,984
65-0757-5329	OPERATING SUPPLIES	1,600	1,600	1,000	988	1,049
	Total	(9,700)	(9,700)	(9,000)	(8,064)	(8,033)
SERVICES & CHARGES						
65-0757-5417	UNCOLLECTIBLE ACCOUNTS	3,000	3,000	1,000	2,705	2,125
65-0757-5491	BANK FEES	9,000	9,000	9,000	7,063	7,097
	Total	(12,000)	(12,000)	(10,000)	(9,768)	(9,222)
	Total Customer Accounts	(52,400)	(52,400)	(63,940)	(46,731)	(45,589)

**City of Franklin
Water Utility - Fund 65**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0758 - WU-ADMINISTRATIVE						
PERSONAL SERVICES						
65-0758-5111	ADMIN & GENERAL PAYROLL EXP	53,700	53,700	52,680	48,500	41,197
65-0758-5112	EMPL BEN-SICK & OTHER LEAVE			12,000	14,583	15,872
65-0758-5118	EMPL BEN-COMP TIME TAKEN EX			1,500	2,957	3,310
65-0758-5133	EMPL BEN-LONGEVITY EXP	1,118	1,118	1,100	1,194	683
65-0758-5134	EMPL BEN-HOLIDAY EXP	17,010	17,010	17,500	17,681	15,900
65-0758-5135	EMPL BEN-VACATION EXP	24,209	24,209	25,000	24,083	25,550
	Total	(96 037)	(96 037)	(109,780)	(108,998)	(102 512)
SUPPLIES						
65-0758-5312	OFFICE SUPPLIES	2,100	2,100	1,500	2,616	3,168
65-0758-5332	TRANSPORTATION EXP	23,000	23,000	14,000	13,989	14,250
65-0758-5371	MAINTENANCE OF GENERAL PLAN	16,750	13,000	7,000	6,438	6,080
65-0758-5399	MISC GENERAL EXPENSE	1,150	1,150	1,000	1,074	1,335
	Total	(43 000)	(39,250)	(23,500)	(24 117)	(24,833)
SERVICES & CHARGES						
65-0758-5424	MEMBERSHIPS/DUES	2,350	2,350	2,100	2,079	2,146
65-0758-5425	CONFERENCES & SCHOOLS	6,700	6,700	4,500	4,676	3,413
65-0758-5432	MILEAGE	500	500	500	476	504
	Total	(9 550)	(9,550)	(7,100)	(7 231)	(6 063)
FACILITY CHARGES						
65-0758-5511	PROPERTY INSURANCE-BUILDING	5,600	5,600	5,600	5,600	5,600
65-0758-5512	AUTO/EQUIPMENT INSURANCE	2,700	2,700	2,700	2,700	2,700
65-0758-5515	BOILER INSURANCE	14,900	14,900	14,900	14,900	14,900
65-0758-5516	UMBRELLA INSURANCE	2,200	2,200	2,200	2,200	2,200
65-0758-5552	ELECTRICITY-S&W Bldg	5,400	5,400	5,200	3,893	
	Total	(30,800)	(30 800)	(30,600)	(29,293)	(25 400)
CONTRACTUAL SERVICES						
65-0758-5213	ANNUAL AUDIT SERVICES	6,400	6,400	6,250	4,000	6,000
65-0758-5219	OUTSIDE SERVICES	175,000	175,000	62,500	157,091	153,514
	Total	(181,400)	(181,400)	(68 750)	(161,091)	(159,514)
EMPLOYEE BENEFITS						
65-0758-5152	EMPL BEN-RETIREMENT EXP	34,690	34,690	40,000	23,647	17,275
65-0758-5153	EMPL BEN-RETIREE HEALTH EXP	6,771	6,771	6,300	6,601	4,381
65-0758-5154	EMPL BEN-GROUP HEALTH&DENTA	82,878	82,878	70,800	65,312	59,194
65-0758-5155	EMPL BEN-LIFE INSURANCE EXP	1,663	1,663	1,350	1,610	1,563
65-0758-5156	EMPL BEN-WORKERS COMP EXP	11,461	11,461	10,300	9,942	13,175
65-0758-5159	EMPLOYEE BENEFITS-ALLOCATED	34,150	34,150	34,000	31,050	43,728
	Total	(171,613)	(171,613)	(162 750)	(138,162)	(139,316)
CONTINGENCY						
65-0758-5499	REGULATORY COMMISSION EXP	7,500	7,500	6,100	6,267	6,103
	Total	(7,500)	(7 500)	(6,100)	(6,267)	(6 103)
	Total Administrative	(539,900)	(536,150)	(408 580)	(475,159)	(463,741)
Dept 0761 - WU-OTHER OPERATING						
FACILITY CHARGES						
65-0761-5541	DEPRECIATION	421,900	421,900	411,500	417,902	406,489
65-0761-5542	AMORTIZATION-PROPERTY LOSSES			42,000	42,060	42,060
65-0761-5544	AMORTIZATION-MISC DEFERRED DEBITS			88,600	88,606	88,606
65-0761-5551	WATER				699	
65-0761-5553	SEWER				60	
	Total	(421 900)	(421 900)	(542 100)	(549,327)	(537 155)
EMPLOYEE BENEFITS						
65-0761-5151	TAXES-FICA	29,082	29,082	28,500	26,622	25,934
65-0761-5152	RETIREMENT - GASB 68	15,000	15,000	15,000	50,586	92,309
65-0761-5153	RETIREE GROUP HEALTH				(398)	(2,993)
	Total	(44,082)	(44 082)	(43 500)	(76 810)	(115,250)

**City of Franklin
Water Utility - Fund 65**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
TRANSFERS OUT						
65-0761-5480	TAXES-PROPERTY TAX EQUIVALN	1,075,000	1,075,000	1,050,000	1,008,038	1,029,649
	Total	(1,075,000)	(1,075,000)	(1,050,000)	(1,008,038)	(1,029,649)
CLAIMS, CONTRIB AND AWARDS						
65-0761-5741	DEPREC-CONTRIB IN AID CONST	849,000	849,000	828,000	786,583	787,540
	Total	(849,000)	(849,000)	(828,000)	(786,583)	(787,540)
CAPITAL OUTLAY						
65-0761-5849	LOSS ON ABANDONED PROPERTY	100,000	100,000		5,900	
	Total	(100,000)	(100,000)		(5,900)	
	Total Other Operating	(2,489,982)	(2,489,982)	(2,463,600)	(2,426,658)	(2,469,594)
Dept 0771 - WU-NON-OPERATING EXP						
CAPITAL OUTLAY						
65-0771-5811	AUTO EQUIPMENT	47,500	47,500	17,000	33,724	
65-0771-5813	OFFICE EQUIPMENT	2,900	2,900			6,949
65-0771-5814	NONMOTORIZED EQUIPMENT	31,500	31,500	23,000		3,994
65-0771-5815	SHOP EQUIPMENT	104,000	104,000	130,000	76,185	240,488
65-0771-5822	BUILDING IMPROVEMENTS				9,887	1,233
65-0771-5830	WATER EXTENSION/IMPROVEMENT			1,300,000	60,301	
65-0771-5841	COMPUTER EQUIPMENT	1,250	1,250			930
65-0771-5843	SOFTWARE		68,000	10,000		
65-0771-5858	LAND PURCHASE	525,000	525,000			
65-0771-5899	Capitalized Assets	(700,000)	(768,000)	(1,480,000)	(180,097)	(253,593)
	Total	(12,150)	(12,150)			(1)
DEBT SERVICE						
65-0771-5691 8018	BANK FEES	350	350	350	350	350
	Total	(350)	(350)	(350)	(350)	(350)
INTEREST						
65-0771-5621	INTEREST ON LONG-TERM DEBT	29,738	29,738	34,300	32,305	32,671
65-0771-5622	Amort Bond Disc/Premium	1,000	1,000	1,200	1,072	1,109
65-0771-6505	INTERFUND INTEREST	3,080	3,080	3,500	3,893	2,400
	Total	(33,818)	(33,818)	(39,000)	(37,270)	(36,180)
	Total Non-Operating	(46,318)	(46,318)	(39,350)	(37,620)	(36,531)
ESTIMATED REVENUES - FUND 65		7,863,400	7,863,400	9,517,400	6,122,767	6,145,642
APPROPRIATIONS - FUND 65		6,790,470	6,786,720	6,434,970	6,527,999	6,459,593
NET OF REVENUES/APPROPRIATIONS - FUND 65		1,072,930	1,076,680	3,082,430	(405,232)	(313,951)
BEGINNING FUND BALANCE			48,744,488	45,662,058	46,067,285	46,403,957
FUND BALANCE ADJUSTMENTS						(22,720)
ENDING FUND BALANCE		1,072,930	49,821,168	48,744,488	45,662,053	46,067,286

SPECIAL REVENUE FUNDS

Civic Celebrations (Fund 29)

Annually the Fourth of July celebration is hosted by the City at City Hall and Lion's Legend Park. The celebration has revenues in the form of beverage and game ticket sales, donations and a transfer from the General fund. The Celebration has various events including a parade, fireworks, music, games and others. Various volunteers provide services for the Celebration along with Public Safety personnel.

St Martin's Fair (Fund 24)

On Labor Day St Martin's Fair becomes to a popular two day fair, attracting many street vendors, music, food vendors along with the local produce growers. Upwards of 100,000 visitors to the Fair attend this annual event.

Resources to the fund include vendor licenses, donations and a contribution from the General Fund. Expenditures center on Public Safety issues.

Donations Fund (28)

The City receives donations from various community businesses, organizations and individuals designated for various purposes. The Common Council accepts donations on behalf of the City. These funds are held for the designated purpose so that when programs or projects that meet the intentions of the donors the funds can be utilized.

In 2017, donations help fund a third K-9 unit in the Police Department. In fall 2015 the Kayla's Playground was constructed with a program to generate resources to maintain and improve the playground located at Franklin Woods. Kayla's Krew, an organization leading the playground development, turned over excess funds to the City after construction of the playground was substantially complete. The City is holding the funds until such time as needed.

Grants (Fund 20, 21, 25 & 26)

The City receives grants for Public Safety, Health and Community Development. The grants range from a few thousand dollars to hundreds of thousands of dollars. Grants fund various programs or specialized equipment that meet the terms of the grants. Grants are generally from Federal Government sources administered through the State. These grants are subject to periodic audit for compliance with Federal Grant regulations.

In 2016, Franklin Area Parents and Students United received a \$125,000 Federal Grant to fight drug and alcohol abuse. The grant is renewable for five years. This City is serving as fiscal agent.

**City of Franklin, WI
Celebrations Fund - 29**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
LICENSES & PERMITS						
29-0000-4219	PEDDLER/TRANSIENT/DOOR-TO-DOOR			300	25	600
				300	25	600
CHARGES FOR SERVICES						
29-0000-4481	JULY 4 TICKET SALES	85,000		93,500	83,906	114,256
		85,000		93,500	83,906	114,256
MISCELLANEOUS REVENUE						
29-0000-4749	DONATIONS	21,000		25,300	20,475	24,675
29-0000-4799	COMMISSIONS & MISC REVENUE			14,000	533	1,163
	Total	21,000		39,300	21,008	25,838
FUND TRANSFERS						
29-0000-4834	TRSFER FROM GENERAL FUND 01	13,000		13,000	13,000	13,000
		13,000		13,000	13,000	13,000
	Total Revenues	119,000		146,100	117,939	153,694
Dept 0541 - CIVIC CELEBRATIONS						
PERSONAL SERVICES						
29-0541-5111	SALARIES-FT	6,450	6,440	5,200	5,337	4,865
29-0541-5113	SALARIES-PT				126	95
29-0541-5115	SALARIES-TEMP			1,500	1,186	1,386
29-0541-5117	SALARIES-OT	13,170	13,160	12,800	12,176	20,984
	Total	(19,620)	(19,600)	(19,500)	(18,825)	(27,330)
EMPLOYEE BENEFITS						
29-0541-5151	FICA	1,501	1,499	1,400	1,384	2,018
29-0541-5152	RETIREMENT	1,923	1,921	1,500	1,582	2,567
29-0541-5153	RETIREE GROUP HEALTH	137	137	100	127	79
29-0541-5154	GROUP HEALTH & DENTAL	3,458	3,997	3,250	3,338	4,318
29-0541-5155	LIFE INSURANCE	71	71	100	56	71
29-0541-5156	WORKERS COMPENSATION INS	518	518	500	460	814
	Total	(7,608)	(8,143)	(6,850)	(6,947)	(9,867)
CONTRACTUAL SERVICES						
29-0541-5299	SUNDRY CONTRACTORS	35,000		37,500	44,182	51,110
		(35,000)		(37,500)	(44,182)	(51,110)
SUPPLIES						
29-0541-5311	POSTAGE	300		300	288	230
29-0541-5312	OFFICE SUPPLIES				9	1,979
29-0541-5313	PRINTING	1,000		1,000	1,054	1,328
29-0541-5325	RECREATION SUPPLIES	19,000		20,000	18,195	19,896
29-0541-5329	OPERATING SUPPLIES	1,500		3,000	1,647	3,324
29-0541-5331	FUEL/LUBRICANTS				633	
29-0541-5343	SIGN SUPPLIES	200			63	300
	Total	(22,000)		(24,300)	(21,889)	(27,057)
SERVICES & CHARGES						
29-0541-5424	MEMBERSHIPS/DUES				80	80
29-0541-5433	EQUIPMENT RENTAL	20,000		20,900	21,106	20,460
29-0541-5471	BACKGROUND CHECKS	300			497	448
	Total	(20,300)		(20,900)	(21,683)	(20,988)
	Total Expenditures	(104,528)	(27,743)	(109,050)	(113,526)	(136,352)
ESTIMATED REVENUES - FUND 29		119,000		146,100	117,939	153,694
APPROPRIATIONS - FUND 29		104,528	27,743	109,050	113,526	136,352
NET OF REVENUES/APPROPRIATIONS - FUND 29		14,472	(27,743)	37,050	4,413	17,342
BEGINNING FUND BALANCE		107,189	107,189	70,139	65,727	48,386
ENDING FUND BALANCE		121,661	79,446	107,189	70,140	65,728

City of Franklin, WI
St Martins Fair - Fund 24

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
LICENSES & PERMITS						
24-0000-4219	PEDDLER/TRANSIENT/DOOR-TO-D	24,000		22,000	18,930	22,200
24-0000-4221	COMBINATION-FOOD&PEDDLER L	3,000		3,000	3,645	2,875
24-0000-4224	ST MARTINS FOOD PREINSPECTN				150	210
24-0000-4227	SODA LICENSE				190	
	Total	27,000		25,000	22,915	25,285
MISCELLANEOUS REVENUE						
24-0000-4730	DONATIONS-Cash			500		450
	Total			500		450
FUND TRANSFERS						
24-0000-4834	TRSFER FROM GENERAL FUND 0	11,000		11,000	71,000	11,000
	Total	11,000		11,000	71,000	11,000
	Total Revenues	38,000		36,500	93,915	36,735
Dept 0529 - ST MARTINS FAIR-USE FUND 24						
PERSONAL SERVICES						
24-0529-5111	SALARIES-FT	6,530	6,530	7,000	6,482	7,117
24-0529-5113	SALARIES-PT				227	221
24-0529-5115	SALARIES-TEMP				356	182
24-0529-5117	SALARIES-OT	19,880	19,720	20,000	21,143	20,238
	Total	(26,410)	(26,250)	(27,000)	(28,208)	(27,758)
EMPLOYEE BENEFITS						
24-0529-5151	FICA	2,020	2,008	2,000	2,076	2,089
24-0529-5152	RETIREMENT	3,005	2,986	2,500	2,569	2,705
24-0529-5153	RETIREE GROUP HEALTH	247	247	150	154	126
24-0529-5154	GROUP HEALTH & DENTAL	4,331	4,884	5,000	4,872	2,120
24-0529-5155	LIFE INSURANCE	78	78		82	45
24-0529-5156	WORKERS COMPENSATION INS	625	621	600	653	900
	Total	(10,306)	(10,824)	(10,250)	(10,406)	(7,985)
CONTRACTUAL SERVICES						
24-0529-5299	SUNDRY CONTRACTORS			350		350
				(350)		(350)
SUPPLIES						
24-0529-5329	OPERATING SUPPLIES	500	500	1,000	392	1,283
		(500)	(500)	(1,000)	(392)	(1,283)
SERVICES & CHARGES						
24-0529-5421	OFFICIAL NOTICES/ADVERTISING	150	150			
24-0529-5433	EQUIPMENT RENTAL	20,500	20,500	15,000	14,853	15,341
	Total	(20,650)	(20,650)	(15,000)	(14,853)	(15,341)
	Total Appropriations	(57,866)	(58,224)	(53,600)	(53,859)	(52,717)
ESTIMATED REVENUES - FUND 24		38,000		36,500	93,915	36,735
APPROPRIATIONS - FUND 24		57,866	58,224	53,600	53,859	52,717
	Net Revenue (Expenditures)	(19,866)	(58,224)	(17,100)	40,056	(15,982)
BEGINNING FUND BALANCE		(11,496)	(11,496)	5,604	(34,452)	(18,470)
ENDING FUND BALANCE		(31,362)	(69,720)	(11,496)	5,604	(34,452)

City of Franklin, WI
Donations Fund - 28

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
UNCLASSIFIED						
28-0000-4730				2,000	3,000	1,150
NET OF REVENUES/APPROPRIATIONS - Unclassified				2,000	3,000	1,150
MISCELLANEOUS REVENUE						
28-0000-4731	DONATIONS-FIRE-MISC-7081/1048				4,565	
28-0000-4735	DONATN-POLICE-CRIME PREVENTN/MNO-103	7,500	7,500	9,500	9,450	9,100
28-0000-4738	DONATIONS-POLICE-CANINE-7075/1038	2,500	2,500	14,000	9,071	26,975
28-0000-4741	DONATIONS - OTHER POLICE-7040/1041	1,000	1,000	5,000	6,005	6,408
28-0000-4743	DONATIONS-POLICE-D.A.R.E -7060/1043				1,375	1,000
28-0000-4744	DONATIONS-HEALTH DEPT-1049				656	1,187
28-0000-4745	DONATIONS-FIRE PREVENTION-7080/1045				200	1,100
28-0000-4746	DONATN-FireSafetySchools-7087/1066				4,480	3,450
28-0000-4750	DONATN-EnvironmtlComm-7030/1050				250	
Total		11,000	11,000	28,500	36,052	49,220
Total Revenues		11,000	11,000	30,500	39,052	50,370
Dept 0211 - POLICE DEPT						
SUPPLIES						
28-0211-5327	7055 FIREARM SUPPL-DrugForfeiture-1044					1,803
28-0211-5329	7040 OpertgSuppl-OtherPoliceDonatr-1041	19,500	19,500	5,000	495	3,445
28-0211-5329	7055 OPERATG SUPPL-PoliceDrugForfeit-1044	8,150	8,150			4,999
28-0211-5329	7060 OPERATG SUPPL-Police D.A.R E -1043	1,620	1,620		2,635	2,444
28-0211-5329	7062 OPERATG SUPPLS-CrimePreventn-1039	12,000	12,000	13,000	8,864	9,000
28-0211-5329	7071 OperSuppl-Police-Hunter Safety-1040	2,040	2,040			
28-0211-5329	7075 OPERATG SUPPLS-Police-Canine-1038	6,190	6,190	2,500	5,173	1,882
Total		(49,500)	(49,500)	(20,500)	(17,167)	(23,573)
CAPITAL OUTLAY						
28-0211-5819	7055 CAP EQUIPT-PoliceDrugForfeiture-1044				16,175	4,995
28-0211-5819	7075 OTHER CAP EQUIPT-PoliceCanine-1038			13,500		37,020
Total				(13,500)	(16,175)	(42,015)
CONTRACTUAL SERVICES						
28-0211-5299	7040 SundryContractr-PoliceDonation1041					3,495
Total Police		(49,500)	(49,500)	(34,000)	(33,342)	(69,083)
Dept 0221 - FIRE DEPT						
SUPPLIES						
28-0221-5322	7088 MEDICAL SUPPLIES-EMS Donation-1060	4,500	4,500	1,500		1,415
28-0221-5328	7087 EducationSuppl-FireSafetySchool-1066	9,500	9,500		1,266	1,741
28-0221-5328	7088 EMS-EDUCATION SUPPLIES-1060					400
28-0221-5329	7080 OPERATNG SUPPL-Fire Prevention-1045	2,500	2,500		1,171	477
28-0221-5329	7081 OPERATNG SUPPL-MiscFireDonation-1048	2,500	2,500	3,000		
Total		(19,000)	(19,000)	(4,500)	(2,437)	(4,033)
CAPITAL OUTLAY						
28-0221-5815	SHOP EQUIPMENT				3,820	
28-0221-5818	7082 SAFETY EQUIPT-FireSightForLife-1051	450	450			
28-0221-5818	7088 SAFETY EQUIPMENT-EMS-1060					3,005
Total		(450)	(450)		(3,820)	(3,005)
Total Fire		(19,450)	(19,450)	(4,500)	(6,257)	(7,038)
Dept 0411 - PUBLIC HEALTH						
SUPPLIES						
28-0411-5329	OPERATG SUPPLS-Health Donation-1049				465	588
Total Health					(465)	(588)
Dept 0551 - PARKS						
MISCELLANEOUS REVENUE						
28-0551-4747	9820 DONATN-KAYLA PLAYGRD-1047-FrklinWoods				2,165	1,246
Total					2,165	1,246
CAPITAL OUTLAY						
28-0551-5835	9820 Kayla'sPlaygrd-Equipmt&Supplies-1047				684	
Total					(684)	
CONTRACTUAL SERVICES						
28-0551-5247	9820 DATA & TELEPHONE CABLING-Kayla Plygrd					2,104
Total Parks					1,481	(858)
ESTIMATED REVENUES - FUND 28		11,000	11,000	30,500	41,217	51,616
APPROPRIATIONS - FUND 28		68,950	68,950	38,500	40,748	78,813
NET OF REVENUES/APPROPRIATIONS - FUND 28		(57,950)	(57,950)	(8,000)	469	(27,197)
BEGINNING FUND BALANCE		142,606	142,606	150,606	150,136	177,333
ENDING FUND BALANCE		84,656	84,656	142,606	150,605	150,136

**City of Franklin, WI
Grant Funds**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Fire Grants - Fund 20						
INTERGOVERNMENTAL						
20-0000-4143 7085	ACT 102-EQUIPMENT-1060				4,669	4,660
20-0000-4143 7092	Act102-Training-Block Grant-1067				2,382	
20-0000-4150	OTHER GRANTS	6,000		8,500	23,564	
	Total	6,000		8,500	30,615	4,660
	Total Revenues	6,000		8,500	30,615	4,660
Dept 0221 - FIRE DEPT						
SUPPLIES						
20-0221-5322 7085	ACT102-MedicalSupplies-1060				1,549	1,250
20-0221-5329 7085	ACT 102-Operating Supplies-1060	6,000	6,000	6,500	2,516	
	Total	(6,000)	(6,000)	(6,500)	(4,065)	(1,250)
CAPITAL OUTLAY						
20-0221-5818	SAFETY EQUIPMENT			2,000	15,595	
20-0221-5819	OTHER CAPITAL EQUIPMENT				6,662	
	Total			(2,000)	(22,257)	
	Total Appropriations	(6,000)	(6,000)	(8,500)	(26,322)	(1,250)
	ESTIMATED REVENUES - FUND 20	6,000		8,500	30,615	4,660
	APPROPRIATIONS - FUND 20	6,000	6,000	8,500	26,322	1,250
	Net Revenues (Expenditures)		(6,000)		4,293	3,410
	BEGINNING FUND BALANCE	22,572	22,572	22,572	18,279	14,869
	ENDING FUND BALANCE	22,572	16,572	22,572	22,572	18,279
Fund 21 - POLICE DEPT GRANT FUND						
INTERGOVERNMENTAL						
21-0000-4143	BLOCK GRANTS	25,000		3,000		5,000
	Total Revenues	25,000		3,000		5,000
Dept 0211 - POLICE DEPT						
CAPITAL OUTLAY						
21-0211-5819	OTHER CAPITAL EQUIPMENT	25,000		3,000		
	Total Appropriations	(25,000)		(3,000)		
SERVICES & CHARGES						
21-0211-5423	TRAINING EXP					5,000
	Total Appropriations					(5,000)
	ESTIMATED REVENUES - FUND 21	25,000		3,000		5,000
	APPROPRIATIONS - FUND 21	25,000		3,000		5,000
	Net Revenues (Expenditures)	0	0	0	0	0
	BEGINNING FUND BALANCE					
	ENDING FUND BALANCE	0	0	0	0	0

**City of Franklin, WI
Grant Funds**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Fund 26 - OTHER GRANTS						
INTERGOVERNMENTAL						
26-0000-4150	OTHER GRANTS			5,000	13,350	
				5,000	13,350	
	Total Revenues	0	0	5,000	13,350	0
	Dept 0231 - INSPECTION SERVICES					
CLAIMS, CONTRIB AND AWARDS						
26-0231-5701	GRANT				5,850	
					(5,850)	
	NET OF REVENUES/APPROPRIATIONS - 0231 - INSPECTION SERVICES				(5,850)	
	Dept 0331 - HIGHWAY					
CAPITAL OUTLAY						
26-0331-5821	TREES & LANDSCAPING			5,000	7,500	
				(5,000)	(7,500)	
	Total Appropriations	0	0	(5,000)	(7,500)	0
	ESTIMATED REVENUES - FUND 26			5,000	13,350	
	APPROPRIATIONS - FUND 26			5,000	13,350	
	Net Revenues (Expenditures)	0	0	0	0	0
	BEGINNING FUND BALANCE		315	315	315	315
	ENDING FUND BALANCE		315	315	315	315

**City of Franklin, WI
Health Grants - Fund 25**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Project 7001 - MISC OTHER GRANT PROGRAMS						
25-0000-4150 7001	OTHER GRANTS-Misc Other Grant Programs	4 500	4 500			
25-0411-5299 7001	SUNDRY CONTRACTORS-Misc Other Grant Prog	2,500	2 500			
25-0411-5329 7001	OPERATING SUPPLIES-Misc Other Grants	1 000	1 000			
25-0411-5347 7001	SAFETY COMPLIANCE				83	
25-0411-5425 7001	CONFERENCES & SCHOOLS-Misc Other Grants	1,000	1,000			
	Net Grant Revenue (Expenditure)	0	0	0	(83)	0
Project 7008 - AWY-Alliance for Wisconsin Youth						
25-0000-4799 7008	ALLIANCE FOR WI YOUTH			2,500		
25-0411-5313 7008	AWY-Alliance for WI Youth-PRINTING			2,500		
	Net Grant Revenue (Expenditure)	0	0	0	0	0
Project 7010 PREVENTION BLOCK GRANT-Bike Rodeo etc						
25-0000-4143 7010	BLOCK GRANTS-Prevention	4,400	4 400	4 500	4,446	4,466
25-0000-4781 7010	REFUNDS/REIMBURSEMENTS				1 200	800
25-0000-4799 7010	MISC REVENUE-Prevention Block Grant			400	1,084	1,615
	Total Revenue	4 400	4 400	4,900	6,730	6,881
25-0411-5299 7010	SUNDRY CONTRACTORS-Prevention Grant			200	1 210	1 531
25-0411-5312 7010	OFFICE SUPPLIES-Prevention Block Grant					166
25-0411-5313 7010	PRINTING-Prevention Block Grant			900	1 026	865
25-0411-5329 7010	OPERATING SUPPLIES-PreventionBlock Grant	3 800	3 800	3 800	4,343	4 220
25-0411-5425 7010	CONFERENCES-Prevention Block Grant	600	600		1 500	102
25-0411-5432 7010	MILEAGE-Prevention Block Grant					167
	Net Grant Revenue (Expenditure)	0	0	0	(1 349)	(170)
Project 7014 - FACT-FIGHT AGAINST CORP TOBACCO						
25-0000-4143 7014	BLOCK GRANT-FACT-FightAgainstCorpTobacco	3,500	3,500	3,500	3,500	3,500
25-0000-4799 7014	MISC REVENUE-FACT-FightAgainstCorpTobacco					100
	Total Revenue	3,500	3,500	3,500	3,500	3,600
25-0411-5299 7014	SUNDRY CONTRACTORS-FightAgainstCorpTobac			500	98	
25-0411-5311 7014	POSTAGE-FACT-FightAgainstCorpTobacco				14	17
25-0411-5312 7014	OFFICE SUPPLIES-FightAgainstCorpTobacco	500	500	100		101
25-0411-5329 7014	OPERATING SUPPLIES-FightAgainstCorpTobac	2,000	2,000	1 200	3,017	2 781
25-0411-5432 7014	MILEAGE					16
	Net Grant Revenue (Expenditure)	1 000	1 000	1 700	371	685
Project 7015 - WIHA-Healthy Living with Diabetes						
25-0000-4799 7015	WIHA-Diabetes-Revenue	2 080	2 080	1 300		
25-0411-5313 7015	WIHA-Diabetes-PRINTING	500	500	50		
25-0411-5329 7015	WIHA-Diabetes-OPERATING SUPPLIES	1 380	1 380	1 100		
25-0411-5432 7015	MILEAGE	200	200	150		
	Net Grant Revenue (Expenditure)	0	0	0	0	0
Project 7018 - WI WINS						
25-0000-4143 7018	BLOCK GRANTS-WI WINS	650	650	500	650	650
25-0411-5312 7018	OFFICE SUPPLIES-WI WINS Grant					99
25-0411-5329 7018	COMPLIANCE CHECK-WI WINS Grant	500	500	500	376	764
25-0411-5425 7018	CONFERENCES-WI Wins				77	
	Net Grant Revenue (Expenditure)	150	150	0	197	(213)
Project 7019 - CHILDHOOD LEAD POISON PREVENTION						
25-0000-4143 7019	BLOCKGRANT-ChildhoodLeadPoisonPrevention	1,200	1 200	600	1 197	1 197
25-0411-5425 7019	CONFERENCES-Childhood Lead Poison	200	200			
	Net Grant Revenue (Expenditure)	1 000	1,000	600	1 197	1 197
Project 7020 - MATERNAL-CHILD HEALTH						
25-0000-4143 7020	BLOCK GRANTS-MCH-Maternal Child Health	7 500	7 500	8,500	3,760	8,485
25-0411-5299 7020	SUNDRY CONTRACTORS-MCH-Maternal Child					500
25-0411-5311 7020	POSTAGE-MCH-Maternal Child Health	1 000	1 000	900	700	801
25-0411-5312 7020	OFFICE SUPPLIES-MCH-MaternalChild Health					11
25-0411-5313 7020	PRINTING-MCH-Maternal Child Health Grant	750	750	1 000	712	
25-0411-5329 7020	OPERATING SUPPLIES-Maternal Child Health	1 350	1 350	600	95	1 589
25-0411-5422 7020	SUBSCRIPTIONS-MCH-MaternalChildHealth			500	500	
25-0411-5425 7020	CONFERENCES-Maternal Child Health	400	400	500	810	122
25-0411-5813 7020	OFFICE EQUIPMENT					2,424
	Net Grant Revenue (Expenditure)	4,000	4 000	5,000	943	3,038

City of Franklin, WI
Health Grants - Fund 25

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Project 7024 - IMMUNIZATION ACTION PLAN						
25-0000-4143.7024	BLOCK GRANT-IAP-Immunization Action Plan	6,500	6,500	6,000	3,407	2,854
25-0411-5242.7024	EQUIPMENT MAINTENANCE - IAP-Immunization				384	495
25-0411-5299.7024	SUNDRY CONTRACTOR-IAP-Immunization Act				5,074	
25-0411-5311.7024	POSTAGE-IAP-Immunization Action Plan	700	700	750		
25-0411-5312.7024	OFFICE SUPPLIES-IAP-Immunization Action			300		1,739
25-0411-5313.7024	PRINTING-IAP-Immunization Action Plan Grt	500	500	250		155
25-0411-5329.7024	OPERATING SUPPLIES-ImmunizatnActionPlan	1,300	1,300	200		140
25-0411-5425.7024	CONFERENCES-IAP-Immunizatn Action Plan			200	10	10
25-0411-5813.7024	OFFICE EQUIPMENT					4,800
	Net Grant Revenue (Expenditure)	4,000	4,000	4,300	(2,061)	(4,485)
Project 7026 - ADULT HEALTH & WELLNESS						
25-0000-4799.7026	MISC REVENUE-AH&W-AdultHealth&Wellness			4,800	5,925	5,750
25-0411-5299.7026	SUNDRY CONTRACTORS-AH&W-Adult Health				1,377	1,354
25-0411-5311.7026	POSTAGE-AH&W-Adult Health & Wellness			2,500	2,074	1,253
25-0411-5313.7026	PRINTING-AH&W-Adult Health & Wellness			2,000	950	2,206
25-0411-5329.7026	OPERATING SUPPLIES-Adult Health Wellness			200	898	704
25-0411-5425.7026	CONFERENCES-Adult Health Wellness			100	175	
	Net Grant Revenue (Expenditure)	0	0	0	451	233
Project 7027 - SENIOR FALL PREVENTION-SW INTERFAITH						
25-0000-4799.7027	MISC REVENUE-Senior Fall Prevention				180	80
25-0411-5312.7027	OFFICE SUPPLIES-Senior Fall Prevention				15	
25-0411-5329.7027	OPERATING SUPPLIES-Senior Fall Preventn				188	166
	Net Grant Revenue (Expenditure)	0	0	0	(23)	(86)
Project 7028 - Bioterrorism						
25-0411-5322.7028	MEDICAL SUPPLIES-Bioterrorism Grant	(65,000)				
Project 7029 - COMMUNITY INTERVENTION						
25-0000-4143.7029	BLOCK GRANTS-Community Intervention					2,853
Project 7032 - SAMHSA-SUBSTANCE ABUSE MENTAL HEALTH						
25-0000-4799.7032	MISC REVENUE-SAMHSA-SubstanceAbuseMental			750		
25-0411-5299.7032	SUNDRY CONTRACTOR-SAMHSA-Substance Abuse					400
25-0411-5313.7032	PRINTING-SAMHSA-Substance Abuse Mental					48
25-0411-5329.7032	OPERATING SUPPLIES-SAMHSA-SubstanceAbuse					14
	Net Grant Revenue (Expenditure)	0	0	750	0	(462)
Project 7033 - CITIES READINESS INITIATIVE						
25-0000-4143.7033	BLOCKGRANT-CRI-CitiesReadinessInitiative	9,500	9,500	9,000	4,313	21,861
25-0411-5312.7033	OFFICE SUPPLIES-CitiesReadinessInitiativ				15	
25-0411-5313.7033	PRINTING-Cities Readiness Initiative Grt	1,000	1,000	1,500		
25-0411-5329.7033	OPERATING SUPPLIES-Cities Readiness Init	1,000	1,000			
	Net Grant Revenue (Expenditure)	7,500	7,500	7,500	4,298	21,861
Project 7034 - PUBLIC HEALTH EMERGENCY PREP						
25-0000-4143.7034	BLOCK GRANTS-PHEP-PublicHealthEmergency	39,500	39,500	49,100	19,674	52,935
25-0411-5299.7034	SUNDRY CONTRACTORS-PHEP-Pandemic Prep	2,000	2,000	10,000	10,850	4,673
25-0411-5311.7034	POSTAGE-PHEP-PublicHealthEmergencyPrep				200	1,113
25-0411-5312.7034	OFFICE SUPPLIES-PHEP-PublicHealthEmergency				259	220
25-0411-5313.7034	PRINTING-PHEP-Public Health Emergency					86
25-0411-5329.7034	OPERATING SUPPLIES-PublicHealthEmergency	8,000	8,000	1,900	1,330	
25-0411-5410.7034	DATA COMMUNICATION SERVICE-PHEP	6,400	6,400	6,400	6,400	6,400
25-0411-5415.7034	TELEPHONE-PHEP-PublicHealthEmergencyPrep	700	700	300	371	878
25-0411-5425.7034	CONFERENCES-Public Health Emergency	2,000	2,000	500		
25-0411-5432.7034	MILEAGE-PHEP-PublicHealthEmergencyPrep	400	400			
25-0411-5812.7034	FURNITURE/FIXTURES-PHEP-PublHealthEmerg			10,000		
	Net Grant Revenue (Expenditure)	20,000	20,000	20,000	264	39,565
Project 7037 - CDBG SENIORS						
25-0000-4143.7037	BLOCK GRANTS-Seniors-CDBG	5,000	5,000	5,000	5,000	5,000
25-0411-5299.7037	SUNDRY CONTRACTORS				150	100
25-0411-5311.7037	POSTAGE-Seniors-CDBG	500	500	1,500		1,197
25-0411-5312.7037	OFFICE SUPPLIES					60
25-0411-5313.7037	PRINTING-CDBG Seniors	1,000	1,000		1,041	861
25-0411-5329.7037	OPERATING SUPPLIES-Seniors-CDBG	3,500	3,500	3,500	1,062	24
25-0411-5425.7037	CONFERENCES & SCHOOLS CDBG				344	
	Net Grant Revenue (Expenditure)	0	0	0	2,403	2,758

**City of Franklin, WI
Health Grants - Fund 25**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Project 7038 - FAPSU-VOLITION-DRUG-FREE COMMUNITIES						
25-0000-4143.7038	GRANT REV-DRUG-FREE COMM SUPP PROG	137 500	137 500	135 000	148,874	111 103
25-0000-4781.7038	DRUG-FREE COMMNTY-REFUNDS/REIMBURSEMENTS				3,910	400
25-0000-4799.7038	MISC REVENUE-DrugFreeCommunity			1,800	2,234	
	Total Revenue	137 500	137 500	136 800	155,018	111 503
25-0411-5111.7038	SALARIES-FT	53,043	53 043	54,500	54,217	42 855
25-0411-5113.7038	SALARIES-PT					5 564
25-0411-5117.7038	SALARIES-OT				0	0
25-0411-5134.7038	HOLIDAY PAY	3,286	3,286	3,200	2,859	2 371
25-0411-5135.7038	VACATION PAY - DRUG FREE	4,694	4 694	2,300	2 085	1,238
25-0411-5151.7038	FICA	4,668	4 668	4,600	4,387	3 872
25-0411-5152.7038	RETIREMENT	4 119	4,119	3,000	2 979	1 665
25-0411-5153.7038	RETIREE-DRUG-FREE COMM SUPP PROG	311	311	300	283	181
25-0411-5154.7038	GROUP HEALTH & DENTAL	18,379	20,460	19 000	9 663	6 379
25-0411-5155.7038	LIFE INSURANCE	287	287	300	262	210
25-0411-5156.7038	WC INSURANCE	2 337	2,337	2,100	106	2 579
25-0411-5162.7038	EMPLOYER HSA CONTRIBUTION		1 500	1 500		
25-0411-5199.7038	ALLOCATED PAYROLL COST	0				
25-0411-5219.7038	OTH PROF SERV DRUG-FREE COMM SUPP PR	12 000	12,000	14,000		
25-0411-5299.7038	SUNDRY CONTRACTORS-DRUG-FREE COMM S	10,000	10,000	8,000	15 691	16 203
25-0411-5311.7038	POSTAGE-DRUG-FREE COMM SUPP					59
25-0411-5312.7038	OFFICE SUPP-DRUG-FREE COMM SUPP PROG	3,000	3,000	1 000	2,890	951
25-0411-5313.7038	PRINTING-DRUG-FREE COMM SUPP PROG	6,000	6 000	5 000	3,861	2,679
25-0411-5329.7038	OPERATING SUPPLIES-DRUG-FREE COMM SUP	6,000	6,000	6 000	21 653	9 252
25-0411-5422.7038	SUBSCRIPTIONS-DRUG-FREE COMM SUPP					216
25-0411-5424.7038	MEMBERSHIPS/DUES-DRUG-FREE COMM SUPP				500	1 520
25-0411-5425.7038	CONFERENCES-Drug-Free Commty Supprt	14,000	14 000	12 000	12,822	13,688
25-0411-5432.7038	MILEAGE-DRUG-FREE COMM SUPP	600	600		762	1,156
	Net Grant Revenue (Expenditure)	(5 224)	(8 805)	0	19 998	(1 135)
Project 7039 - COMMUNICABLE DISEASE PREVENTION						
25-0000-4143.7039	BLOCK GRANTS-Communicable Disease	4 000	4 000	2 400	4,100	
25-0411-5328.7039	EDUCATION SUPPLIES-Communicable Disease	500	500			
25-0411-5329.7039	OPERATING SUPPLIES-Communicable Disease	3,500	3,500	2,400		
	Net Grant Revenue (Expenditure)	0	0	0	4 100	0

This page left intentionally blank.

CAPITAL PROJECTS FUNDS

The capital budgets were requested from the departments in July with a due date in August. Amounts are assumed to be purchased during the year budgeted.

Capital Outlay Fund – This fund is the primary fund used to account for new departmental capital outlays. These expenditures are funded by the tax levy and landfill siting revenues and are under the direction of the department supervisor.

Equipment Replacement Fund - This fund is used to account for the rolling stock replacement program, which accumulates annual funding (from property taxes) for the replacement of vehicles and similar equipment in lieu of using borrowed monies. Funding is provided by tax levy, landfill siting revenues and proceeds from sales of retired equipment.

Street Improvement Fund - This fund is used to account for the activities of the local road improvement program. Funding is provided by the tax levy and landfill siting revenues and an every other year local road improvement grant from the State.

Capital Improvement Fund - This fund is used to account for land acquisitions, building projects and all public works projects. The Fund is funded by landfill siting revenues and with borrowed money or funding from some source other than the tax levy.

Development Fund – This fund tracks Impact fees imposed on new land developed. These fees help finance infrastructure improvements required to service the new development in the City.

Utility Development Fund – this fund captures the water and sanitary sewer connection fees and Special Assessments. The resources are then used to fund infrastructure projects as they occur.

The Debt Service Fund supports the Capital Project Funds

Debt Service Fund - This fund is used to account for general obligation debt issued by the City to support the capital construction projects undertaken. Funding comes from tax levy, Special assessments, and Impact fees.

This page left intentionally blank.

CAPITAL OUTLAY FUND (41)

CITY OF FRANKLIN, WI

The Capital Outlay Fund provides the resources and expenditures related to general capital assets purchases on an annual basis. Several other Capital Funds are used to track activity related to specific asset types, such as replacement of more capital intensive equipment (generally vehicles of some type), street improvements and major capital items related to infrastructure or buildings. Resources to the Capital Outlay Fund include tax levy, landfill siting revenues, investment earnings and sales of equipment that is retired. The Capital Outlay Fund will capture the initial purchase of equipment that may become part of the Equipment Replacement Fund, as well as the replacement of equipment that has served its useful life.

The projected 2020 tax levy of \$295,700 was decreased \$157,100 (34.7%) from 2019. Total revenues from the tax levy and landfill siting revenues in 2020 are \$818,400 compared to the budgeted \$805,800 in 2019.

For 2020 departments requested \$1,902,160. The adopted totals \$989,350. There is a \$60,000 contingency included in that total. The largest 2020 recommended expenditures are \$193,500 for three police vehicles, and \$50,000 for replacing police radios and \$45,000 for replacing a Highway pickup truck. The recommended amounts address the priorities from the department heads.

The yearly amount to be funded for Capital Outlay requests is based on the requests of the departments and available resources. It is the expectation that the amount of the purchases and therefore the total resources will be approximately the same amount from year to year, although the items purchased will change from year to year. The goal in this fund is to increase the tax levy by the amount of new growth in the City, and that this growth will accommodate the growth in expenditures.

The State imposed levy limits related to net new construction have not kept pace with requests in this fund over the past few years. With the expansion of the landfill in 2019, additional landfill siting revenues are available to fund equipment needs. Landfill siting revenues have increased from \$67,000 in 2015 to \$483,900 in 2020. Either a new resource or increased efficiency of capital equipment will be needed to meet the needs of City operations.

New equipment requests must be made as part of the Capital Outlay Fund and are not eligible in the Equipment Revolving Fund. The Equipment Replacement Fund provides for replacement of certain major equipment (greater than \$20,000 individually).

**City Of Franklin WI
Capital Outlay Request by Dept
2020 by Dept**

Where no priorities are listed, none provided by requester

Dept - Prior Year Adopted Budget	Priority	Revised Requested	Adopted
Elections - 142			
Electronic Poll Books	1	34,500	34,500
Total Elections - 142		34,500	34,500
Information Services Dept			
Emergency Replacements	1	8,000	8,000
Community Development Enterprise Resource Program - migration	1	-	0
Memory Upgrade for VMWare Servers	2	11,200	11,200
Voice over Internet Phones (VoIP) for Remote Offices	3	9,500	6,600
Veeam Backup Servers (new)	4	17,750	17,750
Fireproof Vertical 2 Drawer File Cabinet	5	2,400	2,400
GPS Time Server	6	8,000	0
Laptop - new	7	2,600	0
Website Redevelopment	8	20,000	20,000
Total Information Services Dept - 144 -		79,450	65,950
Administration Dept			
Laptop - new - HR Coordinator - replacement	1	2,000	2,000
Laptop - new - Dir of Admin - replacement	2	2,000	2,000
Administration Dept - 147 -		4,000	4,000
Finance Dept			
Standup Desk for one clerk	2	600	600
Report Printer - replacement	1	1,500	1,500
(2) 28" Desktop monitors	3	400	400
Total Finance Dept - 151 -		2,500	2,500
Assesor Dept			
Replace office chairs/desk	1	750	600
Total Assesor Dept - 154		750	600
Municipal Buildings Dept			
(58) Conference room chairs - replacement	5	19,000	9,500
Snow removal tractor - replacement	1	30,000	30,000
Capeting - replacement - Engineering	2	28,000	-
Landscaping - City Hall	4	30,000	30,000
Exterior sign - with Digital LED message - City Hall - replacement	3	50,000	50,000
City Hall Lobby Historical Gallery - new		2,500	5,000
Total Municipal Buildings Dept - 181		159,500	124,500
Total General Government		280,700	232,050

City Of Franklin WI
Capital Outlay Request by Dept
2020 by Dept

Where no priorities are listed, none provided by requester

Dept - Prior Year Adopted Budget	Priority	Revised Requested	Adopted
Police Dept Dept- 211			
(4) Squad cars - replacement	1	258,000	193,500
(4) Tactical Body armor - replacement	2	16,890	16,890
(17) Portable radios - replacement	3	81,100	50,000
Portable Radio Batteries - replacement (60 batteries - 144 total inventory)	4	6,350	6,350
(3) Taser X2 units - replacement	5	5,520	5,520
Uninterruptible Power System - replacement	6	26,000	-
(4) Patrol PC Squad Computers - replacement	8	18,000	13,500
(4) Wireless Squad Modems - replacement	9	5,200	-
Sundry Computer Parts - replacements	10	7,000	-
Digital Voice Logging System - Upgrade	11	6,800	-
(3) Squad Radars - replacement	12	6,100	6,100
(3) Squad Video System - new	13	17,760	17,760
(2) Speed Display signs - new	14	9,340	4,670
(12) SWAT Rifles - replacement	15	31,560	-
(1) Evidence Camera w/accessories - (replacement)	16	2,645	2,645
(1) 2 Camera Automatic License Plate Reader - new	17	14,860	-
(4) Automatic License Plate Reader - replacement	18	10,245	10,245
Multi Shot Less Lethal Launcher (new)	19	3,130	-
SWAT team Tactical commjuncations & Ballistic Helmets (replacement)	20	19,265	-
(1) Automated External Defibrillator - new - Police Station	21	1,470	1,470
(2) Pursuit Management Technology System - new	23	11,665	-
(8) Chairs - replacement	24	3,200	3,200
(2) Water Heaters - replacement	26	25,000	25,000
(7) Automated External Defibrillator - new	27	8,310	-
Field Training Software - new	29	7,800	-
Air Conditioner (Server room - replacement)		24,000	24,000
(55) Video Surveillance System Cameras - replacement		105,000	-
Total Police Dept - 211 -		732,210	380,850
Fire Dept - 221			
(10 sets) Structural Turnout Gear	1	25,000	25,000
(1) Auto-loading cot machanism	2	26,850	26,850
Engine 113 LED Lighting upgrade	3	7,400	7,400
Passport style helmet shields	4	4,000	4,000
Personal Floatation Devices	5	2,500	2,500
Misc Replacement - appliances & furniture	6	3,000	-
Wildland Interface firefighting equipment	7	2,500	-
Garage Roof Replacement - Station #3		2,500	-
Entry sidewalk mudjacking		3,000	-
Total Fire Dept - 2014-		76,750	65,750

**City Of Franklin WI
Capital Outlay Request by Dept
2020 by Dept**

Where no priorities are listed, none provided by requester

Dept - Prior Year Adopted Budget	Priority	Revised Requested	Adopted
Building Inspection Dept			
Chair replacement	1	1,000	1,000
Mobile Notebooks (7) - new	2	10,500	-
Total Building Inspection Dept - 231-		11,500	1,000
Total Public Safety		820,460	447,600
Engineering			
Misc Furniture		1,000	1,000
Survey Data Collector - replacement		7,000	7,000
PDF reader - replacement		300	-
Total Engineering Dept - 321 -		8,300	8,000
Highway Dept			
3/4 ton Pick-up trucks - replacement	1	45,000	45,000
3/4 ton Pick-up trucks - replacement	2	45,000	-
(1) Track Skid Steer - new	3	69,000	-
(1) Trailer mounted message sign board	4	19,000	-
Mobile message sign board(s) - Subject to Council approval	4		29,000
Furnace & Air conditioning unit - replacement	5	29,000	29,000
(2) Snowblower attachments - replacement	6	15,000	7,500
(2) Stainless Steel V-Box Salt Spreaders - replacement	7	49,000	24,500
Parking Lot replacement	8	65,000	-
(2) laptop computers - replacements	9	4,100	2,000
(1) tablet computer - new	10	1,700	-
Sky Lights/Garage Door Openers - replacement - partial work	11	30,000	-
(57) Street Trees - new	12	10,000	10,000
(2) Trailer mounted solar arrow board - replacement	13	16,000	-
Blade Sharpener - replacement	14	4,000	4,000
Chain saw sharpener - replacement	15	2,800	2,800
(1) Floor scrubber - replacement	16	15,000	-
(1) pull behind granular fertilizer spreader - New/replacement	17	1,000	1,000
Total Highway Dept - 331 -		420,600	154,800
Street Lighting - 351			
Total Public Works		428,900	162,800
Health & Human Services			
(1) mini refrigerator - holding for lab specimens	1	200	0
Radio - hand held - Updates	2	1,000	0
Laptop computer - replacement	3	900	900
Public Health Dept - 411 -		2,100	900
Total Health & Human Services		2,100	900

**City Of Franklin WI
Capital Outlay Request by Dept
2020 by Dept**

Where no priorities are listed, none provided by requester

Dept - Prior Year Adopted Budget	Priority	Revised Requested	Adopted
Culture & Recreation			
Parks Dept			
Misc replacement/new Park Equipment	1	39,000	0
Trees & landscaping	2	4,000	0
(2) tennis courts - replace	1	125,000	0
(1) 36" lazer Mower - new	1	35,000	0
(2) Landscape Trailers - replacements	1	11,000	11,000
Ken Windl Pavilion repairs		65,000	65,000
Lake Ernie aeration system		77,500	
Total Parks Dept - 551		356,500	76,000
Total Culture & Recreation		356,500	76,000
Conservation & Development			
Planning Dept			
High Density Mobile Filing System - 3 units - replace fixed filing cabinets Scan technology & electronic storage for documents	1	10,000	10,000
Total Planning Dept- 621 -		10,000	10,000
Total Conservation & Development		10,000	10,000
Contingency		325,000	60,000
Total Capital Outlay		2,223,660	989,350
Resources		1,068,400	818,400
Net Rev (expenditures)		(1,155,260)	(170,950)
Forecasted Beginning Fund Balance		225,575	225,575
Ending Fund Balance		(929,685)	54,625

L:\41803 VOL1 Finance\BUDGET\2020 Budget\Working Files\Capital\[Capital Outlay Requests.xlsx]2019 Requests

**City of Franklin, WI
Capital Outlay - Fund 41**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0000 - GENERAL						
REAL ESTATE TAXES						
41-0000-4011	GENERAL PROPERTY TAX	295,700	459,600	452,800	450,500	444,300
INTERGOVERNMENTAL						
41-0000-4157	OTHER POLICE GRANTS	6,000	6,000	5,000	5,120	7,849
CHARGES FOR SERVICES						
41-0000-4493	LANDFILL SITING REVENUE	483,900	320,000	317,000	147,000	148,000
INVESTMENT EARNINGS						
41-0000-4711	INTEREST ON INVESTMENTS	7,800	7,800	10,000	9,505	5,043
41-0000-4713	INVESTMENT GAINS/LOSSES				(417)	(611)
	Total	7,800	7,800	10,000	9,088	4,432
MISCELLANEOUS REVENUE						
41-0000-4751	PROPERTY SALE	25,000	25,000	15,000	22,548	53,674
41-0000-4781	REFUNDS/REIMBURSEMENTS				323	
41-0000-4799	MISCELLANEOUS REVENUE					401
	Total	25,000	25,000	15,000	22,871	54,075
FUND TRANSFERS						
41-0000-4830	TRANSFERS FROM OTHER FUNDS		250,000		101,000	33,138
INTEREST						
41-0000-5621	INTEREST - KANSAS ST BANK					353
	Total Revenues	818,400	1,068,400	799,800	735,579	691,441
Dept 0141 - CITY CLERK						
CAPITAL OUTLAY						
41-0141-5813	OFFICE EQUIPMENT				225	479
41-0141-5841	COMPUTER EQUIPMENT				2,643	252
41-0141-5843	SOFTWARE				1,205	
	Total				(4,073)	(731)
Dept 0142 - ELECTIONS						
CAPITAL OUTLAY						
41-0142-5841	COMPUTER EQUIPMENT	34,500	34,500	24,500		
	Total	(34,500)	(34,500)	(24,500)		
Dept 0144 - INFORMATION SERVICES						
CAPITAL OUTLAY						
41-0144-5819	OTHER CAPITAL EQUIPMENT				15,300	
41-0144-5841	COMPUTER EQUIPMENT	45,950	284,450	98,000	16,134	16,073
41-0144-5843	SOFTWARE	20,000	20,000		29,016	77,657
	Total	(65,950)	(304,450)	(98,000)	(60,450)	(93,730)
Dept 0147 - ADMINISTRATION						
CAPITAL OUTLAY						
41-0147-5841	COMPUTER EQUIPMENT	4,000	4,000	1,020	2,036	
41-0147-5843	SOFTWARE				964	
	Total	(4,000)	(4,000)	(1,020)	(3,000)	
Dept 0151 - FINANCE						
CAPITAL OUTLAY						
41-0151-5812	FURNITURE/FIXTURES	600	600			670
41-0151-5813	OFFICE EQUIPMENT					3,256
41-0151-5841	COMPUTER EQUIPMENT	1,900	1,900	1,500	3,563	
41-0151-5843	SOFTWARE				1,687	21,630
	Total	(2,500)	(2,500)	(1,500)	(5,250)	(25,556)
Dept 0154 - CITY ASSESSORS						
CAPITAL OUTLAY						
41-0154-5813	OFFICE EQUIPMENT	600	750			
41-0154-5841	COMPUTER EQUIPMENT			1,020	1,018	
41-0154-5843	SOFTWARE				482	
	Total	(600)	(750)	(1,020)	(1,500)	

**City of Franklin, WI
Capital Outlay - Fund 41**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0181 - MUNICIPAL BUILDINGS						
CAPITAL OUTLAY						
41-0181-5812	FURNITURE/FIXTURES	14,500	21,500			
41-0181-5815	SHOP EQUIPMENT				700	
41-0181-5819	OTHER CAPITAL EQUIPMENT	30,000	30,000	32,000	57,835	
41-0181-5822	BUILDING IMPROVEMENTS	80,000	108,000			18,965
41-0181-5841	COMPUTER EQUIPMENT			510		
	Total	(124,500)	(159,500)	(32,510)	(58,535)	(18,965)
CONTINGENCY						
41-0181-5499	UNRESTRICTED			75,000		
	Total			(75,000)		
Dept 0199 - CONTINGENCY						
CONTINGENCY						
41-0199-5110	RESTRICTED CONTINGENCY		250,000			
41-0199-5499	CONTINGENCY	60,000	75,000	114,000		
	Total	(60,000)	(325,000)	(114,000)		
Dept 0211 - POLICE DEPT						
CAPITAL OUTLAY						
41-0211-5811	AUTO EQUIPMENT	193,500	258,000	255,000	243,589	240,585
41-0211-5818	SAFETY EQUIPMENT			33,100		
41-0211-5819	OTHER CAPITAL EQUIPMENT	173,850	274,410	55,600	44,183	56,155
41-0211-5841	COMPUTER EQUIPMENT	13,500	56,200	39,300	72,971	51,122
41-0211-5843	SOFTWARE		14,600		2,169	
	Total	(380,850)	(603,210)	(383,000)	(362,912)	(347,862)
CONTINGENCY						
41-0211-5499	UNRESTRICTED			79,000		
	Total			(79,000)		
	Total Police	(380,850)	(603,210)	(462,000)	(362,912)	(347,862)
Dept 0221 - FIRE DEPT						
CAPITAL OUTLAY						
41-0221-5812	FURNITURE/FIXTURES		3,000	3,000	2,531	1,936
41-0221-5815	SHOP EQUIPMENT	30,850	30,850	6,100	12,000	11,252
41-0221-5818	SAFETY EQUIPMENT	34,900	37,400	53,000	38,877	49,245
41-0221-5822	BUILDING IMPROVEMENTS		5,500	26,000		21,040
41-0221-5841	COMPUTER EQUIPMENT			5,600	16,222	13,438
41-0221-5843	SOFTWARE				2,651	
	Total	(65,750)	(76,750)	(93,700)	(72,281)	(96,911)
Dept 0231 - INSPECTION SERVICES						
CAPITAL OUTLAY						
41-0231-5813	OFFICE EQUIPMENT	1,000	1,000			
41-0231-5841	COMPUTER EQUIPMENT		10,500	1,800	2,056	619
41-0231-5843	SOFTWARE				723	990
	Total	(1,000)	(11,500)	(1,800)	(2,779)	(1,609)
Dept 0321 - ENGINEERING						
CAPITAL OUTLAY						
41-0321-5812	FURNITURE/FIXTURES	1,000	1,000			495
41-0321-5819	OTHER CAPITAL EQUIPMENT	7,000	7,000	24,000		
41-0321-5841	COMPUTER EQUIPMENT			1,020	9,763	
41-0321-5843	SOFTWARE		300		1,687	
	Total	(8,000)	(8,300)	(25,020)	(11,450)	(495)

City of Franklin, WI
Capital Outlay - Fund 41

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0331 - HIGHWAY						
CAPITAL OUTLAY						
41-0331-5811	AUTO EQUIPMENT	45,000	159,000			10,040
41-0331-5814	NONMOTORIZED EQUIPMENT	91,000	144,000		26,685	
41-0331-5815	SHOP EQUIPMENT	6,800	6,800	8,000	15,728	
41-0331-5819	OTHER CAPITAL EQUIPMENT			17,000	3,118	162
41-0331-5821	TREES & LANDSCAPING	10,000	10,000	5,000	5,144	32,000
41-0331-5822	BLDG CONSTRUCTION/IMPROVEMTS		85,000			
41-0331-5841	COMPUTER EQUIPMENT	2,000	5,800		4,747	599
41-0331-5843	SOFTWARE				964	
	Total	(154,800)	(410,600)	(30,000)	(56,386)	(42,801)
CONTINGENCY						
41-0331-5499	UNRESTRICTED CONTINGENCY			11,000		
	Total			(11,000)		
	Total Highway	(154,800)	(410,600)	(41,000)	(56,386)	(42,801)
Dept 0411 - PUBLIC HEALTH						
CAPITAL OUTLAY						
41-0411-5819	OTHER CAPITAL EQUIPMENT		1,200			
41-0411-5841	COMPUTER EQUIPMENT	900	900	1,000	3,563	
41-0411-5843	SOFTWARE				1,687	
	Total	(900)	(2,100)	(1,000)	(5,250)	
Dept 0551 - PARKS						
CAPITAL OUTLAY						
41-0551-5821	TREES & LANDSCAPING		18,000	9,800	980	968
41-0551-5822	BUILDING IMPROVEMENTS	65,000				
41-0551-5832	PARK IMPROVMENTS-DEVELOPMENT		125,000			
41-0551-5835	PARK EQUIPMENT & SUPPLIES	11,000	46,000		9,228	19,128
	Total	(76,000)	(189,000)	(9,800)	(10,208)	(20,096)
CONTINGENCY						
41-0551-5499	UNRESTRICTED CONTINGENCY			2,000		
	Total			(2,000)		
	Total Parks	(76,000)	(189,000)	(11,800)	(10,208)	(20,096)
Dept 0621 - PLANNING						
CAPITAL OUTLAY						
41-0621-5813	OFFICE EQUIPMENT	10,000	10,000	1,000		1,019
41-0621-5841	COMPUTER EQUIPMENT			500	1,018	599
41-0621-5843	SOFTWARE				482	
	Total	(10,000)	(10,000)	(1,500)	(1,500)	(1,618)
Dept 0998 - OTHER FINANCING USES/TRSFERS						
TRANSFERS OUT						
41-0998-5589	TRANSFER TO OTHER FUNDS				8,000	26,950
	Total				(8,000)	(26,950)
ESTIMATED REVENUES - FUND 41		818,400	1,068,400	799,800	735,579	691,794
APPROPRIATIONS - FUND 41		989,350	2,142,160	985,370	663,574	677,677
NET OF REVENUES/APPROPRIATIONS - FUND 41		(170,950)	(1,073,760)	(185,570)	72,005	14,117
BEGINNING FUND BALANCE		239,473	239,473	425,043	353,040	338,922
ENDING FUND BALANCE		68,523	(834,287)	239,473	425,045	353,039

EQUIPMENT REPLACEMENT (FUND 42)

CITY OF FRANKLIN, WI

The Equipment Replacement Fund, established in 1996, provides resources for the replacement of rolling stock and similar equipment. Resources are a portion of the landfill siting fees, sale proceeds of retired rolling stock and investment earnings on fund balance. A minimum purchase amount (\$20,000) and minimum life (seven years) are required for assets to be replaced from this fund. Expenditures for vehicle replacements fluctuate on an annual basis, depending on the need and condition of equipment scheduled for replacement.

In 2019, additional landfill siting revenues related to an expansion of the landfill license with the WI Dept of Natural Resources boosted revenues \$200,000. With that added revenue, the tax levy was reduced by \$175,000. In 2020, the tax levy was replaced by added landfill siting revenues.

The 2020 adopted expenditures of \$ \$850,000 exceed resources of \$771,500 as the City is entering a period of increased replacements. Actual replacements have trailed scheduled replacements the last several years. The backlog of un-replaced equipment has increased. The scheduled replacements over the next six years are:

2020	\$2,142,237		2023	\$289,906
2021	\$667,858		2024	\$343,238
2022	\$1,907,190		2025	\$596,561

A major grant for the Self Contained Breathing Apparatus was awarded in early November, 2019. Those resources would be credited to this fund.

Department Heads use the replacement schedule as a guide when requesting equipment. The \$2.1 million scheduled for replacement in 2020 is \$400,000 less than what was expected.

A goal of the program is to keep a relatively constant annual tax levy increased by the growth realized in the City. Increases in landfill siting revenues will also be needed to keep funding levels required to meet all the replacements as required. The 2020 budget has no tax levy in this fund, \$677,600 of landfill siting revenue and \$93,900 of other revenue for a total of \$771,500. Since 2015, landfill siting revenues have risen significantly, with this revenue source rising to \$677,600 from \$100,000 in 2015.

In 2015, the Common Council added the following assets to the fund, Public Safety Portable & Mobil radios, Self Contained Breathing Apparatus (SCBA) and Police records management software. These assets had a collected value of \$1,035,000. The SCBA equipment replacement was included in the 2019 Budget as the SCBA certification expires the end of the year.

Caution and planning needs to be exercised when additional equipment is added to the fund since these additions will impact future funding needs.

The fund balance at the end of 2019 is expected to be 13% of the replacement cost of the assets in the program. The forecasted fund balance over the next six years projects the fund balance to

City of Franklin, WI
 Equipment Replacement Fund 2020 Budget

be exhausted by 2022. As this ratio shrinks below 12%, additional resources are needed to fully fund it. The replacement cost is estimated using recent acquisition costs plus an inflation factor. Costs of vehicles replaced to date under the program have been higher than the estimated replacement cost. The yearly amount to be funded was to be based on the annual depreciation cost for the equipment in place and used by the City.

2020 revenues represent only 75% of the resources required to be fully funded. An additional \$167,000 would be needed to provide the recommended resources for this fund.

**Equipment Replacement Fund
 2020 Replacements**

Equipment Requested and Recommended:

	Requested	Recommended
Fire – Ambulance	241,000	241,000
Highway – tandem axle Dump Truck with snowplow	240,000	240,000
Highway – Pick up/SUV 4 wheel drive	47,000	47,000
Highway – One ton 4x4 with Dump & Plow	93,000	93,000
Highway – Hydraulic Excavator	197,000	197,000,
Highway – Portable Diesel Air Compressor	32,000	32,000
Highway - Heavy Duty Dump Truck with snowplow	450,000	
Highway - Joint/Crack Sealer	64,000	
Highway – Skid Steer Milling Cold Planer attachment	22,000	
Highway – Brush Chipper	95,000	
Highway – 55’ Aerial Bucket Truck with Crane	250,000	
Total	1,730,000	850,000

**City of Franklin, WI
Equipment Replacement - Fund 42**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0000 - GENERAL						
REAL ESTATE TAXES						
42-0000-4011	GENERAL PROPERTY TAX		177,600	175,000	350,000	348,300
CHARGES FOR SERVICES						
42-0000-4493	LANDFILL OPERATN-2ND SITING	677,600	500,000	500,000	200,000	200,000
INVESTMENT EARNINGS						
42-0000-4711	INTEREST ON INVESTMENTS	37,400	37,400	50,000	43,141	27,919
42-0000-4713	INVESTMENT GAINS/LOSSES			20,000	(4,769)	(8,904)
	Total	37,400	37,400	70,000	38,372	19,015
MISCELLANEOUS REVENUE						
42-0000-4751	PROPERTY SALE	56,500	30,000	30,000	59,104	28,201
42-0000-4781	REFUNDS/REIMBURSEMENTS					750
	Total	56,500	30,000	30,000	59,104	28,951
FUND TRANSFERS						
42-0000-4830	TRANSFERS FROM OTHER FUNDS				8,000	
	Total Revenues	771,500	745,000	775,000	655,476	596,266
Dept 0211 - POLICE DEPT						
CAPITAL OUTLAY						
42-0211-5811	AUTO EQUIPMENT				52,670	
NET OF REVENUES/APPROPRIATIONS - CAPITAL OUTLAY					(52,670)	
Dept 0221 - FIRE DEPT						
CAPITAL OUTLAY						
42-0221-5811	AUTO EQUIPMENT			633,000		
42-0221-5817	AMBULANCE	241,000	241,000			187,806
42-0221-5818	SAFETY EQUIPMENT			331,000	38,360	
NET OF REVENUES/APPROPRIATIONS - CAPITAL OUTLAY					(38,360)	(187,806)
Dept 0231 - INSPECTION SERVICES						
CAPITAL OUTLAY						
42-0231-5811	AUTO EQUIPMENT					49,777
NET OF REVENUES/APPROPRIATIONS - CAPITAL OUTLAY						(49,777)
NET OF REVENUES/APPROPRIATIONS - 0231 - INSPECTION SERVICES						(49,777)
Dept 0331 - HIGHWAY						
CAPITAL OUTLAY						
42-0331-5811	AUTO EQUIPMENT	609,000	1,490,000	190,000	230,567	417,871
NET OF REVENUES/APPROPRIATIONS - CAPITAL OUTLAY					(230,567)	(417,871)
ESTIMATED REVENUES - FUND 42		771,500	745,000	775,000	655,476	596,266
APPROPRIATIONS - FUND 42		850,000	1,731,000	1,154,000	321,597	655,454
NET OF REVENUES/APPROPRIATIONS - FUND 42		(78,500)	(986,000)	(379,000)	333,879	(59,188)
BEGINNING FUND BALANCE		2,266,695	2,266,695	2,645,695	2,311,815	2,371,003
ENDING FUND BALANCE		2,188,195	1,280,695	2,266,695	2,645,694	2,311,815

This page left intentionally blank.

STREET IMPROVEMENT (FUND 47)

Resources in the street improvement program come from property tax levy, a portion of landfill siting fees and an every other year state grant for Local Road Improvements. In 2019, General Transportation Aids replaced much of the tax levy to preserve 'expenditure restraint aids' in the General Fund. The goal is to increase total resources by the amount of growth in the City.

The tax levy was reduced by \$700,000 in 2019 from 2018 levels to preserve 'expenditure restraint aid' revenues. Replacing that revenue is a like sum of General Transportation Aids. 2020 total revenues of \$1,218,300 is \$363,100 (42.5%) greater than 2019. The biennial State Aids and added landfill siting revenues account for the increase.

This pavement resurfacing program provides the funds to complete major maintenance (resurfacing) of the City's 171 miles of local streets. The City's street maintenance is influenced by the curb and gutter streets that were constructed in the urban subdivisions in the late 1980's and the 1990's. They are now reaching conditions that require resurfacing. A life of 30 years for pavement is considered reasonable.

As City growth ticks up again with the advent of new subdivisions, the local road improvement program will need to increase 30 years from now to address those added roads. The City accepted S North Cape Road and W St. Martin's Road (former County Trunks) in 2017 & 2018. This added approximately five miles of road that require annual service (snow removal and striping). The City required that the roads be reconstructed prior to taking on the maintenance responsibilities.

Engineering has estimated that between \$1 and \$1.3 million is needed annually to maintain City roads. The type of streets, width and condition will move that amount to the higher or lower end in any given year. Another factor is the age of roads, the growth bubble of the 1990's and early 2000's will place upward pressure on street improvement costs in the near term.

A history of expenditures the last five years has been:

2015	2016	2017	2018	2019 Est
\$837,956	\$940,545	\$815,212	\$832,832	\$950,000

Given the Engineering estimate of required annual expenditures, adequate funding is not available to complete the five year road improvement plan. Estimates place the improvement backlog between \$233,000 and \$1,300,000, depending upon spending levels.

2020 LOCAL STREET IMPROVEMENT PROGRAM PRIORITIZED LISTING

STREET	LIMITS	RATING	LENGTH (LF)	SECTION	PULVERIZE/ MILL	ESTIMATED PROJECT COST
W. Tumblecreek Dr.*	S. 51 st St. to S. 46 th St	4	1,640	Urban	Mill	\$122,748
S 50 th St.*	W. Tumblecreek Dr. to 160 ft. south of W Tumblecreek Dr.	4	160	Urban	Mill	\$7,984
W. Hilltop Ln *	S. Sherwood Dr. to S. 35 th St.	4	1,000	Urban	Mill	\$56,498
S Chapel Hill Dr.*	W. Cascade Dr/S. Mission Dr. to W. Beacon Hill Dr.	4	1,175	Urban	Mill	\$113,080
W Beacon Hill Dr.	S. Chapel Hill Dr. to S. Scepter Dr.	4	770	Urban	Mill	\$54,626
S. 68 th St.	W. Wild Flower Ct/W. River Terrace Dr. to W. Drexel Ave.	4	1,620**	Rural	Pulverize	\$95,775
S 68 th St	158 ft. north of Wildwood Creek Ct. to W. Lindner Dr.	5	1,960	Rural	Pulverize	\$118,979
W. Briarwood Dr.	S. 29 th St. to S. 27 th St.	4	610	Urban	Mill	\$37,038
S 41 st St.	W. Southwood Dr. to Hilltop Ct.	4	1,030	Urban	Mill	\$91,384
S. Scherrei Dr.	W. St. Martins Rd. to W. Scherrei Dr.	4	1,440	Rural	Pulverize	\$70,447
W. Beacon Hill Dr.	S. Forest Meadows Dr. to S. 79 th St.	4	1,235	Urban	Mill	\$71,524
W. Shields Dr.	S 116 th St to S. Carroll Cir.	4	1,040	Rural	Pulverize	\$57,536
W. Franklin Dr.	Ironwood Dr. to Basswood Dr	5	860	Urban	Mill	\$57,828
W Puetz Rd.	W Yorkshire Cir. To S. 27 th St.	4	2,405	Rural	Pulverize	\$149,918
W. Chapel Hill Dr	W. Beacon Hill Dr. to Chapel Hill Ct.	4	1,220	Urban	Mill	\$108,386
TOTALS			18,165			\$ 1,213,751

* Originally proposed for 2019 Program but sufficient funds were not provided.

** Length is actually 2,420 feet but 800 feet will be reconstructed and repaved as a separate project.

**City of Franklin, WI
Street Improvement Fund 47**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
REAL ESTATE TAXES						
47-0000-4011	GENERAL PROPERTY TAX		18,500	18,200	714,700	704,900
INTERGOVERNMENTAL						
47-0000-4144	TRANSPORTATION AIDS	765,000	765,000	700,000		
47-0000-4151	LOCAL ROAD IMPROVEMENT AIDS	80,000	80,000		86,748	
	Total	845,000	845,000	700,000	86,748	
CHARGES FOR SERVICES						
47-0000-4493	LANDFILL SITING REVENUE	368,500	350,000	350,000	133,000	133,000
INVESTMENT EARNINGS						
47-0000-4711	INTEREST ON INVESTMENTS	4,800	4,800	8,000	11,991	7,209
47-0000-4713	INVESTMENT GAINS/LOSSES				(483)	(959)
	Total	4,800	4,800	8,000	11,508	6,250
CAPITAL OUTLAY						
47-0000-5823	STREET EXT/IMPROVE/RECONSTR			100,000		
	Total Revenue	1,218,300	1,218,300	976,200	945,956	844,150
Dept 0331 - HIGHWAY						
CAPITAL OUTLAY						
47-0331-5823	STREET EXT/IMPROVE/RECONSTR	1,300,000	1,200,000	1,025,000	832,834	815,212
	NET OF REVENUES/APPROPRIATIONS - CAPITAL OUTLAY	(1 300 000)	(1 200 000)	(1 025,000)	(832 834)	(815 212)
	Total Appropriations	(1,300,000)	(1,200,000)	(1,025,000)	(832,834)	(815,212)
	ESTIMATED REVENUES - FUND 47	1,218,300	1,218,300	1,076,200	945,956	844,150
	APPROPRIATIONS - FUND 47	1,300,000	1,200,000	1,125,000	832,834	815,212
	Net Revenue (Expenditures)	(81,700)	18,300	(48,800)	113,122	28,938
	BEGINNING FUND BALANCE	350,588	350,588	399,388	286,266	257,328
	ENDING FUND BALANCE	268,888	368,888	350,588	399,388	286,266

This page left intentionally blank.

CAPITAL IMPROVEMENT - FUND 46
CITY OF FRANKLIN, WI
2020 BUDGET AND CAPITAL IMPROVEMENT PLAN

Maintaining a capital improvement plan (CIP) is an important financial planning tool to structure the review and funding of capital improvement projects competing for limited resources. A CIP helps to schedule the availability of resources to meet needs when they occur. Annually the Council adopts a capital budget which details the projects to be accomplished in the coming year. Changes to project amounts or additions to the budget need to be approved by the Council, similar to other funds with adopted budgets.

As a general guideline, capital improvement expenditures are those amounts expended for infrastructure with long useful lives that would require significant amounts of funds. Resurfacing the City streets is funded through the Street Improvement Fund. Rolling stock and similar equipment replacements are funded via the City's Equipment Replacement Fund. Replacement of equipment used in department operations costing less than \$20,000 and new equipment are funded as part of each department's Capital Outlay Fund budget.

Capital Improvement Fund resources include long-term debt, landfill siting, impact fees, one-time revenue, grants, transfers from other funds, and investment earnings. Typically the City has used long-term debt to fund its capital expenditures. Another indirect resource for infrastructure improvements is special assessments. When the City makes improvements such as sewer, water, or other infrastructure, the abutting property owners are assessed their pro-rata share of the cost. The construction costs for assessment projects are paid with borrowed funds, and assessment collections are then used to apply to a portion of the debt service on the borrowed monies.

In 2016, a \$1.2 million transfer from the General Fund to the Capital Improvement Fund was made to fund City Hall improvement projects and reduce Unrestricted General Fund Balance. That Unrestricted General Fund Balance increased in January, 2017 when a \$2.3 million account receivable with Milwaukee Metro Sewer District was repaid.

In December 2017, the City issued \$1.63 million in General Obligation Promissory Notes to fund 2018 Capital Improvement Fund projects. Many of those 2018 projects were delayed into 2019.

In December 2019, the City sold 2019D, a \$2,285,000 issue to fund the 2019 CIP plan.

The City's CIP is refined annually to include approved and pending projects as a result of planning efforts from the Council and other boards or commissions.

Status of 2019 projects:

Roof Repairs at City Hall - \$1,775,100 – a contract was awarded in summer 2019. The project is expected to be completed by 2019's end.

Pleasant View Park pavilion – the pavilion should be completed by 2019's year end. \$20,000 of Pleasant View park equipment enhancements are also expected to be completed.

Neighborhood Park land acquisition – on July 2, 2019 the Common Council authorized a professional services agreement with Vandewalle & Associates to investigate parcels for parkland. As of early Sept, 2019, no further activity has occurred on this project.

Police Indoor Shooting range: On August 20, 2019, the Common Council awarded a contract for this project.

Rawson Homes Storm Sewer and Water Main relay project. A contract was awarded in the spring of 2019. The project is expected to be completed by end of 2019. Some road restoration work will spill over to 2020.

W Drexel & S 51st Street intersection reconstruction. The round-about was opened Aug 30, 2019.

S 68th Street hill mitigation. Some portions of S 68th Street were resurfaced within the 2019 Street Improvement program, however the hill mitigation project has not moved forward. The hill mitigation project is included in the 2020 Capital Improvement program.

Construction of S 50th Street from Marquette to Minnesota – This project was included in the 2020 CIP program.

Historical Society barn – The Historical Society initiated reconstruction of the barn in summer 2019. The City has committed funds for electrical work and landscape mitigation. As of this writing, it City portion is expected to be completed in 2019.

Ken Wendl pavilion repairs – the Highway Dept identified additional work and a comprehensive pavilion repair project was not completed in 2019 nor included in the 2020 CIP program.

Station Specific Alerting system – 2019 funding will be preserved for completion of this project.

The following 2020 projects are contemplated:

Water & Sanitary Sewer Projects – These projects are processed through the fund for operational control. To be included a water or sanitary sewer project must have a source of funding outside of this fund. In this way the contract processing is centralized and the funding is determined before a project is approved. For 2020, \$500,000 is appropriated for each of the water and sewer projects. Reduced development over the last few years has depleted the Utility Development fund, the primary resource for these projects. Should projects exceeding this appropriation surface, an interfund advance or debt financing would be needed to the Utility Development fund to provide the resources.

A \$120,000 watermain extension on S 50th Street was separately included in the 2020 CIP program.

Approved Projects

S 68 th St vertical sight curve improvements -	\$300,000
Construction of S 50 th Street from Marquette to Minnesota -	\$100,000

Projects Pending Council Approval

Parks - Land Acquisition & Development

The City is committed to the future improvement of its park system. The use of impact fees collected and City funds, as available will assist the City to continue park acquisition and development. Not all of the projects will qualify for park impact fee funding. List of possible projects and estimated costs are:

. Overflow parking at Kayla's Playground	\$250,000
. Pleasant View Park development including pickleball courts	\$150,000
. Land purchase for park development	- \$550,000
. Trails, Bicycle Routes and linkage projects	\$285,000
. Cascade Trail	\$65,000

Enterprise Resource planning software related to Community Development migration from old software \$225,000

City Hall and Police Administration Security issues to be funded by a transfer out of the General Fund \$500,000

Ryan Creek Odor Control project – (funded by a grant from MMSD) - \$450,000

Marquette Ave (from Pleasant View School to S 51st) improvements \$750,000

An Industrial park gravity flow sanitary sewer replacing the lift station \$3,225,000
(this project is included in the Sanitary Sewer fund – but listed here for transparency purposes).

Future Projects (expected year of completion)

Future capital projects are included in the capital improvement plan after a policy decision of the Council. Presently a number of potential future road projects are awaiting policy decisions. In addition to those road projects that have not been authorized, scheduled or approved, other known projects have been included. Borrowing or other funding will be needed to fund these projects.

Road Projects – (timing is yet to be determined)

When a road project is committed (i.e. contract or an agreement with another jurisdiction) it is considered appropriated and tax levy support equal to the anticipated future annual debt service needs to be included in the next City tax levy computation.

W Mayers Dr – reconstruction of this road – in 2021 – estimated at \$450,000

W Puetz Road (TBD)– 76th Street to St Martins Road. And from S 27th to S 35th St. Resurface this two lane rural street into a two lane rural roadway with pedestrian path in the future. This project is eligible for State Surface Transportation funding (80%) (estimated \$9.5 million) – approximately 2023 & 2025

Parks Projects

Community Recreation Center building – (TBD)

Utility Projects

Infrastructure in the southeast portion of the City for a Business park - \$20 million in 2021

Sanitary Sewer main extension at S 76th & W Ryan Road (TBD) - \$2.5 million

Water Utility infrastructure projects include master meter and distribution mains possibly in connection with new wholesale supplier - (2021-23) - \$18.5 million

2 million gallon water tower in the southwestern portion of the City – 2021 – approximately, \$4 million

Puetz Road water tower refurbishing (TBD) - \$1 million

City of Franklin
 Capital Improvement Fund
 Budget 2020

Adopted

Project/Name	Total	Funding Source	Amount	Net City Funds
Landfill Siting Revenue	722,000			\$ 722,000
Investment Income	25,000			25,000
Total Revenue	747,000			747,000

Expenditures
APPROVED PROJECTS

PARK DEVELOPMENT				
Pleasant View Park - improvements	150,000	Park Impact Fees	70,500	79,500
Park Land Acquisition - various parks	550,000	Park Impact Fees	247,500	302,500
Overflow parking @ Kayla's Playground	250,000	Park Impact Fees	117,500	132,500
Cascade Trail	65,000	Park Impact Fees	46,150	18,850
Trails, Bicycle Routes & linkages	285,000	Park Impact Fees	139,850	145,150
		Developer Grant	50,000	(50,000)
Lake Ernie aeration				-
Muni Buildings				
City Hall & Police Security enhancements	500,000	Transfer from Gen Fund	500,000	-
				-
Public Safety				
Community Development Enterprise Resource Program - migration	225,000			225,000
				-
Public Works				
S 68th Street - hill mitigation	300,000			300,000
S 50th St Improvement	100,000			100,000
Marquette Ave Improvements - Pleasant View Sch to S 49th St	50,000			50,000
Marquette Ave Improvements - S 49th St to S 51st St	700,000	Debt Service	600,000	100,000
Ryan Creek Interceptor Sanitary Sewer Odor Control	450,000	MMSD Grant	450,000	-
Gravity Flow Sanitary Sewer to replace lift station	3,225,000	Sewer Fund	3,225,000	-
Watermain Extension - S 50th & Minnesota Ave	120,000	Utility Dev Fd	120,000	-
Total Approved Projects	6,970,000		5,566,500	1,403,500

PROJECTS PENDING APPROVAL

Water Projects	500,000	Water Connection Fees	500,000	-
Sewer Projects	500,000	Sewer Connection Fees	500,000	-
				-
Contingency	175,000			175,000

Total Projects Pending Approval

Total Projects	8,145,000		6,566,500	1,578,500
Net Revenue (Expenditures)				(831,500)
Projected Beginning Fund balance				1,007,836
Projected Ending Fund Balance				\$ 176,336

Park Impact	621,500
	500,000
	120,000
Sewer & Water Connection	1,000,000
total	2,241,500

**City of Franklin, WI
Capital Improvement Fund 46**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
INTERGOVERNMENTAL						
46-0000-4150	OTHER GRANTS	500,000	50,000	1,150,000		
CHARGES FOR SERVICES						
46-0000-4493	LANDFILL SITING REVENUE	722,000	1,300,000	1,300,000	284,102	370,758
INVESTMENT EARNINGS						
46-0000-4711	INTEREST ON INVESTMENTS	25,000		55,000	30,330	30,621
46-0000-4713	INVESTMENT GAINS/LOSSES				(5,143)	(8,194)
46-0000-4717	BOND PROCEEDS INTEREST INCOME				28,377	528
	Total	25,000		55,000	53,564	22,955
MISCELLANEOUS REVENUE						
46-0000-4730	DONATIONS-Cash				11,085	
46-0000-4751	PROPERTY SALE					97,480
	Total				11,085	97,480
FUND TRANSFERS						
46-0000-4833	TSFR FR CONNECTION FEES FD 22	1,120,000	1,120,000			
46-0000-4834	TRSFER FROM GENERAL FUND 01	500,000				
46-0000-4835	TRSFER FR SPEC ASSMTS FD 51	600,000				
46-0000-4839	TSFR FR DEVELPMT-IMPACT FD 27	621,500	602,700	418,000	202,039	661
	Total	2,841,500	1,722,700	418,000	202,039	661
DEBT PROCEEDS						
46-0000-4911	BOND PROCEEDS			2,250,000		1,630,000
TRANSFERS OUT						
46-0000-5589	TRANSFER TO OTHER FUNDS				101,000	
DEBT SERVICE						
46-0000-5601	BOND/NOTE ISSUANCE COST			75,000		40,442
	Total Revenues	4,088,500	3,072,700	5,098,000	449,790	2,081,412
Dept 0181 - MUNICIPAL BUILDINGS						
CAPITAL OUTLAY						
46-0181-5822 9655	HEALTH DEPT RENOVATION 2017-Bldg Improve					31,223
46-0181-5822 9656	CITY HALL HVAC-BUILDING IMPROVEMENTS				21,860	
46-0181-5822 9687	FRANKLIN HISTORICAL SOCIETY BARN			40,000	339	
	Total			(40,000)	(22,199)	(31,223)
CONTRACTUAL SERVICES						
46-0181-5219 9657	CITY HALL ROOF REPLACE-OTHER PROF'L SVCS			1,775,100	21,736	7,900
	Total			(1,775,100)	(21,736)	(7,900)
CONTINGENCY						
46-0181-5499	UNAPPROVED MUNI BLDG PROJECTS	500,000	400,000			
	Total	(500,000)	(400,000)			
FACILITY CHARGES						
46-0181-5559 9656	CITY HALL REMODELING PROJECT			7,840	5,000	
	Total			(7,840)	(5,000)	
	Total Muni Buildings	(500,000)	(400,000)	(1,822,940)	(48,935)	(39,123)
Dept 0199 - CONTINGENCY						
CONTINGENCY						
46-0199-5499	UNRESTRICTED CONTINGENCY	175,000	175,000	88,900		
	Total	(175,000)	(175,000)	(88,900)		
Dept 0211 - POLICE DEPT						
CAPITAL OUTLAY						
46-0211-5811 7069	Police Squad Car & Radio				45,524	
46-0211-5819 7061	POLICE-HVAC UNIT-OTHER CAPITAL EQUIPMENT					102,480
46-0211-5819 7063	Police-Radio System-Dispatch Consoles			42,500		
46-0211-5819 7073	Police Drug Vault Ventilation System				23,849	
	Total			(42,500)	(69,373)	(102,480)

**City of Franklin, WI
Capital Improvement Fund 46**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
CONTINGENCY 46-0211-5499	UNAPPROVED POLICE PROJECTS		560,000	1,400,000		
	Total		(560,000)	(1,400,000)		
	Total Police		(560,000)	(1,442,500)	(69,373)	(102,480)
	Dept 0221 - FIRE DEPT					
CAPITAL OUTLAY 46-0221-5819 7070	Emergency Vehicle Preemption-Cap Equipmt					3,330
	Total					(3,330)
CONTINGENCY 46-0221-5499	UNAPPROVED FIRE PROJECTS			265,000		
	Total			(265,000)		
	Total Fire Dept			(265,000)		(3,330)
	Dept 0231 - INSPECTION SERVICES					
CAPITAL OUTLAY 46-0231-5843	SOFTWARE	225,000				
	Total	(225,000)				
	Dept 0331 - HIGHWAY					
CAPITAL OUTLAY 46-0331-5823	STREET EXT/IMPROVE/RECONSTR	1,150,000	50,000	1,751,100	30,906	
46-0331-5826 3717	ST MARTINS RD SANITARY SEWER CONSTRUCTN					28,780
46-0331-5828 3717	ST MARTINS RD SIDEWALK CONSTRUCTION					41,322
46-0331-5829	Storm Sewer Constructn-TID 5			1,150,000	50,209	12,824
46-0331-5830 3529	Rawson Homes - Water Main Relay				7,305	
46-0331-5830 3717	ST MARTINS RD WATER HYDRANTS					14,461
46-0331-5834 9729	RYAN RD RECONST/S27-ROOT RIVER LIGHTING					(94)
46-0331-5837 9314	ST MARTINS RD/TESS CORNERS BRIDGE/CULVRT					592,023
46-0331-5839 7070	Traffic Signals- EMERG VEH PREEMPTION				12,959	88,630
46-0331-5855 9691	DPW SALT STORAGE BLDG-SALT DOME CONSTRUC				295,881	19,529
	Total	(1,150,000)	(50,000)	(2,901,100)	(397,260)	(797,475)
CONTRACTUAL SERVICES						
46-0331-5216 3305	Drexel/S 51 Roundabout ENGINEERING SVC				37,447	
46-0331-5216 3609	OAKWOOD RD-Root River Floodplain Study					12,022
	Total				(37,447)	(12,022)
CONTINGENCY 46-0331-5499	UNAPPROVED HIGHWAY PROJECTS		450,000	45,000		
	Total		(450,000)	(45,000)		
	Total Highway	(1,150,000)	(500,000)	(2,946,100)	(434,707)	(809,497)
	Dept 0551 - PARKS					
CAPITAL OUTLAY 46-0551-5822 9687	FRANKLIN HISTORICAL SOCIEY BARN-Bldg Imp					30,875
46-0551-5832	PARK IMPROVEMENTS	250,000	210,000	636,200	25,139	
46-0551-5833	RECREATION/BIKE TRAIL	65,000			25,930	3,891
46-0551-5835 9806	PARK EQUIPM PLEASANT VIEW PK			20,000		
46-0551-5837 9828	River Park Trail BRIDGE				300,038	13,994
	Total	(315,000)	(210,000)	(656,200)	(351,107)	(48,760)
CONTINGENCY 46-0551-5499	UNAPPROVED PARK PROJECTS	985,000	1,140,000	186,900		
	Total	(985,000)	(1,140,000)	(186,900)		
	Total Parks	(1,300,000)	(1,350,000)	(843,100)	(351,107)	(48,760)

**City of Franklin, WI
Capital Improvement Fund 46**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0755 - WATER CONNECTION						
CAPITAL OUTLAY 46-0755-5830	UNAPPROVED WATER PROJECTS Total	120,000 (120,000)	120,000 (120,000)			
CONTINGENCY 46-0755-5499	UNAPPROVED WATER PROJECTS Total	500,000 (500,000)	500,000 (500,000)			
	Total Water	(620,000)	(620,000)			
Dept 0756 - SEWER CONNECTION						
CONTINGENCY 46-0756-5499	Sewer Contingency Total	950,000 (950,000)	500,000 (500,000)		17,788 (17,788)	
	ESTIMATED REVENUES - FUND 46	4,088,500	3,072,700	5,173,000	550,790	2,121,854
	APPROPRIATIONS - FUND 46	4,920,000	4,105,000	7,483,540	1,022,910	1,043,632
	NET OF REVENUES/APPROPRIATIONS - FUND 46	(831,500)	(1,032,300)	(2,310,540)	(472,120)	1,078,222
	BEGINNING FUND BALANCE	1,012,833	1,012,833	3,323,373	3,795,493	2,717,272
	ENDING FUND BALANCE	181,333	(19,467)	1,012,833	3,323,373	3,795,494

UTILITY DEVELOPMENT (FUND 22)

The Utility Development fund provides resources for the financing of new sanitary sewer and water facilities. The City of Franklin has considerable development to occur, and City Officials recognized the need to recover the costs of providing new sanitary sewer and water infrastructure through the imposition of Impact fees imposed upon new development. The fee is collected when plumbing permits are issued. Those properties which paid an Impact fee are exempt from a connection fee. The 2019 water connection fee is \$2,515 (for a single-family home), while the sanitary sewer connection fee is \$600.

The fund also captures Sanitary Sewer & Water Special Assessments. Special Assessments are used to capture a portion of the sanitary sewer or water main construction costs benefiting properties (based upon frontage).

Collection of prior Special Assessments provide the resources for future projects.

In 2013, the Common Council created a Southwest Sanitary Sewer District served by the Ryan Creek Sanitary Sewer Interceptor. In conjunction with the District a Sanitary Sewer Impact fee was created to provide resources for sanitary sewer mains in the District. Those fees are held in the Development Fund. The 2019 Sanitary Sewer fee is \$3,202.

At November 30, 2019 the fund had the following resources for future infrastructure projects.

	Water	Sewer
Cash & Investments	884,611	1,226,397
Special Assessments	270,399	191,587
Total Resources	1,155,010	1,417,984

City of Franklin, WI
Utility Development Fund - 22

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0755 - WATER CONNECTION						
SPECIAL ASSESSMENTS						
22-0755-4091	SPEC ASSESSMENT - WATER PRIN	50,000	50,000	120,000	65,828	66,697
22-0755-4092	WATER CONNECTION FEE					2,281
	Total	50,000	50,000	120,000	65,828	68,978
INVESTMENT EARNINGS						
22-0755-4711	INTEREST ON INVESTMENTS	9,000	9,000	12,000	11,107	6,250
22-0755-4712	SPECIAL ASSESSMENTS-INTEREST			6,300	8,681	12,820
	Total	9,000	9,000	18,300	19,788	19,070
TRANSFERS OUT						
22-0755-5598	TSFR TO CAPITAL IMPROVEMENT	620,000	500,000			
	Total	(620,000)	(500,000)			
	Net Revenue (Expenditures)	(561,000)	(441,000)	138,300	85,616	88,048
Dept 0756 - SEWER CONNECTION						
SPECIAL ASSESSMENTS						
22-0756-4091	SPEC ASSESSMENT-SEWER PRIN	25,000	25,000	120,000	55,269	56,679
22-0756-4093	SEWER CONNECTION FEE			35,000	129,120	17,880
	Total	25,000	25,000	155,000	184,389	74,559
INVESTMENT EARNINGS						
22-0756-4711	INTEREST ON INVESTMENTS	9,000	9,000	15,000	14,595	8,620
22-0756-4712	SPECIAL ASSESSMENTS-INTEREST			10,000	14,561	17,962
	Total	9,000	9,000	25,000	29,156	26,582
TRANSFERS OUT						
22-0756-5598	TSFR TO CAPITAL IMPROVEMENT	500,000	500,000			
	Total	(500,000)	(500,000)			
	Net Revenue (Expenditures)	(466,000)	(466,000)	180,000	213,545	101,141
ESTIMATED REVENUES - FUND 22		93,000	93,000	318,300	299,161	189,189
APPROPRIATIONS - FUND 22		1,120,000	1,000,000			
	Total Net Revenue (Expend)	(1,027,000)	(907,000)	318,300	299,161	189,189
BEGINNING FUND BALANCE		2,030,838	2,030,838	1,712,538	1,413,378	1,224,190
ENDING FUND BALANCE		1,003,838	1,123,838	2,030,838	1,712,539	1,413,379

DEVELOPMENT FUND 27 IMPACT FEES

The Development Fund helps provide for the financing of public facilities such as roads, water systems, sanitary sewer, public safety, and recreation for land not yet developed. The City of Franklin has considerable undeveloped area and was one of the most rapidly growing communities in Southeastern Wisconsin (interrupted by the 2008 Recession). City Officials recognized the need to recover the costs of providing public facilities and infrastructure needed to serve new development through the imposition of impact fees. The Impact Fee changes over time as development takes place and growth rates change. The 2019 Impact Fee on a single family residence is \$8,704, related to Parks/Recreation, Water systems, Transportation Facilities, Public Safety, Library Services, and Administrative. The fee is collected when building permits are issued. In 2013, the Common Council adopted Ordinance 2013-2105 establishing the Southwest Sanitary Sewer Service Area and created a Sewer Impact Fee to support sanitary sewer infrastructure in that District. The 2019 Sanitary Sewer Impact fee is \$3,202.

The Library built in 2002 included space for future growth anticipated with development. Library Impact fees are dedicated to Debt Service on that portion, originally \$1,722,000. Current Impact Fee receipts are not sufficient to meet the Debt Service on this debt. Those deferred amounts will be recovered once growth resumes.

Law Enforcement Impact Fees are dedicated to a portion of the 2001 Law Enforcement building project (\$2,530,380). Current Impact Fee receipts are not sufficient to meet the Debt Service. The deferred amounts will be recovered once growth resumes.

Fire Station #3 was partially funded (\$529,834) with impact fees. Future impact fees were committed to Debt Service. Beginning in 2017, Fire Impact fees are not sufficient to meet the Debt Service. The deferred amounts will be recovered once growth resumes.

Transportation Impact Fees have been dedicated to Debt funding the Drexel Ave reconstruction from Loomis Road to Highway 100 (\$1,086,715). Current Impact Fee receipts are not sufficient to meet the Debt Service. The deferred amounts will be recovered once growth resumes.

Water Impact fees are aiding specific additions to the water infrastructure including over sizing needs. Future water infrastructure needs will utilize Impact Fees as collected.

Park/Recreation Impact Fees support the Comprehensive Outdoor Recreation Plan ("CORP") initially adopted in 1994 and updated in 2002 and again in 2011 and 2015. The Impact Fee will contribute to projected needs for additional parkland and development of existing parks. The Fund had \$4,098,571 on hand at December 31, 2018 to support these efforts. Expenditures were temporarily suspended with the economic slowdown starting in 2008. Park Impact fee expenditures have not kept pace with collections. A state statute permits holding impact fees for a maximum of ten years, unless Council declares an emergency. On March 1, 2016, Council adopted Resolution 2016-7177 extending the expenditure period beyond ten years until December 31, 2022.

City of Franklin, WI
2020 Budget – Development Fund

In 2013, the Common Council created a Southwest Sanitary Sewer District served by the Ryan Creek Sanitary Sewer Interceptor. In conjunction with the District a Sanitary Sewer Impact Fee was created to provide resources for sanitary sewer mains in the District.

At December 31, 2018 debt related to the various projects listed above totaled \$1,755,280, with an additional \$1,973,200 deferred to future periods pending collection of fees.

Park projects included in the Capital Improvement Fund for 2020 that are eligible for Park Impact Fee funding resources are:

Capital Projects:	Project Cost	Impact Fee Use
Pleasant View Park – improvements	\$150,000	\$70,500
Park Land Acquisition	\$550,000	\$247,500
Overflow Parking @ Kayla's Playground	\$250,000	\$117,500
Trails, Bicycle routes & connectivity	\$350,000	\$186,000
Total	\$1,300,000	\$621,500

**City of Franklin, WI
Development Fund - 27**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
SPECIAL ASSESSMENTS						
27-0000-4291	IMPACT FEES-PARK/RECREATION	804,000	804,000	964,000	869,037	66,591
27-0000-4292	IMPACT FEES-SEWER-SW CORNER	48,000	48,000	35,000	4,689	
27-0000-4293	IMPACT FEE-ADMINISTRATIVE	15,000	15,000	20,500	20,625	2,695
27-0000-4294	IMPACT FEE-WATER	679,000	679,000	1,174,000	938,441	122,539
27-0000-4295	IMPACT FEE-TRANSPORTATION	22,000	22,000	97,000	55,533	19,218
27-0000-4296	IMPACT FEE-FIRE PROTECTION	133,500	133,500	177,000	136,410	17,970
27-0000-4297	IMPACT FEE-LAW ENFORCEMENT	207,700	207,700	322,000	250,076	33,017
27-0000-4299	IMPACT FEE-LIBRARY	224,000	224,000	279,000	243,988	19,383
		<u>2,133,200</u>	<u>2,133,200</u>	<u>3,068,500</u>	<u>2,518,799</u>	<u>281,413</u>
INVESTMENT EARNINGS						
27-0000-4711	INTEREST ON INVESTMENTS	120,000	120,000	120,000	77,652	44,759
27-0000-4713	INVESTMENT GAINS/LOSSES				(7,063)	(13,536)
27-0000-4716	INTERFUND INTEREST				74	9,625
		<u>120,000</u>	<u>120,000</u>	<u>120,000</u>	<u>70,663</u>	<u>40,848</u>
	Total Revenues	2,253,200	2,253,200	3,188,500	2,589,462	322,261
Dept 0147 - ADMINISTRATION						
CONTRACTUAL SERVICES						
27-0147-5219	OTHER PROFESSIONAL SERVICES	25,000 (25,000)	25,000 (25,000)	25,000 (25,000)	1,388 (1,388)	
Dept 0211 - POLICE DEPT						
TRANSFERS OUT						
27-0211-5593	TRSFER TO DEBT SERVICE FUND 31	205,082 (205,082)	205,082 (205,082)	133,800 (133,800)	130,220 (130,220)	34,654 (34,654)
Dept 0221 - FIRE DEPT						
TRANSFERS OUT						
27-0221-5593	TRSFER TO DEBT SERVICE FUND 31	42,937 (42,937)	42,937 (42,937)	39,333 (39,333)	45,226 (45,226)	43,006 (43,006)
Dept 0331 - HIGHWAY						
TRANSFERS OUT						
27-0331-5593	TRSFER TO DEBT SERVICE FUND 31	71,923 (71,923)	71,923 (71,923)	18,000 (18,000)	43,541 (43,541)	11,024 (11,024)
Dept 0511 - LIBRARY						
TRANSFERS OUT						
27-0511-5593	TRSFER TO DEBT SERVICE FUND 31	134,000 (134,000)	134,000 (134,000)	132,286 (132,286)	113,267 (113,267)	25,313 (25,313)
Dept 0551 - PARKS						
TRANSFERS OUT						
27-0551-5598	TSFR TO CAPITAL IMPROVEMENT FUND 46	621,500 (621,500)	602,700 (602,700)		202,039 (202,039)	661 (661)
Dept 0755 - WATER CONNECTION						
CAPITAL OUTLAY						
27 0755-5825	REIMB TO DEVELOPERS & OTHERS	1,025,000 (1,025,000)	1,025,000 (1,025,000)	317,000 (317,000)	80,085 (80,085)	99,665 (99,665)
Dept 0756 - SEWER CONNECTION						
CAPITAL OUTLAY						
27-0756-5825	REIMB TO DEVE - OVERSIZING	250,000 (250,000)	250,000 (250,000)			
ESTIMATED REVENUES - FUND 27		2,253,200	2,253,200	3,188,500	2,589,462	322,261
APPROPRIATIONS - FUND 27		2,375,442	2,356,642	665,419	615,766	214,323
Total Net Revenue (Expenditures)		(122,242)	(103,442)	2,523,081	1,973,696	107,938
BEGINNING FUND BALANCE		8,663,277	8,663,277	6,140,196	4,166,499	4,058,562
ENDING FUND BALANCE		8,541,035	8,559,835	8,663,277	6,140,195	4,166,500

This page left intentionally blank.

CITY OF FRANKLIN DEBT SERVICE (FUND 31)

The Debt Service Fund of the City is used to account for the payment of debt service on all general obligation debt issued for City purposes. Payments on general obligation debt issued for general government purposes are funded by the following sources:

- Property tax levy for general City projects (for example, City facilities, such as the Police or Library facility, or non-assessable infrastructure project costs)
- Special assessment collections, for public improvement projects (but not water or sanitary sewer) financed with general obligation debt where the property owner is assessed the pro-rata share of the project cost in accordance with City policy, ordinances and state statutes.
- Impact fees collected for the purpose of paying toward new facilities after those facilities were completed.

Over the last decade, the net general bonded debt (excluding TID debt issues) level for City purposes has generally declined to a low of \$5,697,364 at December 31, 2018 from a high of \$18,340,760 at December 31, 2008.

As shown on the accompanying schedule of debt maturities, the general obligation debt for City purposes outstanding at December 31, 2019 was \$56,180,000. When you combine that amount with the \$17,555,341 outstanding of Sewer Fund debt and the \$1,015,000 of General Obligation Water Bonds, the total outstanding General Obligation debt was \$ 74,750,341.

Total debt represents 24.15% of the City's legal debt limit per Wisconsin Statutes (5% of equalized property value) at December 31, 2018. Over the past decade, the ratio of net general bonded debt to assessed value has ranged from a high of 1.47% in 2008 to a low of 0.79% in 2017. The ratio of total debt to equalized value at December 31, 2018, was 1.21%.

The City amended its debt policy (Resolution 2019-7532) in August 2019 which further restricts debt limits to 40% of the legal debt limit. As of December 31, 2018, that limit was \$80,458,828. Thus approximately 7% of the available debt, by policy, is available.

The Debt policy sets various targets for financial ratios related to outstanding debt. The policy goals and performance as of December 31, 2018 are as follows:

1. At least 70% of outstanding due within 10 years – 89% was due within 10 years
2. Maintain an Aa2 credit rating. Credit rating was Aa2
3. No more than 20% of tax total tax levy for debt service. 6% was the Dec 2018 share.

In 2012, the Sewer fund issued \$24,588,635 of General Obligation debt for construction of the Ryan Creek Interceptor Sewer. That project was completed in 2013. This debt is to be repaid by MMSD by an intergovernmental agreement.

In 2016, a 2007 issue was refunded with a \$5,770,000 new bond having a final due date of March 1, 2021. The City realized \$389,894 of future savings on the refunding.

In 2017, the City issued \$1,630,000 of new debt to fund 2018 Capital Improvement Fund projects.

In May, 2018 the City issued \$23,480,000 of Anticipation Notes to support TID5 projects. The entire note is due by March 2023.

In February 2019, the City issued \$13,685,000 in taxable bonds. \$10 million of the 2018 NAN was refunded with a new taxable \$10,680,000 13 year bond in TID 5. \$3,005,000 for TID3 funded a developer's grant. That portion of the note is repayable in four years.

In February, 2019 the City issued \$6,365,000 in tax exempt 15 year bonds to finance a portion of the infrastructure commitment in TID6. TID6 was formed in October, 2018 for a new industrial park in the Southwest portion of the City. A further \$3 million commitment by the City will need financing in the future for remaining infrastructure expenditures.

The Developer of the Ballpark Common's project requested \$5.2 million in additional infrastructure financing. To aid the orderly payment of those costs, a new TID7 was created in May 2019 for the Velo Village multi-family development. This TID will support a portion of the additional infrastructure costs and the remainder will be supported by TID5. The City intends to issue \$5.2 million in new General Obligation Bonds to support this project.

Velo Village has also requested a \$4.5 million second mortgage on the multi-family project. The City intends to fund \$1.5 million of that with interfund advances and issue \$3 million in new General Obligation Notes to provide this financing.

A further \$4 million refunding of the 2018 NAN was refunded in Dec 2019. Balancing the interest rate risk with the visibility of the increment projections for TID5 drives the decision around the size of the refunding.

In total, the City issued 2019C, Taxable General Obligation Bonds on December 4, 2019 for \$12,360,000 to finance the above TID5 & TID7 projects.

The City also issued 2019D, a tax exempt General Obligation Note for \$2,285,000 on December 4, 2019 to finance 2019 Capital Improvement Fund projects.

Historically the city has planned to issue debt every other year. Starting in 2021, future debt issuance is forecast at \$2.0 million and is anticipated to pay for public improvement projects as growth occurs in the community. Any new debt for projects presently contemplated will be partially offset by the repayment of debt currently outstanding that is scheduled for repayment during the period. The increased level of new development in the City, mostly involving the water utility and TID's will cause overall debt levels to rise. Reconsideration of the current internal debt limit will be required.

Future debt issuance includes a number of larger projects totaling \$46.5 million in 2021. \$3 million for a water tower (to be funded by impact fees), \$18.5 million for a new water wholesale source, \$3 million for a sanitary sewer main in the Industrial park to replace a lift station, \$2 for bi-annual Capital Improvement requirements and \$20 million for infrastructures costs in a southeast business park development. A \$9.6 million refunding of the 2018 NAN is currently schedule for 2023. Other future projects include \$8 million for a fourth fire station in the southwest portion of the City in 2027.

**City of Franklin WI
General Obligation Debt Summary**

Fund	Borrowed	Balance Dec-19	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
City												
	New Loans		-	5,000,000	-	2,000,000	-	2,000,000	-	10,000,000	-	-
	Principal Payments		1,425,000	1,580,000	1,070,000	1,135,000	1,110,000	1,085,000	1,070,000	1,210,000	905,000	1,190,000
	Interest Payments		150,818	268,513	324,394	292,113	347,513	311,888	366,388	329,575	739,788	692,725
	Total payments		<u>1,575,818</u>	<u>1,848,513</u>	<u>1,394,394</u>	<u>1,427,113</u>	<u>1,457,513</u>	<u>1,396,888</u>	<u>1,436,388</u>	<u>1,539,575</u>	<u>1,644,788</u>	<u>1,882,725</u>
	Loan Balance	<u>7,410,000</u>	<u>5,985,000</u>	<u>9,405,000</u>	<u>8,335,000</u>	<u>9,200,000</u>	<u>8,090,000</u>	<u>9,005,000</u>	<u>7,935,000</u>	<u>16,725,000</u>	<u>15,820,000</u>	<u>14,630,000</u>
TID 3	North End of S 27th St											
	New Loans		-	-	-	-	-	-	-	-	-	-
	Principal Payments		665,000	965,000	985,000	390,000	-	-	-	-	-	-
	Interest Payments		80,175	55,725	26,475	5,850	-	-	-	-	-	-
	Total		<u>745,175</u>	<u>1,020,725</u>	<u>1,011,475</u>	<u>395,850</u>	-	-	-	-	-	-
	TID3 Loan Balance	<u>\$ 3,005,000</u>	<u>2,340,000</u>	<u>1,375,000</u>	<u>390,000</u>	-	-	-	-	-	-	-
TID 5	Ballpark Commons											
	New Loans		-	-	-	9,660,000	-	-	-	-	-	-
	Principal Payments		4,000,000	-	710,000	10,230,000	1,550,000	1,550,000	1,750,000	1,960,000	2,085,000	2,210,000
	Interest Payments		774,428	821,640	812,240	906,710	986,668	938,668	886,408	825,560	756,370	680,048
	Total		<u>4,774,428</u>	<u>821,640</u>	<u>1,522,240</u>	<u>11,136,710</u>	<u>2,536,668</u>	<u>2,488,668</u>	<u>2,636,408</u>	<u>2,785,560</u>	<u>2,841,370</u>	<u>2,890,048</u>
	TID5 Loan Balance	<u>\$ 31,430,000</u>	<u>27,430,000</u>	<u>27,430,000</u>	<u>26,720,000</u>	<u>26,150,000</u>	<u>24,600,000</u>	<u>23,050,000</u>	<u>21,300,000</u>	<u>19,340,000</u>	<u>17,255,000</u>	<u>15,045,000</u>
TID 6	Bear Development											
	New Loans		-	-	-	-	-	-	-	-	-	-
	Principal Payments		-	-	160,000	215,000	370,000	570,000	765,000	885,000	985,000	1,125,000
	Interest Payments		280,950	342,450	339,250	331,750	320,050	300,250	276,450	244,925	209,463	172,575
	Total		<u>280,950</u>	<u>342,450</u>	<u>499,250</u>	<u>546,750</u>	<u>690,050</u>	<u>870,250</u>	<u>1,041,450</u>	<u>1,129,925</u>	<u>1,194,463</u>	<u>1,297,575</u>
	TID4 Loan Balance	<u>\$ 6,365,000</u>	<u>6,365,000</u>	<u>6,365,000</u>	<u>6,205,000</u>	<u>5,990,000</u>	<u>5,620,000</u>	<u>5,050,000</u>	<u>4,285,000</u>	<u>3,400,000</u>	<u>2,415,000</u>	<u>1,290,000</u>
TID 7	Veno Village - including Interfund Advance											
	New Loans		-	-	-	-	100,000	100,000	195,000	200,000	200,000	2,835,000
	Principal Payments		-	-	-	-	-	-	-	-	-	-
	Interest Payments		94,084	126,855	126,855	126,855	125,880	123,880	120,759	116,413	111,863	75,543
	Total		<u>94,084</u>	<u>126,855</u>	<u>126,855</u>	<u>126,855</u>	<u>225,880</u>	<u>223,880</u>	<u>315,759</u>	<u>316,413</u>	<u>311,863</u>	<u>2,910,543</u>
	TID4 Loan Balance	<u>\$ 7,970,000</u>	<u>7,970,000</u>	<u>7,970,000</u>	<u>7,970,000</u>	<u>7,970,000</u>	<u>7,870,000</u>	<u>7,770,000</u>	<u>7,575,000</u>	<u>7,375,000</u>	<u>7,175,000</u>	<u>4,340,000</u>
TID 8												
	New Loans		-	20,000,000	-	-	-	-	-	-	-	-
	Principal Payments		-	-	-	350,000	750,000	1,000,000	1,000,000	1,100,000	1,100,000	1,200,000
	Interest Payments		-	450,000	900,000	892,125	867,375	828,000	783,000	735,750	686,250	634,500
	Total		-	<u>450,000</u>	<u>900,000</u>	<u>1,242,125</u>	<u>1,617,375</u>	<u>1,828,000</u>	<u>1,783,000</u>	<u>1,835,750</u>	<u>1,786,250</u>	<u>1,834,500</u>
	TID6 Loan Balance		-	<u>20,000,000</u>	<u>20,000,000</u>	<u>19,650,000</u>	<u>18,900,000</u>	<u>17,900,000</u>	<u>16,900,000</u>	<u>15,800,000</u>	<u>14,700,000</u>	<u>13,500,000</u>

205

**City of Franklin WI
General Obligation Debt Summary**

Fund	Borrowed	Balance Dec-19	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Total Government												
	New Loans		-	25,000,000	-	11,660,000	-	2,000,000	-	10,000,000	-	-
	Principal Payments		4,665,000	965,000	1,855,000	11,185,000	2,770,000	3,220,000	3,710,000	4,145,000	4,370,000	7,370,000
	Interest Payments		2,654,637	3,376,670	3,274,820	3,398,290	3,409,973	3,275,798	3,136,617	3,132,648	2,668,946	2,752,666
	Total	\$ 56,180,000	7,319,637	4,341,670	5,129,820	14,583,290	6,179,973	6,495,798	6,846,617	7,277,648	7,038,946	10,122,666
	Total City Loan Balance	\$ 56,180,000	51,515,000	75,550,000	73,695,000	74,170,000	71,400,000	70,180,000	66,470,000	72,325,000	67,955,000	60,585,000
Water												
	New Loans			18,500,000								
	Principal Payments		71,750	77,250	777,750	793,200	828,600	869,100	900,550	930,000	960,000	1,010,000
	Interest Payments		32,818	30,950	816,750	784,913	751,950	717,413	681,300	643,388	603,900	562,725
	Total		104,568	108,200	1,594,500	1,578,113	1,580,550	1,586,513	1,581,850	1,573,388	1,563,900	1,572,725
	Water Loan Balance	\$ 1,138,200	1,066,450	19,489,200	18,711,450	17,918,250	17,089,650	16,220,550	15,320,000	14,390,000	13,430,000	12,420,000
Sewer												
	New Loans			3,000,000								
	Principal Payments		1,275,272	1,306,669	1,438,839	1,471,802	1,505,575	1,550,181	1,590,638	1,631,968	1,679,193	1,717,334
	Interest Payments		416,514	384,730	484,914	447,046	408,357	368,600	327,644	285,579	242,271	197,811
	Total		1,691,786	1,691,399	1,923,753	1,918,848	1,913,932	1,918,781	1,918,282	1,917,547	1,921,464	1,915,145
	Sewer Loan Balance	\$ 17,555,341	16,280,069	17,973,400	16,534,561	15,062,759	13,557,184	12,007,003	10,416,365	8,784,397	7,105,204	5,387,870
Total City												
	New Loans		-	46,500,000	-	11,660,000	-	2,000,000	-	10,000,000	-	-
	Principal Payments		6,012,022	2,348,919	4,071,589	13,450,002	5,104,175	5,639,281	6,201,188	6,706,968	7,009,193	10,097,334
	Interest Payments		3,103,969	3,792,350	4,576,484	4,630,249	4,570,280	4,361,811	4,145,561	4,061,615	3,515,117	3,513,202
	Total		9,115,991	6,141,269	8,648,073	18,080,251	9,674,455	10,001,092	10,346,749	10,768,583	10,524,310	13,610,536
	Total Loan Balance	\$ 74,873,541	68,861,519	113,012,600	108,941,011	107,151,009	102,046,834	98,407,553	92,206,365	95,499,397	88,490,204	78,392,870
Debt Limit Review												
	Growth		130,826,000	89,834,000	68,723,000	58,128,000	47,084,000	47,555,000	48,030,000	48,510,000	48,996,000	49,486,000
	Equalized Value	\$ 4,360,868,000	4,491,694,000	4,581,528,000	4,650,251,000	4,708,379,000	4,755,463,000	4,803,018,000	4,851,048,000	4,899,558,000	4,948,554,000	4,998,040,000
	State Debt Limit		218,043,400	224,584,700	229,076,400	232,512,550	235,418,950	237,773,150	240,150,900	242,552,400	244,977,900	247,427,700
	Internal Debt Limit		87,217,360	89,833,880	91,630,560	93,005,020	94,167,580	95,109,260	96,060,360	97,020,960	97,991,160	98,971,080
				***	***	***	***	***	***	***	***	***

*** Exceeds City Policy Debt Limit

Includes Interfund Advances

L:\41803 VOL1 Finance\Debt Service\GO Debt Summary.xlsx|2020

**City of Franklin
General Obligation Debt Maturities**

Revised 12/16/19														
Borrowing Date	Purpose of borrowing, amount, interest rate	Payment Dates	Balance 12/31/2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	
04/20/16	Refunding Bonds - 2016A													
	PRINCIPAL \$5,770,000	3/1	2,210,000	1,095,000	1,115,000									
	INTEREST @2.0%	3/1, 9/1		33,250	11,150									
12/14/2014	PRINCIPAL 1,990,000	3/1	1,350,000	180,000	180,000	335,000	330,000	325,000	0					
	INTEREST @2.0 3.0%	3/1, 9/1		29,163	25,113	19,319	11,838	4,063	0					
	Callable March 1 2021													
12/21/2017	PRINCIPAL 1,630,000	3/1	1,565,000	50,000	50,000	225,000	235,000	240,000	250,000	255,000	260,000	0	0	
	INTEREST @3.0%	3/1, 9/1		43,625	42,125	38,000	31,100	23,975	16,625	9,688	3,260	0	0	
12/04/19	PRINCIPAL 2,285,000	3/1	2,285,000	100,000	135,000	360,000	370,000	235,000	470,000	295,000	320,000			
	INTEREST @2.0-3.0%	3/1, 9/1		44,780	57,375	49,950	39,000	29,925	19,350	9,350	3,200			
2021	2 mil gal Water Tow Principal	3/1, 9/1			100,000	100,000	100,000	110,000	115,000	120,000	130,000	130,000	140,000	
	Interest 4.50%				132,750	128,250	123,750	119,025	113,963	108,675	103,050	97,200	91,125	
2021	PRINCIPAL 2,000,000	3/1			-	50,000	100,000	150,000	150,000	200,000	250,000	300,000	400,000	
	INTEREST @4.5 - 5.0%	3/1, 9/1			-	88,875	86,425	81,650	75,525	68,150	58,125	45,600	29,200	
2023	PRINCIPAL 2,000,000	3/1					0	50,000	100,000	150,000	150,000	200,000	250,000	
	INTEREST @4.5 - 5.0%	3/1, 9/1					0	88,875	86,425	81,650	75,525	68,150	58,125	
2025	PRINCIPAL 2,000,000	3/1							0	50,000	100,000	150,000	150,000	
	INTEREST @4.5 - 5.0%	3/1, 9/1							0	88,875	86,425	81,650	75,525	
2027	PRINCIPAL 10,000,000	3/1									0	125,000	250,000	
	INTEREST @4.5 5.0%	3/1, 9/1									0	447,188	438,750	
Population 35,996	PRINCIPAL TOTAL	Per Capita \$206	7,410,000	1,425,000	1,580,000	1,070,000	1,135,000	1,110,000	1,085,000	1,070,000	1,210,000	905,000	1,190,000	
	INTEREST TOTAL			150,818	268,513	324,394	292,113	347,513	311,888	366,388	329,575	739,788	692,725	
	Total City Debt Service			1,575,818	1,848,513	1,394,394	1,427,113	1,457,513	1,396,888	1,436,388	1,539,575	1,644,788	1,882,725	
	Less													
	Use of Premium from 2019D			(44,780)	(35,868)									
	Impact fee shortfall													
	Transfer from Impact Fees - Water				(232,750)	(228,250)	(223,750)	(229,025)	(228,963)	(228,675)	(233,050)	(227,200)	(231,125)	
	Transfer from Impact Fees - Police		(410,264)	(205,082)	(205,182)									
	Transfer from Impact Fees - Drexel Ave		(143,809)	(71,923)	(71,886)									
	Transfer from Impact Fees - Fire #3		(85,878)	(42,937)	(42,941)									
	Transfer from Impact Fees - Library		(268,000)	(134,000)	(134,000)									
	Total Impact Fees			(498,722)	(722,627)	(228,250)	(223,750)	(229,025)	(228,963)	(228,675)	(233,050)	(227,200)	(231,125)	
	Add to (Use of) Fund Balance		982,719	22,904	(25,885)	(66,144)	(103,363)	(128,488)	(67,925)	(107,713)	(206,525)	(217,588)	(51,600)	
				(475,818)	(748,512)	(294,394)	(327,113)	(357,513)	(296,888)	(336,388)	(439,575)	(444,788)	(282,725)	
	NET TAX LEVY IMPACT	Per Capita \$31		\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,200,000	\$1,600,000	
	Change from Mayor's Recommend - actual 2019D results			(10,813)	(21,500)	(54,894)	(38,406)	(30,538)	(14,900)	(7,463)	208,169	0	0	

This page left intentionally blank.

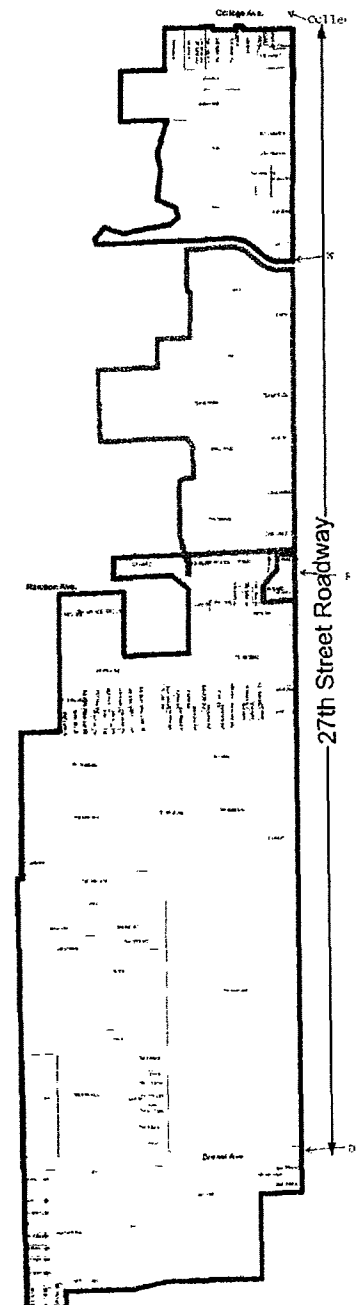
TAX INCREMENTAL FINANCING DISTRICTS

The City of Franklin has several operating Tax Incremental Financing (TIF) Districts. TIF Districts exist to assist in the development of particular areas. They receive the increase in tax revenue that is generated from the development that occurs in that area. The City may ask its Community Development Authority (CDA) to act as agent of the City in planning and carrying out any community development programs and activities approved by the Mayor and Common Council within the TIF Districts. The CDA is not currently involved with any of the operating TIF Districts. The tax levy generated by the increase in assessed value in the TIF District's is the main source of revenue for the TIF District. Expenditures consistent with approved Project Plans may be incurred until a time determined by State statute (15 years in the case of TID 3, 4, 5 & 6; the TID's have a 20 year maximum life). District 7 was created in 2019 as a Blighted District. TID 7 has 22 years for expenditures and a maximum 27 year life.

TIF District #3 (Fund 48)

In June 2005, the Council adopted Resolution 2005-5906 establishing TIF District #3. Originally, the TIF District was bounded from W Rawson Avenue to just south of Drexel Avenue and from 27th Street to 35th Street. In 2013, the District's boundary was extended north one half mile to W Sycamore St. The main purpose of the TIF District is to improve road infrastructure in the district and to promote quality development. The latest projection anticipates \$26.2 million in infrastructure cost and incentives, \$5.8 million in net financing costs and anticipates \$70 million in incremental development within the District. The debt issued will pay for the infrastructure costs with tax revenue created by the development paying off the debt. The plan anticipates that the debt will be paid off and TIF District closed by 2022. The following year the tax revenue will be available to the taxing districts. The District sold \$3.33 million in General Obligation Notes in December 2014 to finance the 27th Street project. Those notes were retired in 2018. Additional approved project costs to facilitate additional development were included in a 2013 project plan amendment. All project costs must be incurred by June 2020 by state statute. After that time, once all project costs have been provided for, the District will close and the increment will be available to all taxing authorities.

In October, 2017 the Common Council approved a new Developer's grant associated with an apartment development at the old YMCA site on S 27th Street. The TID borrowed \$3 million in 2019 to fund this grant.



City of Franklin, WI
Tax Increment District 3 - Funds 33 & 48

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Debt Service - Fund 33						
INVESTMENT EARNINGS						
38-0000-4711	INTEREST ON INVESTMENTS			800	755	939
MISCELLANEOUS REVENUE						
38-0000-4799	MISCELLANEOUS REVENUE				5	
FUND TRANSFERS						
38-0000-4830	TRANSFERS FROM OTHER FUNDS	745,265	745,265		999,599	1,734,089
PRINCIPAL						
38-0000-5611 8018	PRINCIPAL 2014 GO NOTES				985,000	1,675,000
38-0000-5611 8020	PRINC 2019A TAXABLE	665,000	665,000			
	Total	(665 000)	(665 000)		(985 000)	(1 675 000)
INTEREST						
38-0000-5621 8018	INTEREST 2014 GO NOTES				14,775	54,675
38-0000-5621 8020	INTEREST 2019A TAXABLE	80,175	80,175	47,800		
	Total	(80 175)	(80,175)	(47 800)	(14 775)	(54 675)
DEBT SERVICE						
38-0000-5691	BANK FEES	90	90			227
	Total	(90)	(90)			(227)
	Total Dept 0000 - General			(47 000)	584	5,126
	Dept 0998 - OTHER FINANCING USES/TRSFERS					
INTEREST						
38-0998-5621	INTERFUND INTEREST				74	9,625
	Total				(74)	(9 625)
TRANSFERS OUT						
38-0998-5589	TRANSFER TO OTHER FUNDS			89,620		
	Total			(89 620)		
NET OF REVENUES/APPROPRIATIONS - 0998 - OTHER FINANCING USES/TRSFERS				(89 620)	(74)	(9 625)
ESTIMATED REVENUES - FUND 38		745,265	745,265	800	1,000,359	1,735,028
APPROPRIATIONS - FUND 38		745,265	745,265	137,420	999,849	1,739,527
NET OF REVENUES/APPROPRIATIONS - FUND 38				(136,620)	510	(4,499)
BEGINNING FUND BALANCE		(47 636)	(47 636)	88,984	88,474	92,973
ENDING FUND BALANCE		(47,636)	(47,636)	(47,636)	88,984	88,474
Fund 48 - TIF 3 CAPITAL PROJECTS FUND						
Dept 0000 - GENERAL						
INVESTMENT EARNINGS						
48-0000-4711	INTEREST ON INVESTMENTS	25,000	25,000	64,400	30,209	22,110
48-0000-4713	INVESTMENT GAINS/LOSSES			15,000	4,066	
	Total	25,000	25 000	79,400	34,275	22,110
FUND TRANSFERS						
48-0000-4830	TRANSFERS FROM OTHER FUNDS			89,620		
INTEREST						
48-0000-6505.6955	INTERFUND INTEREST				74	9,625
	Total				(74)	(9 625)
DEBT SERVICE						
48-0000-5601	BOND/NOTE ISSUANCE COST			16,200		
48-0000-5691 8010	BANK FEES				235	
	Total			(16,200)	(235)	
TRANSFERS OUT						
48-0000-5589	TRANSFER TO OTHER FUNDS	745,265	745,265		999,599	1,734,089
	Total	(745 265)	(745 265)		(999 599)	(1 734 089)

**City of Franklin, WI
Tax Increment District 3 - Funds 33 & 48**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
REAL ESTATE TAXES						
48-0000-4011	GENERAL PROPERTY TAX	1,409,000	1,409,000	1,114,700	1,381,191	1 253,575
INTERGOVERNMENTAL						
48-0000-4126	STATE EXEMPT COMPUTER AID	480,000	480,000	473,500	464,931	458 196
48-0000-4128	EXEMPT PERS PROP AID	27,500	6,300	6,300		
	Total Intergovernmental Revenues	507 500	486,300	479 800	464,931	458,196
DEBT PROCEEDS						
48-0000-4911	BOND PROCEEDS			3,005,000		
48-0000-4913	BOND & NOTE PREMIUM			(3,114)		
	Total			3,001,886		
EMPLOYEE BENEFITS						
48-0000-5199 6945	ALLOCATED PAYROLL COST					9,220
	Total					(9 220)
CONTRACTUAL SERVICES						
48-0000-5213 6945	AUDITING				1,000	1,000
	Total				(1 000)	(1 000)
SERVICES & CHARGES						
48-0000-6453 6945	TIF CERTIFICATION FEE	150	150	150	150	150
48-0000-6461 6945	LEGAL FEES		5,000	2,500	502	6,083
	Total	(150)	(5 150)	(2 650)	(652)	(6 233)
	Total Net Rev (Expend) - Dept General	1,196,085	1,169,885	4,746,556	878,837	(26,286)
Dept 0141 - CITY CLERK						
EMPLOYEE BENEFITS						
48-0141-5199	ALLOCATED PAYROLL COST	600	600	600	600	
	NET OF REVENUES/APPROPRIATIONS - EMPLOYEE BENEFIT	(600)	(600)	(600)	(600)	
Dept 0147 - ADMINISTRATION						
EMPLOYEE BENEFITS						
48-0147-5199	ALLOCATED PAYROLL COST	600	600	600	600	
		(600)	(600)	(600)	(600)	
Dept 0151 - FINANCE						
EMPLOYEE BENEFITS						
48-0151-5199	ALLOCATED PAYROLL COST	5,200	4,000	4,020	4,020	
		(5 200)	(4 000)	(4 020)	(4 020)	
SERVICES & CHARGES						
48-0151-5492	CERT OF DEPOSIT ORIG FEE			1,200		
				(1,200)		
	Total Finance	(5 200)	(4 000)	(5 220)	(4 020)	
Dept 0152 - AUDITOR						
CONTRACTUAL SERVICES						
48-0152-5213	ANNUAL AUDIT SERVICES	1,000	1,050	1,000		
	NET OF REVENUES/APPROPRIATIONS - CONTRACTUAL SER	(1 000)	(1 050)	(1 000)		
	NET OF REVENUES/APPROPRIATIONS - 0152 - AUDITOR	(1 000)	(1 050)	(1 000)		
Dept 0161 - LEGAL SERVICES						
CONTRACTUAL SERVICES						
48-0161-5212	LEGAL SERVICES	5,000	5,000			
	NET OF REVENUES/APPROPRIATIONS - CONTRACTUAL SER	(5 000)	(5 000)			
	NET OF REVENUES/APPROPRIATIONS - 0161 - LEGAL SERVIC	(5 000)	(5 000)			
Dept 0198 - UNCLASSIFIED EXPENSES						
FACILITY CHARGES						
48-0198-5543	REFUNDED PROPERTY TAXES			91 300	25 479	34,184
	Total			(91 300)	(25 479)	(34 184)
	NET OF REVENUES/APPROPRIATIONS - 0198 - UNCLASSIFIED EXPENSES			(91 300)	(25 479)	(34 184)

**City of Franklin, WI
Tax Increment District 3 - Funds 33 & 48**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0331 - HIGHWAY						
CAPITAL OUTLAY						
48-0331-5821 3027	TREES & LANDSCAPING - S 27th Street				998	40,371
48-0331-5828 3027	S 27th St SIDEWALK & CROSSWALK CONSTRUCT					101,858
48-0331-5834 3027	S 27th STREET LIGHTING				5	700,925
48-0331-5838 3027	S27 STREETScape-SIGNAGE, BILLBOARDS ETC					510,456
	Total				(1 003)	(1 353,610)
NET OF REVENUES/APPROPRIATIONS - 0331 - HIGHWAY						(1 003) (1 353,610)
Dept 0641 - ECONOMIC DEVELOPMENT						
EMPLOYEE BENEFITS						
48-0641-5199	ALLOCATED PAYROLL COST	700				
	Total	(700)				
CONTRACTUAL SERVICES						
48-0641-5219	OTHER PROFESSIONAL SERVICES					7,950
	Total					(7 950)
CLAIMS, CONTRIB AND AWARDS						
48-0641-5701	DEVELOPMT INCENTIVE/GRANT			5,000,000		
48-0641-5702	MUNICIPAL REV OBLIG PAYMENTS	711,005	711,005	291,991	109,000	
	Total	(711 005)	(711 005)	(5 291 991)	(109 000)	
	Total Econ Dev Dept	(711 705)	(711,005)	(5,291 991)	(109 000)	(7 950)
ESTIMATED REVENUES - FUND 48		1,941,500	1,920,300	4,765,406	1,880,397	1,733,881
APPROPRIATIONS - FUND 48		1,469,520	1,472,670	5,409,561	1,142,262	3,155,911
NET OF REVENUES/APPROPRIATIONS - FUND 48		471,980	447,630	(644,155)	738,135	(1 422 030)
BEGINNING FUND BALANCE		(79,616)	(79 616)	564,539	(173,597)	1,248,432
ENDING FUND BALANCE		392,364	368,014	(79,616)	564,538	(173,598)
ESTIMATED REVENUES - ALL FUNDS		2,686,765	2,665,565	4,766,206	2,880,756	3,468,909
APPROPRIATIONS - ALL FUNDS		2,214,785	2,217,935	5,546,981	2 142,111	4,895,438
NET OF REVENUES/APPROPRIATIONS - ALL FUNDS		471,980	447,630	(780 775)	738,645	(1 426 529)
BEGINNING FUND BALANCE - TID 3		(127,253)	(127,253)	653,522	(85,124)	1,341,405
ENDING FUND BALANCE - TID 3		471,980	320,377	(127,253)	653,521	(85,124)

TIF District #4 (Fund 49)



In June 2005, the Council adopted Resolution 2005-5907 establishing TIF District #4. The TIF District boundary generally runs from S 27th Street west to what would be S 41st Street, and from south of W Ryan Rd south to the Racine County line. The main purpose of the TIF District is to improve road, water and sanitary sewer infrastructure in the district to promote quality development. The plan anticipates \$15.8 million in infrastructure costs, \$2.4 million in net financing costs and anticipates \$78 million in incremental development within the District. The debt will pay for the infrastructure with tax revenue created by the development paying off the debt. The project plan anticipates that the debt will be paid off and TIF District closed by 2025. The following year the tax revenue will be available to the taxing districts. The first phase of project costs was completed and

additional phases are dependent upon future development within the District. The first phase debt will be retired by 2016. In 2012, 2013 & 2014 interfund advances totaling \$3.35 million were used to retire the 2005 Debt Issue.

In Q3 of 2018, the Common Council approved project costs to design infrastructure to support a new business park on S 27th St. Right of Way for improvements to Elm Road are expected to be purchased in 2020. That will complete the project costs for this District, which is expected to close in 2020.

**City of Franklin, WI
Tax Increment District 4 - Fund 49**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
REAL ESTATE TAXES						
49-0000-4011	GENERAL PROPERTY TAX	1,144,700	1,144,700	1,011,200	1,059,413	1,013,892
TAXES						
49-0000-4012	PROPERTY TAX-SPECIAL-PAY IN LIEU OF TAX	120,000	120,000	121,700	132,872	148,173
INTERGOVERNMENTAL						
49-0000-4126	STATE EXEMPT COMPUTER AID	16,600	16,600	16,600	16,195	15,960
49-0000-4128	EXEMPT PERS PROP AID	32,300	4,800	4,800		
	Total	48,900	21,400	21,400	16,195	15,960
INVESTMENT EARNINGS						
49-0000-4711	INTEREST ON INVESTMENTS	74,000	74,000	65,000	58,615	23,150
49-0000-4713	INVESTMENT GAINS/LOSSES			29,000	(2,532)	(4,867)
	Total	74,000	74,000	94,000	56,083	18,283
DEBT PROCEEDS						
49-0000-4911	BOND PROCEEDS	6,200,000				
EMPLOYEE BENEFITS						
49-0000-5199 6945	ALLOCATED PAYROLL COST					5,220
	Total					(5,220)
CONTRACTUAL SERVICES						
49-0000-5213 6945	AUDITING				1,000	1,000
	Total				(1,000)	(1,000)
DEBT SERVICE						
49-0000-5601	BOND/NOTE ISSUANCE COST	75,000				
	Total	(75,000)				
SERVICES & CHARGES						
49-0000-6453	TIF CERTIFICATION FEE	150	150	150	150	150
49-0000-6461 6945	LEGAL FEES			2,000	3,023	3,914
	Total	(150)	(150)	(2,150)	(3,173)	(4,064)
	Total General Dept - 0000	7,512,450	1,359,950	1,246,150	1,260,390	1,186,024
	Dept 0141 - CITY CLERK					
EMPLOYEE BENEFITS						
49-0141-5199	ALLOCATED PAYROLL COST	600	600	600	600	
	Total	(600)	(600)	(600)	(600)	
	Dept 0147 - ADMINISTRATION					
EMPLOYEE BENEFITS						
49-0147-5199	ALLOCATED PAYROLL COST	600	600	600	600	
	Total	(600)	(600)	(600)	(600)	
	Dept 0151 - FINANCE					
EMPLOYEE BENEFITS						
49-0151-5199	ALLOCATED PAYROLL COST	5,200	4,000	4,000	4,020	
	Total	(5,200)	(4,000)	(4,000)	(4,020)	
CONTRACTUAL SERVICES						
49-0151-5219	OTHER PROFESSIONAL SERVICES	1,000				
	Total	(1,000)				
	Total Finance	(6,200)	(4,000)	(4,000)	(4,020)	
	Dept 0152 - AUDIT					
CONTRACTUAL SERVICES						
49-0152-5213	ALLOCATED PAYROLL COST		1,050	4,750		
	Total		(1,050)	(4,750)		
	Dept 0161 - LEGAL SERVICES					
CONTRACTUAL SERVICES						
49-0161-5212	LEGAL SERVICES		2,000	200	2,991	
	Total		(2,000)	(200)	(2,991)	
	Dept 0321 - ENGINEERING					
EMPLOYEE BENEFITS						
49-0321-5199	ALLOCATED PAYROLL COST	23,040	6,000	23,040		
	Total	(23,040)	(6,000)	(23,040)		

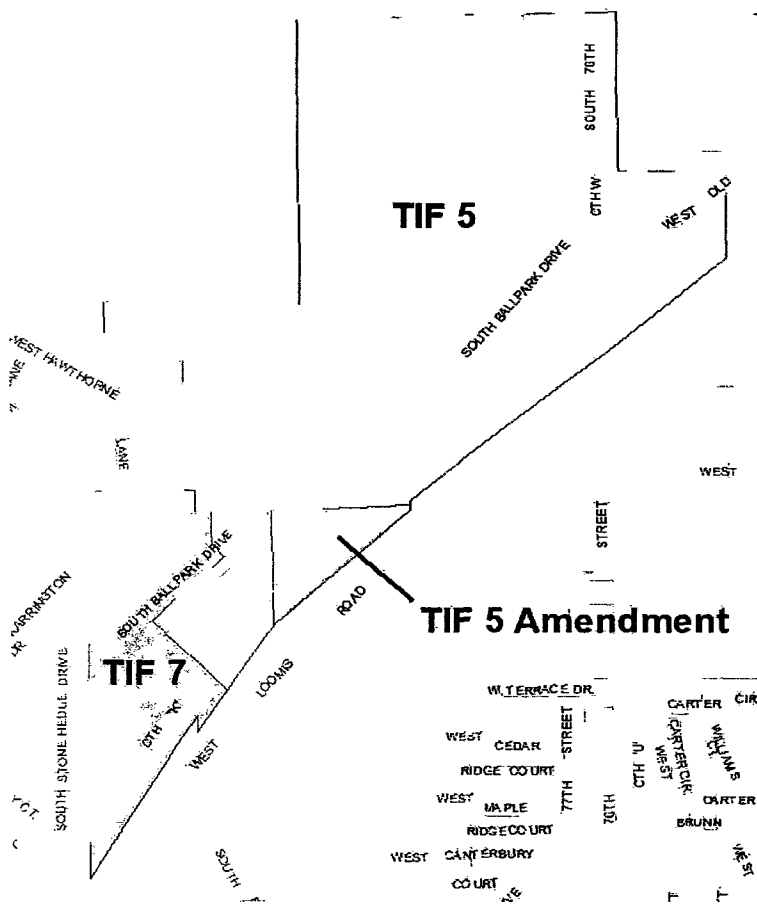
City of Franklin, WI
Tax Increment District 4 - Fund 49

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
CONTRACTUAL SERVICES						
49-0321-5216	ENGINEERING SERVICES				79,670	22,307
	Total				(79,670)	(22,307)
	Total Engineering	(23,040)	(6,000)	(23,040)	(79,670)	(22,307)
	Dept 0331 - HIGHWAY					
CAPITAL OUTLAY						
49-0331-5826	SANITARY SEWER CONSTRUCTION	11,000,000	150,000	75,000	487,049	
49-0331 5858	LAND PURCHASE RIGHT-OF-WAY		250,000			
	Total	(11,000,000)	(400,000)	(75,000)	(487,049)	
	Dept 0641 - ECONOMIC DEVELOPMENT					
EMPLOYEE BENEFITS						
49-0641-5199	ALLOCATED PAYROLL COST	700				
	Total	(700)				
	NET OF REVENUES/APPROPRIATIONS - 0641 - ECONOMIC DEVELOPMENT	(700)				
	ESTIMATED REVENUES - FUND 49	7,587,600	1,360,100	1,248,300	1,264,563	1,196,308
	APPROPRIATIONS - FUND 49	11,106,290	414,400	110,340	579,103	32,591
	Net Revenue (Expenditure)	(3,518,690)	945,700	1,137,960	685,460	1,163,717
	BEGINNING FUND BALANCE	4,229,419	4,229,419	3,091,459	2,405,999	1,242,282
	ENDING FUND BALANCE	710,729	5,175,119	4,229,419	3,091,469	2,405,999

This page left intentionally blank.

TIF District # 5 Ballpark Commons - (Fund 43) & District #7 – Velo Village – (Fund 45)

In September, 2016, the Council adopted Resolution 2016-7222 establishing TIF District # 5. The TIF District centers upon the Rock Sports Complex at the former landfill. The District also includes some parcels south of W Rawson Ave and west of W Loomis Rd. The main purpose of the District is to improve roads, sanitary sewer and water infrastructure, methane gas remediation and assist with other public infrastructure in connection with the Ballpark Commons development. The project anticipates \$160 million in new development with project costs totaling \$22.5 million. This mixed-use District will have a 20 year life ending in 2036.



The City issued \$23.5 million in Note Anticipation Notes to finance project costs in May, 2018. The City also issued \$3.5 million in pay-as-you-go obligations as an incentive to the Developer. In February 2019, the City refunded \$10 million of the Note Anticipation Notes with a new \$10.6 million 14-year General Obligation Bonds. A further \$4 million in refunding is anticipated in December 2019. The Final refunding of \$9.8 million General Obligation Bonds is expected in 2023, after the new increment is known and tax levy planning is clearer for the repayment schedules.

The Developer's Agreement requires the City to issue an additional \$1.5 million pay-as-you-go financing in 2031 to aid in Methane Gas remediation at the site. This financing is dependent

upon sufficient tax increment to support the payments.

The Developer requested \$5.2 million in additional assistance with infrastructure costs in the fall of 2018.

The apartment component crystalized to a 265 unit market rate apartment complex – Velo Village. This project requested financial assistance in the form of a “pay-as-you-go” grant from the City totaling \$14.9 million over 20 years and a \$4.5 million dollar second mortgage. To aid this project, the City created a Blighted TIF District #7. The City intends to issue \$3 million in new General Obligation Notes and a \$1.5 million interfund Advance to finance this assistance.

The \$5.2 million of infrastructure assistance was still being negotiated at the time of this writing. Should that be successfully completed, the City would issue additional General Obligation Bonds to support those costs.

**City of Franklin, WI
TID 5 - Fund 33 & 43**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Debt Service - Fund 33						
INVESTMENT EARNINGS						
33-0000-4717 8020	BOND PROC INT INC 2019A	1,000	1,000			
		1,000	1,000			
FUND TRANSFERS						
33-0000-4830	TRANSFERS FROM OTHER FUNDS	93,000	93,000			
		93,000	93,000			
DEBT PROCEEDS						
33-0000-4911	BOND PROCEEDS				783,480	
33-0000-4913	BOND & NOTE PREMIUM			(80,000)		
33-0000-4914	Refunding Bond Proceeds			14,700,000		
				14,620,000	783,480	
DEBT SERVICE						
33-0000-5601	BOND/NOTE ISSUANCE COST			126,562		
33-0000-5691	BANK FEES	1,510	1,510	710	400	
		(1,510)	(1,510)	(127,272)	(400)	
PRINCIPAL						
33-0000-5611	PRINCIPAL			14,000,000		
				(14,000,000)		
INTEREST						
33-0000-5621	INTEREST	889,253	889,253	734,360	227,120	
		(889,253)	(889,253)	(734,360)	(227,120)	
	Total Rev (Expend) Dept 0000	(796,763)	(796,763)	(241,632)	555,960	
	Dept 0151 - FINANCE					
SERVICES & CHARGES						
33-0151-5492	CERT OF DEPOSIT ORIG FEE			750		
				(750)		
ESTIMATED REVENUES - FUND 33		94,000	94,000	14,620,000	783,480	
APPROPRIATIONS - FUND 33		890,763	890,763	14,862,382	227,520	
	Total Net Rev (Expend)	(796,763)	(796,763)	(242,382)	555,960	
BEGINNING FUND BALANCE		313,578	313,578	555,960		
ENDING FUND BALANCE		(483,185)	(483,185)	313,578	555,960	
Fund 43 - TID 5 Ballpark Commons - 76th & Rawson						
REAL ESTATE TAXES						
43-0000-4011	GENERAL PROPERTY TAX	756,000	756,000	31,000	30,500	
		756,000	756,000	31,000	30,500	
INVESTMENT EARNINGS						
43-0000-4711	INTEREST ON INVESTMENTS				24	
43-0000-4717	BOND PROCEEDS INTEREST INCOME			95,000	198,051	
				95,000	198,075	
DEBT PROCEEDS						
43-0000-4911	BOND PROCEEDS			3,200,000	22,696,520	
				3,200,000	22,696,520	
DEBT SERVICE						
43-0000-5601	BOND/NOTE ISSUANCE COST			35,000	203,184	
				(35,000)	(203,184)	
INTERGOVERNMENTAL						
43-0000-4128	EXEMPT PERS PROP AID	12,900	100	100		
		12,900	100	100		
TRANSFERS OUT						
43-0000-5589	TRANSFER TO OTHER FUNDS	93,000	93,000			
		(93,000)	(93,000)			
	Total Rev (Expend) Dept 0000	675,900	663,100	3,291,100	22,721,911	
	Dept 0141 - CITY CLERK					
EMPLOYEE BENEFITS						
43-0141-5199	ALLOCATED PAYROLL COST	600	600	600	600	
		(600)	(600)	(600)	(600)	
	Dept 0147 - ADMINISTRATION					
EMPLOYEE BENEFITS						
43-0147-5199	ALLOCATED PAYROLL COST	600	600	600	2,371	
		(600)	(600)	(600)	(2,371)	
	Dept 0151 - FINANCE					
SERVICES & CHARGES						
43-0151-5421	OFFICIAL NOTICES/ADVERTISING	500	500	500		
43-0151-6453	TIF CERTIFICATION FEE	150	150	2,150	150	150
	NET OF REVENUES/APPROPRIATIONS - SERVICES & CHARGES	(650)	(650)	(2,650)	(150)	(150)
EMPLOYEE BENEFITS						
43-0151-5199	ALLOCATED PAYROLL COST	5,200	4,500	4,500	4,020	
		(5,200)	(4,500)	(4,500)	(4,020)	

City of Franklin, WI
TID 5 - Fund 33 & 43

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
	Total Finance	(5 850)	(5 150)	(7 150)	(4 170)	(150)
	Dept 0152 - AUDITOR					
CONTRACTUAL SERVICES						
43-0152-5213	ANNUAL AUDIT SERVICES	1,050	1,050	4,750		
		(1 050)	(1 050)	(4 750)		
	Dept 0161 - LEGAL SERVICES					
CONTRACTUAL SERVICES						
43-0161-5212	LEGAL SERVICES	10,000	10,000	43,000	25,177	
		(10 000)	(10 000)	(43 000)	(25 177)	
	Dept 0321 - ENGINEERING					
EMPLOYEE BENEFITS						
43-0321-5199	ALLOCATED PAYROLL COST	4,500	4,500	23,000	25,000	
		(4 500)	(4 500)	(23 000)	(25 000)	
CONTRACTUAL SERVICES						
43-0321-5219	OTHER PROFESSIONAL SERVICES	5,000	5,000	1,000	2,855	15,071
		(5 000)	(5 000)	(1 000)	(2 855)	(15 071)
	Total Engineering	(9 500)	(9 500)	(24 000)	(27 855)	(15 071)
	Dept 0331 - HIGHWAY					
CAPITAL OUTLAY						
43-0331-5823	STREET EXT/IMPROVE/RECONSTR			3 755,000	1 617,593	
43-0331-5829	STORM SEWER CONSTRUCTION			1 347 000	4 200 079	
43-0331-5836	PARKING LOT PAVEMT RESURFACE			797,000	607,861	
43-0331-5850	GAS MAIN MOVEMENT-MMSD methane			281,000	164,865	
43-0331-5851	GAS MAIN MOVEMENT-County methane			1,284,000	2,645,502	
43-0331-6058	TOPSOIL REPLACEMENT			480,000	2,565,501	
43-0331-6060	BERMS			599,000	247,226	
	Total			(8 543 000)	(12 048 627)	
	Dept 0551 - PARKS					
CAPITAL OUTLAY						
43-0551-5833	RECREATION/BIKE TRAIL				31 610	
43-0551-5845	SOUND & LIGHT			38,000	45,565	
	Total			(38 000)	(77 175)	
	Dept 0641 - ECONOMIC DEVELOPMENT					
EMPLOYEE BENEFITS						
43-0641-5199	ALLOCATED PAYROLL COST	700			19,800	31,120
		(700)			(19 800)	(31 120)
CONTRACTUAL SERVICES						
43-0641-5219	OTHER PROFESSIONAL SERVICES				9,698	688
					(9 698)	(688)
CLAIMS, CONTRIB AND AWARDS						
43-0641-5701	DEVELOPMT INCENTIVE/GRANT				4,597	
					(4 597)	
	Total Econ Dev	(700)			(34 095)	(31 808)
	Dept 0755 - WATER CONNECTION					
CAPITAL OUTLAY						
43-0755-5830	WATER EXTENSION/IMPROVEMENT			1,310,000	1,396,803	
				(1 310 000)	(1 396 803)	
	Dept 0756 - SEWER CONNECTION					
CAPITAL OUTLAY						
43-0756-5826	SANITARY SEWER CONSTRUCTION			1,387,000	876,608	
				(1 387 000)	(876 608)	
ESTIMATED REVENUES - FUND 43		768,900	756,100	3,326,100	22,925,095	
APPROPRIATIONS - FUND 43		121 300	119,900	11 393,100	14,696,665	47 029
	Total Net Rev (Expend)	647,600	636,200	(8,067,000)	8,228,430	(47,029)
	BEGINNING FUND BALANCE	62,555	62,555	8,129,555	(98,875)	(51,846)
	ENDING FUND BALANCE	710,155	698,755	62,555	8,129,555	(98,875)
	Net TID Rev (Expenditures)	862,900	850 100	17,946,100	23 708,575	
APPROPRIATIONS - ALL FUNDS		1,012 063	1,010,663	26 255 482	14,924,185	47 029
NET OF REVENUES/APPROPRIATIONS - ALL FUNDS		(149 163)	(160 563)	(8 309 382)	8,784,390	(47 029)
BEGINNING FUND BALANCE - TID5		376,133	376,133	8,685,515	(98 875)	(51,846)
ENDING FUND BALANCE - TID 5		1,239,033	215,570	376,133	8,685,515	(98,875)

**City of Franklin, WI
Tax Increment District 7 - Velo Village - Fund 35 & 45**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Debt Service - Fund 35						
FUND TRANSFERS						
35-0000-4830	TRANSFERS FROM OTHER FUNDS	176,676	176,676			
DEBT PROCEEDS						
35-0000-4911	BOND PROCEEDS			3,050,000		
DEBT SERVICE						
35-0000-5601	BOND/NOTE ISSUANCE COST			50,000		
35-0000-5691 8023	BANK FEES 2019C TAXABLE	400	400			
35-0000-5691 8026	BANK FEES 2019 MORTGAGE	400	400			
	Total	(800)	(800)	(50,000)		
INTEREST						
35-0000-5621 8023	INTEREST 2019C TAXABLE	52,573	52,573			
35-0000-5621 8026	INTEREST 2019 MORTGAGE	176,676	176,676			
35-0000-6505	INTERFUND INTEREST FD 75	38,500	38,500			
	Total	(267,749)	(267,749)			
ESTIMATED REVENUES - FUND 35		176,676	176,676	3,050,000		
APPROPRIATIONS - FUND 35		268,549	268,549	50,000		
	Net Revenue (Expenditures)	(91,873)	(91,873)	3,000,000		
BEGINNING FUND BALANCE		3,000,000	3,000,000			
ENDING FUND BALANCE		2,908,127	2,908,127	3,000,000		
Fund 45 - TID 7 VELO VILLAGE - Capital Projects						
INVESTMENT EARNINGS						
45-0000-4711	INTEREST ON INVESTMENTS	270,000	270,000			
DEBT PROCEEDS						
45-0000-4911	BOND PROCEEDS			2,000,000		
DEBT SERVICE						
45-0000-5601	BOND/NOTE ISSUANCE COST			20,000		
	Total			(20,000)		
TRANSFERS OUT						
45-0000-5598	TSFR TO CAPITAL IMPROVEMENT FUND 46	176,676	176,676			
	Total	(176,676)	(176,676)			
NET OF REVENUES/APPROPRIATIONS - 0000 - GENERAL		93,324	93,324	1,980,000		
Dept 0141 - CITY CLERK						
EMPLOYEE BENEFITS						
45-0141-5199	ALLOCATED PAYROLL COST	600	600			
	Total	(600)	(600)			
Dept 0147 - ADMINISTRATION						
EMPLOYEE BENEFITS						
45-0147-5199	ALLOCATED PAYROLL COST	600	600			
	Total	(600)	(600)			
Dept 0151 - FINANCE						
EMPLOYEE BENEFITS						
45-0151-5199	ALLOCATED PAYROLL COST	5,200	2,400			
	Total	(5,200)	(2,400)			
SERVICES & CHARGES						
45-0151-6453	TIF CERTIFICATION FEE	150	150	1,000		
	Total	(150)	(150)	(1,000)		
	Total Finance	(5,350)	(2,550)	(1,000)		
Dept 0152 - AUDITOR						
CONTRACTUAL SERVICES						
45-0152-5213	ANNUAL AUDIT SERVICES	3,750	3,750			
	Total	(3,750)	(3,750)			
Dept 0161 - LEGAL SERVICES						
CONTRACTUAL SERVICES						
45-0161-5212	LEGAL SERVICES	3,000	3,000	3,000		
	Total	(3,000)	(3,000)	(3,000)		

City of Franklin, WI
Tax Increment District 7 - Velo Village - Fund 35 & 45

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
	Dept 0331 - HIGHWAY					
CAPITAL OUTLAY	STREET EXT/IMPROVE/RECONSTR			2,000,000		
45-0331-5823	Total			(2,000,000)		
	Dept 0641 - ECONOMIC DEVELOPMENT					
EMPLOYEE BENEFITS	ALLOCATED PAYROLL COST	700				
45-0641-5199	Total	(700)				
CONTRACTUAL SERVICES	OTHER PROFESSIONAL SERVICES			5,900		
45-0641-5219	Total			(5,900)		
	Total Economic Development	(700)		(5,900)		
ESTIMATED REVENUES - FUND 45		270,000	270,000	2,000,000		
APPROPRIATIONS - FUND 45		190,676	187,176	2,029,900		
NET OF REVENUES/APPROPRIATIONS - FUND 45		79,324	82,824	(29,900)		
BEGINNING FUND BALANCE		(29,900)	(29,900)			
ENDING FUND BALANCE		49,424	52,924	(29,900)		
ESTIMATED REVENUES - ALL FUNDS		446,676	446,676	5,050,000		
APPROPRIATIONS - ALL FUNDS		459,225	455,725	2,079,900		
Total Net Rev (Expend) Velo Village		(12,549)	(9,049)	2,970,100		
BEGINNING FUND BALANCE - Velo Village		2,970,100	2,970,100			
ENDING FUND BALANCE - Velo Village		2,957,551	2,961,051	2,970,100		

TIF District #6 (Fund 44)

The City created TIF District #6 in the W Ryan Rd and W Loomis Road for a mixed use park in October 2018 with Resolution 2018-7441. The Developer projects \$66 million in new development and \$9.0 million in TIF assistance for infrastructure costs. A Developers agreement was completed in November 2018.



The City issued \$6.365 million of General Obligation Bonds in February 2019 to support a portion of the City's pledge for infrastructure costs. Additional General Obligation Bonds will be needed as the project progresses.

The City also agreed to provide a \$3.1 million pay-as-you-go Grant upon acceptance of the infrastructure.

The District will close by 2039, or earlier should all the project costs be retired prior to that.

TIF District's Outstanding Debt

General obligation note proceeds are provided to the TIF Districts directly or through inter-fund advances from City funds. The schedule of outstanding debt maturities shows the amounts borrowed, the balance outstanding and annual debt service payment obligations for the next several years. Pay-as-you-go (Municipal Revenue Obligations) are not shown, as those principal and interest payments are dependent upon tax increment.

**City of Franklin, WI
TID 6 - Funds 34 & 44**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Debt Service - Fund 34						
Dept 0000 - GENERAL						
INVESTMENT EARNINGS						
34-0000-4711	INTEREST ON INVESTMENTS	7,500	7,500	11,500		
		7,500	7,500	11,500		
DEBT PROCEEDS						
34-0000-4911	BOND PROCEEDS			556,000		
				556,000		
INTEREST						
34-0000-5621 8022	INTEREST 2019B	219,700	219,700	116,563		
34-0000-5621 8024	INTEREST 2019D EXEMPT	61,250	61,250			
		(280,950)	(280,950)	(116,563)		
DEBT SERVICE						
34-0000-5691 8022	BANK FEES 2019B EXEMPT	400	400			
34-0000-5691 8024	BANK FEES 2019D EXEMPT	240	240			
		(640)	(640)			
	Total Rev (Expend) Dept 0000	(274,090)	(274,090)	450,937		
ESTIMATED REVENUES - FUND 34		7,500	7,500	567,500		
APPROPRIATIONS - FUND 34		281,590	281,590	116,563		
	Total Net Rev (expend) Fund 34	(274,090)	(274,090)	450,937		
	BEGINNING FUND BALANCE	450,937	450,937			
	ENDING FUND BALANCE	176,847	176,847	450,937		
Fund 44 - TID 6 Capital Projects-Loomis & Ryan Rds						
Dept 0000 - GENERAL						
INVESTMENT EARNINGS						
44-0000-4711	INTEREST ON INVESTMENTS	25,000	25,000	120,800		
		25,000	25,000	120,800		
DEBT PROCEEDS						
44-0000-4911	BOND PROCEEDS	3,250,000	3,250,000	5,973,700		
44-0000-4913	BOND & NOTE PREMIUM			207,682		
		3,250,000	3,250,000	6,181,382		
DEBT SERVICE						
44-0000-5601	BOND/NOTE ISSUANCE COST	45,000	45,000	78,462		
		(45,000)	(45,000)	(78,462)		
	Total Rev (Expend) Dept 0000	3,230,000	3,230,000	6,223,720		
Dept 0141 - CITY CLERK						
EMPLOYEE BENEFITS						
44-0141-5199	ALLOCATED PAYROLL COST	600	600	600		
		(600)	(600)	(600)		
Dept 0147 - ADMINISTRATION						
EMPLOYEE BENEFITS						
44-0147-5199	ALLOCATED PAYROLL COST	600	600	600		
		(600)	(600)	(600)		
EMPLOYEE BENEFITS						
44-0151-5199	ALLOCATED PAYROLL COST	5,200	2,400	2,400		
NET OF REVENUES/APPROPRIATIONS - EMPLOYEE BENE		(5,200)	(2,400)	(2,400)		
DEBT SERVICE Dept 0151 - FINANCE						
44-0151-5691	BANK FEES	350	350	350		
		(350)	(350)	(350)		
SERVICES & CHARGES						
44-0151-6453	TIF CERTIFICATION FEE	150	150	1,000		
		(150)	(150)	(1,000)		
	Total Expenditures - Finance	(5,700)	(2,900)	(3,750)		

**City of Franklin, WI
TID 6 - Funds 34 & 44**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2020 DEPT REQ BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
Dept 0152 - AUDITOR						
CONTRACTUAL SERVICES						
44-0152-5213	ANNUAL AUDIT SERVICES	3,750	3,750			
		(3,750)	(3,750)			
Dept 0321 - ENGINEERING						
EMPLOYEE BENEFITS						
44-0321-5199	ALLOCATED PAYROLL COST	23,040	4,800	4,800		
		(23,040)	(4,800)	(4,800)		
CONTRACTUAL SERVICES						
44-0321-5219	OTHER PROFESSIONAL SERVICES	5,000	5,000	25,000		
		(5,000)	(5,000)	(25,000)		
	Total Engineering	(28,040)	(9,800)	(29,800)		
Dept 0331 - HIGHWAY						
CAPITAL OUTLAY						
44-0331-5823	STREET EXT/IMPROVE/RECONSTR	3,000,000	3,000,000	3,000,000		
		(3,000,000)	(3,000,000)	(3,000,000)		
Dept 0641 - ECONOMIC DEVELOPMENT						
EMPLOYEE BENEFITS						
44-0641-5199	ALLOCATED PAYROLL COST	700				
		(700)				
CONTRACTUAL SERVICES						
44-0641-5219	OTHER PROFESSIONAL SERVICES				13,344	
					(13,344)	
	Total Econ Dev	(700)			(13,344)	
Dept 0755 - WATER CONNECTION						
CAPITAL OUTLAY						
44-0755-5830 3521	WTR EXT - W LOOMIS RD			1,500,000		
				(1,500,000)		
Dept 0756 - SEWER CONNECTION						
CAPITAL OUTLAY						
44-0756-5826 3521	SANITARY SEWER CONSTR-W LOOMIS RD			1,500,000		
				(1,500,000)		
ESTIMATED REVENUES - FUND 44		3,275,000	3,275,000	6,302,182		
APPROPRIATIONS - FUND 44		3,084,390	3,062,650	6,113,212	13,344	
NET OF REVENUES/APPROPRIATIONS - FUND 44		190,610	212,350	188,970	(13,344)	
BEGINNING FUND BALANCE		175,626	175,626	(13,344)		
ENDING FUND BALANCE - Fund 44		366,236	387,976	175,626	(13,344)	
	Total TID Net Rev (Expenditures)	(83,480)	(61,740)	639,907	(13,344)	
BEGINNING FUND BALANCE - ALL FUNDS		626,563	626,563	(13,344)		
ENDING FUND BALANCE - ALL FUNDS		543,083	564,823	626,563	(13,344)	

City of Franklin
Tax Incremental Financing Districts
Outstanding Debt Maturities

Date Amount	Purpose of borrowing Interest rate	Payment Dates	Balance 12/31/2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
TIF #3 General Obligation Notes - Taxable													
\$3,005,000	General Obligation Taxable Notes 2019A		\$ 3,005,000										
2/20/2019	Principal \$3,005,000	3/1	\$ -	\$665,000	\$965,000	\$985,000	\$390,000						
	Interest 3 0 - 3 50	3/1 & 9/1		80,175	55,725	26,475	5,850						
Population 36,046	Annual Debt Payment			\$ 745,175	\$ 1,020,725	\$ 1,011,475	\$ 395,850						
		Per Capita											
	TIF No. 3 Debt Total	83	\$ 3,005,000	\$ 2,340,000	\$ 1,375,000	\$ 390,000	\$ -						
TIF #5 Ballpark Commons													
5/1/2018	Note Anticipation Notes - Taxable 2018A												
\$23,480,000	Principal	3/1	\$13,480,000	\$4,000,000	\$0	\$0	\$9,480,000						
	Interest of 2.5% - 3.2%	3/1 & 9/1		303,360	303,360	303,360	151,680						
2/20/2019	General Obligation Taxable Bonds 2019A												
\$10,680,000	Principal	3/1	\$ 10,680,000	0	0	510,000	550,000	1,000,000	1,000,000	1,020,000	1,100,000	1,100,000	1,100,000
	Interest of 2.5-3 5%	3/1 & 9/1		335,525	335,525	327,875	311,975	288,725	258,725	228,425	196,625	162,938	128,583
12/4/2019	General Obligation Taxable Bonds 2019C												
\$4,045,000	Principal	3/1	\$ 4,045,000	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 225,000	\$ 225,000	\$ 300,000	\$ 320,000	\$ 330,000	\$ 340,000
	Interest of 1 75-3.05%	3/1 & 9/1		73,256	98,773	97,898	96,098	92,979	88,479	82,948	76,123	68,728	60,853
Q1 2023	General Obligation Taxable Bonds												
\$9,860,000	Principal	3/1	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 300,000	\$ 400,000	\$ 500,000	\$ 600,000	
	Estimated Interest of 3.5%	3/1 & 9/1		-	-	-	265,650	525,800	514,800	501,050	481,800	457,050	426,800
12/4/2019	General Obligation Taxable Bonds - 2019C												
\$3,225,000	Principal	3/1	\$ 3,225,000	\$ -	\$ -	\$ 100,000	100,000	125,000	125,000	130,000	140,000	155,000	170,000
	Interest of 1 75-3 05%	3/1 & 9/1		62,287	83,983	83,108	81,308	79,164	76,664	73,985	71,013	67,655	63,833
	Total TID5												
	Total Principal			\$4,000,000	\$0	\$710,000	\$10,230,000	\$1,550,000	\$1,550,000	\$1,750,000	\$1,960,000	\$2,085,000	\$2,210,000
	Total Interest			774,428	821,640	812,240	906,710	986,668	938,668	886,408	825,560	756,370	680,048
				\$ 4,774,428	\$ 821,640	\$ 1,522,240	\$ 11,136,710	\$ 2,536,668	\$ 2,488,668	\$ 2,636,408	\$ 2,785,560	\$ 2,841,370	\$ 2,890,048
		Per Capita											
	TIF No. 5 Debt Total	872	\$ 31,430,000	\$ 29,485,000	\$ 29,485,000	\$ 28,775,000	\$ 28,205,000	\$ 26,655,000	\$ 25,105,000	\$ 23,355,000	\$ 21,395,000	\$ 19,310,000	\$ 17,100,000
TIF# 6 - Bear Development													
2/20/2019	General Obligation Exempt Bonds 2019B												
\$6,365,000	Principal	3/1	\$ 6,365,000	-	-	160,000	215,000	270,000	370,000	515,000	535,000	560,000	575,000
	Interest 3 25-4 0 %	3/1 & 9/1		219,700	219,700	216,500	209,000	199,300	186,500	168,800	147,800	125,900	106,075
	Annual Debt Payment	Per Capita		\$ 219,700	\$ 219,700	\$ 376,500	\$ 424,000	\$ 469,300	\$ 556,500	\$ 683,800	\$ 682,800	\$ 685,900	\$ 681,075

226

**City of Franklin
Tax Incremental Financing Districts
Outstanding Debt Maturities**

Date Amount	Purpose of borrowing Interest rate	Payment Dates	Balance 12/31/2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
2020 Q2 \$3 500 000	General Obligation Exempt Bonds Principal Interest 3.4 - 4.3%	3/1 3/1 & 9/1 Per Capita		-	-			100,000	200,000	250,000	350,000	425,000	550,000
	Annual Debt Payment			\$ 61,250	\$ 122,750	\$ 122,750	\$ 122,750	\$ 220,750	\$ 313,750	\$ 357,650	\$ 447,125	\$ 508,563	\$ 616,500
	Total Principal			-	-	160,000	215,000	370,000	570,000	765,000	885,000	985,000	1,125,000
	Total Interest			280,950	342,450	339,250	331,750	320,050	300,250	276,450	244,925	209,463	172,575
				\$ 280,950	\$ 342,450	\$ 499,250	\$ 546,750	\$ 690,050	\$ 870,250	\$ 1,041,450	\$ 1,129,925	\$ 1,194,463	\$ 1,297,575
	TIF No 6 Debt Total	177	\$ 6,365,000	\$ 6,365,000	\$ 6,385,000	\$ 6,205,000	\$ 5,990,000	\$ 5,620,000	\$ 5,050,000	\$ 4,285,000	\$ 3,400,000	\$ 2,415,000	\$ 1,290,000
	Annual Debt Payment												
TIF# 7 -	Velo Village												
12/4/2019 \$1 500,000	Interfund Advance Principal Interest of 1 75-3.05%	3/1 3/1 & 9/1 Per Capita	\$ 1,500 000	19 688	26,250	26 250	27,750	29,250	86,000	86 000	86,000	86 000	86,000
	Annual Debt Payment			\$ 19,688	\$ 26,250	\$ 26,250	\$ 27,750	\$ 29,250	\$ 115,869	\$ 115,477	\$ 114,913	\$ 113,577	\$ 112,712
8/15/2019 \$3 030 000	General Obligation Taxable Notes - 2019C Principal Interest of 1 75-3.05%	3/1 3/1 & 9/1 Per Capita	\$ 3,030,000	53,572	72,233	72,233	72,233	72,233	-	95 000	100 000	100,000	2,735,000
	Annual Debt Payment			\$ 53,572	\$ 72,233	\$ 72,233	\$ 72,233	\$ 72,233	\$ 72,233	\$ 166,211	\$ 169,065	\$ 166,790	\$ 2,767,820
8/15/2019 \$2 060 000	General Obligation Taxable Bonds - 2019C Principal Interest of 1 75-3.05%	3/1 3/1 & 9/1 Per Capita	\$ 3,440,000	40,512	54 623	54,623	54,623	53,648	100 000	100,000	100,000	100,000	100,000
	Annual Debt Payment			\$ 40,512	\$ 54,623	\$ 54,623	\$ 54,623	\$ 153,648	\$ 151,648	\$ 149,548	\$ 147,348	\$ 145,073	\$ 142,723
	Total Principal			-	-	-	-	100 000	100 000	195 000	200 000	200,000	2 835 000
	Total Interest			94,084	126,855	126,855	126,855	125,880	123,880	120,759	116,413	111,863	75,543
				\$ 94,084	\$ 126,855	\$ 126,855	\$ 126,855	\$ 225,880	\$ 223,880	\$ 315,759	\$ 316,413	\$ 311,863	\$ 2,910,543
	TIF No 7 Debt Total	221	\$ 7,970,000	\$ 7,970,000	\$ 7,970,000	\$ 7,970,000	\$ 7,970,000	\$ 7,870,000	\$ 7,770,000	\$ 7,575,000	\$ 7,375,000	\$ 7,175,000	\$ 4,340,000
	Annual Debt Payment												
TIF #8	Business Park @ S 27th & Elm Rd												
2021 \$20 000,000	Principal Est. Interest 4.50%	3/1 3/1 & 9/1 Per Capita	\$ -		450,000	900,000	892,125	867,375	828,000	783,000	735,750	686,250	634,500
	Annual Debt Payment			\$ -	\$ 450,000	\$ 900,000	\$ 1,242,125	\$ 1,617,375	\$ 1,828,000	\$ 1,783,000	\$ 1,835,750	\$ 1,786,250	\$ 1,834,500
	TIF No 8 Debt Total		\$ -	\$ -	\$ 20,000,000	\$ 20,000,000	\$ 19,650,000	\$ 18,900,000	\$ 17,900,000	\$ 16,900,000	\$ 15,800,000	\$ 14,700,000	\$ 13,500,000
	TIF Districts Total Outstandin	1,353	\$ 48,770,000	\$ 46,160,000	\$ 65,195,000	\$ 63,340,000	\$ 61,815,000	\$ 59,045,000	\$ 55,825,000	\$ 52,115,000	\$ 47,970,000	\$ 43,600,000	\$ 36,230,000

L:\41803 VOL1 Finance\Debt Service\Debt-Budget Bk TIFs 2019.xlsx\2020

This page left intentionally blank.

SELF INSURANCE FUND (75)

INTERNAL SERVICE FUND

The City of Franklin is self insured for employee & retiree health and dental benefits. The fund captures the resources and expenditures for the Active Employee health benefits and active and retiree dental benefits. The program currently covers approximately 200 employees with 150 of those electing family coverage. This includes 25 retirees.

The fund resources consist principally of health and dental premiums. Employees contribute premiums via payroll deductions and the employer portion is contributed monthly. Income on accumulated reserves provides an additional resource.

Program costs include health and dental benefits, prescription drug benefit, claims processing costs, wellness program costs, Stop Loss Insurance premiums, and flex plan administrative costs. Stop Loss insurance recoveries are reductions to the benefit claims costs incurred. Annual costs include an estimate of the cost for incurred but not yet reported benefit costs at year end. The claims administrator assists in estimating this amount annually.

The program is administered thru United Health Insurance Company, who acts as the Third Party Administrator for benefit payments, and who provides benefit plan networks.

A Stop Loss Insurance policy is acquired each year to act as a shock absorber for large claims at the individual participant level. That limit has changed over time and currently is \$70,000/year. In addition to the individual \$70,000 limit, there is a group deductible of \$75,000.

Claims costs vary from year to year with some years exceeding resources. The last three years, the program has generated a deficit. 2019 is expected to generate a surplus and 2020 is expected to break even excluding a contingency for large claims. Results over the last three years were:

2016 - \$(715,807) 2017 – (\$859,879) 2018 – (\$126,028)

The large surplus in 2015 has now been cut by 1/3rd, the plan is to set premiums to slowly reduce the fund balance. 2019 premiums were designed to reduce the surplus further, but at a slower pace. 2020 premium levels were set to have the fund break even.

**City of Franklin, WI
Self Insurance Fund - 75**

GL NUMBER	DESCRIPTION	2020 ORIGINAL BUDGET	2019 PROJECTED ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
INVESTMENT EARNINGS					
75-0000-4711	INTEREST ON INVESTMENTS	45,000	45,100	31,362	26,572
75-0000-4713	INVESTMENT GAINS/LOSSES			(2,253)	(6,609)
75-0000-4716	INTERFUND INTEREST			74	9,825
	Total	45,000	45,100	29,183	29,588
Dept 5010 - MEDICAL INSURANCE					
MISCELLANEOUS REVENUE					
75-5010-4701	GROUP HEALTH CHARGES-CITY	1,272,993	2,427,500	2,460,171	2,420,110
75-5010-4704	GROUP HEALTH CHG-MEDICAL-EMPLOYEE	324,456	523,500	456,216	423,298
	Total Revenue	1,597,449	2,951,000	2,916,387	2,843,408
SERVICES & CHARGES					
75-5010-5424	MEMBERSHIPS/DUES			3,075	3,180
75-5010-5501	IncurMedClaimCurrentYrActive	1,230,308	1,760,000	1,933,900	2,271,507
75-5010-5502	PRESCRIPTION DRUG CLAIMS - ACTIVE			327,288	295,266
75-5010-5503	CLAIM FEES - ACTIVE	49,152	180,200	142,938	180,602
75-5010-5504	MISC WELLNESS EXP - ACTIVE	52,900	12,400	75,264	79,610
75-5010-5505	STOP LOSS PREMIUMS - ACTIVE	317,989	551,600	573,463	677,598
75-5010-5506	REFUNDS-STOP LOSS COV - ACTIVE			(128,388)	(67,200)
75-5010-5507	SECTION 125-FLEX & MISC EXP - ACT			4,441	3,690
75-5010-5509	INCURRED CLAIM-PR YR - ACTIVE			228,301	268,388
75-5010-5510	VITALITY REWARDS	500,000			4,735
	Total Services & Charges	(2,150,349)	(2,504,200)	(3,160,282)	(3,717,376)
CHARGES FOR SERVICES					
75-5010-4706	STOP LOSS PREMIUM REBATE	120,000	140,000	122,312	
75-5010-4707	PHARMACY RX REBATES		27,200	51,557	25,441
	Total Revenue	120,000	167,200	173,869	25,441
TRANSFERS OUT					
75-5010-5589	TRANSFER TO OTHER FUNDS		94,400		
	Total Transfers Out		(94,400)		
	Total Medical Insurance	(432,900)	519,600	(71,374)	(849,836)
Dept 5012 - MEDICAL HIGH DEDUCTIBLE					
MISCELLANEOUS REVENUE					
75-5012-4701	GROUP HEALTH CHARGES-CITY	1,375,053			
75-5012-4704	GROUP HEALTH CHARGES-EMPLOYEE	213,984			
	Total Revenues	1,589,037			
SERVICES & CHARGES					
75-5012-5501	INCURRED CLAIM-CURRENT YEAR	1,184,170			
75-5012-5503	CLAIM FEES	56,525			
75-5012-5504	MISC WELLNESS EXP	59,577			
75-5012-5505	STOP LOSS PREMIUMS	348,342			
	Total Services & Charges	(1,648,614)			
EMPLOYEE BENEFITS					
75-5012-5162	EMPLOYER HSA CONTRIBUTION	237,000			
	Total Employee Benefits	(237,000)			
	Total Medical High Deductible	(296,577)			
Dept 5020 - DENTAL INSURANCE					
MISCELLANEOUS REVENUE					
75-5020-4701	DENTAL CHARGES - CITY ACTIVE	112,000	111,500	108,368	107,727
75-5020-4703	GROUP HEALTH CHARGES-RETIREE		1,800	3,600	3,492
75-5020-4704	DENTAL - GRP HEALTH	60,000	56,700	55,564	55,014
	Total Revenues	172,000	170,000	167,532	166,233
SERVICES & CHARGES					
75-5020-5501	Incur Dental Claim-Current Yr	193,000	164,900	173,180	163,615
75-5020-5503	DENTAL CLAIM FEES			14,216	18,740
75-5020-5509	DENTAL-INCURRED CLAIM-PRIOR YEAR			8,839	8,137
	Total Services & Charges	(193,000)	(164,900)	(196,235)	(190,492)
	Total Dental Insurance	(21,000)	5,100	(28,703)	(24,259)
Dept 5025 - DENTAL - RETIREE					
SERVICES & CHARGES					
75-5025-5501	Dental-Retiree-IncurClaim-CurrYr	4,900	4,900	5,717	4,189
75-5025-5503	DENTAL CLAIM FEES-RETIREE-CURRENT YEAR			222	290
75-5025-5509	DENTAL CLAIMS -PRIOR YEAR- RETIREE				1,620
	Total Services & Charges	(4,900)	(4,900)	(5,939)	(6,099)
	Total Dental - Retiree	(4,900)	(4,900)	(5,939)	(6,099)
ESTIMATED REVENUES - FUND 75					
APPROPRIATIONS - FUND 75					
NET OF REVENUES/APPROPRIATIONS - FUND 75					
BEGINNING FUND BALANCE		2,325,068	1,760,168	1,886,196	2,746,075
ENDING FUND BALANCE		1,614,691	2,325,068	1,760,168	1,886,196