

# **CITY OF FRANKLIN**

## **2021 ADOPTED BUDGET**

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**CITY OF FRANKLIN, WISCONSIN  
2021 BUDGET  
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December 31, 2020

**Adopted 2021 Budget  
Transmittal Letter and Executive Summary**

Honorable Mayor and Common Council:

I am pleased to transmit the adopted 2021 Budget as approved by the Common Council on November 17, 2020. The budget includes: the general fund, special revenue funds, capital funds, the debt service fund, tax incremental financing district funds, and an internal service fund.

**Major Highlights of the 2021 Adopted Budget**

- All currently provided City services are maintained, with no reduction in staffing.
- Levy increase of \$176,200 - **Increase only to the extent of new growth which does not increase the overall tax burden to property owners** (i.e. increase equal to increase in value due to net new construction only).
- City of Franklin, local share only, equalized tax rate of **\$4.97** per thousand dollars of value – **This is a \$0.19 decrease compared to the 2020 equalized tax rate of \$5.16 per thousand dollars of value.**
- City of Franklin, local share only, assessed tax rate of **\$5.05** per thousand dollars of value – **This is a \$0.27 decrease compared to the 2020 assessed tax rate of \$5.32 per thousand dollars of value.**
- A substantial reduction in shared revenue from the State for participation in the expenditure restraint program. While the City continues to meet the expenditure limitation, the aids are unavailable to communities with a tax rate of less than \$5 per thousand dollars. The average 5-year history of these aids to the City is approximately \$170,000.
- Fully balanced budget with no planned use of fund balance.
- General fund revenues increased by \$239,838 compared to the 2020 budgeted revenues.
- General fund expenditures decreased by \$23,952, compared to the 2020 budgeted expenditures. This is net of restricted contingency, transfers out, and a \$250,000 Council authorized appropriation for 2021 facilities maintenance which will be funded with surplus from 2020, if available.
- General fund personnel costs decreased by \$232,031, compared to the 2020 budgeted personnel costs, due to un-funding a previously funded position in Administration, appropriately allocating costs according to the purposes they are expended for in the areas of Utilities and Health Insurance. and a credit to the general fund for health insurance savings.

- A funded reserve, in the amount of \$200,000, has been included as part of the City's succession plan, acknowledging that we have a very seasoned workforce, and a substantial number of employees, across all departments, who are of retirement age. These funds will assist the City in maintaining required staffing levels, funding the separation costs so that positions do not need to be held open for a period of time, as we experience larger than normal turnover, which is expected to last approximately 5-7 years.
- With a goal of lowering overall plan costs, adjustments to the health insurance benefit are being made to shift the focus to attacking the cost of claims and engaging employees to do the same.
- An adjustment to the OPEB Trust and the general fund to account for investment management services provided by a general fund employee.
- Hotel/Motel tax is adjusted from 6% to 8%. A 2021 increase is anticipated in the amount of approximately \$121,000 for Tourism only, based on pre-COVID-19 revenues.
- New borrowing across all funds is projected to be \$17 Million, including: \$2 Million for City capital needs, per the City's plan to borrow funds for capital needs on an alternative year basis; \$9 Million for tax incremental financing purposes, specifically for infrastructure and development incentives; \$3 Million in Sewer debt, to fund the proposed lift station; and \$3 Million in Water debt, to partially fund a new water tower.
- No change in the solid waste fee is projected for 2021.
- The sewer fee is expected to increase in 2021, due to the construction of a new lift station as well as the annual adjustment by MMSD.

### ***2021 Budget Priorities / Guiding Assumptions / Strategies***

#### **Establishment of prudent, fiscally responsible budget**

The overriding theme of the budget preparation process was to focus on continuing the work done in prior years to maintain a prudent and fiscally responsible budget, while ensuring that we are able to continue providing the high-quality services our citizens, community partners, business owners, and visitors have come to expect.

#### **Ongoing, known challenges**

There are a number of ongoing, known challenges that the City is faced with each year when establishing a budget as well as throughout the year while carrying out operations under the established budget. First, the challenge is to find a balance between the number and level of services provided compared to the costs to provide those services to ensure that taxpayers receive a reasonable and fair value for their tax dollars. Next, there are numerous restraints at the State level, including: levy limits; expenditure restraint limits; shared revenues (transportation aids, property tax aids, and exempt computer aids), which are not always fully funded; marketplace pressures; economy-based pressures; and political pressures. All of these limits, restrictions, and pressures affect the City's operations each and every year, thus making it more challenging every year to arrive at a balanced, workable budget.

#### **Unique Challenge**

One of the other main themes in preparing the 2021 budget was uncertainty. With a very unique challenge occurring in 2020, namely COVID-19, there were a number of changes in how we serve our customers and do business. While the pandemic has definitely had an impact on how the City has provided services, it has not prevented high-quality services from being provided on

a consistent basis. Working for a City, being deemed essential, and providing critical services, is a tall order, whether it be Health Services, Public Safety, Elections, Public Works, or other Departments working to continue on with other needed City services. Our employees have not skipped a beat in carrying out all of these critical services at a very high level, which is something we can be particularly proud of. Thankfully, the City of Franklin, as an employer, has been able to meet these challenges, without a substantial added burden on the taxpayers. With the help of our partners in the State and Federal Government, additional resources have been made available to assist in combatting the pandemic. In fact, current projections show the City ending 2020 in a favorable financial position.

The adopted 2021 budget assumes that there may still be a considerable amount of uncertainty in 2021, and reflects the following: (1) some expected, reduced revenues, (2) a level of planning that is currently being done to address technology-related strategies that will be needed if/when operations need to be altered in the future, (3) a level of conservatism in case some additional funds are needed unexpectedly, (4) the possibility that, in the event things spin out of control, as they did at the beginning of the pandemic, additional resources may again be forthcoming from our partners at the State and Federal level, (5) the prospect of being able to reserve some amount of available, 2020 year-end surplus, that could be used in 2021 for emergency actions, without needing to dip into our fund balance, and, as a last resort, (6) fund balance may need to be used, as the pandemic certainly qualifies as a 'one-time, temporary event' in which utilizing fund balance is found to be acceptable. In addition, there are not any unfunded requests in the 2021 approved budget that would need to be paid for with contingency (i.e. fund balance).

#### Maintaining City services, protecting City assets, using resources responsibly

As a service organization, our employees are our largest asset, which we rely on heavily to provide high-quality services throughout the City. As such, we must attract, support, develop, and retain strong, productive employees to perform those services. While there is a separate set of rules, in the form of bargaining agreements in place for certain Police and Fire employees, it is important for us to remember that all of our employees play a vital role in making the City successful, and any one group should not be considered less valuable than another. To that end, and knowing that it has not always been possible over the past nine years, this budget includes comparable pay and benefits for all employee groups to the extent possible. Also, in regard to staffing, a significant assumption is that, with the limited resources and tight restrictions, it is unlikely that additional permanent positions could be added to the City's organizational chart at this time even though most departments are running extremely lean, and undeniably have the need for additional labor hours in order to accomplish all of the duties and tasks under their responsibility. To bridge this gap, there have been some temporary help positions added, for 2021 only, in the areas of Public Works/Parks and Planning to ensure that necessary services, duties, and tasks are completed.

With respect to other operating costs, the goal throughout the budget process was to review everything, in detail, finding ways to trim costs without compromising service levels. Staff has and will continue to consider options, including: consolidating services; adopting feasible new technologies to provide services in a more cost-effective manner; contracting for services in areas and projects in which special expertise is needed, full-time staffing is not feasible or required in the long-term, and it is the most cost-effective way to successfully accomplish the task/project; and other workable methods to meet the needs of the community.

In regard to capital items, a large part of the City's budget, each request was reviewed on a zero-based budget approach. This means that each capital request was reviewed on its individual merits, without consideration to how much a department budgeted and received for



capital in previous years. This strategy was utilized due to the substantial impact and cumulative effect that deferred capital projects have on operating costs due to maintenance and upkeep. For example, keeping a snow plow in service for too long could be costing the City more than investing in a new snow plow in the long run, and likewise for other equipment, infrastructure, and improvements.

### Managing Debt

The City of Franklin holds a very positive debt rating, Aa2, as was confirmed by the most recent debt issuance in 2020. Per Moody's, the City's bond rating agency, the Aa2 rating reflects the City's expanding, wealthy tax base; healthy operating reserves and liquidity; and a modest pension burden. It is important for the City to monitor its debt activities closely, in order to maintain its strong rating.

As the City has completed a number of development agreements in recent years, there has been a considerable amount of debt taken on, as well as committed to in the near future, to accommodate the execution of those agreements. As a result of this, the City's debt burden, along with its exposure, has grown considerably, although it currently remains below the City's self-imposed, internal limit of 2% of the City's equalized value (40% of the limit prescribed by law), which equates to approximately \$91.8 Million outstanding at any given time. This is considerably lower than the statutory limit of 5% of the City's equalized value, which equates to approximately \$229.4 Million. However, please note that, in the marketplace, a municipality that limits itself to utilizing 50% or less of its capacity, which equates to approximately \$114.7 Million in the City's current situation, is viewed as favorable.

With the City's expected debt position at the end of 2020, and a margin of indebtedness of approximately \$27.2 Million below the internal debt limit, it is important to note that great care must be taken when committing to the future use of debt, with an eye on additional exposure as well as future needs, so as not to exceed the limits, or if it chooses to change the internal limit, it does so purposefully and knowingly.

In addition, the new debt planned for 2021, all currently slated to be issued as general obligation debt, backed by the full faith of the City, includes the following: (1) \$2 Million for City capital needs, per the City's plan to borrow funds for capital needs on an alternative year basis; (2) \$9 Million for tax incremental financing purposes, specifically for infrastructure and development incentives; (3) \$3 Million in Sewer debt, to fund the proposed lift station; and \$3 Million in Water debt, to partially fund a new water tower, for a projected total of \$17 Million in new borrowing in 2021.

### Ensuring long-term fiscal health

A major indication of the City's long-term fiscal health is the size of its general fund, fund balance it maintains over time, in comparison to its annual expenditures. Having an appropriately-sized fund balance is critical for many reasons, including: (1) illustrating to bondholders that the City is fiscally responsible and is worthy of their investments, (2) lowering the City's exposure with regard to unexpected emergencies and disasters, (3) allowing for adjustments when needed for sudden decreases in revenue or unexpected increases in expenditures, (4) savings for a large, future initiative or project that cannot be funded on an annual basis, and (5) having the security of available funds that are not planned to be used. As of the end of 2020, the fund balance may be more than 30% of 2020 planned expenditures. This is a strong indicator of self-restraint and foresight exercised by the City in the past, and something we need to continue into the future.

With the City's current Fund Balance Policy requiring a range for fund balance between 20% and 30% of the current year's budgeted expenditures, the end of 2020 may present an opportunity

for the City in that it could decide how to utilize any funds greater than 30% of expenditures. Per the established policy, these funds would be utilized for expenditures that are of a one-time nature and do not require repeated resources to maintain expenditures. This could include options such as: (1) a deposit to our OPEB trust, (2) use of the funds for capital items in lieu of borrowing, or (3) another similar purpose.

By establishing and working through all of these priorities, guiding assumptions and strategies, and working closely with the departments to identify areas where adjustments could be made without over compromising the 2021 plan, a balanced, responsible budget was arrived at.

### ***2021 Budget and Operational Focuses***

- Growth/Development – Smart City growth is imperative to our future. The City has been working on this for a number of years, and will continue to do so in 2021. Fully evaluating proposed developments, and searching out and pursuing desired developments, based on City plans and goals, needs to be the continued focus. This includes finding a balance in how the City encourages development, and the need to fund improvements for growth to occur, while understanding that additional resources are not available until sometime after the development occurs.
- Creating and implementing a plan to address City-wide aging infrastructure – This initiative was started in 2020, by partnering with a consultant to review the condition of the City's infrastructure. In 2021, the goal is to use those results to create a long-term, cohesive, City-wide replacement/improvement plan, and an accompanying responsible financial model to properly execute the plan.
- Determination of the City's future water source – This initiative, which started a number of years ago, will be an ongoing focus in 2021 to ensure that the City's future is secure with regard to this critical resource.
- Attracting/maintaining a high-quality workforce – With today's workforce being more mobile than ever before and the local economy being pushed to its limits with regard to the number of available, qualified employees, it is important that the City focus on this area to ensure the continuity of services moving forward, including the following initiatives:
  - *Succession Planning* – With so many seasoned employees who are reaching retirement, it is important to establish and execute a plan to backfill positions as needed, so that positions do not need to be held open for a period of time, including a transition strategy, attraction strategy, and training and development strategy. Also, in lieu of immediately replacing a recently retired Accountant in the Finance Department, the plan is to hold that position open until the middle of 2021, when a 'Finance Director in Training' will be hired to work with the current Finance Director in his last year of employment, prior to retirement, to ensure a smooth transition for this critical position. Then, once the incumbent Finance Director retires, which is planned to occur in 2022, the 'Finance Director in Training' will fill the Finance Director position, and the Accountant position will be filled.
  - *Continual review of pay and benefits* – Focusing on how to better spend our labor and benefit dollars to maximize the return on investment, as well as ensuring that we are in line with comparable employers, is an important ongoing initiative. This includes: employee engagement and participation in containing health insurance costs, surveys among comparable employers, policy review and updates, and performance evaluations.

- *Implementation of the merit pay element of the authorized classification and compensation plan* – The current classification and compensation plan, that was approved approximately 5 years ago, includes a merit element that allows employees, through performance, to achieve a placement over the 65% level in their pay grade; however, no merit plan has been developed to date, which is creating an issue with retention. Since there was \$36,600 budgeted for this purpose in 2020, which remains unused due to the absence of an operating merit plan, these funds are being carried over, for use in 2021, once a prudent plan has been authorized by the Council.
- Focus on operational efficiencies / evaluation of services provided – There will be an ongoing focus on how we can continue providing high-quality services, with limited resources, getting tighter each year. This includes: rethinking how we provide services; prioritizing the services provided, based on the community’s needs; utilizing technology when possible to supplement and sustain services; searching out public/private partnerships to fill gaps, and making the best use of our resources as possible, to obtain the best return.

### **Strengths/Opportunities**

- Developable Land – Developable land is something not all communities have. This is a great feature for the City, allowing the City to plan and execute smart growth, providing additional amenities as well as spreading costs over more value.
- Funding for Capital Items – While the budget continues to get tighter and tighter, the City has been able to accomplish something that other cities have not—continuing to fund a large portion of its capital needs through the tax levy and landfill siting fees. The City made some excellent choices with regard to the landfill located in Franklin. The landfill siting fees received by the community have been instrumental in addressing capital needs. We need to continue to carefully consider the use of these funds on an ongoing basis, and understand that these revenues will likely sunset in 20-30 years.
- Impact Fees / Improvements – Continued planning and execution of desired and required improvements, due to growth, needs to remain high on the City’s list of priorities. Coupling these fees with other available resources to build what is needed for the community is an economical way to make needed improvements a reality.
- Other Post-Employment Benefits (OPEB) Trusts – The City continues to be diligent in its funding of these future obligations, but needs to keep this on the radar as additional funds are available so as not to get into a position where funds are needed in the trusts at times when the City is not in the position to contribute.

### **The Process**

- The Mayor, along with staff, presented the Mayor’s Recommended 2021 Budget on September 15<sup>th</sup>, to the Common Council and the Community, at the regularly scheduled Common Council Meeting. The Common Council then referred the draft budget to the Finance Committee for a thorough review.
- The Finance Committee met to review the draft budget in depth over four meetings, as noted below:
  - Tuesday, September 22<sup>nd</sup>, 4 PM - Introduction of 2021 Budget for all funds, revenues and expenditures, cost allocations, personnel head counts & additions;

- Thursday, September 24<sup>th</sup>, 4 PM - Capital & Operating Budget - Public Safety, Health, and Conservation & Development;
  - Tuesday, September 29<sup>th</sup>, 4 PM - Capital & Operating Budgets - Public Works, General Government and Recreation; and
  - Thursday, October 1<sup>st</sup>, 4 PM - TIDs, Solid Waste, Sewer, Debt Service, Total Tax Levy and Tax Rates.
- The Finance Committee presented their recommended changes to the Common Council, who discussed and adopted the recommendations at their regularly scheduled October 6<sup>th</sup> Meeting.
  - The Common Council then continued their consideration of the proposed budget from October 6<sup>th</sup> through November 17<sup>th</sup>.
  - The statutorily required public hearing notice was published on October 28<sup>th</sup>, on the then current budget details, and the Public Hearing was held by the Common Council on November 17<sup>th</sup>.
  - And, the Common Council wrapped up their deliberation and approved the 2021 Proposed Budget on November 17<sup>th</sup>.

***Closing Remarks***

This budget, under the Mayor’s direction and guidance, in cooperation with the Common Council and Finance Committee, is the result of a thorough review of sources and uses, careful consideration of current and expected spending, and a number of compromises, with the focus throughout being how to serve the community in the most favorable way. It was through a substantial amount of hard work, resolve, and follow-through by all parties involved that a prudent, fiscally responsible plan for 2021 was arrived at.

The Mayor and I would like to thank all of the departments for their leadership, diligence, cooperation, and willingness to make some very difficult, unselfish decisions in order to present a fiscally responsible budget to the Council. A great deal of ingenuity was used to maintain necessary service levels, while keeping the budget changes to a minimum in the face of so many restrictions and limitations, as well as the uncertainty. A big thanks also goes out to the Finance Committee and Common Council for all of the hard work, insight provided, and willingness to work as a team on this critical initiative. And, special thanks are extended to Finance Director, Paul Rotzenberg, and his staff, as well as Lisa Huening, for all of their hard work in preparing this budget document.

Staff is look forward to executing the well thought out, productive 2021 plan which reflects the values and serves the needs of the community.

Respectfully Submitted,

***Peggy Steeno***, CPA, MBA  
**Director of Administration**

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City of Franklin, WI  
All Funds

ADOPTED

Statement of Revenues & Expenditures For the Year Ended Dec. 31, 2021 Budget	General Fund	Debt Service	Tax Increment Districts	Special Revenue	Capital Funds	ADOPTED Total	Internal Service
<b>REVENUES</b>							
REAL ESTATE TAXES	19,184,900	1,100,000	3,803,500	1,337,200	296,000	25,721,600	
REVENUE - OTHER TAXES	626,900	21,000	679,600	83,000	1,305,852	2,716,352	
TRANSFERS - IN	1,050,000					1,050,000	
INTERGOVERNMENTAL	1,785,400	-	173,140	329,830	1,089,500	3,377,870	
LICENSES & PERMITS	1,108,650	-	-	24,000	-	1,132,650	
PENALTIES & FORFEITURES	490,000	-	-	0	-	490,000	
CHARGES FOR SERVICES	2,424,650	-	-	2,070,949	1,735,000	6,230,599	2,867,599
INTERGOVERNMENTAL CHARGES	203,200	-	-	0	-	203,200	
INTEREST & INV INCOME	359,718	15,000	270,000	20,500	260,700	925,918	15,000
MISCELLANEOUS	135,750	-	220,000	80,000	157,250	593,000	144,800
<b>TOTAL REVENUES</b>	<b>27,369,168</b>	<b>1,136,000</b>	<b>5,146,240</b>	<b>3,945,479</b>	<b>4,844,302</b>	<b>42,441,189</b>	<b>3,027,399</b>
<b>EXPENDITURES</b>							
GENERAL GOVERNMENT TOTAL	3,162,903	-	41,475	-	15,000	3,219,378	246,623
PUBLIC SAFETY TOTAL	18,352,063	-	-	104,600	-	18,456,663	2,003,808
PUBLIC WORKS TOTAL	4,288,736	-	665,120	2,048,984	-	7,002,840	524,073
HEALTH & HUMAN SERVICES TOTAL	713,239	-	-	319,224	-	1,032,463	92,483
CULTURE & RECREATION TOTAL	218,343	-	-	1,544,588	-	1,762,931	123,311
CONSERVATION & DEVELOPMENT TO	599,884	-	3,585,225	320,000	-	4,505,109	92,483
CONTINGENCY - Dept 199	2,760,000	-	-	-	190,650	2,950,650	-
CAPITAL OUTLAY	-	-	8,150,500	176,000	13,589,735	21,916,235	
PRINCIPAL	-	1,480,000	965,000	-	-	2,445,000	
INTEREST	-	137,363	1,410,432	-	-	1,547,795	
DEBT ISSUANCE COSTS	-	-	150,000	-	100,000	250,000	
TRANSFERS OUT	24,000	-	-	-	-	24,000	
<b>TOTAL EXPENDITURES</b>	<b>30,119,168</b>	<b>1,617,363</b>	<b>14,967,752</b>	<b>4,513,396</b>	<b>13,895,385</b>	<b>65,113,064</b>	<b>3,082,781</b>
<b>(EXPENDITURES)</b>	<b>(2,750,000)</b>	<b>(481,363)</b>	<b>(9,821,512)</b>	<b>(567,917)</b>	<b>(9,051,083)</b>	<b>(22,671,875)</b>	<b>(55,382)</b>
Transfers In		479,895	-	24,000	8,349,750	8,853,645	
Transfers Out		(25,886)	-	-	(5,038,259)	(5,064,145)	
General Obligation Debt Issued		-	9,000,000	-	2,000,000	11,000,000	
<b>Net Change in Fund Balance</b>	<b>(2,750,000)</b>	<b>(27,354)</b>	<b>(821,512)</b>	<b>(543,917)</b>	<b>(3,739,592)</b>	<b>(7,882,375)</b>	<b>(55,382)</b>
Beginning Fund Balance	8,859,136	1,073,561	1,399,693	1,988,586	14,278,422	27,599,398	2,488,519
<b>Ending Fund Balance</b>	<b>6,109,136</b>	<b>1,046,207</b>	<b>578,181</b>	<b>1,444,669</b>	<b>10,538,830</b>	<b>19,717,023</b>	<b>2,433,137</b>

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## **Budget Process and Calendar**

Pursuant to Section 13-2.A. of the Municipal Code of the City of Franklin, each year, the Mayor presents a budget timetable to the Common Council no later than first Monday in May, for review and approval by the Common Council. Each year, the Mayor, with the assistance of the Director of Administration, Director of Finance and Treasurer, and all other department heads, is responsible for the preparation of the Mayor's Recommended Annual Budget, presenting a financial plan for conducting the affairs of the City for the ensuing calendar year, and submits it to the Committee of the Whole for its review and recommendation. Upon its review of the Recommended Budget, the Committee of the Whole submits its proposed budget to the Common Council for review and approval.

The annual budget includes:

- Expenses of conducting each department and activity of the City for the ensuing fiscal year and corresponding items for the current year and last preceding fiscal year, with reasons for increase and decrease recommended as compared with appropriations for the current year.
- An itemization of all anticipated income of the City from sources other than general property taxes and bond proceeds, with a comparative statement of the amounts received by the City from each of the sources for the last preceding and current fiscal year.
- An itemization of the amount of money to be raised from general property taxes, which, with income from other sources, will be necessary to meet the proposed expenditures.
- Any other information required by the Council and State law.

As required by law, the Common Council holds a public hearing on the proposed budget before final approval.

After approval of the annual budget by the Common Council, the amount of the tax to be levied or certified and the amounts of the various appropriations and the purposes thereof cannot be changed except by a two-thirds vote of the entire membership of the Common Council. Notice of such amendment is to be given by publication within 10 days thereafter in the Official City Newspaper.

No money is to be drawn from the treasury of the City or any obligation for the expenditure of money be incurred except in pursuance of the annual appropriation in the adopted budget or when changed as authorized. At the close of each fiscal year, any unencumbered balance of an appropriation reverts to the general fund and is subject to re-appropriation. Appropriations may be made by the Common Council, to be paid out of the income of the current year, for improvements or other objects or works that will not be completed within such year, and any such appropriations continue until the purpose for which it was made have been accomplished or abandoned.



**CITY OF FRANKLIN  
2021 ANNUAL BUDGET  
BUDGET PREPARATION TIMETABLE**

- Monday, February 17      Common Council approved 2021 Budget preparation schedule
- Monday, July 6              Committee of the Whole – Identify and Provide Direction on Major Budget Issues
- Tuesday, September 15    Presentation of Mayor’s Recommended Budget to Common Council

**FINANCE COMMITTEE REVIEW**

- Tuesday, September 22<sup>nd</sup>    Introduction for all funds, revenues and expenditures, cost allocations, personnel head counts & additions
- Thursday, September 24<sup>th</sup>    Capital & Operating Budget - Public Safety, Health, and Conservation & Development
- Tuesday, September 29<sup>th</sup>    Capital & Operating Budgets - Public Works, General Government and Recreation
- Thursday, October 1<sup>st</sup>        TIDs, Solid Waste, Sewer, Debt Service, Total Tax Levy and Tax Rates
- Monday, October 5            Committee of the Whole Agenda item: Review of Mayor’s Recommended Budget
- Tuesday, October 6            Alternate day for Committee of the Whole meeting and budget discussion in conjunction with regular Common Council meeting
- Friday, October 16            Last day for changes to be included in the Public Hearing notice
- Wednesday, October 21      Preparation of Budget Public Hearing Notice
- Wednesday, October 28      Publication of Preliminary Budget and Hearing Notice
- Monday, November 2         Committee of the Whole meeting available for discussion of any budget Topics as may be needed
- Tuesday, November 3         Regular Common Council Meeting, discussion of the Budget
- Tuesday, November 17        **Regular Common Council Meeting**: Public Hearing on the Annual Budget and Adoption of 2021 Annual Budget. [Note: The late date does not provide an opportunity for delay of adoption without a special meeting soon thereafter.]

## **Opportunities and Threats - Could Impact Franklin in Current and Future Budgets**

### ***Opportunities***

- Franklin's history of strong property values and growth, in addition to its location relative to significant transportation corridors, and past successful TID developments suggests that the community could again see strong development numbers if sufficient market-ready and market-attractive parcels become available
- Level of City tax rate remains prudent and fiscally responsible, and is very favorable in comparison to other Milwaukee County communities
- Further northerly expansion of the Waste Management Landfill will provide additional revenue from siting fees Life of Landfill Siting Fees is expected to extend 20-30 additional years
- Consolidation and/or active cooperation of similar services with neighboring communities
- Billing 100% of the fire protection charges to the water utility customers instead of the current practice of 50% to the property tax levy and 50% to the utility customers – the Public Fire Protection tax levy supported fee is \$270,000
- Establishing a property tax equivalent from the Sewer Service Fund that would provide the equivalent of property taxes on the sewer service assets similar to the amounts charged to the Water Utility (requires a state law change)
- Development activities south of Ryan Road will spur additional investment due to the construction of the Ryan Creek Sewer Interceptor
- Improve infrastructure design requirements on new development that result in longer lasting infrastructure components, reducing demand for replacement costs
- Technology enhancements in the government functions that increase productivity of service providers – i.e. tablets that permit in field updates to infrastructure maintenance
- Utilization of utility monitoring tools to identify lost water earlier and mitigate unnecessary loss of water to the environment
- Implementing a change in wholesale water to the City of Milwaukee will provide a reliable long-term source as well as predictability in long term consumer rates
- New natural conservation recreation areas as a result of MMSD and Waste Management agreements to improve quality of life for residents
- The new Loomis Road Industrial Park will open opportunities to support attraction of needed, but less restricted, businesses to the city

## ***Threats***

- Staffing recruitment and retention issues – As the overall workforce becomes more mobile, and a substantial number of current employees contemplate retirement, it becomes harder to recruit and retain high quality employees to provide services in the City of Franklin
- Lack of developed and ready business park parcels will slow high-value, non-residential growth and possibly cause the loss of existing businesses
- Lack of population density limits “quality of life” developments
- Continued efforts by the State to reduce aids and other revenue opportunities to municipalities
  - The movement toward eliminating personal property tax payments by businesses, as the State has already removed a fair portion of taxable property in certain asset classifications. While there is currently a replacement revenue in place from the State, continuance and proper funding of the aid are uncertain
  - The possibility of removing the State’s contribution to local governments for matching Exempt Computer Aids. This is not a current proposal, however, it has been proposed in the past and could be again
  - The continued erosion of legislative support for local government in property tax assessment practice, use of road right-of-way, continued reduction in state/county funding share in public works projects increases local costs and reduces property tax revenue.
  - Municipal property tax levy increases are limited to the larger of new construction growth or 0%, while various user fees increases are further limited by requiring offsets against the allowable levy
  - State restrictions on local control and decision making which affects expenditures, revenues, services, and alternatives
- ‘Cord cutting’ and the impact on the \$500,000 of annual cable TV tax revenue, as well as the reduced tax rates mandated by the State. In addition, the State aid currently provided could be reduced or eliminated in the future
- Lack of funding to maintain the City’s infrastructure and protect the City’s assets, which could be caused by lack of sufficient revenues to fund, additional needs due to growth, or other factors
- Demands on and for program and operating expenditures
  - Development of the Park plan could strain available financial resources
  - Potential cost of a large-scale Emerald Ash Borer control program
  - Seed capital for sewer build out in Southwest Sewer District.
  - Continued changes to the paramedic contract may cause program changes and increased personnel and training costs
  - Additional staff time requested/needed in a number of departments to maintain current service offerings
- Lack of growth, current state restrictions, and other threats could cause reductions in staff and/or services
- Aging workforce, with the potential for loss of intellectual capital upon retirement and the added costs from a legacy defined benefit pension plan
- Continued unchecked rate increases in the cost of water for the next few years

CITY OF FRANKLIN  
Summary of Assessed Value Final

	Jan 1, 2020 Total Assessed Values	TID #3 Assessed Values	TID #4 Assessed Values	TID #5 Assessed Values	TID #6 Assessed Values	TID #7 Assessed Values	TIF Assessed Values	Jan 1, 2020 Assessed Values Less TID	Jan 1, 2019 Assessed Values Less TID	Difference	PCT Change
Personal Property-manufacturing @ FMV Assessment Ratio	18 047 000 98 023% <sup>2</sup>		44 400 98 023%				44,400 97 973%	18,002 600 98 024%	15 283,000 97 005%	2,719,600	
P P @ Est Assessed Value	17 690 300	-	43,500	-	-	-	43 500	17 646 800	14,825 200	2 821 600	19 0%
Real Estate-manufacturing @ FMV Assessment Ratio	156,827,500 98 021% <sup>2</sup>	-	1,767,500 98 021%				1,767,500 98 020%	155 060 000 98 021%	150,845 900 97 007%	4 214 100	
R E @ Est Assessed Value	153 723,600	-	1,732,500	-	-	-	1 732,500	151,991,100	146,331,100	5,660,000	3 9%
Manufacturing at Est Assessed Value	171 413 900	-	1,776 000	-	-	-	1,776,000	169,637 900	161 156 300	8 481,600	5 3%
Real Estate - Residential	3,353,214 200	67 466,200	25,503,700	1,025,400	993,600	-	94,988 900	3,258,225,300	3,075 290 145	182,935,155	5 9%
Real Estate - Commercial	932,412,800	184,526,900	42,509,000	26,949,000	137 200	8,338,400	262 460,500	669,952,300	619 346,800	50,605,500	8 2%
Real Estate - Agricultural/Other	20,711,000	-	514,100	-	30,400	-	544,500	20,166,500	19,384,200	782,300	4 0%
Total Real Estate	4,306 338,000	251,993,100	68 526,800	27 974,400	1,161,200	8 338,400	357,993,900	3,948,344 100	3,714 021,145	234,322,955	6 3%
Personal Property - Commercial	34,122,100	8,390,300	3,534,400	193,700	18,000	-	12,136,400	21,985,700	22,811,200	(825,500)	-3 6%
Residential Commercial & Agricultural	4,340,460,100 <sup>1</sup>	260,383,400	72,061,200	28,168,100	1 179 200	8,338 400	370,130,300	3,970,329,800	3 736 832 345	233,497,455	6 2%
Sub total	4 511,874,000	260 383,400	73 837,200	28,168,100	1 179,200	8,338,400	371,906 300	4,139,967,700	3,897,988 645	241,979 055	6 2%
Less TID Base	-	(173,488,200)	(19,817 900)	(3 015 800)	(1,183 900)	(7,495,500)	(205,001,300) <sup>3,4</sup>	205,001 300 <sup>3</sup>	196,321 900	8 679 400	4 4%
Total Assessed Value - 2020	<u>4,511,874,000</u>	<u>86,895,200</u>	<u>54,019,300</u>	<u>25,152,300</u>	<u>(4,700)</u>	<u>842,900</u>	<u>166,905,000</u>	<u>4,344,969,000</u>	<u>4,094,310,545</u>	<u>250,658,455</u>	6 1%
Percent Increase	6 7%	37 0%	6 1%	21 1%	#DIV/0!	#DIV/0!	23 5%	6 1%			
<b>2020 Breakdown by Type</b>											
Real Estate	4,460,061,600	78,504,900	50 441,400	24,958,600	(22,700)	842,900	154 725 100	4,305 336,500	4,056,674 145	248 662 355	
Personal Property	51,812,400	8,390,300	3,577,900	193,700	18,000	-	12,179,900	39,632,500	37,636 400	1,996,100	
Total Assessed Value - 2020	<u>4,511,874,000</u>	<u>86,895,200</u>	<u>54,019,300</u>	<u>25,152,300</u>	<u>(4,700)</u>	<u>842,900</u>	<u>166,905,000</u>	<u>4,344,969,000</u>	<u>4,094,310,545</u>	<u>250,658,455</u>	
<b>2020 Breakdown by School District</b>											
Franklin School District	3,421 752 700	-	-	25,152 300	(4,700)	842,900	25,165 800	3 396,587,100	3,187,304,700	209 282 400	
Oak Creek/Franklin School District	824 189,600	86 895 200	52,243,300	-	-	-	139,138,500	685,051,100	656,941,545	28,109,555	
Whitnall School District	285,931,700	-	-	-	-	-	-	285,931,700	250,064,300	15,867,400	
Total Assessed Value - 2020	<u>4,511,874,000</u>	<u>86,895,200</u>	<u>52,243,300</u>	<u>25,152,300</u>	<u>(4,700)</u>	<u>842,900</u>	<u>164,304,100</u>	<u>4,347,569,900</u>	<u>4,094,310,545</u>	<u>253,259,355</u>	
Total Assessed Value - 2019	<u>4,229,425,745</u>	<u>63,447,600</u>	<u>50,903,900</u>	<u>20,763,700</u>	<u>-</u>	<u>-</u>	<u>135,115,200</u>	<u>4,094,310,545</u>			

<sup>1</sup> Agrees to Statement of Assessment

<sup>2</sup> Per DOR Average Assessment Ratio to be received

<sup>3</sup> 1/1/05 base for TIF#3 & TIF #4 per DOR & 2013 TID 3 Amendment

<sup>4</sup> 1/1/2016 base for TID #5 per DOR

11/23/20

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**CITY OF FRANKLIN  
Assessed Value by District**

	Final			Total	Residential	Commercial
	#5 Franklin	#1 Oak Creek	#3 Whitnall		Agricultural	Manufacturing
					Total	Total
Real Estate - Manufacturing	113,194,500	39,856,300	4 8% 672,800	153,723,600		153,723,600
Real Estate	3,279,203,100 *	764,411,200 *	262,723,700 *	4,306,338,000	4,306,338,000	
Total Real Estate	3,392,397,600	804,267,500	263,396,500	4,460,061,600	4,306,338,000	153,723,600
Personal Property - Manufacturing	14,370,400	3,181,600	138,300	17,690,300		17,690,300
Personal Property	14,984,700 *	16,740,500 *	2,396,900 *	34,122,100	34,122,100	
Total Personal Property	29,355,100	19,922,100	2,535,200	51,812,400	34,122,100	17,690,300
Total	3,421,752,700	824,189,600	265,931,700	4,511,874,000	4,340,460,100	171,413,900
	100.00%	100.00%	100.00%			
<b>Total Assessed Value (TIF in)</b>	<b>3,421,752,700</b>	<b>824,189,600</b>	<b>265,931,700</b>	<b>4,511,874,000</b>	<b>4,340,460,100</b>	<b>171,413,900</b>
Total Real Estate Assessed Value (TIF in)	3,392,397,600	804,267,500	263,396,500	4,460,061,600	4,306,338,000	153,723,600
Total Pers Prop Assessed Value (TIF in)	29,355,100	19,922,100	2,535,200	51,812,400	34,122,100	17,690,300
Total Assessed Value (TIF in)	3,421,752,700	824,189,600	265,931,700	4,511,874,000	4,340,460,100	171,413,900
TIF Assessed Values -Increment	(25,165,600)	(139,138,500)	-	(164,304,100)	(165,728,315)	1,424,215
Total Assessed Value (TIF out)	3,396,587,100	685,051,100	265,931,700	4,347,569,900	4,174,731,785	172,838,115
<b>2019</b>						
Total Residential RE Assessed Value (TIF in)	1,025,400	374,516,045	67,466,200	443,007,645		
Percent of total	0.0%	45.4%	25.4%	9.8%		
Total RE Commercial, Manufacturing, Agriculture	26,949,000	374,681,600	184,526,900	586,157,500		
Percent of total	0.8%	45.5%	69.4%	13.0%		
Other & Pers Prop Assessed Value (TIF in)	193,700	22,095,400	8,390,300	30,679,400		
Percent of total	0.0%	2.7%	3.2%	0.7%		
Total Assessed Value (TIF in)	28,168,100	771,293,045	260,383,400	1,059,844,545	-	-
	0.8%	93.6%	97.9%	23.5%		
Total Assessed Value (TIF in)	3,421,752,700	824,189,600	265,931,700	4,511,874,000		

**CITY OF FRANKLIN, WISCONSIN**  
Assessed Values by Property Class  
Last Ten Years

	Residential	Commercial	Other	Manufacturing	Personal Property	Total	Percent Change	Ratio to Market Value
1-Jan								
2020 #	3,353,214,200	932,412,800	20,711,000	153,723,600	51,812,400	4,511,874,000	6.7%	98.0%
2019 #	3,163,899,045	846,605,500	19,891,700	147,928,400	51,101,100	4,229,425,745	4.8%	97.0%
2018 #	3,013,005,480	801,651,700	19,663,100	147,427,000	53,563,000	4,035,310,280	4.7%	100.2%
2017 #	2,838,161,900	776,873,400	19,370,100	145,697,200	74,663,600	3,854,766,200	4.1%	99.1%
2016 #	2,694,247,825	759,562,700	19,596,500	150,592,900	80,479,000	3,704,478,925	9.1%	99.0%
2015	2,404,990,700	760,663,600	18,879,700	135,834,500	76,174,600	3,396,543,100	0.9%	92.7%
2014	2,383,400,600	754,301,600	18,872,100	123,011,900	85,006,600	3,364,592,800	0.1%	93.7%
2013 #	2,368,565,600	751,653,500	18,839,000	126,646,100	94,023,900	3,359,728,100	-8.0%	98.4%
2012	2,640,305,880	761,761,108	20,985,100	134,754,000	95,404,700	3,653,210,788	0.2%	103.8%
2011 *	2,639,608,880	762,172,408	20,712,300	132,571,800	90,644,700	3,645,710,088	0.0%	99.3%

**Percentage of Total Assessed Values**

	Residential	Commercial	Other	Manufacturing	Personal Property	Total
2020 #	74.3%	20.7%	0.5%	3.4%	1.1%	100.0%
2019 #	74.8%	20.0%	0.5%	3.5%	1.2%	100.0%
2018 #	74.7%	19.9%	0.5%	3.7%	1.3%	100.0%
2017 #	73.6%	20.2%	0.5%	3.8%	1.9%	100.0%
2016 #	72.7%	20.5%	0.5%	4.1%	2.2%	100.0%
2015	70.8%	22.4%	0.6%	4.0%	2.2%	100.0%
2014	70.8%	22.4%	0.6%	3.7%	2.5%	100.0%
2013 #	70.5%	22.4%	0.6%	3.8%	2.8%	100.0%
2012	72.3%	20.9%	0.6%	3.7%	2.6%	100.0%
2011 *	72.4%	20.9%	0.6%	3.6%	2.5%	100.0%

# Revaluation year  
\* Reassessment Year

In 2018, the State exempted a class of Personal Property valued at \$17,015,100 in 2017

**Tax Increment District Equated Values - Increment**

	TID 3	TID 4	TID 5	TID 6	TID 7	TID 8	All TID's	Pct Change	Pct Total Assessed Value
2020	97,386,600	54,668,200	21,439,500	-	533,300	n/a	174,027,600	17.4%	3.9%
2019	64,781,500	52,629,500	30,859,200	n/a	n/a	n/a	148,270,200	50.0%	3.5%
2018	51,181,600	46,431,200	1,261,200	n/a	n/a	n/a	98,874,000	-10.8%	2.5%
2017	62,049,100	47,593,400	1,211,500	n/a	n/a	n/a	110,854,000	10.9%	2.9%
2016	55,256,200	44,691,300	n/a	n/a	n/a	n/a	99,947,500	-21.4%	2.7%
2015	72,829,900	54,274,300	n/a	n/a	n/a	n/a	127,104,200	9.1%	3.7%
2014	72,785,000	43,675,900	n/a	n/a	n/a	n/a	116,460,900	12.7%	3.5%
2013	64,305,700	39,050,100	n/a	n/a	n/a	n/a	103,355,800	5.9%	3.1%
2012	63,917,800	33,693,500	n/a	n/a	n/a	n/a	97,611,300	-13.4%	2.7%
2011	72,652,600	40,050,300	n/a	n/a	n/a	n/a	112,702,900	-59.3%	3.1%

In 2018, a large parcel won a \$10 million reduction in assessed value

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City of Franklin  
 Tax Equalization Ratio  
 2021 Budget

**Tax Rate:** The tax rate is developed by dividing the total tax levy by the City Assessed Value. An individual property tax bill is the result of its assessed value divided by total assessed value times the tax levy.

	2016-17	2017-18	2018-19	2019-2020	2020-21	Inc (Dec)
Assessed Value TID In	3,704,478,925	3,854,766,200	4,035,237,210	4,229,425,745	4,511,874,000	6.68%
Percentage Change	9.07%	4.06%	4.68%			
Equalized Value TID Out	3,629,055,600	3,778,072,200	3,924,067,400	4,211,998,800	4,413,724,900	4.79%
Percentage Change	4.49%	4.11%	3.86%	7.34%		
TID 3 Increment	55,256,200	62,049,100	51,181,600	64,781,500	97,386,600	50.33%
TID 4 Increment	44,691,300	47,593,400	46,431,200	52,629,500	54,668,200	3.87%
TID 5 Increment		1,211,500	1,261,200	30,859,200	21,439,500	-30.52%
TID 6 Increment					-	
TID 7 Increment					533,300	
Total - TID In Equalized Value	3,729,003,100	3,888,926,200	4,022,941,400	4,360,269,000	4,587,752,500	5.22%
Percentage Change	2.19%	4.29%	3.45%	8.39%	5.22%	
Assessment Ratio	99.06681%	99.11732%	100.30564%	97.00737%	98.02073%	
City Tax Levy - TID Out	\$ 20,509,000	\$ 21,027,849	\$ 21,389,375	\$ 21,741,900	\$ 21,918,100	0.81%
Equalized Rate TID Out	0.005651333	0.005565762	0.005450817	0.005161896	0.004965896	-3.80%
Percentage Change	-4.29%	-1.51%	-2.07%	-5.30%	-3.80%	
Tax Levy - TID In	\$ 21,073,837	\$ 21,644,836	\$ 21,928,319	\$ 22,507,255	\$ 22,782,303	1.22%
<b>Tax rate on Assessed Value</b>	<b>5.6887452</b>	<b>5.6150840</b>	<b>5.4342082</b>	<b>5.3215866</b>	<b>5.0494103</b>	<b>\$ (0.2722)</b> <b>-5.11%</b>
Tax Rate Based Strictly on Assessed Value	5.6950576	5.6089619	5.4396210	5.3102714	5.0413687	-2.38%
Equalization Difference	(0.0063124)	0.0061221	(0.0054128)	0.0113152	0.0080416	
Expenditure Restraint Equalized Tax Rate	0.6513325	0.5657616	0.4508174	0.1618961	(0.0341037)	
Impact on Expenditure Restraint Aids	-28.02%	-13.14%	-20.32%	-64.09%	no longer qualify	



**CITY OF FRANKLIN, WISCONSIN**  
Property Tax Levies by Tax Jurisdiction  
Last Ten Years

Levy Year	State of Wisconsin	Milwaukee County	School Districts					City of Franklin				Total
			Franklin	Whitnall	Oak Creek-Franklin	School Levy Credit	MATC	MMSD	Local	Tax Increment	Special Charges	
2011	623,904	16,812,497	31,435,718	2,208,503	5,268,377	(6,195,239)	6,934,559	5,188,886	20,467,000	2,560,324	1,900,389	87,204,918
2012	598,062	17,287,141	31,787,042	2,237,434	5,553,401	(6,185,506)	7,258,001	5,582,906	20,509,000	2,363,758	1,799,510	88,790,749
2013	579,423	16,986,670	32,784,606	2,174,991	5,254,726	(6,246,198)	7,043,487	5,638,269	20,509,000	2,526,924	1,796,214	89,048,112
2014	609,193	17,713,835	32,782,988	2,285,650	5,557,471	(6,323,990)	4,411,951	5,955,818	20,509,000	2,690,638	1,767,143	87,959,695
2015	619,289	18,083,210	33,404,871	2,223,327	5,928,300	(7,265,748)	4,428,322	6,145,125	20,509,000	3,020,350	1,727,974	88,824,019
2016	632,834	18,496,951	33,404,863	2,224,862	5,748,697	(7,284,002)	4,571,805	6,354,128	20,509,000	2,267,466	1,758,435	88,685,039
2017	**	19,090,000	33,783,303	2,346,376	5,425,692	(8,010,872)	4,750,585	6,519,552	21,027,849	2,471,104	1,672,640	89,076,229
2018	**	19,244,848	34,189,665	2,349,780	5,535,027	(7,967,025)	4,809,220	6,650,847	21,389,375	2,156,858	1,646,735	90,005,330
2019	**	20,157,046	34,714,826	2,375,394	5,994,101	(7,927,867)	4,983,668	6,931,842	21,741,900	3,261,911	1,820,372	94,053,193
2020	**	20,332,889	34,714,826	2,355,428	6,079,237	(7,850,550)	5,078,355	6,993,977	21,918,100	3,718,985	1,870,233	95,211,480

% increase from 2011 20		20.9%	10.4%	6.7%	15.4%		-26.8%	34.8%	7.1%	45.3%	-1.6%	9.2%
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\*\* In 2017 the State sunsetted Its Property Tax Levy

**CITY OF FRANKLIN, WISCONSIN**  
 Direct and Overlapping Property Tax Rates  
 Last Ten Years  
 (rate per \$1,000 of assessed value)

Budget Year	Overlapping Rates									Total Net Tax Rate by District			Total Levy City of Franklin
	School Districts			School Credits	Milwaukee Area		Milwaukee Metropolitan		State	School Districts			
	Franklin	Oak Creek	Whitnall		City of Franklin	Technical College	Milwaukee County	Sewerage District		Franklin	Oak Creek	Whitnall	
2012	11.62	8.83	9.56	(1.70)	5.79	1.96	4.76	1.52	0.17	24.12	21.33	22.06	20,467,000
2013	11.72	9.09	9.72	(1.69)	5.78	2.04	4.87	1.57	0.16	24.45	21.82	22.45	20,509,000
2014	# 13.26	9.10	10.67	(1.86)	6.29	2.16	5.21	1.73	0.17	26.97	22.81	24.38	20,509,000
2015	13.21	9.76	11.11	(1.88)	6.28	1.36	5.44	1.83	0.18	26.42	22.97	24.32	20,509,000
2016	13.29	10.57	10.88	(2.14)	6.26	1.35	5.52	1.87	0.18	26.33	23.61	23.92	20,509,000
2017	* 12.04	9.39	10.08	(1.97)	5.69	1.27	5.13	1.76	0.17	24.09	21.44	22.13	20,509,000
2018	* 11.64	8.82	10.29	(2.08)	5.62	1.27	5.10	1.74	-	23.28	20.46	21.94	21,027,849
2019	* 11.21	8.58	9.76	(1.97)	5.43	1.22	4.89	1.69	-	22.47	19.84	21.02	21,389,375
2020	* 10.92	9.12	9.50	(1.87)	5.32	1.22	4.93	1.70	-	22.22	20.42	20.80	21,741,900
2021	* 10.21	9.02	8.86	(1.74)	5.05	1.17	4.68	1.61	-	20.98	19.80	19.63	21,918,100

Note # Revaluation Year  
 \* Reassessment Impact

In 2017 the State sunsetted its Property Tax Levy

L:\41803 VOL1 Finance\BUDGET\2021 Budget\Tax Calc\[10 yr history of levy.xlsx]Tax Rates

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City of Franklin, WI  
General Fund

Official Budget Appropriation Units

2021 ADOPTED	2019 ACTIVITY	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted \$\$	Fav (-Unf) Prior Adopted Pct	
<b>REVENUES</b>								
	REAL ESTATE TAXES	18 136,986	19 005,700	19 005,700	19 184 900	179 200	0.9%	
	REVENUE - OTHER TAXES	692,944	685,900	685 900	626 900	(59 000)	-8.6%	
	TRANSFERS - IN	968 448	1 050 000	1 050 000	1 050 000	0	0.0%	
	INTERGOVERNMENTAL	1 757 347	1 746 400	1 746 400	1 847 400	1 785 400	39 000	2.2%
	LICENSES & PERMITS	1 314 918	903 200	905 700	1 007 480	1 108,650	205 450	22.7%
	FINES FORFEITURES AND PENALTIES	451 062	546,000	546 000	450 000	490 000	(56 000)	-10.3%
	CHARGES FOR SERVICES	2 829 033	2 527 300	2,351 900	1 866,950	2,424 650	(102 650)	-4.1%
	INTERGOVERNMENTAL CHARGES	226 178	182 000	182 000	183,600	203 200	21 200	11.6%
	INTEREST & INV INCOME	510 943	343,580	343 580	345 500	359 718	16 138	4.7%
	MISCELLANEOUS	189 606	139 250	136 750	138 000	(3,500)	-2.5%	
	<b>Total Resources</b>	<b>27,077,465</b>	<b>27,129,330</b>	<b>26,953,930</b>	<b>26,539,530</b>	<b>27,369,168</b>	<b>239,838</b>	<b>0.9%</b>
	Totals for dept 0101 - MAYOR	18 482	18 482	18 482	18 491	18,486	4	0.0%
	Totals for dept 0102 - ALDERMEN	47 409	47 409	47 409	47 428	47 417	8	0.0%
	Totals for dept 0121 - MUNICIPAL COURT	187 333	193,490	193,490	188,957	189 109	(4 381)	-2.3%
	Totals for dept 0141 - CITY CLERK	305,789	353,001	353,001	323,277	334,272	(18 729)	-5.3%
	Totals for dept 0142 - ELECTIONS	14 025	70 404	70,404	72 436	28,922	(41 482)	-58.9%
	Totals for dept 0144 - INFORMATION SERVICES	129 250	131 451	236,451	193 171	102 343	(29 108)	-22.1%
	Totals for dept 0147 - ADMINISTRATION	317 732	411 533	411 533	257 089	262 816	(148,717)	-36.1%
	Totals for dept 0151 - FINANCE	409 026	419 877	419 877	406,191	424 474	4 597	1.1%
	Totals for dept 0181 - MUNICIPAL BUILDINGS	107 963	101 001	154 001	101 840	106,778	5 777	5.7%
	Totals for dept 0199 - CONTINGENCY					0	0	
	Personnel Costs - General Government	1 537 009	1 746 648	1 904 648	1 608 880	1 514 617	(232 031)	-13.3%
	Totals for dept 0101 - MAYOR	5 046	7 850	8 694	5,600	12 000	4 150	52.9%
	Totals for dept 0102 - ALDERMEN	23,032	25,651	25 651	23,200	25 350	(301)	-1.2%
	Totals for dept 0121 - MUNICIPAL COURT	15 942	19 625	19 625	17 000	21 475	1 850	9.4%
	Totals for dept 0141 - CITY CLERK	21 835	27,200	27 200	24,850	28,500	1 300	4.8%
	Totals for dept 0142 - ELECTIONS	8 704	16,500	16,500	13,800	25 000	8,500	51.5%
	Totals for dept 0144 - INFORMATION SERVICES	411 444	429 878	346,271	303 800	432 736	2 858	0.7%
	Totals for dept 0147 - ADMINISTRATION	75 989	129 655	129 655	80,780	129 755	100	0.1%
	Totals for dept 0151 - FINANCE	104 742	115,710	115 710	122,500	122,490	6 780	5.9%
	Totals for dept 0152 - AUDITOR	31 455	30 050	30 050	25,500	30 050	0	0.0%
	Totals for dept 0154 - CITY ASSESSORS	226,888	233,350	233,350	232 850	237 650	4,300	1.8%
	Totals for dept 0161 - LEGAL SERVICES	299 700	358 000	357 000	314 850	353 600	(4,400)	-1.2%
	Totals for dept 0181 - MUNICIPAL BUILDINGS	110 721	130 515	159,214	114 925	120 615	(9 900)	-7.6%
	Totals for dept 0194 - INSURANCE	65,437	95 850	95 850	78,500	106,565	10 715	11.2%
	Totals for dept 0198 - UNCLASSIFIED EXPENSES	15,979	27,500	27,500		2,500	(25,000)	-90.9%
	Non-Personnel General Government	1 416,914	1 647 334	1 592,270	1 358,155	1 648 286	952	0.1%
	GENERAL GOVERNMENT TOTAL	2,953,923	3 393,982	3,496,918	2 967 035	3 162,903	(231 079)	-6.8%
	Totals for dept 0211 - POLICE DEPT	7 507 336	7 970 358	8,020 358	7 752 697	7 925 895	(44 463)	-0.6%
	Totals for dept 0212 - PD DISPATCH	1 080,162	1 197,247	1 197 247	1 177 038	1 207 563	10,316	0.9%
	Dept 213 - GENERAL PUB SAFETY	0	0	0	0	0	0	
	Totals for dept 0221 - FIRE DEPT	5 884,640	6 286,453	6 286,453	6 046 924	6 268 073	(18,380)	-0.3%
	Totals for dept 0231 - INSPECTION SERVICES	707,549	768,655	846,955	734,091	753,818	(14,837)	-1.9%
	Personnel Costs Public Safety	15 179 687	16,222,713	16,351 013	15 710,750	16 155 349	(67 364)	-0.4%
	Totals for dept 0211 - POLICE DEPT	1 043 928	1,226,530	1 249 060	1 096,074	1 235 790	9 260	0.8%
	Totals for dept 0221 - FIRE DEPT	513,583	566,500	566,831	507,621	515 980	(50 520)	-8.9%
	Totals for dept 0223 - FIRE PROTECTION	279 819	283 300	283,300	283,300	283,300	0	0.0%
	Totals for dept 0231 - INSPECTION SERVICES	132 736	140 335	218,635	134,405	154 044	13 709	9.8%
	Totals for dept 0239 - SEALER OF WEIGHTS & ME	7,600	7,600	7,600	7,600	7,600	0	0.0%
	Non-Personnel Costs Public Safety	1 977 666	2 224,265	2 325,426	2,029 000	2 196,714	(27 551)	-1.2%
	PUBLIC SAFETY TOTAL	17 157 353	18,446 978	18,676,439	17 739 750	18 352 063	(94 915)	-0.5%

City of Franklin, WI  
General Fund

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted \$\$	Fav (-Unf) Prior Adopted Pct
Totals for dept 0321 - ENGINEERING	540 914	590 261	590 261	531 404	599 419	9 158	1 6%
Totals for dept 0331 - HIGHWAY	1 648,581	1 974 746	2 604,746	1 871 001	2,015 467	40 721	2.1%
Personnel Costs - Public Works	2 189 495	2 565 007	3 195 007	2 402,405	2 614 886	49 879	1 9%
Totals for dept 0321 - ENGINEERING	675 297	342 820	342 820	339 250	292 850	(49 970)	-14 6%
Totals for dept 0331 - HIGHWAY	965 411	890 800	975 737	979 000	1 016 750	125 950	14 1%
Totals for dept 0351 - STREET LIGHTING	303 972	346 000	386 120	342 800	357,200	11 200	3.2%
Totals for dept 0361 - WEED CONTROL	5,898	7,050	7,050	7,050	7,050	0	0 0%
Non-Personnel Costs - Public Works	1 950 578	1 586,670	1 711 727	1 668 100	1 673 850	87 180	5 5%
PUBLIC WORKS TOTAL	4,140 073	4,151 677	4,906,734	4 070,505	4 288 736	137 059	3.3%
Personnel Costs - dept 0411 - PUBLIC HEALTH	528 981	628,585	628,585	612,910	597 789	(30 796)	-4.9%
Totals for dept 0411 - PUBLIC HEALTH	75 056	65,250	65,250	64,100	67 450	2 200	3 4%
Totals for dept 0431 - ANIMAL CONTROL	42,723	43,800	43,800	46,400	48,000	4,200	9 6%
Non-Personnel Costs - Public Health	117 779	109 050	109 050	110 500	115 450	6,400	5 9%
HEALTH & HUMAN SERVICES TOTAL	646,760	737 635	737 635	723 410	713 239	(24,396)	-3 3%
Totals for dept 0529 - ST MARTINS FAIR					0	0	
Totals for dept 0551 - PARKS	153,110	119,998	119,998	116,235	122,368	2,370	2 0%
Personnel Costs - Culture & Recreation	153 110	119,998	119 998	116 235	122 368	2 370	2 0%
Totals for dept 0551 - PARKS	46 839	66 450	66,450	61 250	73 975	7 525	11 3%
Totals for dept 0521 - RECREATION	23,411	24,000	24,000	13,000	22,000	(2,000)	-8 3%
Non-Personnel Costs - Culture & Recreation	70,250	90,450	90 450	74,250	95 975	5 525	6 1%
CULTURE & RECREATION TOTAL	223,360	210,448	210 448	190 485	218 343	7 895	3 8%
Totals for dept 0621 - PLANNING	332,122	358,680	358 680	332 979	367 941	9 261	2.6%
Totals for dept 0641 - ECONOMIC DEVELOPMENT	123,622	126,770	126,770	125,139	95,793	(30,977)	-24 4%
Personnel Costs - Conservation & Development	455,744	485,450	485 450	458 118	463 734	(21 716)	-4.5%
Totals for dept 0621 - PLANNING	99 070	74,950	133,844	117 345	75,650	700	0 9%
Totals for dept 0641 - ECONOMIC DEVELOPMENT	51,605	59,000	97,000	47,500	60,500	1,500	2 5%
Non-Personnel Costs - Conservation & Development	150 675	133 950	230 844	164,845	136 150	2,200	1 6%
CONSERVATION & DEVELOPMENT TOTAL	606 419	619 400	716,294	622,963	599 884	(19 516)	-3.2%
Totals for dept 0521 - RECREATION	13 000	13 000	13,000		13,000	0	0 0%
Totals for dept 0529 - ST MARTINS FAIR-USE FUN	31 000	11 000	11 000		11 000	0	0.0%
Totals for dept 0998 - OTHER FINANCING USES/T	8 100	500 000	500 000	0	-	(500 000)	-100 0%
TRANSFERS OUT TOTAL	52 100	524 000	524 000	0	24 000	(500 000)	-95 4%
CONTINGENCY	0	1 144,000	979 815		2 760 000	1 616 000	141 3%
<b>TOTAL EXPENDITURES</b>	<b>25,779,988</b>	<b>29,228,120</b>	<b>30,248,283</b>	<b>26,314,148</b>	<b>30,119,168</b>	<b>891,048</b>	<b>3.0%</b>
<b>NET RESOURCES (EXPENDITURES)</b>	<b>1,297,477</b>	<b>(2,098,790)</b>	<b>(3,294,353)</b>	<b>225,382</b>	<b>(2,750,000)</b>	<b>(651,210)</b>	<b>31 0%</b>
BEGINNING FUND BALANCE	7 336,277	8 633,754	8 633 754	8 633 754	8 859 136		
ENDING FUND BALANCE	8 633,754	6 534 964	5 339 401	8 859 136	6 109 136		

City of Franklin, WI  
Debt Service Funds 31 & 51

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted \$\$	Fav (-Unf) Prior Adopted Pct
<b>REVENUES</b>							
REAL ESTATE TAXES	1,300,000	1,100,000	1,100,000	1,100,000	1,100,000	0	0.0%
INTEREST & INV INCOME	10,816			3,000	-	0	
<b>Total Revenues</b>	<b>1,310,816</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,103,000</b>	<b>1,100,000</b>	<b>0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>							
PRINCIPAL	1,405,000	1,387,500	1,387,500	1,425,000	1,480,000	92,500	6.7%
INTEREST	135,337	200,272	200,272	200,000	137,363	(62,909)	-31.4%
Total Expenditures	1,540,337	1,587,772	1,587,772	1,625,000	1,617,363	29,591	1.9%
<b>Excess Revenue (Expenditures)</b>	<b>(229,521)</b>	<b>(487,772)</b>	<b>(487,772)</b>	<b>(522,000)</b>	<b>(517,363)</b>	<b>(29,591)</b>	
Transfers In	312,067	487,772	487,772	475,000	479,895	(7,877)	-1.6%
Total Other Financing	312,067	487,772	487,772	475,000	479,895	(7,877)	-1.6%
<b>Net Change in Fund Balance</b>	<b>82,546</b>	<b>0</b>	<b>0</b>	<b>(47,000)</b>	<b>(37,468)</b>	<b>(37,468)</b>	
Beginning Fund Balance	268,385	350,931	350,931	350,931	303,931		
Ending Fund Balance	350,931	350,931	350,931	303,931	266,463		
<b>Special Assessments Fund 51</b>							
REVENUE - OTHER TAXES	28,524	65,000	65,000	21,000	21,000	(44,000)	-67.7%
INTEREST & INV INCOME	24,772	12,000	12,000	15,000	15,000	3,000	25.0%
<b>Total Revenues</b>	<b>53,296</b>	<b>77,000</b>	<b>77,000</b>	<b>36,000</b>	<b>36,000</b>	<b>(41,000)</b>	<b>-53.25%</b>
Total Expenditures	-	-	-	-	-	-	
<b>Excess Revenue (Expenditures)</b>	<b>53,296</b>	<b>77,000</b>	<b>77,000</b>	<b>36,000</b>	<b>36,000</b>	<b>(41,000)</b>	<b>-53.2%</b>
Transfers In		(34,090)	(34,090)	(34,000)	-	34,090	-100.0%
Transfers Out		(600,000)	(600,000)		(25,886)	574,114	-95.7%
Total Other Financing		(634,090)	(634,090)	(34,000)	(25,886)	608,204	
<b>Net Change in Fund Balance</b>	<b>53,296</b>	<b>(557,090)</b>	<b>(557,090)</b>	<b>2,000</b>	<b>10,114</b>	<b>567,204</b>	
Beginning Fund Balance	714,334	767,630	767,630	767,630	769,630		
Ending Fund Balance	767,630	210,540	210,540	769,630	779,744		
<b>DEBT SERVICE FUND TOTAL</b>							
<b>REVENUES</b>							
REAL ESTATE TAXES	1,300,000	1,100,000	1,100,000	1,100,000	1,100,000	0	0.0%
REVENUE - OTHER TAXES	28,524	65,000	65,000	21,000	21,000	(44,000)	-67.7%
INTEREST & INV INCOME	35,588	12,000	12,000	18,000	15,000	3,000	25.0%
<b>Total Revenues</b>	<b>1,364,112</b>	<b>1,177,000</b>	<b>1,177,000</b>	<b>1,139,000</b>	<b>1,136,000</b>	<b>(41,000)</b>	
<b>EXPENDITURES</b>							
PRINCIPAL	1,405,000	1,387,500	1,387,500	1,425,000	1,480,000	92,500	6.7%
INTEREST	135,337	200,272	200,272	200,000	137,363	(62,909)	-31.4%
DEBT ISSUANCE COSTS	-	-	-	-	-	0	
Total Expenditures	1,540,337	1,587,772	1,587,772	1,625,000	1,617,363	29,591	
<b>Excess Revenue (Expenditures)</b>	<b>(176,225)</b>	<b>(410,772)</b>	<b>(410,772)</b>	<b>(486,000)</b>	<b>(481,363)</b>	<b>(70,591)</b>	
Transfers In	312,067	453,682	453,682	441,000	479,895		0.0%
Transfers Out	-	(600,000)	(600,000)	-	(25,886)		0.0%
General Obligation Debt Issued	-	-	-	-	-		
Total Other Financing	312,067	(146,318)	(146,318)	441,000	454,009		
<b>Net Change in Fund Balance</b>	<b>135,842</b>	<b>(557,090)</b>	<b>(557,090)</b>	<b>(45,000)</b>	<b>(27,354)</b>		
Beginning Fund Balance	982,719	1,118,561	1,118,561	1,118,561	1,073,561		
Ending Fund Balance	1,118,561	561,471	561,471	1,073,561	1,046,207		

City of Franklin, WI  
TID's

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL	2020 AMENDED	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted	Fav (-Unf) Prior Adopted
<b>TID3 SUMMARY</b>							
REAL ESTATE TAXES	1 114 683	1 409 000	1 409 000	1,401 700	2 107 000	698 000	49.5%
REVENUE - OTHER TAXES	-	-	-	-	538 000	538 000	
INTERGOVERNMENTAL	482,476	507 500	507,500	513 900	61,440	(446 060)	-87.9%
INTEREST & INV INCOME	95 601	25 000	25,000	15 000	-	(25 000)	100.0%
MISCELLANEOUS	-	-	-	-	-	-	
<b>Total Revenues</b>	<b>1 692 760</b>	<b>1,941,500</b>	<b>1 941 500</b>	<b>1 930 600</b>	<b>2 706,440</b>	<b>764 940</b>	<b>39.40%</b>
GENERAL GOVERNMENT TOTAL	100 146	12 550	12,550	7 300	5 070	(7,480)	-59.6%
CONSERVATION & DEVELOPMENT TOTAL	5,291 991	711 705	760,705	760 750	1 050 225	338 520	47.6%
CAPITAL OUTLAY	-	-	-	-	-	-	
PRINCIPAL	-	665 000	665 000	665,000	965 000	300 000	45.1%
INTEREST	47 921	80 265	80 265	80 525	55 795	(24,470)	-30.5%
DEBT ISSUANCE COSTS	38,681	-	-	-	-	-	
<b>Total Expenditures</b>	<b>5,478 739</b>	<b>1,469 520</b>	<b>1 518 520</b>	<b>1 513 575</b>	<b>2 076 090</b>	<b>606 570</b>	<b>41.3%</b>
<b>Excess Revenue (Expenditures)</b>	<b>(3 785 979)</b>	<b>471 980</b>	<b>422 980</b>	<b>417 025</b>	<b>630 350</b>	<b>158 370</b>	
General Obligation Debt Issued	3,024,367	-	-	-	-	-	
Total Other Financing	3 024,367	-	-	-	-	-	
<b>Net Change in Fund Balance</b>	<b>(761 612)</b>	<b>471 980</b>	<b>422 980</b>	<b>417 025</b>	<b>630 350</b>		
Beginning Fund Balance	653,522	(108,090)	(108,090)	(108,090)	308,935		
Ending Fund Balance	(108 090)	363 890	314 890	308 935	939,285		
<b>TID 4 SUMMARY</b>							
REAL ESTATE TAXES	1 132 983	1 144 700	1,144,700	1 138,800	1 183 000	38,300	3.3%
REVENUE - OTHER TAXES	-	120,000	120,000	73,900	50,000	(70,000)	-58.3%
INTERGOVERNMENTAL	21,414	48,900	48 900	53 700	86 060	37 160	76.0%
INTEREST & INV INCOME	118 138	74,000	74 000	73 900	-	(74,000)	-100.0%
<b>Total Revenues</b>	<b>1 272 535</b>	<b>1 387 600</b>	<b>1,387 600</b>	<b>1 340,300</b>	<b>1 319 060</b>	<b>(68 540)</b>	<b>-4.9%</b>
GENERAL GOVERNMENT TOTAL	16 714	7,550	22,550	12,370	4 920	(2 630)	-34.8%
PUBLIC WORKS TOTAL	28 589	23 040	1,543 715	-	-	(23 040)	-100.0%
CONSERVATION & DEVELOPMENT TOTAL	9 000	700	10 700	700	-	(700)	-100.0%
CAPITAL OUTLAY	241 751	11 000 000	10 237 606	8 574 000	-	(11 000 000)	-100.0%
PRINCIPAL	-	-	-	-	-	-	
INTEREST	-	-	-	-	36 875	36 875	
DEBT ISSUANCE COSTS	-	75 000	75 000	-	-	(75,000)	-100.0%
<b>Total Expenditures</b>	<b>296 054</b>	<b>11,106 290</b>	<b>11,889,571</b>	<b>8 587 070</b>	<b>41,795</b>	<b>(11,064,495)</b>	<b>-99.62%</b>
<b>Excess Revenue (Expenditures)</b>	<b>976,481</b>	<b>(9 718 690)</b>	<b>(10,501 971)</b>	<b>(7 246,770)</b>	<b>1,277 265</b>	<b>10 995 955</b>	
General Obligation Debt Issued	-	6,200,000	6,200,000	-	-	(6,200,000)	-100.0%
Total Other Financing	-	6,200 000	6,200 000	-	-	(6 200 000)	-100.0%
<b>Net Change in Fund Balance</b>	<b>976,481</b>	<b>(3,518,690)</b>	<b>(4,301,971)</b>	<b>(7 246 770)</b>	<b>1 277 265</b>	<b>4 795 955</b>	
Beginning Fund Balance	3,091,459	4,067,940	4,067,940	4,067,940	(3,178,830)		
Ending Fund Balance	4 067 940	549 250	(234 031)	(3 178 830)	(1 901 565)		
<b>TID 5 SUMMARY</b>							
REAL ESTATE TAXES	30 951	756 000	756 000	721,361	501 000	(255 000)	-33.7%
REVENUE - OTHER TAXES	-	-	-	91,560	91 600	91 600	
INTERGOVERNMENTAL	123	12 900	12 900	12,900	25 640	12 740	98.8%
INTEREST & INV INCOME	104 510	1 000	1 000	55 600	-	(1 000)	-100.0%
MISCELLANEOUS	-	-	-	-	220 000	220 000	
<b>Total Revenues</b>	<b>135 584</b>	<b>769 900</b>	<b>769 900</b>	<b>881,421</b>	<b>838,240</b>	<b>68,340</b>	<b>8.9%</b>
GENERAL GOVERNMENT TOTAL	87 243	18 100	38,059	31,800	9 075	(9 025)	-49.9%
PUBLIC WORKS TOTAL	23 910	9 500	14,429	-	-	(9 500)	-100.0%
CONSERVATION & DEVELOPMENT TOTAL	5 929,866	700	7 950	7,250	5,000	4,300	614.3%
CAPITAL OUTLAY	5,296,810	-	-	-	-	-	
PRINCIPAL	10 000 000	-	4 000 000	13,800 000	-	-	
INTEREST	735 085	890 763	890 763	775,374	821 641	(69 122)	-7.8%
DEBT ISSUANCE COSTS	221,471	-	-	-	-	-	
<b>Total Expenditures</b>	<b>22 294,385</b>	<b>919 063</b>	<b>4 951 201</b>	<b>14 614,424</b>	<b>835 716</b>	<b>(83,347)</b>	<b>-9.1%</b>
<b>Excess Revenue (Expenditures)</b>	<b>(22,158,801)</b>	<b>(149,163)</b>	<b>(4,181,301)</b>	<b>(13,733,003)</b>	<b>2,524</b>	<b>151,687</b>	
Transfers In	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
General Obligation Debt Issued	17,927,999	-	-	9,770,000	-	-	
Total Other Financing	17 927 999	-	-	9 770 000	-	-	
<b>Net Change in Fund Balance</b>	<b>(4,230,802)</b>	<b>(149,163)</b>	<b>(4,181,301)</b>	<b>(3,963,003)</b>	<b>2,524</b>	<b>151,687</b>	
Beginning Fund Balance	8 685 515	4,454 713	4,454,713	4,454,713	491,710		
Ending Fund Balance	4,454 713	4 305 550	273,412	491 710	494 234		

City of Franklin, WI  
TID's

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL	2020 AMENDED	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted	Fav (-Unf) Prior Adopted
<b>TID6 SUMMARY</b>							
<b>REVENUES</b>							
REAL ESTATE TAXES	-	-	-	-	-	-	-
REVENUE - OTHER TAXES	-	-	-	-	-	-	-
INTEREST & INV INCOME	120 883	25 000	25 000	9 000	-	(25 000)	-100 0%
MISCELLANEOUS	-	7 500	7,500	7 500	-	(7,500)	-100 0%
<b>Total Revenues</b>	<b>120 883</b>	<b>32 500</b>	<b>32,500</b>	<b>16 500</b>	<b>-</b>	<b>(32 500)</b>	<b>-100 00%</b>
GENERAL GOVERNMENT TOTAL	12 770	10 650	10 650	4 750	8 070	(2,580)	-24.2%
PUBLIC WORKS TOTAL	-	28 040	28 040	14 800	21,060	(6 980)	24.9%
CONSERVATION & DEVELOPMENT TOTAL	-	700	1,856	-	12 500	11 800	1685 7%
CAPITAL OUTLAY	1 065,175	3 000 000	9 000 000	8 000 000	3 000 000	-	0 0%
INTEREST	116 963	281,590	281,590	220,400	342 850	61,260	21.8%
DEBT ISSUANCE COSTS	109 100	45,000	45,000	45 000	50,000	5 000	11 1%
<b>Total Expenditures</b>	<b>1 304 008</b>	<b>3,365 980</b>	<b>9 367,136</b>	<b>8 284,950</b>	<b>3,434,480</b>	<b>68 500</b>	<b>2 0%</b>
<b>Excess Revenue (Expenditures)</b>	<b>(1 183 125)</b>	<b>(3,333,480)</b>	<b>(9 334 636)</b>	<b>(8,268,450)</b>	<b>(3,434,480)</b>		<b>0.0%</b>
General Obligation Debt issued	6,638,319	3,250,000	3,250,000	3,200,000	3,000,000	(250,000)	-7 69%
Total Other Financing	6,638 319	3 250,000	3,250 000	3 200 000	3 000 000	(250 000)	7 69%
<b>Net Change in Fund Balance</b>	<b>5,455 194</b>	<b>(83,480)</b>	<b>(6 084 636)</b>	<b>(5 068,450)</b>	<b>(434,480)</b>		
Beginning Fund Balance	(13,344)	5,441,850	5,441,850	5,441,850	373,400		
Ending Fund Balance	5,441,850	5 358,370	(642 786)	373,400	(61 080)		

<b>TID7 SUMMARY</b>							
REAL ESTATE TAXES	-	-	-	-	12 500	12,500	-
INTERGOVERNMENTAL	-	-	-	-	-	-	-
INTEREST & INV INCOME	5,438	270,000	270,000	180 000	270 000	-	0 00%
MISCELLANEOUS	42 500	-	-	-	-	-	-
<b>Total Revenues</b>	<b>47 938</b>	<b>270 000</b>	<b>270 000</b>	<b>183 300</b>	<b>282 500</b>	<b>12,500</b>	<b>4 63%</b>
GENERAL GOVERNMENT TOTAL	49 356	13,300	13,300	7,300	6 270	(7 030)	-52.86%
PUBLIC WORKS TOTAL	13,400	-	-	-	-	-	-
CONSERVATION & DEVELOPMENT TOTAL	-	700	24 800	-	-	(700)	-100 00%
CAPITAL OUTLAY	1 678,254	-	-	-	-	-	-
INTEREST	-	268 549	268 549	114,530	153,271	(115 278)	-42 93%
DEBT ISSUANCE COSTS	53 920	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1 794 930</b>	<b>282,549</b>	<b>306 649</b>	<b>121 830</b>	<b>159 541</b>	<b>(123 008)</b>	<b>-43.54%</b>
<b>Excess Revenue (Expenditures)</b>	<b>(1 746 992)</b>	<b>(12,549)</b>	<b>(36 649)</b>	<b>61,470</b>	<b>122,959</b>	<b>135,508</b>	
General Obligation Debt Issued	5,090,000	-	-	-	-	-	-
Total Other Financing	5,090,000	-	-	-	-	-	-
<b>Net Change in Fund Balance</b>	<b>3,343,008</b>	<b>(12 549)</b>	<b>(36 649)</b>	<b>61,470</b>	<b>122 959</b>		
Beginning Fund Balance	-	3,343,008	3,343,008	3,343,008	3,404,478		
Ending Fund Balance	3 343 008	3,330,459	3 306,359	3,404,478	3 527,437		

<b>TID8 SUMMARY</b>							
REAL ESTATE TAXES	-	-	-	-	-	-	-
INTERGOVERNMENTAL	-	-	-	-	-	-	-
INTEREST & INV INCOME	-	-	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
GENERAL GOVERNMENT TOTAL	-	-	-	-	8 070	8 070	-
PUBLIC WORKS TOTAL	-	-	-	-	644,060	644,060	-
CONSERVATION & DEVELOPMENT TOTAL	-	-	-	-	2,517 500	2,517 500	-
CAPITAL OUTLAY	-	-	-	-	5 150 500	5 150,500	-
INTEREST	-	-	-	-	-	-	-
DEBT ISSUANCE COSTS	-	-	-	-	100 000	100 000	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,420,130</b>	<b>8,420 130</b>	<b>-</b>
<b>Excess Revenue (Expenditures)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(8,420 130)</b>	<b>(8,420 130)</b>	<b>-</b>
General Obligation Debt Issued	-	-	-	-	6,000,000	6,000,000	-
Total Other Financing	-	-	-	-	6 000 000	6 000 000	-
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,420 130)</b>	<b>(2,420 130)</b>	<b>-</b>
Beginning Fund Balance	-	-	0	0	-	-	-
Ending Fund Balance	-	-	0	0	(2 420 130)	(2 420 130)	-



City of Franklin, WI  
TID's

Official Budget Appropriation Units

2021  
ADOPTED

All TID's

	2019 ACTIVITY	2020 ORIGINAL	2020 AMENDED	2020 <sup>1</sup> Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted	Fav (-Unf) Prior Adopted
<b>REVENUES</b>							
REAL ESTATE TAXES	2,278,617	3,309,700	3,309,700	3,261,861	3,803,500	493,800	14.92%
REVENUE OTHER TAXES	-	120,000	120,000	165,460	679,600	559,600	466.33%
INTERGOVERNMENTAL	504,013	569,300	569,300	580,500	173,140	(396,160)	-69.59%
INTERGOVERNMENTAL CHARGES	-	-	-	3,300	-	-	
INTEREST & INV INCOME	444,570	395,000	395,000	333,500	270,000	(125,000)	-31.65%
MISCELLANEOUS	42,500	7,500	7,500	7,500	220,000	212,500	2833.33%
<b>Total Revenues</b>	<b>3,269,700</b>	<b>4,401,500</b>	<b>4,401,500</b>	<b>4,352,121</b>	<b>5,146,240</b>	<b>744,740</b>	<b>16.92%</b>
<b>GENERAL GOVERNMENT TOTAL</b>	<b>266,229</b>	<b>62,150</b>	<b>97,109</b>	<b>63,520</b>	<b>41,475</b>	<b>(20,675)</b>	<b>-33.27%</b>
<b>PUBLIC WORKS TOTAL</b>	<b>65,899</b>	<b>60,580</b>	<b>1,586,184</b>	<b>14,800</b>	<b>665,120</b>	<b>604,540</b>	<b>997.92%</b>
<b>CONSERVATION &amp; DEVELOPMENT TOTAL</b>	<b>11,230,857</b>	<b>714,505</b>	<b>806,011</b>	<b>768,700</b>	<b>3,585,225</b>	<b>2,870,720</b>	<b>401.78%</b>
<b>CAPITAL OUTLAY</b>	<b>8,281,990</b>	<b>14,000,000</b>	<b>19,237,606</b>	<b>16,574,000</b>	<b>8,150,500</b>	<b>(5,849,500)</b>	<b>-41.78%</b>
<b>PRINCIPAL</b>	<b>10,000,000</b>	<b>665,000</b>	<b>4,665,000</b>	<b>14,465,000</b>	<b>965,000</b>	<b>300,000</b>	<b>45.11%</b>
<b>INTEREST</b>	<b>899,969</b>	<b>1,521,167</b>	<b>1,521,167</b>	<b>1,190,829</b>	<b>1,410,432</b>	<b>(110,735)</b>	<b>-7.28%</b>
<b>DEBT ISSUANCE COSTS</b>	<b>423,172</b>	<b>120,000</b>	<b>120,000</b>	<b>45,000</b>	<b>150,000</b>	<b>30,000</b>	<b>25.00%</b>
<b>Total Expenditures</b>	<b>31,168,116</b>	<b>17,143,402</b>	<b>28,033,077</b>	<b>33,121,849</b>	<b>14,967,752</b>	<b>(2,175,650)</b>	<b>-12.69%</b>
<b>Excess Revenue (Expenditures)</b>	<b>(27,898,416)</b>	<b>(12,741,902)</b>	<b>(23,631,577)</b>	<b>(28,769,728)</b>	<b>(9,821,512)</b>	<b>2,920,390</b>	
General Obligation Debt Issued	32,680,685	9,450,000	9,450,000	12,970,000	9,000,000	(450,000)	-4.76%
Total Other Financing	32,680,685	9,450,000	9,450,000	12,970,000	9,000,000	(450,000)	-4.76%
<b>Net Change in Fund Balance</b>	<b>4,782,269</b>	<b>(3,291,902)</b>	<b>(14,181,577)</b>	<b>(15,799,728)</b>	<b>(821,512)</b>	<b>2,470,390</b>	
Beginning Fund Balance	12,417,152	17,199,421	17,199,421	17,199,421	1,399,693		
Ending Fund Balance	17,199,421	13,907,519	3,017,844	1,399,693	578,181		

City of Franklin  
Special Revenue Funds

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted \$\$	Fav (-Unf) Prior Adopted Pct
<b>LIBRARY FUND 15</b>							
REAL ESTATE TAXES	1 312,700	1 340 500	1 340 500	1 340,500	1,337,200	(3,300)	-0.2%
CHARGES FOR SERVICES	49,181	60 000	60 000	68 000	68 500	8 500	14.2%
INTERGOVERNMENTAL CHARGES	0			-	-	-	
INTEREST & INV INCOME	27 174	15 000	15 000	11 000	-	(15 000)	-100.0%
TRANSFERS IN	8100	0			-	-	
<b>Total Revenues</b>	<b>1,397,155</b>	<b>1,415,500</b>	<b>1,415,500</b>	<b>1,419,500</b>	<b>1,405,700</b>	<b>(9,800)</b>	<b>-0.7%</b>
Personnel Services	898 852	998,134	998,134	998 955	1 004 686	6 552	0.7%
Non-Personnel Services	333,525	314,485	314 485	330,157	329,728	15 243	4.8%
Capital Expenditures	91,020	154,000	154,000	147,940	139,000	(15,000)	-9.7%
<b>CULTURE &amp; RECREATION TOTAL</b>	<b>1 323 397</b>	<b>1 466,619</b>	<b>1 466,619</b>	<b>1,477,052</b>	<b>1 473 414</b>	<b>6,795</b>	<b>0.5%</b>
Non-Personnel Services - Dept 512							
<b>CULTURE &amp; RECREATION TOTAL</b>	<b>1,323,397</b>	<b>1,466,619</b>	<b>1,466,619</b>	<b>1,477,052</b>	<b>1,473,414</b>	<b>6,795</b>	<b>0.5%</b>
<b>NET REVENUE (EXPENDITURES)</b>	<b>73,758</b>	<b>(51,119)</b>	<b>(51,119)</b>	<b>(57,552)</b>	<b>(67,714)</b>	<b>(16,595)</b>	
BEGINNING FUND BALANCE	489 669	563 427	563 427	563,427	505,875		
ENDING FUND BALANCE	563 427	512 308	512,308	505 875	438,161		
<b>AUXILIARY LIBRARY FUND 16</b>							
CHARGES FOR SERVICES	11 909	10 000	10,000	10 000	8,000	(2,000)	-20.0%
INTEREST & INV INCOME	777	100	100	1,080	500	400	400.0%
MISCELLANEOUS	58,350	58 400	58,400	44,200	39 000	(19,400)	-33.2%
<b>Total Revenues</b>	<b>71,036</b>	<b>68,500</b>	<b>68,500</b>	<b>55,280</b>	<b>47,500</b>	<b>(21,000)</b>	<b>-30.7%</b>
Non-Personnel Services	50,785	52,100	52,100	47 090	35 500	(16 600)	-31.9%
Capital Expenditures	13,427	16,400	16,400	21,400	12,000	(4,400)	-26.8%
<b>CULTURE &amp; RECREATION TOTAL</b>	<b>64,212</b>	<b>68,500</b>	<b>68,500</b>	<b>68,490</b>	<b>47,500</b>	<b>(21,000)</b>	<b>-30.7%</b>
<b>NET REVENUE (EXPENDITURES)</b>	<b>6,824</b>	<b>0</b>	<b>0</b>	<b>(13,210)</b>	<b>-</b>	<b>-</b>	
BEGINNING FUND BALANCE	140,621	147,445	147,445	147,445	134,235		
ENDING FUND BALANCE	147,445	147 445	147 445	134,235	134,235		
<b>TOURISM COMMISSION - FUND 17</b>							
REVENUE - OTHER TAXES	175,721	210,179	210 179	93,000	83 000	(127 179)	-60.5%
INTEREST & INV INCOME	6,755		-	4,000	-	-	
<b>Total Revenues</b>	<b>182,476</b>	<b>210,179</b>	<b>210,179</b>	<b>97,000</b>	<b>83,000</b>	<b>(127,179)</b>	<b>-60.5%</b>
Personnel Services		35 000	35,000		-	(35,000)	-100.0%
Non-Personnel Services	88,594	404,000	405,371		320,000	(84,000)	-20.8%
CONSERVATION & DEVELOPMENT TOTAL	88 594	439,000	440 371	-	320,000	(119 000)	-27.1%
<b>NET REVENUE (EXPENDITURES)</b>	<b>93,882</b>	<b>(228,821)</b>	<b>(230,192)</b>	<b>97,000</b>	<b>(237,000)</b>	<b>(8,179)</b>	<b>3.6%</b>
BEGINNING FUND BALANCE	376,069	469,951	469,951	469,951	566,951		
ENDING FUND BALANCE	469,951	241,130	239 759	566 951	329,951		
<b>SOLID WASTE FUND 19</b>							
INTERGOVERNMENTAL	68,858	69 000	69 000		69 000	-	0.0%
CHARGES FOR SERVICES	1,584,034	1,899 349	1,899,349		1 909,449	10 100	0.5%
INTEREST & INV INCOME	29,382	20 000	20,000		20,000	-	0.0%
MISCELLANEOUS	2,301	1,500	1,500		-	(1 500)	-100.0%
<b>Total Revenues</b>	<b>1,684,575</b>	<b>1,989,849</b>	<b>1,989,849</b>	<b>-</b>	<b>1,998,449</b>	<b>8,600</b>	<b>0.4%</b>
Personnel Services	15,248	17 638	17,638		16 384	(1 254)	-7.1%
Non-Personnel Services	1,644,949	1,953,649	1,953,649		2,032,600	78,951	4.0%
<b>Public Works Total</b>	<b>1,660,197</b>	<b>1,971,287</b>	<b>1,971,287</b>	<b>-</b>	<b>2,048,984</b>	<b>77,697</b>	<b>3.9%</b>
<b>NET REVENUE (EXPENDITURES)</b>	<b>24,378</b>	<b>18,562</b>	<b>18,562</b>	<b>-</b>	<b>(50,535)</b>	<b>(69 097)</b>	
BEGINNING FUND BALANCE	430,747	455,125	455,125	455,125	455,125		
ENDING FUND BALANCE	455,125	473 687	473 687	455 125	404,590		

City of Franklin  
Special Revenue Funds

Official Budget Appropriation Units

	2021 ADOPTED					Fav (Unf) Prior Adopted Pct	
	2019 ACTIVITY	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted \$\$	Fav (-Unf) Prior Adopted Pct
<b>FIRE GRANT FUND - 20</b>							
INTERGOVERNMENTAL	7,895	6,000	6,000	6,000	10,000	4,000	66.7%
<b>Total Revenues</b>	<b>7,895</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>10,000</b>	<b>4,000</b>	<b>66.7%</b>
Non-Personnel Services	6,299	6,000	6,000	6,000	10,000	4,000	66.7%
Capital	2,547	-	-	-	-	-	-
<b>Public Safety Total</b>	<b>8,846</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>10,000</b>	<b>4,000</b>	<b>66.7%</b>
<b>NET REVENUE (EXPENDITURES)</b>	<b>(951)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
BEGINNING FUND BALANCE	22,574	21,623	21,623	21,623	21,623	-	0.0%
ENDING FUND BALANCE	21,623	21,623	21,623	21,623	21,623	-	
<b>POLICE GRANT FUND - 21</b>							
INTERGOVERNMENTAL	7,971	25,000	25,000	25,000	25,000	-	0.0%
<b>Total Revenues</b>	<b>7,971</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	
Capital	7,971	25,000	25,000	25,000	25,000	-	0.0%
<b>Public Safety Total</b>	<b>7,971</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	
<b>NET REVENUE (EXPENDITURES)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
BEGINNING FUND BALANCE	-	-	-	0	-	-	
ENDING FUND BALANCE	-	-	-	0	-	-	
<b>ST MARTINS FAIR FUND 24</b>							
LICENSES & PERMITS	20,372	27,000	27,000	-	24,000	(3,000)	-11.1%
MISCELLANEOUS	-	-	-	-	3,000	3,000	
TRANSFERS IN	31,000	11,000	11,000	-	11,000	-	0.0%
<b>Total Revenues</b>	<b>51,372</b>	<b>38,000</b>	<b>38,000</b>	<b>-</b>	<b>38,000</b>	<b>-</b>	<b>0.0%</b>
Personnel Services	37,797	36,716	36,716	-	37,051	335	0.9%
Non-Personnel Services	15,543	21,150	21,150	-	15,500	(5,650)	-26.7%
<b>Culture &amp; Recreation Total</b>	<b>53,340</b>	<b>57,866</b>	<b>57,866</b>	<b>-</b>	<b>52,551</b>	<b>(5,315)</b>	<b>-9.2%</b>
<b>NET REVENUE (EXPENDITURES)</b>	<b>(1,968)</b>	<b>(19,866)</b>	<b>(19,866)</b>	<b>-</b>	<b>(14,551)</b>	<b>5,315</b>	
BEGINNING FUND BALANCE	5,604	3,636	3,636	3,636	3,636	-	
ENDING FUND BALANCE	3,636	(16,230)	(16,230)	3,636	(10,915)	-	
<b>HEALTH GRANTS FUND 25</b>							
INTERGOVERNMENTAL	204,497	223,750	223,750	250,359	225,830	2,080	0.9%
INTEREST & INV INCOME	-	-	-	-	-	-	-
MISCELLANEOUS	18,156	2,080	2,080	2,280	-	(2,080)	-100.0%
TRANSFERS IN	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>222,653</b>	<b>225,830</b>	<b>225,830</b>	<b>252,639</b>	<b>225,830</b>	<b>-</b>	<b>0.0%</b>
Personnel Services	98,978	128,774	128,774	100,249	102,774	(26,000)	-20.2%
Non-Personnel Services	111,617	167,280	222,280	224,180	216,450	49,170	29.4%
Capital	10,056	-	-	3,000	-	-	-
<b>Total Health</b>	<b>220,651</b>	<b>296,054</b>	<b>351,054</b>	<b>327,429</b>	<b>319,224</b>	<b>23,170</b>	<b>7.8%</b>
<b>NET REVENUE (EXPENDITURES)</b>	<b>2,002</b>	<b>(70,224)</b>	<b>(125,224)</b>	<b>(74,790)</b>	<b>(93,394)</b>	<b>(23,170)</b>	
BEGINNING FUND BALANCE	169,615	171,617	171,617	171,617	96,827	-	
ENDING FUND BALANCE	171,617	101,393	46,393	96,827	3,433	-	

City of Franklin  
Special Revenue Funds

Official Budget Appropriation Units

	2021 ADOPTED					Fav (Unf) Prior Adopted \$		Fav (-Unf) Prior Adopted Pct	
	2019 ACTIVITY	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2020 Forecast	2021 ADOPTED				
<b>DONATIONS FUND 28</b>									
MISCELLANEOUS	41,245	11,000	26,000	21,000	13,000	2,000	18.2%		
<b>Total Revenues</b>	<b>41,245</b>	<b>11,000</b>	<b>26,000</b>	<b>21,000</b>	<b>13,000</b>	<b>2,000</b>	<b>18.18%</b>		
Public Safety	18,133	68,950	83,950	53,100	94,600	25,650	37.2%		
Health & Human Services	(1,123)				-	-			
Capital	13,500				-	-			
<b>Total Expenditures</b>	<b>30,510</b>	<b>68,950</b>	<b>83,950</b>	<b>53,100</b>	<b>94,600</b>	<b>25,650</b>	<b>37.20%</b>		
<b>NET REVENUE (EXPENDITURES)</b>	<b>10,735</b>	<b>(57,950)</b>	<b>(57,950)</b>	<b>(32,100)</b>	<b>(81,600)</b>	<b>(23,650)</b>			
BEGINNING FUND BALANCE	150,599	161,334	161,334	161,334	129,234				
ENDING FUND BALANCE	161,334	103,384	103,384	129,234	47,634				
<b>CIVIC CELEBRATIONS FUND 29</b>									
LICENSES & PERMITS	300				-	-			
CHARGES FOR SERVICES	93,598	85,000	85,000	-	85,000	-	0.0%		
MISCELLANEOUS	38,997	21,000	21,000	-	25,000	4,000	19.0%		
TRANSFERS IN	13,000	13,000	13,000	-	13,000	-	0.0%		
<b>Total Revenues</b>	<b>145,895</b>	<b>119,000</b>	<b>119,000</b>	<b>-</b>	<b>123,000</b>	<b>4,000</b>	<b>3.4%</b>		
Culture & Recreation	138,717	104,528	104,528	7,552	122,123	17,595	16.8%		
<b>Total Expenditures</b>	<b>138,717</b>	<b>104,528</b>	<b>104,528</b>	<b>7,552</b>	<b>122,123</b>	<b>17,595</b>	<b>16.8%</b>		
<b>NET REVENUE (EXPENDITURES)</b>	<b>7,178</b>	<b>14,472</b>	<b>14,472</b>	<b>(7,552)</b>	<b>877</b>	<b>(13,595)</b>			
BEGINNING FUND BALANCE	70,138	77,316	77,316	77,316	69,764				
ENDING FUND BALANCE	77,316	91,788	91,788	69,764	70,641				
<b>TOTAL SPECIAL REVENUE FUNDS</b>									
REAL ESTATE TAXES	1,312,700	1,340,500	1,340,500	1,340,500	1,337,200	(3,300)	-0.2%		
REVENUE - OTHER TAXES	175,721	210,179	210,179	93,000	83,000	(127,179)	-60.5%		
INTERGOVERNMENTAL	299,221	323,750	323,750	281,359	329,830	6,080	1.9%		
LICENSES & PERMITS	20,672	27,000	27,000	0	24,000	(3,000)	-11.1%		
CHARGES FOR SERVICES	1,738,722	2,054,349	2,054,349	78,000	2,070,949	16,600	0.8%		
INTEREST & INV INCOME	64,088	35,100	35,100	16,080	20,500	(14,600)	-41.6%		
MISCELLANEOUS	159,049	93,980	108,980	67,480	80,000	(13,980)	-14.9%		
<b>Total Revenues</b>	<b>3,770,173</b>	<b>4,084,858</b>	<b>4,099,858</b>	<b>1,876,419</b>	<b>3,945,479</b>	<b>(139,379)</b>	<b>-3.4%</b>		
<b>EXPENDITURES</b>									
PUBLIC SAFETY TOTAL	24,432	74,950	89,950	59,100	104,600	29,650	39.6%		
PUBLIC WORKS TOTAL	1,660,197	1,971,287	1,971,287	-	2,048,984	77,697	3.9%		
HEALTH & HUMAN SERVICES TOTAL	209,472	296,054	351,054	324,429	319,224	23,170	7.8%		
CULTURE & RECREATION TOTAL	1,475,219	1,527,113	1,527,113	1,383,754	1,544,588	17,475	1.1%		
CONSERVATION & DEVELOPMENT TOTAL	88,594	439,000	440,371	-	320,000	(119,000)	-27.1%		
CAPITAL OUTLAY	143,521	195,400	195,400	197,340	176,000	(19,400)	-9.9%		
<b>Total Expenditures</b>	<b>3,601,435</b>	<b>4,503,804</b>	<b>4,575,175</b>	<b>1,964,623</b>	<b>4,513,396</b>	<b>9,592</b>	<b>0.21%</b>		
<b>Excess Revenue (Expenditures)</b>	<b>168,738</b>	<b>(418,946)</b>	<b>(475,317)</b>	<b>(88,204)</b>	<b>(567,917)</b>	<b>(148,971)</b>			
Transfers In	52,100	24,000	24,000	0	24,000	-	0.0%		
Total Other Financing	52,100	24,000	24,000	0	24,000	-	0.0%		
<b>Net Change in Fund Balance</b>	<b>220,838</b>	<b>(394,946)</b>	<b>(451,317)</b>	<b>(88,204)</b>	<b>(543,917)</b>	<b>(148,971)</b>			
Beginning Fund Balance	1,855,952	2,076,790	2,076,790	2,076,790	1,988,586				
Ending Fund Balance	2,076,790	1,681,844	1,625,473	1,988,586	1,444,669				

City of Franklin, WI  
Capital Funds

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL	2020 AMENDED	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted	Fav (-Unf) Prior Adopted
<b>Utility Development Fund 22</b>							
REVENUE - OTHER TAXES	425,757	75,000	75,000	163,000	125,000	50,000	66.7%
INTEREST & INV INCOME	56,502	18,000	18,000	16,000	17,500	(500)	-2.8%
<b>Total Revenues</b>	<b>482,259</b>	<b>93,000</b>	<b>93,000</b>	<b>179,000</b>	<b>142,500</b>	<b>49,500</b>	<b>53.2%</b>
Transfers In						0	
Transfers Out		(1,120,000)	(1,120,000)		(1,000,000)	120,000	
Total Other Financing	-	(1,120,000)	(1,120,000)	-	(1,000,000)	120,000	
<b>Net Change in Fund Balance</b>	<b>482,259</b>	<b>(1,027,000)</b>	<b>(1,027,000)</b>	<b>179,000</b>	<b>(857,500)</b>		
Beginning Fund Balance	1,712,540	2,194,799	2,194,799	2,194,799	2,373,799		
Ending Fund Balance	2,194,799	1,167,799	1,167,799	2,373,799	1,516,299		
<b>Development Fund 27 (Impact Fees)</b>							
Impact Fee - Parks	948,902	804,000	804,000	179,000	146,117	(657,883)	-81.8%
Impact Fee - Sewer	48,440	48,000	48,000	113,000	112,000	64,000	133.3%
Impact Fee - Administrative	21,684	15,000	15,000	3,500	7,535	(7,465)	-49.8%
Impact Fee - Water	1,158,186	679,000	679,000	300,000	498,000	(181,000)	-26.7%
Impact Fee - Transportation	113,102	22,000	22,000	20,000	158,825	136,825	621.9%
Impact Fee - Fire	174,135	133,500	133,500	30,000	108,875	(24,625)	-18.4%
Impact Fee - Law Enforcement	322,218	207,700	207,700	50,000	124,750	(82,950)	-39.9%
Impact Fee - Library	262,058	224,000	224,000	50,000	24,750	(199,250)	-89.0%
REVENUE - OTHER TAXES	3,048,725	2,133,200	2,133,200	745,500	1,180,852	(952,348)	-44.6%
INTEREST & INV INCOME	187,289	120,000	120,000	144,687	185,500	65,500	54.6%
MISCELLANEOUS						0	
<b>Total Revenues</b>	<b>3,236,014</b>	<b>2,253,200</b>	<b>2,253,200</b>	<b>890,187</b>	<b>1,366,352</b>	<b>(1,839,196)</b>	<b>-81.6%</b>
<b>EXPENDITURES</b>							
GENERAL GOVERNMENT TOTAL	6,701	25,000	33,553	35,000	15,000	(10,000)	-40.0%
Total Expenditures	6,701	25,000	33,553	35,000	15,000	(10,000)	-40.0%
<b>Excess Revenue (Expenditures)</b>	<b>3,229,313</b>	<b>2,228,200</b>	<b>2,219,647</b>	<b>855,187</b>	<b>1,351,352</b>	<b>(1,829,196)</b>	
Parks	212,631	621,500	718,185	150,000	1,259,250	637,750	102.6%
Transportation	18,000	71,923	71,923	72,000	71,886	(37)	-0.1%
Fire	39,333	42,937	42,937	43,000	42,941	4	0.0%
Law Enforcement	133,800	205,082	205,082	205,000	205,182	100	0.0%
Library	132,286	134,000	134,000	134,000	134,000	0	0.0%
Water	-	1,025,000	1,368,130	556,000	2,250,000	1,225,000	119.5%
Sewer	-	250,000	250,000		75,000	(175,000)	-70.0%
Total Transfers Out	(536,050)	(2,350,442)	(2,790,257)	(1,160,000)	(4,038,259)	(1,687,817)	-71.8%
Total Other Financing	(536,050)	(2,350,442)	(2,790,257)	(1,160,000)	(4,038,259)	(1,687,817)	-71.8%
<b>Net Change in Fund Balance</b>	<b>2,693,263</b>	<b>(122,242)</b>	<b>(570,610)</b>	<b>(304,813)</b>	<b>(2,686,907)</b>	<b>(3,517,013)</b>	<b>287.7%</b>
Beginning Fund Balance	6,140,194	8,833,457	8,833,457	8,833,457	8,528,644		
Ending Fund Balance	8,833,457	8,711,215	8,262,847	8,528,644	5,841,737		
<b>Capital Outlay Fund 41</b>							
REAL ESTATE TAXES	452,800	295,700	295,700	295,700	296,000	300	0.1%
INTERGOVERNMENTAL	3,998	6,000	45,900	16,700	15,000	9,000	150.0%
CHARGES FOR SERVICES	317,730	483,900	475,000	475,000	904,100	420,200	86.8%
INTEREST & INV INCOME	17,956	7,800	7,800	10,800	7,800	0	0.0%
MISCELLANEOUS	0			18,000	21,250	21,250	
SALE OF CAPITAL ASSETS	31,327	25,000	43,125	20,000	20,000	(5,000)	-20.0%
<b>Total Revenues</b>	<b>823,811</b>	<b>818,400</b>	<b>867,525</b>	<b>836,200</b>	<b>1,264,150</b>	<b>445,750</b>	<b>54.5%</b>
<b>EXPENDITURES</b>							
CONTINGENCY Dept 199		60,000	33,000		40,650	(19,350)	-32.3%
CAPITAL OUTLAY	757,145	929,350	1,097,998	1,005,200	1,769,735	840,385	90.4%
DEBT ISSUANCE COSTS						0	
Total Expenditures	757,145	989,350	1,130,998	1,005,200	1,810,385	821,035	83.0%
<b>Excess Revenue (Expenditures)</b>	<b>66,666</b>	<b>(170,950)</b>	<b>(263,473)</b>	<b>(169,000)</b>	<b>(546,235)</b>	<b>(375,285)</b>	
Transfers In						0	
Transfers Out						0	
General Obligation Debt Issued					542,000	542,000	
Total Other Financing	-				542,000	542,000	
<b>Net Change in Fund Balance</b>	<b>66,666</b>	<b>(170,950)</b>	<b>(263,473)</b>	<b>(169,000)</b>	<b>(4,235)</b>		
Beginning Fund Balance	425,045	491,711	491,711	491,711	322,711		
Ending Fund Balance	491,711	320,761	228,238	322,711	318,476		

City of Franklin, WI  
Capital Funds

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL	2020 AMENDED	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted	Fav (-Unf) Prior Adopted
<b>Equipment Replacement Fund 42</b>							
REAL ESTATE TAXES	175 000	0				0	
INTERGOVERNMENTAL				175 000		0	
CHARGES FOR SERVICES	500 000	677,600	400 000	400 000	604 400	(73,200)	10.8%
INTEREST & INV INCOME	91 827	37 400	37 400	35 000	37 400	0	0.0%
MISCELLANEOUS	727					0	
SALE OF CAPITAL ASSETS	3 151	56 500	56 500	30 000	30 000	(26 500)	-46.9%
<b>Total Revenues</b>	<b>770 705</b>	<b>771,500</b>	<b>493 900</b>	<b>640 000</b>	<b>671 800</b>	<b>(99 700)</b>	<b>12.9%</b>
<b>EXPENDITURES</b>							
CAPITAL OUTLAY	888,337	850 000	1 056 974	1,037,900	1 168,500	318 500	37.5%
Total Expenditures	888 337	850 000	1 056,974	1 037 900	1 168 500	318 500	37.5%
Excess Revenue (Expenditures)	(117 632)	(78,500)	(563,074)	(397 900)	(496 700)	(418,200)	
Transfers In						0	
Total Other Financing							
Net Change in Fund Balance	(117,632)	(78,500)	(563,074)	(397,900)	(496,700)		
Beginning Fund Balance	2,645,694	2,528,062	2,528,062	2,528,062	2,130,162		
Ending Fund Balance	2 528,062	2 449 562	1 964,988	2 130,162	1 633 462		
<b>Capital Improvement Fund 46</b>							
INTERGOVERNMENTAL		500 000	1 443 000	824 000	-	(500,000)	100.0%
CHARGES FOR SERVICES	1 229 622	722 000	180 000	520 000	51 500	(670 500)	92.9%
INTEREST & INV INCOME	87 052	25 000	25,000	25,000	5 000	(20 000)	-80.0%
MISCELLANEOUS	65				86 000	86 000	
SALE OF CAPITAL ASSETS						0	
<b>Total Revenues</b>	<b>1 316 739</b>	<b>1,247 000</b>	<b>1,648,000</b>	<b>1 369 000</b>	<b>142 500</b>	<b>(1 104,500)</b>	<b>-88.6%</b>
<b>EXPENDITURES</b>							
CONTINGENCY Dept 199		175 000	171 070		150,000	(25 000)	-14.3%
CAPITAL OUTLAY	5,179 941	4 745,000	6,439,619	3,182 081	9 651 500	4,906 500	103.4%
DEBT ISSUANCE COSTS	49 924				100 000	100,000	
Total Expenditures	5,229 865	4,920,000	6 610,689	3 182,081	9,901 500	4 981 500	101.3%
Excess Revenue (Expenditures)	(3 913,126)	(3,673 000)	(4,962 689)	(1 813,081)	(9 759 000)		
Transfers In	304,631	2 841 500	2,912 900	197 000	8,349,750	5 508 250	193.9%
Transfers Out						0	
General Obligation Debt Issued	2,297,598	0			1,458,000	1,458,000	
Total Other Financing	2 602 229	2 841 500	2 912,900	197 000	9 807 750	6,966,250	245.2%
Net Change in Fund Balance	(1,310,897)	(831,500)	(2,049,789)	(1 616,081)	48,750		
Beginning Fund Balance	3,323,373	2,012,476	2,012,476	2,012,476	396,395		
Ending Fund Balance	2,012,476	1 180 976	(37 313)	396 395	445 145		
<b>Street Improvement Fund 47</b>							
REAL ESTATE TAXES	18,200	0				0	
INTERGOVERNMENTAL	700 000	845 000	845,000	765,000	1 074,500	229 500	27.2%
CHARGES FOR SERVICES	343 270	368 500	350,000	350,000	175,000	(193 500)	-52.5%
INTEREST & INV INCOME	14 136	4 800	4,800	5,500	7 500	2 700	56.3%
MISCELLANEOUS						0	
<b>Total Revenues</b>	<b>1 075,606</b>	<b>1,218 300</b>	<b>1 199 800</b>	<b>1 120,500</b>	<b>1,257 000</b>	<b>38 700</b>	<b>3.2%</b>
<b>EXPENDITURES</b>							
CAPITAL OUTLAY	968 785	1 300 000	1,487 936	1 100,000	1 000,000	(300 000)	-23.1%
Total Expenditures	968 785	1 300 000	1 487 936	1 100,000	1 000 000	(300 000)	-23.1%
Excess Revenue (Expenditures)	106,821	(81,700)	(288,136)	20,500	257 000	338,700	
Net Change in Fund Balance	106,821	(81 700)	(288 136)	20 500	257 000	#VALUE!	
Beginning Fund Balance	399,390	506,211	506,211	506,211	526,711		
Ending Fund Balance	506,211	424 511	218 075	526 711	783 711		
<b>All Capital Funds</b>							
REAL ESTATE TAXES	646 000	295 700	295 700	295 700	296 000	300	0.1%
REVENUE OTHER TAXES	3,474,482	2,208,200	2,208,200	908 500	1 305,852	(902 348)	-40.9%
INTERGOVERNMENTAL	703 998	1 351 000	2,333,900	1 780 700	1 089 500	(261 500)	19.4%
CHARGES FOR SERVICES	2 390 622	2,252 000	1,405 000	1 745,000	1 735,000	(517,000)	-23.0%
INTEREST & INV INCOME	454 762	213,000	213,000	236,987	260,700	47 700	22.4%
MISCELLANEOUS	792	0	0	18,000	107 250	107 250	
SALE OF CAPITAL ASSETS	34,478	81 500	99,625	50,000	50 000	(31,500)	-38.7%
<b>Total Revenues</b>	<b>7 705 134</b>	<b>6,401 400</b>	<b>6 555 425</b>	<b>5 034 887</b>	<b>4,844,302</b>	<b>(1 557 098)</b>	<b>-24.3%</b>
<b>EXPENDITURES</b>							
GENERAL GOVERNMENT TOTAL	6 701	25 000	33,553	35,000	15 000	(10 000)	-40.0%
CAPITAL OUTLAY	7 794 208	7 824 350	10 082,527	6,325,181	13 589 735	5 765,385	73.7%
DEBT ISSUANCE COSTS	49 924				100 000	100,000	
Total Expenditures	7 850,833	8 084 350	10 320 150	6 360,181	13 895 385	5,811 035	71.9%
Excess Revenue (Expenditures)	(145 699)	(1 682 950)	(3 764 725)	(1 325,294)	(9 051 083)	(7 368 133)	
Transfers In	304 631	2 841,500	2,912 900	197 000	8 349 750	5 508,250	193.9%
Transfers Out	(536 050)	(3 470,442)	(3 910,257)	(1 160,000)	(5 038,259)	(1 567 817)	45.2%
General Obligation Debt Issued	2,297,598	-	-	-	2,000,000	2,000,000	
Total Other Financing	2 066,179	(628,942)	(997,357)	(963,000)	5,311,491	5 940 433	-94.4%
Net Change in Fund Balance	1,920,480	(2,311,892)	(4,762,082)	(2,288,294)	(3,739,592)		
Beginning Fund Balance	14,646,236	16,566,716	16,566,716	16,566,716	14,278,422		
Ending Fund Balance	16 566,716	14 254 824	11 804 634	14 278,422	10 538 830		

City of Franklin, WI  
Internal Service Fund  
2021  
ADOPTED

Official Budget Appropriation Units

	2019 ACTIVITY	2020 ORIGINAL	2020 AMENDED	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted	Fav (-Unf) Prior Adopted
<b>SELF INSURANCE FUND 75</b>							
Medical Premiums - City	2,437,680	2,648,046	2,648,046	1	2,213,369	(434,677)	-16.4%
Medical Premiums - Employee	528,386	538,440	538,440		478,630	(59,810)	-11.1%
Other Revenues	178,322	120,000	120,000		144,800	24,800	20.7%
Investment Income	65,480	45,000	45,000		15,000	(30,000)	-66.7%
Total Medical Revenues	3,209,868	3,351,486	3,351,486	-	2,851,799	(499,687)	-14.9%
Dental Premiums - City	111,844	112,000	112,000		112,000	0	0.0%
Dental Premiums - Employee	59,622	60,000	60,000		63,600	3,600	6.0%
Total Dental Premiums	171,466	172,000	172,000	-	175,600	3,600	2.1%
<b>Total Revenue</b>	<b>3,381,334</b>	<b>3,523,486</b>	<b>3,523,486</b>	<b>-</b>	<b>3,027,399</b>	<b>(496,087)</b>	<b>-14.1%</b>
Medical Claims	1,606,264	2,414,477	2,414,477		1,848,536	(565,941)	-23.4%
Medical Claim Fees	159,837	105,677	105,677		107,041	1,364	1.3%
Stop Loss Premiums	553,893	666,331	666,331		540,610	(125,721)	-18.9%
Stop Loss Recovery	0				-	0	
Others	66,708	112,478	112,478		177,245	64,767	57.6%
Contingency		500,000	500,000		-	(500,000)	-100.0%
Contributions to HSA's	94,375	237,000	237,000		224,650	(12,350)	-5.2%
Total Medical Costs	2,481,077	4,035,963	4,035,963	-	2,898,082	(1,137,881)	-28.2%
Dental Claims - Actives	168,438	193,000	193,000		179,000	(14,000)	-7.3%
Dental Claims - Retiree	3,466	4,900	4,900		5,700	800	16.3%
Total Dental Costs	171,904	197,900	197,900	-	184,700	(13,200)	-6.7%
<b>Total Medical Costs</b>	<b>2,652,981</b>	<b>4,233,863</b>	<b>4,233,863</b>	<b>-</b>	<b>3,082,782</b>	<b>(1,151,081)</b>	
<b>Net Revenues (Expenditures)</b>	<b>728,353</b>	<b>(710,377)</b>	<b>(710,377)</b>	<b>-</b>	<b>(55,383)</b>	<b>654,994</b>	
Beginning Fund Balance	1,760,166	2,488,519	2,488,519	2,488,519	2,488,519		
Ending Fund Balance	2,488,519	1,778,142	1,778,142	2,488,519	2,433,136		

**CITY OF FRANKLIN  
AUTHORIZED POSITIONS - FULL TIME EQUIVALENTS**

<b>DEPARTMENT</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>MUNICIPAL COURT</b>	2.50	2.50	2.50	2.50	2.50	2.50	2.50	2.50	2.50	2.50
<b>CLERK</b>	4.14	4.14	4.12	4.12	4.12	4.12	4.12	4.12	4.50	4.50
<b>INFORMATION SERVICES</b>	0.00	0.00	0.00	0.75	0.75	1.00	1.00	1.00	1.00	1.00
<b>ADMINISTRATION &amp; HUMAN RESOURCES</b>	3.00	3.00	4.00	3.00	3.00	3.00	3.00	3.00	4.00	4.00
<b>FINANCE</b>	7.10	7.10	6.60	6.60	6.60	6.60	6.60	6.79	6.79	7.95
<b>ASSESSOR</b>	1.00	1.00	1.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
<b>MUNICIPAL BUILDINGS</b>	3.74	3.74	2.78	4.03	4.03	4.03	4.03	4.05	4.05	4.05
<b>TOTAL GENERAL GOVERNMENT</b>	<b>21.48</b>	<b>21.48</b>	<b>21.00</b>	<b>22.00</b>	<b>22.00</b>	<b>21.25</b>	<b>21.25</b>	<b>21.46</b>	<b>22.84</b>	<b>24.00</b>
<b>POLICE</b>	60.75	60.75	60.75	61.75	61.75	61.75	61.75	61.75	62.75	62.75
<b>DISPATCH</b>	16.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00
<b>FIRE</b>	46.45	46.50	46.50	46.50	46.50	46.00	46.00	46.50	47.50	47.50
<b>BUILDING INSPECTION</b>	7.00	7.00	7.00	8.00	8.00	8.30	8.30	9.60	9.00	9.00
<b>TOTAL PUBLIC SAFETY</b>	<b>130.20</b>	<b>129.25</b>	<b>129.25</b>	<b>131.25</b>	<b>131.25</b>	<b>131.05</b>	<b>131.05</b>	<b>132.85</b>	<b>134.25</b>	<b>134.25</b>
<b>ENGINEERING (a)</b>	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25	8.25
<b>HIGHWAY (b)</b>	22.00	22.00	22.00	22.00	23.00	22.00	22.00	22.00	23.00	23.00
<b>PARKS</b>	2.00	2.00	2.00	2.00	2.00	2.00	2.00	1.80	1.75	2.37
<b>TOTAL PUBLIC WORKS</b>	<b>32.25</b>	<b>32.25</b>	<b>32.25</b>	<b>32.25</b>	<b>33.25</b>	<b>32.25</b>	<b>32.25</b>	<b>32.05</b>	<b>33.00</b>	<b>33.62</b>
<b>PUBLIC HEALTH</b>	6.15	6.15	6.75	6.75	6.75	6.75	6.95	6.95	7.05	7.05
<b>PLANNING</b>	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.17
<b>ECONOMIC DEVELOPMENT</b>	0.00	0.00	0.58	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>TOTAL GENERAL FUND</b>	<b>194.08</b>	<b>193.13</b>	<b>193.83</b>	<b>197.25</b>	<b>198.25</b>	<b>196.30</b>	<b>196.50</b>	<b>198.31</b>	<b>202.14</b>	<b>204.09</b>
<b>PUBLIC HEALTH - GRANT</b>	0.00	0.00	0.00	0.00	0.00	0.75	1.00	1.00	1.00	1.00
<b>LIBRARY</b>	16.82	17.70	17.02	16.94	16.94	16.68	15.57	15.47	15.47	15.47
<b>Tourism</b>									0.50	0.50
<b>SEWER &amp; WATER</b>	11.55	11.55	11.55	11.55	10.80	10.80	10.80	11.80	11.80	11.80
<b>TOTAL</b>	<b>222.45</b>	<b>222.38</b>	<b>222.40</b>	<b>225.74</b>	<b>225.99</b>	<b>224.53</b>	<b>223.87</b>	<b>226.58</b>	<b>230.91</b>	<b>232.86</b>

*Notes*

- Corrections made from prior years

- Information Services - A change from external support to internal staffing was authorized in mid-2020, however has been re-evaluated and is requested to remain as contracted services

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**City of Franklin  
Authorized Unfunded Positions for 2021**

<b>Dept</b>	<b>FTE</b>	<b>Position Title</b>	<b>Comment</b>
Administration	1.00	HR Analyst	New authorized position in 2020 / unfunded in 2021
Finance	1.00	Accountant	Being held open in 2021 due to transition plan for Finance Director / Expected to be filled in 2022
Parks	1.00	Light Equipment Operator	Created a number of years ago, but not funded
Health	0.20	Clinic Nurse	3 positions with .05, .05 & 10 FTE's
	<u>3.20</u>		

**July 2020 Salary Ranges (2% ATB Increase + Progress to Market, if applicable)**

Position Title	Grade	JFA Total	Minimum Pay	Market Rate	Maximum Pay
<b>Executive and Management</b>					
Director of Administration	14	810	\$97,837	\$120,094	\$132,079
Fire Chief	(790 pts and above)	795	\$47.04	\$57.74	\$63.50
Police Chief		795			
Assistant Fire Chief	13	770	\$91,012	\$111,718	\$122,867
City Engineer/DPW Director	(750 to 785 pts)	755	\$43.76	\$53.71	\$59.07
Assistant Police Chief		755			
Battalion Chief	12	730	\$84,662	\$103,923	\$114,294
Captain of Police	(710 to 745 pts)	730	\$40.70	\$49.96	\$54.95
Director of Finance and Treasurer		725			
Director of Clerk Services	11	705	\$78,756	\$96,672	\$106,320
Director of Health and Human Services	(670 to 705 pts)	680	\$37.86	\$46.48	\$51.12
Library Director		680			
Information Services Director		680			
Economic Development Director		670			
<b>Supervisory and Advanced Technical</b>					
Building Inspector	10	665	\$73,378	\$88,879	\$97,225
Sewer & Water Superintendent	(615 to 665 pts)	665	\$35.28	\$42.73	\$46.74
Assistant City Engineer		635			
Planning Manager		630			
Department of Public Works Superintendent		615			
Emergency Services Communication Supervisor	9	585	\$68,258	\$82,678	\$90,442
Principal Planner	(560 to 610 pts)	570	\$32.82	\$39.75	\$43.48
Public Health Nurse Supervisor		565			
Project Engineer		560			
Electrical Inspector	8	550	\$63,496	\$76,910	\$84,133
Plumbing Inspector	(505 to 555 pts)	550	\$30.53	\$36.98	\$40.45
First Assistant Building Inspector		545			
Adult Services Librarian/Assistant Director		540			
Human Resources Coordinator		520			
Assistant Superintendent of Public Works		510			
Accounting Supervisor		505			
Engineering Tech IV		505			
Deputy Treasurer	7	485	\$59,066	\$71,544	\$78,264
City Forester		475	\$28.40	\$34.40	\$37.63
Assistant Building Inspector	(450 to 500 pts)	470			
Building Maintenance Superintendent		460			
Sanitarian		460			
Engineering Tech III		455			
Library Circulation Supervisor		455			
Mechanic I		455			
Associate Planner		455			
Public Health Nurse		455			

**July 2020 Salary Ranges (2% ATB Increase + Progress to Market, if applicable)**

<b>Administrative and Technical</b>					
Residential Bulding Inspector	6	445	\$53,721	\$64,197	\$69,838
Sewer & Water Operator II	(415 to 445 pts)	440	\$25 83	\$30 86	\$33 58
Arborist		440			
Lead Dispatcher		435			
Court Administrative Assistant		435			
Foreman		435			
Public Health Specialist		425			
Deputy City Clerk		420			
Reference Librarian		420			
Youth Reference/Young Adult Librarian		420			
Community Drug Free Coalition Coordinator		420			
Engineering Tech II		415			
Permit Technician		415			
Dispatcher	5	410	\$49,975	\$59,720	\$64,967
Heavy Equipment Operator	(380 to 410 pts)	410	\$24.03	\$28 71	\$31 23
Community Fire Prevention Specialist		400			
Sewer & Water Operator I		395			
Inspection Permit Clerk		395			
Assistant Mechanic		390			
Accountant		385			
Light Equipment Operator	4	375	\$46,488	\$55,552	\$60,433
Confidential Police Administrative Assistant	(345 to 375 pts)	370	\$22.35	\$26.71	\$29.05
Confidential Fire Administrative Assistant		370			
Deputy Court Administrative Assistant		370			
Sewer & Water Technician		370			
Administrative/Project Assistant		365			
Program and Outreach Coordinator		365			
Assistant Planner		355			
<b>Clerical and Support Staff</b>					
Administrative Assistant (DPW)	3	335	\$41,083	\$49,093	\$53,406
Administrative Assistant (Engineering)	(310 to 340 pts)	335	\$19.75	\$23 60	\$25.68
Administrative Clerk (Clerks)		335			
Municipal Court Clerk		325			
Assessor Clerk		325			
Account Clerk		315			
Administrative Clerk (Health)		315			
Maintenance Custodian		315			
Secretary (Building)	2	305	\$38,216	\$45,667	\$49,679
Library Assistant	(275 to 305 pts)	300	\$18.37	\$21 96	\$23.88
Secretary (Planning)		300			
Finance Clerk		290			
Secretary (Clerk)		290			
Lead Cashier		285			
Clerk Typist		275			
Cashier/Clerk	1	270	\$35,549	\$42,481	\$46,214
Library Administrative Aide	(240 to 270 pts)	270	\$17 09	\$20 42	\$22 22
Custodian		235			
Police Utility Clerk		235			

## City of Franklin General Fund Resources

City general fund resources are normally relatively predictable. The majority of general fund resource is obtained from property taxes, state shared resource, and transportation aides which are known at the beginning of the year. Resources has historically not been dependent on changes in economic factors. However, varying factors, including the local economy, can cause fluctuations from year to year in certain resource items.

### Property Taxes

Property taxes are levied upon all real property and business personal property owners at a calculated rate per \$1,000 of assessed value. As is typical for most Wisconsin municipalities, the property tax is the primary resource for city government operations. The trend for property taxes, as a percentage of General Fund operating resource, is as follows:

Year	2016	2017	2018	2019	2020	2021
Percentage	<b>69</b>	<b>69</b>	<b>66</b>	<b>70</b>	<b>70</b>	<b>71</b>

Property taxes as a percentage of general fund resource will increase or decrease, depending on fluctuations in other resources, the amount of growth in new construction or whether increases in expenditures are needed to meet service needs for the City. In 2017, Hotel Taxes were limited by State Statutes to 2014 levels, and will be further restricted to 2010 levels by 2021. State levy limits are causing Cities to get creative about where certain state aids are credited. That will result in the greater appearance of taxes in the General Fund. Recent increased development activity will increase Building Permit resources.

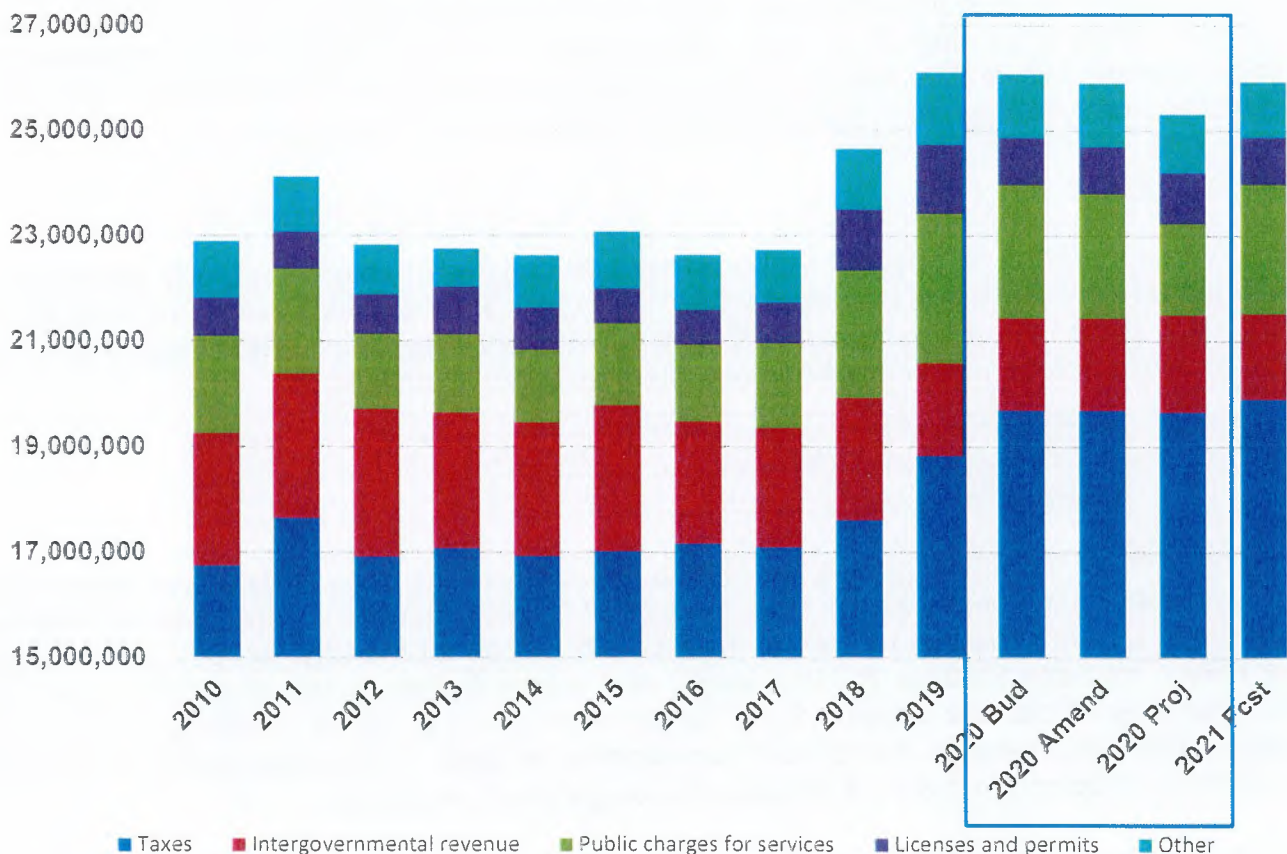
The city's tax levy on a per capita basis is slightly below the State's median for City's our size

	2016	2017	2018	2019	2020	2021
Population	35,741	36,046	35,779	35,779	35,996	36,514
Tax Levy						
General Fund	\$16,248,800	\$16,414,900	\$16,909,449	\$18,130,675	\$19,005,700	\$19,219,800
Library	1,287,000	1,296,600	1,303,200	1,312,700	1,340,500	1,357,200
Capital	1,473,200	1,497,500	1,515,200	646,000	295,700	296,000
Debt Service	1,500,000	1,300,000	1,300,000	1,300,000	1,100,000	1,100,000
Total Tax Levy	\$20,509,000	\$20,509,000	\$21,027,849	\$21,389,375	\$21,741,900	\$21,973,000
Per Capita						
General Fund	\$455.46	\$458.20	\$472.61	\$506.74	527.99	526.36
Library	36.07	36.19	36.42	36.69	37.24	37.17
Capital	41.30	41.80	42.35	18.06	8.21	8.10
Debt Service	42.05	36.29	36.33	36.33	30.56	30.12
Total Tax Levy	\$574.88	\$572.48	587.71	\$597.82	604.01	601.77

The per capita property tax levy has ranged from a high of \$ 604.01 in 2020 to a low of \$572.48 in 2017. Wisconsin Municipal Facts reported that cities of 30,000 to 150,000 had a median per capita property tax levy of \$622 for 2017/18 tax levies. As the City's population growth has stagnated, the per capita tax levels have increased. Franklin's per capita tax rate is below the

median.

## General Fund Resources



The chart above demonstrates how operating tax levy has grown since 2018. At the same time Intergovernmental resources have declined (see below). Public Charges for Services (Ambulance fees and Landfill Siting) have risen in recent years.

Starting in 2019, General Transportation Aids were partially shifted to the Street Improvement Fund and additional Landfill Siting resources into the Capital funds freeing up additional tax levy to the General Fund. Then in 2020, with an increase in expected landfill siting resources, a cap was placed upon the amount of landfill siting resource dedicated to operating activities. As landfill siting resources have risen the total amount dedicated to operating activities has risen.

### Utility Tax Equivalent

The Franklin Water Utility makes a payment in lieu of property taxes, as permitted by the Public Service Commission, by applying the local municipal and school tax rates against the total value of plant in service (infrastructure). As the plant in service has grown due to the pace of development in the City, this resource has also increased. Much of the plant value added is contributed via developers, Tax Increment Districts or assessment projects. For 2021, that

payment is estimated at \$1,034,000 The Water Utility has two large projects in the near future which will raise this payment to the City

### Hotel/Motel Room Tax

Hotels and motels charge a room tax that benefits the City of Franklin. The development of a hotel on South 27<sup>th</sup> Street resulted in the City receiving increased room taxes starting in 2009. A second hotel opened in July, 2015 near S 76<sup>th</sup> and W Rawson Ave. The 2015-16 state budget included a provision which directs a portion of this resource to tourism beginning in 2017. In 2016, the year prior to the new restriction, this resource provided \$327,191. For 2021, the General Fund resource is capped at \$151,900, with the balance directed to the Franklin Tourism Commission. For 2021, the Hotel Tax rate is planned to increase 33% from 6% to 8%, which will raise the amount available to the General Fund. In 2020, the COVID-19 Pandemic closed the hotels for a period of time, which reduced the hotel taxes dedicated to Tourism.

### Cable Franchise Fees

A franchise fee is charged by the City on cable television services, and has decreased in recent years. Declining trends in the number of cable subscribers has impacted this resource. For 2021, that tax should approximate \$443,000.

In the 2019-20 State Budget, the legislature lowered the tax rate to 4% (from 5%) beginning in January 2020. A new state aid was created to replace the impact of the tax rate reduction. The combined effect is zero, while taxes appear to decline and Intergovernmental resources increase.

### State Shared Resource

State Shared Resource was based on a formula that considered per capita and aidable resource factors that included relative property value of the City and local resource generated. During recent years the State has either not increased or has decreased the amount received. In 2011 the City received \$548,000, ten years later, in 2021 shared resource is anticipated to receive \$522,000 an 4.8% decrease.

Expenditure Restraint payments are provided by the State for communities that limited their General Fund spending to a specified percentage. The percentage limit considers inflation and growth in new construction in the City. The amount received is dependant on the amount of the equalized tax rate over 5 mills (\$5.00 per 1,000 of value) and the communities that qualify. In 2011 the City of Franklin received \$271,000. In 2021, \$25,000 is anticipated. With the restricted growth in Tax levy and rising real estate values, the City's equalized tax rate is projected to fall below \$5.00. That will effectively remove the City from the State's Expenditure Restraint program in the future.

The State provides general transportation aids to local communities. Transportation aids are based on a formula established by the State that considers costs of maintaining the City's transportation system, including maintenance, traffic enforcement, and capital costs (street

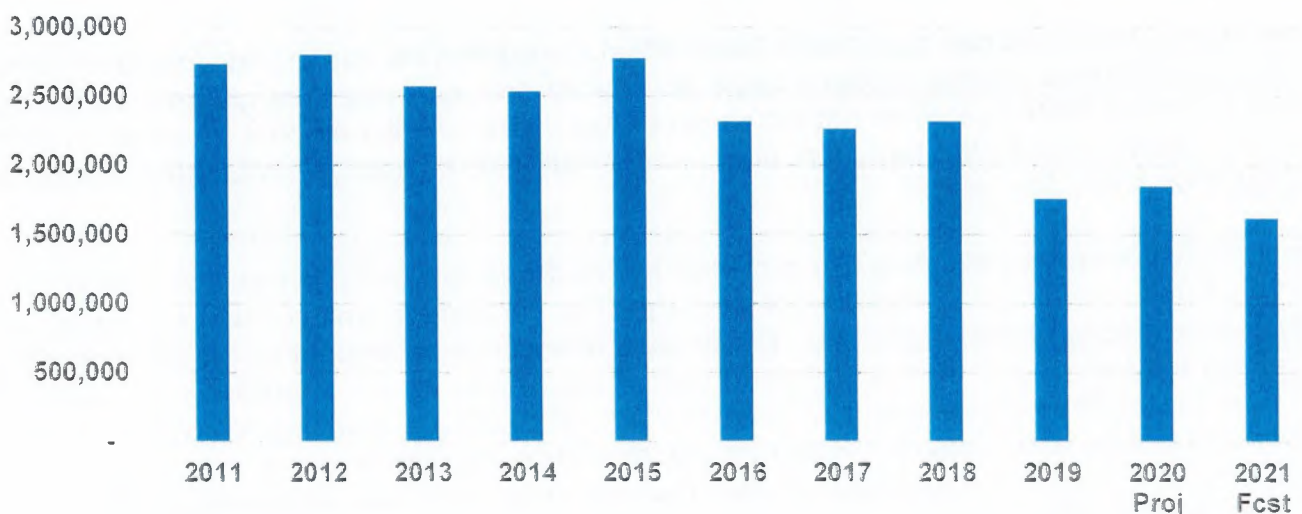
construction, etc.). This formula uses Franklin’s highway expenditures over a rolling 6-year period in determining the aid amount. In 2011 the City of Franklin received \$1,554,000. For 2021, transportation aids are anticipated to be \$1,372,000 – a 11.7% decrease. The impact of the large Ballpark Commons project will increase transportation aids for several years. Beginning in 2019, only \$520,000 of this Aid will fund the General Fund, with the balance supporting the Street Improvement Fund. The effect is to free tax levy that previously funded capital needs.

A 1997 legislative change exempted business computers from being subject to property tax. It also provided for a state aid payment to municipalities to offset the loss of this income. The program was frozen by the Legislature in the 2017-18 budget, with a 1.47% increase in 2019 from 2018 levels. In the same budget, a new class of personal property was exempted, with a new Personal Property Aid payment. However, the new aid payment reduces the allowable levy increase dollar for dollar. For 2021, the exempt computer aids are \$228,000 and the new exempt personal property aid is \$60,300.

Overall support from the Intergovernmental resources have decreased over the last ten years. Adjusting for the 2019 removal of \$700,000 of General Transportation Aids from the General Fund would still reflect a reduction, albeit a much smaller one. Generally, Franklin’s shared revenue per capita is near the very bottom for Cities our size in the state, which relates to the higher per capita income and lack of Utility property in the City.

The COVID-19 impact on State resources in 2020 will have a dampening effect on Intergovernmental resources in future years. The relatively low level of these resources for Franklin will temper the impact locally.

### General Fund - Intergovernmental Resources

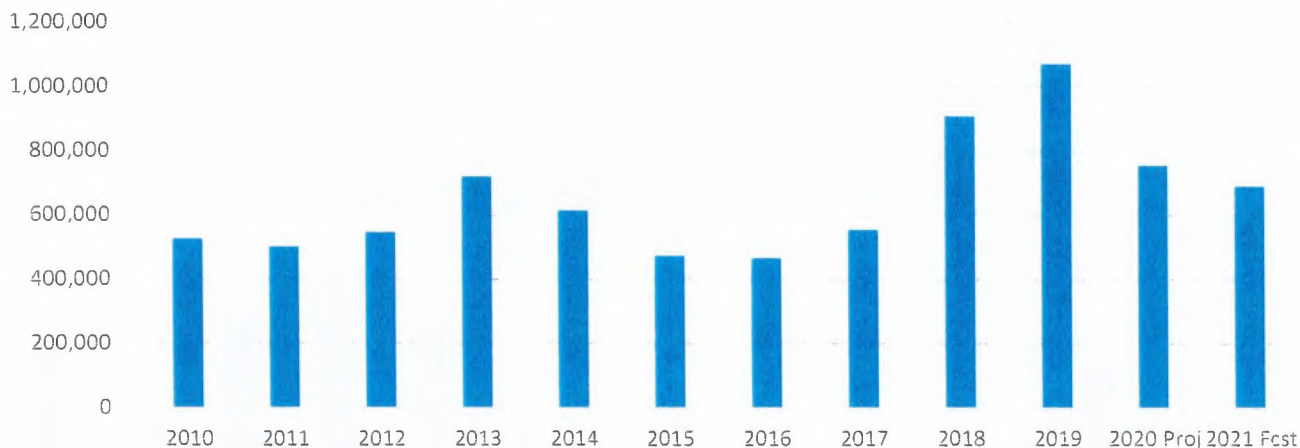


### Licenses and Permits

The City issues numerous licenses and permits in performing its regulatory functions, such as building, electrical, plumbing, liquor, bartender, peddler, food, pet, contractor, and others. The

majority of such resource items do not fluctuate greatly from year to year and in some cases change is limited by state statutes. The primary resource in the permit category is building, plumbing and electrical permits (approximately 80%). The 2021 budget anticipates \$690,000 in Building, Plumbing and Electrical permit resources. That compares to \$690,000 budgeted in 2020, when Ballpark Commons projects were getting pulled. The Tax Increment Districts provides the prospect of increased building permit resource.

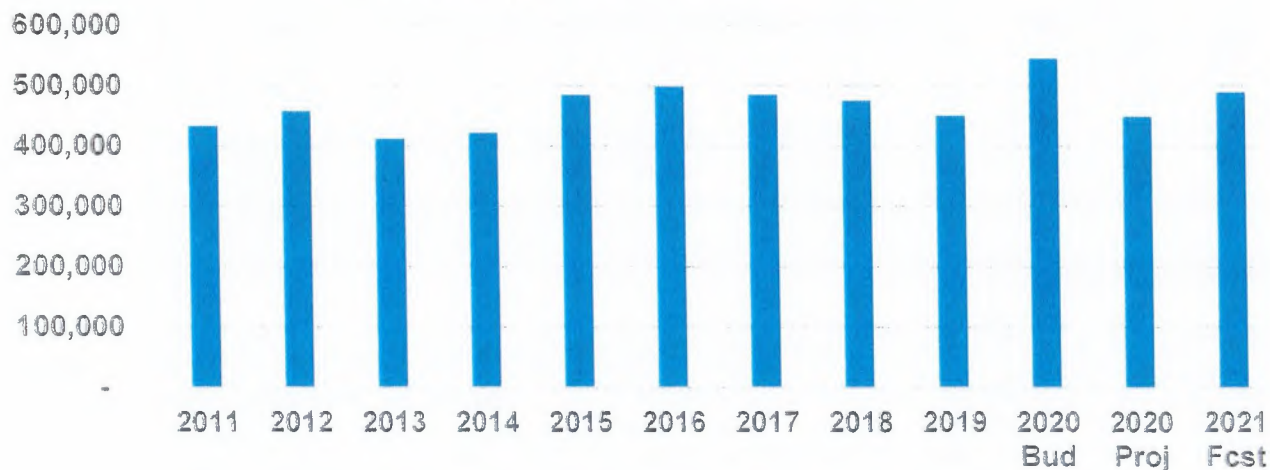
### Building Permit Resource



### Penalties and Forfeitures

This category represents the City’s share of fines from violation of City ordinances and state statutes, as well as parking ticket resource. The 2021 projection is \$490,000. 2020 Penalties & Forfeitures were adversely impacted by the COVID19 Pandemic, as residents did not travel as much.

### Penalties & Forfeitures





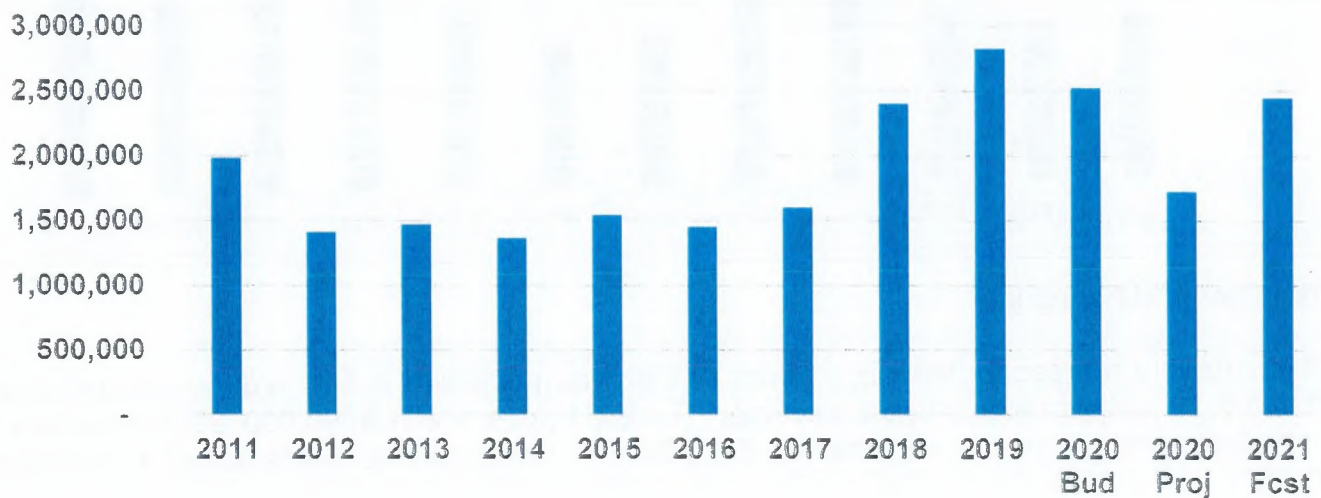
### Charges for Services

This resource includes charges for use of City services. The primary resource in this category is generated from ambulance services (53%), planning, engineering and administrative fees, and charges to developers in connection with development agreements.

In 2018, Engineering inspection fees began to be recorded gross, rather than net of payments to inspection contractors, effectively adding several hundred thousand dollars. With the increased development activity, those fees ballooned.

Fees for basic and advanced life support services and ambulance transportation are billed on behalf of the City by an outside billing service.

### Public Charges for Services



2021 ambulance fees are anticipated to be \$1,350,000, unchanged from 2020. In 2020, the Pandemic saw recurring calls for Ambulance service decline and resources with them. As the Senior Housing project in Ballpark Commons development goes into service, calls for service likely will increase.

In 2021, Landfill siting resources dedicated to the General Fund are increasing to \$360,000 (from \$200,000). The Common Council directed that only 20% of expected Landfill Siting resources be dedicated to operating activities. See below for further discussion of Landfill Siting resources.

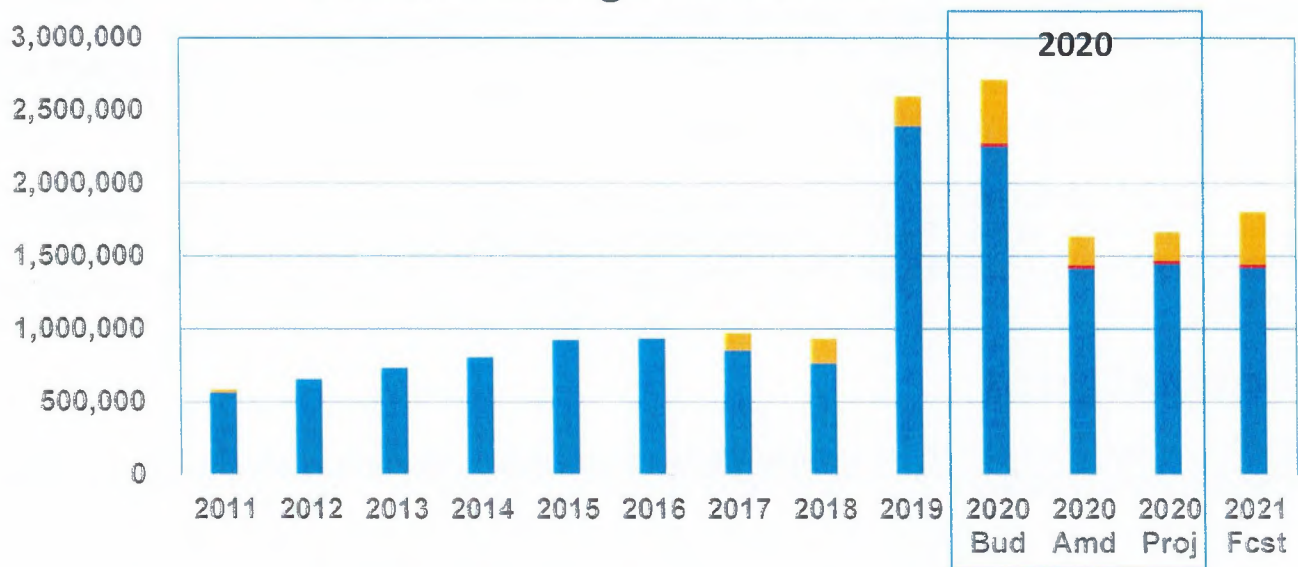
### Landfill Siting Resources

The granting of a landfill license to Waste Management in 2010 by the WI Dept of Natural Resources saw the beginning of a new resource for the City and surrounding communities. A Landfill Siting Agreement was completed requiring a payment for each ton of fill going into the site, which is shared 75% to the City of Franklin (where it is located) and the remaining 25% with six other communities. The initial license was for 1.2 million tons. In 2018 the first expansion

license was obtained expanding the landfill by 9 million tons. With that expansion the fee increased 25%. Waste Management had been controlling the amount of material accepted until the expansion permit was obtained. 2019 saw a spike to \$2.7 million in fees that year.

This resource will end when the landfill license is exhausted, so funding current operations with this resource presents long term challenges to replace it when the landfill is full. The City has been funding capital projects for most of the resource life cycle. The site has the potential for 19 million tons of waste, which would permit one additional 9 million tons license renewal.

### Landfill Siting - All Funds



The 2021 budget anticipates Landfill siting resources to be allocated \$360,000 to General Fund, \$20,000 to the Library, and \$1.42 million to Capital Funds. A risk is that operating expenditures become too dependent upon non-recurring resources. Within the Capital funds, \$375,000 is allocated to Capital Outlay, \$690,000 to Equipment Replacement, \$175,000 to Street Improvement and \$180,000 to Capital Improvement.

#### Intergovernmental Charges for Services

In addition to the Emergency Medical Services resource included in charges for services above, a County subsidy is received toward providing the service. In 2012, the County negotiated a three year agreement that has Franklin receiving \$125,000 per year in Emergency Medical Service aids. That agreement is subject to budget pressures at the County level. For 2021, County resources are expected to be \$117,800. Long term this resource cannot be depended upon.

In 2015, the Franklin School District resumed a program of a School Liaison Officer and contributes 70% of the cost of that officer back to the City. That program is expected to continue in 2021.

### Interest Resource

Investment earnings is one, of two, main resources in this category. Investment interest resource has declined following the falling short-term interest rates since 2009. Short term investment returns rose rapidly in 2018 and 2019. Economic pressures related to the COVID-19 pandemic have pushed rates back toward zero. This resource source will follow market interest rate movements.

Another component of Investment results are realized and unrealized gains/losses on fixed income investments. The City's investment policy limits the term of investments to a maximum of seven years. That provides downside protection from investment losses related to longer duration securities. Investments are reflected at market values generating unrealized gains and losses. However, as Investments are anticipated to be held to maturity, any unrealized losses are expected to be recovered, barring any premature forced sale for an emergency.

The last major component is Interest charged at the statutory rate of 18% per annum on delinquent property taxes. The City retains any interest collected by it, until such time as the County purchases all uncollected Real Estate (but not Personal Property) tax bills in August each year.

### Miscellaneous Resource

Water Tower rentals to cell phone companies and insurance dividends are the main components of miscellaneous resource.

City of Franklin, WI  
General Fund Revenues

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>REAL ESTATE TAXES</b>						
01-0000-4011	GENERAL PROPERTY TAX	19,184,900	19,219,800	19,005,700	19,005,700	18,127,772
	REAL ESTATE TAXES	19,184,900	19,219,800	19,005,700	19,005,700	18,127,772
<b>REVENUE - TAXES</b>						
01-0000-4012	PROPERTY TAX-SPECIAL-PAY IN LIEU OF TAX	12,000	12,000	9,500	9,500	9,214
01-0000-4014	MOBILE HOME TAX	20,000	20,000	21,000	21,000	19,689
01-0000-4022	MOTEL ROOM TAX	151,900	151,900	175,400	175,400	183,321
01-0000-4025	CABLE TV&VIDEO FRANCHISE FEE	443,000	443,000	443,000	480,000	489,934
	REVENUE - TAXES	626,900	626,900	648,900	685,900	702,158
<b>TRANSFERS - IN</b>						
01-0000-4031	TAX EQUIVALENT	1,050,000	1,050,000	1,046,000	1,050,000	968,448
	TRANSFERS - IN	1,050,000	1,050,000	1,046,000	1,050,000	968,448
<b>INTERGOVERNMENTAL</b>						
01-0000-4121	PER CAPITA	433,000	405,000	405,000	405,000	404,536
01-0000-4122	STATE MEDICAL TRANSPORT AID	30,000	30,000	28,800	30,000	28,848
01-0000-4124	EXPENDITURE RESTRAINT	45,000	25,000	118,600	150,000	142,891
01-0000-4125	SPECIAL UTILITY	114,000	87,000	87,000	67,000	90,913
01-0000-4126	STATE EXEMPT COMPUTER AID	228,000	228,000	228,000	228,000	228,051
01-0000-4127	FIRE INSURANCE TAX	170,000	170,000	153,000	165,000	164,859
01-0000-4128	EXEMPT PERS PROP AID	60,300	60,300	78,000	95,600	95,677
01-0000-4129	VIDEO SERVICE PROVIDER AIDS	98,500	98,500	50,000		
01-0000-4144	GEN TRANS AIDS	540,000	540,000	639,000	535,000	520,846
01-0000-4157	OTHER POLICE GRANTS	66,600	66,600	60,000	70,800	80,725
	INTERGOVERNMENTAL	1,785,400	1,710,400	1,847,400	1,746,400	1,757,346
<b>LICENSES &amp; PERMITS</b>						
01-0000-4201	CLASS A BEER	1,900	1,900	1,900	1,900	1,910
01-0000-4202	CLASS A LIQUOR	9,500	9,500	9,500	9,000	9,180
01-0000-4203	CLASS B BEER	4,000	4,000	4,000	4,000	3,967
01-0000-4204	CLASS B LIQUOR & RESERVE FEE	16,500	16,500	16,400	16,500	16,417
01-0000-4205	SPECIAL CLASS B BEER					10
01-0000-4206	CLASS C WINE	200	200	300		300
01-0000-4209	BARTENDER/OPERATOR LICENSE	16,500	16,500	16,500	16,500	18,174
01-0000-4213	AMUSEMENT LICENSES	6,200	6,200	6,100	6,500	6,125
01-0000-4215	BOWLING AND POOL	500	500	530	500	530
01-0000-4217	ENTERTAINMENT & AMUSEMENT	4,000	4,000	4,500	2,800	3,000
01-0000-4219	PEDDLER/TRANSIENT/DOOR-TO-DOOR	4,500	4,500	4,100	4,500	4,129
01-0000-4221	COMBINATION-FOOD&PEDDLER LIC	100	100		150	
01-0000-4222	FOOD PRE-INSPECTION	4,000	4,000	4,500	1,600	5,076
01-0000-4223	FOOD LICENSE			250		5,690
01-0000-4227	SODA LICENSE	300	300	150	300	195
01-0000-4229	CIGARETTE LICENSE	2,300	2,300	2,300	2,300	2,500
01-0000-4233	COUNTRY CLUB LICENSE	250	250	250	250	250
01-0000-4237	SALVAGE YARD/WASTE DISPOSAL	700	700	700	1,400	700
01-0000-4241	OTHER LIC/PUBLIC GRT/TAXEXMPT	2,000	2,000	2,000	2,400	2,195
01-0000-4242	TECHNOLOGY FEE	15,000	15,000	15,000	8,500	15,640
01-0000-4257	BICYCLE LICENSE					8
01-0000-4261	ANIMAL & MOBILE HOME LICENSES	6,800	6,800	6,600	6,800	6,604
01-0000-4262	RETAIL FOOD ESTABLMT LICENSE	20,000	20,000	20,000	20,500	20,563
01-0000-4263	RESTAURANT LICENSE & MISC FEES	35,000	35,000	35,000	35,000	35,779
01-0000-4264	APPLICATION&OTHER HEALTH LIC	8,500	8,500	8,000	8,900	8,560
01-0000-4265	POOL LICENSE FEES	7,200	7,200	9,000	7,200	9,325
01-0000-4266	HOTEL/MOTEL LODGING LICENSE FEES	3,500	3,500	3,200	3,500	3,134
01-0000-4268	HEALTH LATE FEES					170
01-0000-4269	HEALTH REINSPECTION FEES	500	500		500	250
01-0000-4270	HEALTH PREINSPECTION FEES	500	500	500	500	150
01-0000-4271	BUILDING PERMITS	600,000	600,000	525,000	500,000	736,289
01-0000-4273	ELECTRICAL PERMITS	165,000	165,000	155,000	100,000	151,355
01-0000-4275	PLUMBING PERMITS	120,000	120,000	110,000	90,000	183,445
01-0000-4277	STREET EXCAVATION PERMITS	12,000	12,000	17,500	10,000	19,276
01-0000-4279	FILL PERMITS	3,500	3,500	3,000	3,500	4,089
01-0000-4281	SIGN PERMITS	12,000	12,000	12,500	12,000	10,065
01-0000-4285	SPECIAL EVENT PERMIT	900	900	900	900	900
01-0000-4287	PARK & FIELD RESERVATION-TAXABLE	18,000	18,000	5,500	18,000	19,838
01-0000-4288	FIRE BURNING & OTHER PERMITS	4,000	4,000	4,000	4,000	3,985
01-0000-4289	ALARM/BARRICADE/MINING PERMITS	2,800	2,800	2,800	2,800	435
01-0000-4784	MADACC ANML LIC SOLD/ORD FEE	2,500	2,500	5,000	2,500	4,711
	LICENSES & PERMITS	1,111,150	1,111,150	1,012,480	905,700	1,314,919
<b>PENALTIES &amp; FORFEITURES</b>						
01-0000-4311	FINES/PENALTY/RESTITUTION/MISC POLICE	490,000	490,000	450,000	546,000	451,062
	PENALTIES & FORFEITURES	490,000	490,000	450,000	546,000	451,062

City of Franklin, WI  
General Fund Revenues

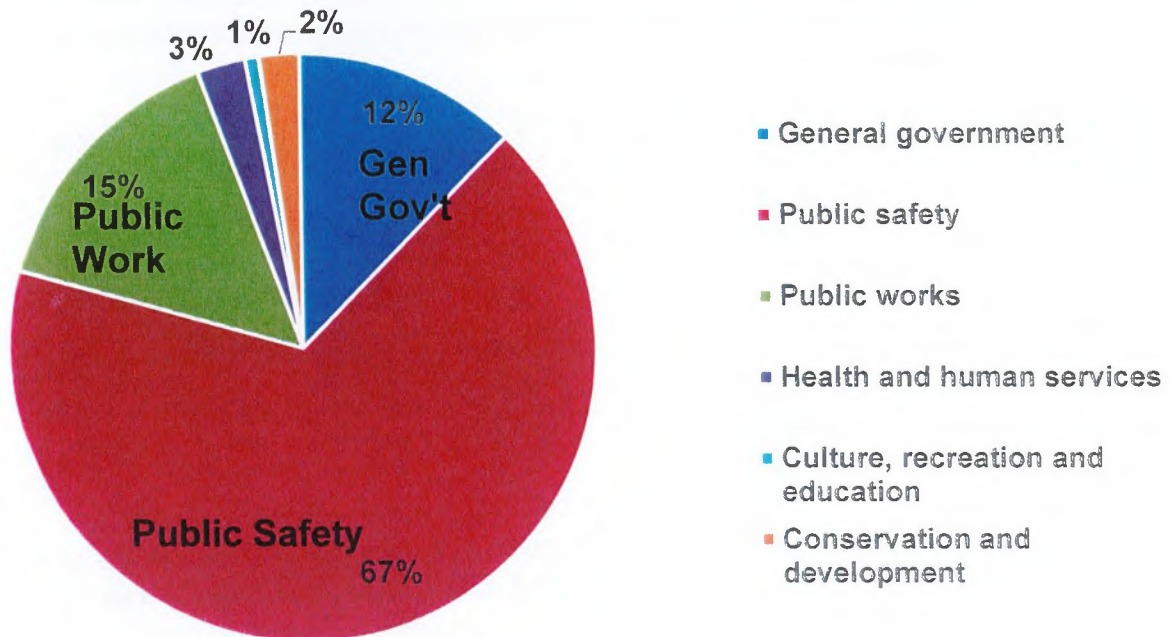
GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>CHARGES FOR SERVICES</b>						
01-0000-4401	SUBDIVISION FILING	20 000	20 000	20,000	20,000	30,000
01-0000-4402	LAND COMBINATION FILING	800	800	800	800	1 200
01-0000-4403	CSM FILING	10 000	10,000	10,000	10 000	12,075
01-0000-4404	SITE PLAN REVIEW FILING	10,000	10 000	15 500	7,500	16 915
01-0000-4405	VARIANCE & APPEALS FILING	2,500	2,500	1,500	2 500	2 750
01-0000-4406	SPECIAL USE FILING	12 500	12,500	15,000	12,500	11 500
01-0000-4407	REZONING FILING	4,500	4,500	3 000	4,500	7 650
01-0000-4409	OTHER FILING & PLANNING CHARGE	15,000	15,000	11,000	15,000	15,005
01-0000-4411	PUBLICATIONS & RECORDING	2,400	2,400	3,000	2,400	1 483
01-0000-4413	PROPERTY STATUS REPORTS	5,500	5,500	6 500	5,500	6,600
01-0000-4415	COPYING CHARGES	500	500	250	500	221
01-0000-4416	SOIL TESTING					750
01-0000-4421	MAP & CD SALES-TAXABLE	300	300	300	300	161
01-0000-4425	ARCHITECTURAL BOARD REVIEW	4 500	4,500	5 500	4 500	5 250
01-0000-4431	POLICE SERVICES	2,800	2 800	3,000	52,800	3 292
01-0000-4432	SPECIAL EVENT PUBLIC SAFETY	4,000	4,000		4 000	9,848
01-0000-4440	AMBULANCE SERVICES - ALS	1,350,000	1 350 000	540 000	1 350,000	900,782
01-0000-4441	AMBULANCE SERVICES-BLS			375,000		437 605
01-0000-4442	FIRE SAFETY, CPR TRAINING, FINES & MISC	1,500	1 500	3 000	1 500	3 943
01-0000-4443	FIRE PLAN REVW/WITNESS/TEST	4,000	4,000	3,000	40 000	77 910
01-0000-4444	FIRE INSPECTION&REINSPECTION	5,000	5 000	5 000	19,500	18,059
01-0000-4445	QUARRY REIMBURSEMENT	45 000	43,000	43,000	43,000	37 410
01-0000-4449	WEIGHTS & MEASURES CHARGES	7,600	7 600	7,600	7,600	8,643
01-0000-4452	CLINIC SERVICES	75 000	75,000	72,000	75 000	72 426
01-0000-4453	SALE OF RADON TEST KITS	1,750	1 750	1 000	1 750	1 278
01-0000-4456	HEALTH LABOR CHARGED TO GRANTS	40,000	40 000	35,000	37 650	41,203
01-0000-4470	WEED CONTROL	7 000	7 000	6 000	7 000	7,125
01-0000-4471	STREET LIGHTING	10,000	10 000	12,000	10 000	18,191
01-0000-4479	ENGINEERING FEES	250,000	250 000	315,000	320 000	775,261
01-0000-4480	DPW CHARGES	36 000	36 000	75 000	16,100	24 708
01-0000-4485	INVESTMENT MNGT FEES	71 500				
01-0000-4493	LANDFILL OPERATIONS-SITING	345,000	360,000	200,000	200,000	203,912
01-0000-4496	LANDFILL OPERTN-EMERALD PARK	80,000	80,000	79,000	80,000	75,877
	<b>CHARGES FOR SERVICES</b>	<b>2,424,650</b>	<b>2 366 150</b>	<b>1,866,950</b>	<b>2,351 900</b>	<b>2,829,033</b>
<b>INTERGOVERNMENTAL CHARGES</b>						
01-0000-4611	COUNTY EMT-PARAMEDIC-ALS	117,800	117,781	121 000	100,000	136,470
01-0000-4615	SCHOOL LIAISON OFFICER	85,400	85,400	62,600	82,000	89,707
	<b>INTERGOVERNMENTAL CHARGES</b>	<b>203,200</b>	<b>203,181</b>	<b>183,600</b>	<b>182 000</b>	<b>226,177</b>
<b>INTEREST &amp; INV INCOME</b>						
01-0000-4711	INTEREST ON INVESTMENTS	256 718	240 500	129,500	240 500	259 855
01-0000-4713	INVESTMENT GAINS/LOSSES			75,000		76,834
01-0000-4715	INTEREST-TAX ROLL	100 000	100 000	138,000	100 000	169 567
01-0000-4716	INTERFUND INTEREST	3,000	3,000	3,000	3,080	3,493
01-0000-4719	MISCELLANEOUS INTEREST					1,195
	<b>INTEREST &amp; INV INCOME</b>	<b>359,718</b>	<b>343,500</b>	<b>345,500</b>	<b>343,580</b>	<b>510 944</b>
<b>MISCELLANEOUS</b>						
01-0000-4725	RENTAL-MUNICIPAL PROP	52 000	52 000	52,000	50,000	78 833
01-0000-4751	PROPERTY SALE			500	500	
01-0000-4753	CULVERT SALES-NO TAX	8,500	8 500	8,500	8 500	9 200
01-0000-4756	SALE OF STATE SEALS	1 500	1 500	2,400	1 500	2 440
01-0000-4757	HOUSE NUMBER SALES	250	250	400	250	526
01-0000-4771	INSURANCE DIVIDEND	50 000	50,000	58,700	40 000	82,047
01-0000-4781	REFUNDS/REIMBURSEMENTS	20 000	20 000	10 000	35 000	6 364
01-0000-4798	CASH OVER(SHORT)					(280)
01-0000-4799	MISCELLANEOUS REVENUE	1 000	1 000	500	1 000	379
01-0181-4781	DISABILITY PAY REIMBURSEMENT					2,267
01-0211-4781	DISABILITY PAY REIMBURSEMENT					7,830
	<b>MISCELLANEOUS</b>	<b>133 250</b>	<b>133 250</b>	<b>133 000</b>	<b>136,750</b>	<b>189,606</b>
	<b>TOTAL REVENUES</b>	<b>27 369 168</b>	<b>27 254 331</b>	<b>26 539 530</b>	<b>26 953 930</b>	<b>27 077,465</b>

## City of Franklin General Fund Expenditures

City General Fund expenditures are divided into Activities and further reported by categories/departments. The activities are general government, public safety, public works, health & human services, culture & recreation, and conservation and development. A summary of the expenditures by Activity (in thousands) follows:

	2017	2018	2019	2020 Bud	2020 Proj	2021	Inc (Dec)
Gen Gov	2,941	2,944	2,954	3,394	2,967	3,163	(231)
Pub Safety	16,661	17,077	17,157	18,447	17,740	18,352	(95)
Pub Works	3,852	3,388	4,140	4,152	4,070	4,289	137
Health	676	670	647	738	723	713	(25)
Culture & Rec	188	241	223	210	190	218	8
Conservation	520	512	606	619	623	600	(19)
Transfers & Other	57	84	52	524		24	(500)
Contingency		1		1,144		10	(1,134)
<b>Total</b>	<b>24,895</b>	<b>24,917</b>	<b>25,779</b>	<b>29,228</b>	<b>26,314</b>	<b>27,369</b>	<b>(1,859)</b>

### General Fund Expenditures by Activity



#### **General Government**

General government is comprised of 12 departments that provide either specific services for the City or provide services to or on behalf of the departments. General Government expenditures are approximately 12.0% of the General Fund expenditure budget. General Government expenditures have a disproportionate component of contract services as several functions have been contracted out, including Assessing and Information Services. Certain General

Government services provide oversight for other funds, such as financial services to the Utilities and TIDs. Those funds then provide resources back to the General Fund for those services.

**Public Safety**

Public safety is comprised of Police, Fire, Public Fire Protection, Building Inspection, and Weights and Measures. Public Safety expenditures comprise approximately 67% of the General Fund budget. A breakdown by expenditure category within Public Safety follows:

Public Safety (000's)	2017	2018	2019	2020 Bud	2020 Proj	2021 Req	Inc (Dec)
Salaries	10,511	10,779	10,822	11,517	11,139	11,568	51
Benefits	4,418	4,435	4,357	4,706	4,571	4,587	(119)
Contract Services	491	528	688	786	697	754	(32)
Facilities	642	656	613	693	637	683	(10)
Services & Charges	237	243	239	267	244	262	(5)
All Other	360	437	438	478	451	498	20
<b>Total Pub Safety</b>	<b>16,660</b>	<b>17,077</b>	<b>17,157</b>	<b>18,447</b>	<b>17,740</b>	<b>18,352</b>	<b>(95)</b>
Inc (dec) Pr Yr Pct	5.5	2.5	0.5	7.5	3.4	(5)	

**Public Works**

Public Works is comprised of Engineering, Highway, Street Lighting, and Weed Control. Public Works comprises approximately 15% of General Fund Expenditures. Not surprisingly, supplies costs (including fuel to run trucks and road salt) make a sizable portion of this Activity, along with the labor cost to provide the service.

Public Works (000's)	2017	2018	2019	2020 Bud	2020 Proj	2021 Req	Inc (Dec)
Salaries	1743	1629	1721	1972	1854	2,020	48
Benefits	1038	425	469	592	549	595	3
Contract Services	122	476	748	438	442	447	9
Facilities	319	316	320	372	373	391	19
Supplies	521	430	766	629	713	683	54
All Other	109	112	117	148	140	152	4
<b>Total Pub Works</b>	<b>3852</b>	<b>3388</b>	<b>4140</b>	<b>4152</b>	<b>4071</b>	<b>4,289</b>	<b>137</b>
Inc (dec) Pr Yr Pct	2.9	-12.1	22.2	0.3	-1.7	3.3	

In 2017, there was a one-time contribution to the retirement plan for this group which spiked the expenditure that year. In 2019, the City returned \$390,000 to the Solid Waste hauler related to an audit.

**Health & Human Services**

Health & Human Services is comprised of the health and the animal control expenses. Health & Human Services expenditures amount to approximately 3.0% of the General Fund expenditure budget. The pandemic emergency in 2020 demonstrated the need for this service to the community.

**Culture & Recreation**

Culture & Recreation is comprised of the Parks and Recreation expenses. Recreation expense includes amounts paid for St. Martins Fair and Civic Celebrations. Culture & Recreation expenditures amount to approximately 1.0% of the General Fund expenditure budget.

**Conservation & Development**

Conservation & Development is comprised of the Economic Development and Planning functions. Conservation & Development expenditures amount to approximately 2.0% of the General Fund expenditure budget. In 2016, the City added a full time Economic Development Director to foster greater development.

**Transfers out and Contingency**

Transfers out relate to contributions to Recreation as well as one-time uses of excess reserves for capital expenditures.

**Contingency**

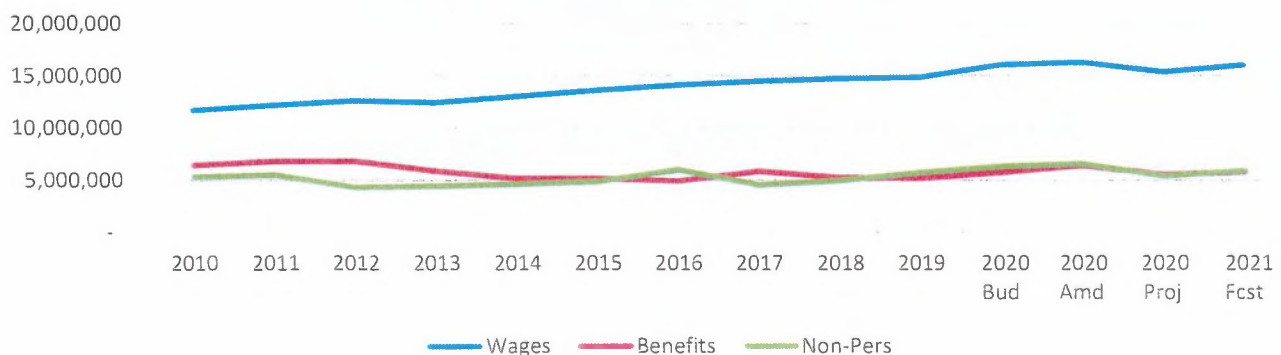
Contingency includes a provision for unexpected expenditures and to provide Restricted reserves for emergencies, such as the 2020 Pandemic.

**General Fund Expenditures By Functional Category**

The 2020 General Fund expenditure budget is presented, on a following page, by functional categories. Salaries, wages and benefits comprise 74% of the General Fund budget.

Wages have grown from \$12.2 million in 2011 to \$ 15.4 million in 2020 or 26%, while the Full Time Equivalent has increased just 4%

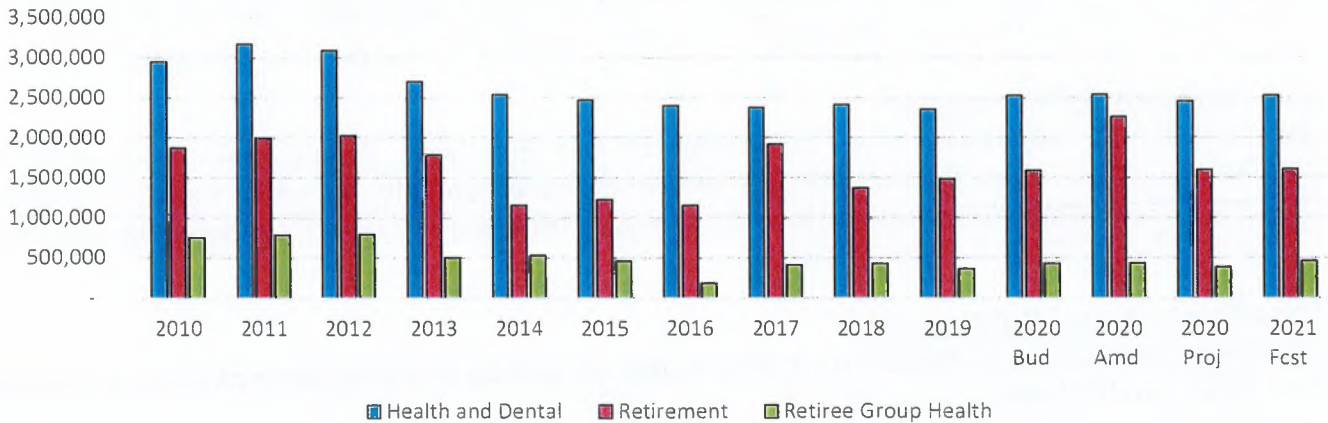
**Total Operating Costs**



Employee benefits which consist of Group Health & Dental, Retirement, Retiree Health, Life Insurance and Employment Taxes have declined from \$6.8 million in 2011 to \$5.5 million in 2020 (19.1%). The reduction was possible by controlling health care costs and sharing the cost of retirement benefits.



## Selected Benefits - All Departments

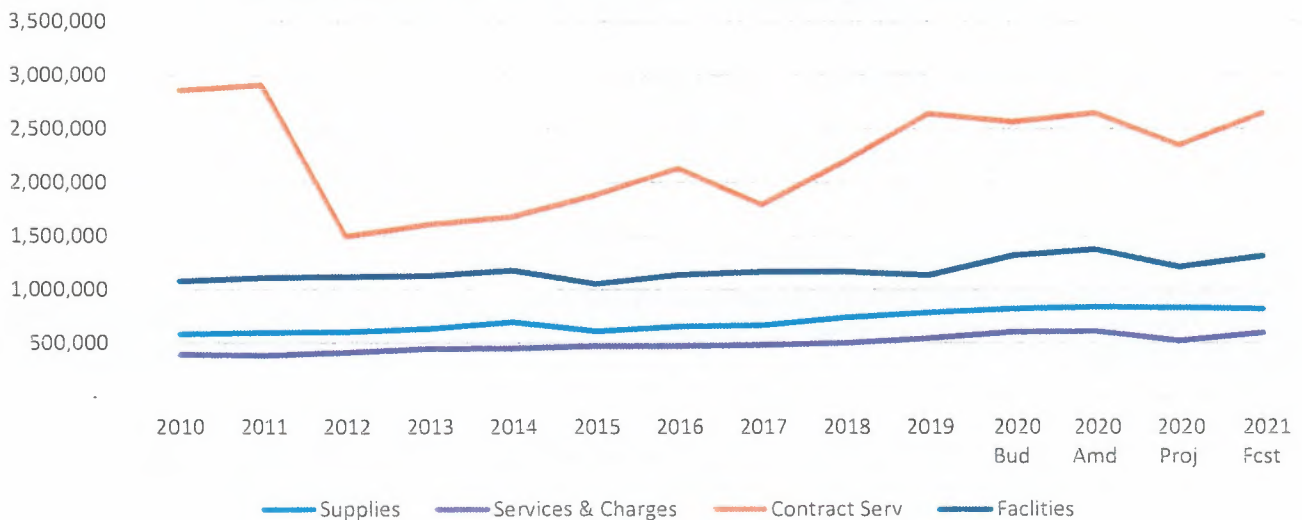


The 2017 spike in Retirement costs includes a one-time \$630,000 contribution to the Public Works retirement plan. In 2019, the City elected the Wisconsin Retirement System pension plan for all new employees. Those employees in the old plans were provided the option of remaining in the old plans. In the short term, Public Works retirement costs will be elevated as the unpaid benefit costs of the old Public Works plan work through the system.

Health costs declined in 2020 due to increased employee contributions, reducing the City's share.

Non-personnel costs consist of Property Insurance, Contracted Services, Utilities, Operating Supplies, Services & Charges, Facility Charges, Other Costs and Contingency. In 2012, the Solid Waste contract services cost was moved to a Special Revenue Fund with the imposition of the residential Solid Waste fee. The following year, the WI Legislature restricted the City's ability to adjust this fee without impacting levy increases.

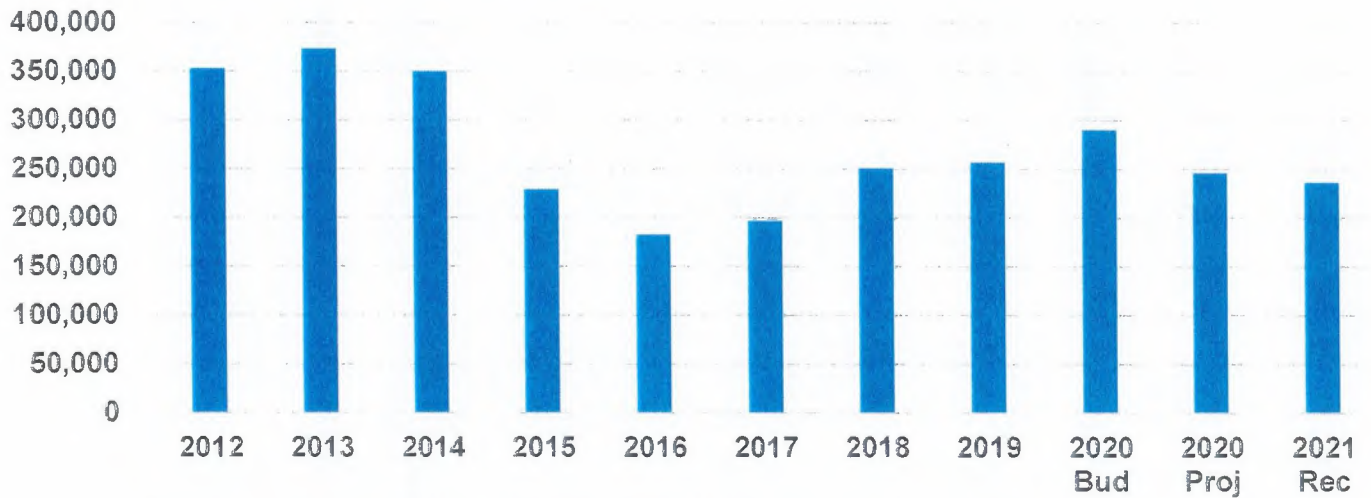
## Selected Non-Pers - All Departments



Beginning in 2018, Engineering contract services includes inspection services for new development activity.

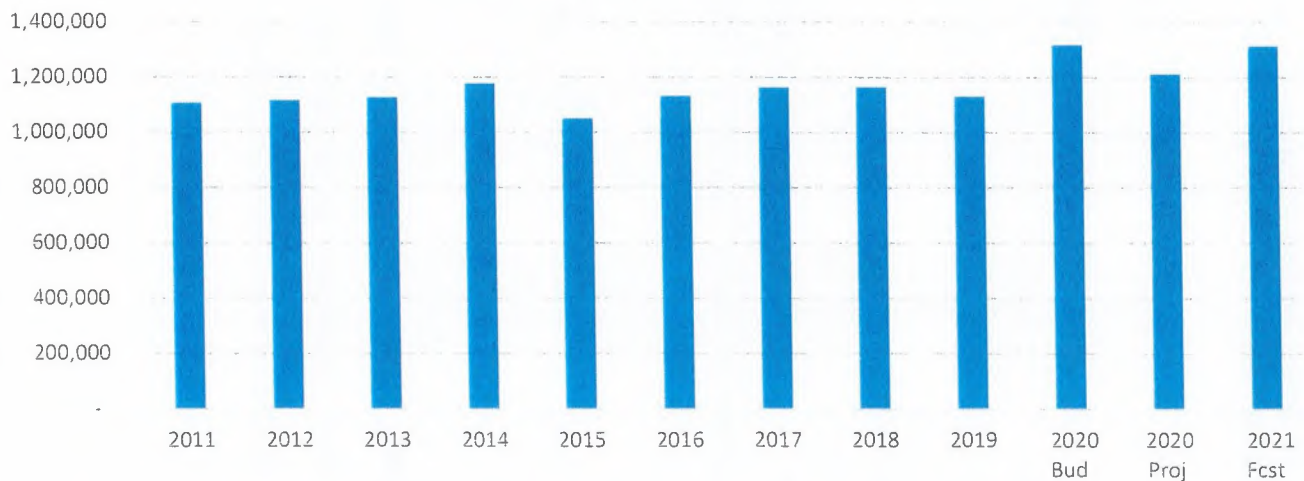
Fuel costs are another major expenditure and vary with the cost of oil. In 2012, the City spent \$353,000 on fuel and will only spend \$246,000 in 2020. Oil prices peaked over \$140/barrel in 2013, when City costs also peaked at \$373,647. This demonstrates the impact of volatile fuel prices on the City's operating costs.

### Gen Fund - Fuel Expenditures



The City's aging municipal building inventory will require more maintenance costs, which can be seen in the steady rising facility charges.

### Facilities Costs



**City of Franklin, WI  
General Fund Operating Expenditures  
Six Years Ended December 31, 2021**

	2016	2017	2018	2019	Adopted 2020	Amended 2020	Projected 2020	Adopted 2021	Adopted '21 Adopted '20 Inc (Dec)	Pct of 2020 Adop
<b>Salaries</b>	<b>14,121,239</b>	<b>14,507,032</b>	<b>14,723,472</b>	<b>14,855,011</b>	<b>16,068,620</b>	<b>16,292,620</b>	<b>15,390,207</b>	<b>16,240,327</b>	<b>171,707</b>	<b>1.1%</b>
Health & Dental	2,354,942	2,330,364	2,366,008	2,307,095	2,478,776	2,488,076	2,409,472	2,174,737	(304,039)	-12.3%
Retirement	1,153,827	1,918,221	1,370,847	1,482,816	1,589,814	2,259,814	1,595,106	1,672,056	82,242	5.2%
Soc Sec Taxes	1,038,157	1,072,459	1,085,726	1,084,338	1,208,083	1,208,083	1,171,222	1,215,436	7,353	0.6%
Retiree Group Health	184,391	411,699	428,250	363,281	432,170	432,170	385,578	412,928	(19,242)	-4.5%
Workman's Comp Ins	509,031	514,901	376,184	389,671	429,592	429,592	398,934	453,931	24,339	5.7%
Other Benefits	84,268	56,943	72,043	59,157	67,266	67,266	51,699	73,188	5,922	8.8%
Charged to Other func	(411,180)	(442,100)	(468,011)	(497,340)	(492,920)	(492,920)	(492,920)	(573,860)	(80,940)	16.4%
<b>Total Benefits</b>	<b>4,913,436</b>	<b>5,862,487</b>	<b>5,231,047</b>	<b>5,189,018</b>	<b>5,712,781</b>	<b>6,392,081</b>	<b>5,519,091</b>	<b>5,428,416</b>	<b>(284,365)</b>	<b>-5.0%</b>
<b>Total Salaries &amp; Ben</b>	<b>19,034,675</b>	<b>20,369,519</b>	<b>19,954,519</b>	<b>20,044,029</b>	<b>21,781,401</b>	<b>22,684,701</b>	<b>20,909,298</b>	<b>21,668,743</b>	<b>(112,658)</b>	<b>-0.5%</b>
Pct of Total	76.0%	81.8%	80.1%	77.8%	74.5%	75.0%	79.5%	71.9%		
Contract Services	2,127,643	1,786,293	2,190,794	2,637,356	2,562,343	2,684,374	2,347,746	2,556,236	(6,107)	-0.2%
Supplies	985,440	1,005,337	994,711	1,343,997	1,262,405	1,355,755	1,304,999	1,353,865	91,460	7.2%
Services & Charges	469,664	479,639	500,408	543,339	601,691	610,186	522,275	605,294	3,603	0.6%
Facility Costs	1,134,168	1,164,132	1,165,445	1,131,743	1,318,480	1,375,808	1,212,680	1,316,230	(2,250)	-0.2%
Other	32,366	32,954	26,263	27,429	32,800	33,644	17,150	34,800	2,000	6.1%
Contingency	9,988	-	1,200	-	1,145,000	979,815	-	2,560,000	1,415,000	123.6%
Transfers Out	1,250,025	57,138	84,000	52,100	524,000	524,000	-	24,000	(500,000)	-95.4%
<b>Total Other Costs</b>	<b>6,009,294</b>	<b>4,525,493</b>	<b>4,962,821</b>	<b>5,735,964</b>	<b>7,446,719</b>	<b>7,563,582</b>	<b>5,404,850</b>	<b>8,450,425</b>	<b>1,003,706</b>	<b>13.5%</b>
<b>Total Expenditures</b>	<b>25,043,969</b>	<b>24,895,012</b>	<b>24,917,340</b>	<b>25,779,993</b>	<b>29,228,120</b>	<b>30,248,283</b>	<b>26,314,148</b>	<b>30,119,168</b>	<b>891,048</b>	<b>3.0%</b>

**MAYOR  
101**

**DEPARTMENT:** Mayor

**PROGRAM MANAGER:** Mayor (administered by Director of Administration)

**PROGRAM DESCRIPTION:**

The Mayor is the Chief Executive Officer of the City, responsible for ensuring that all City ordinances and State laws are observed and enforced and that all City officers, boards, and commissions properly discharge their duties. The Mayor nominates to the Council the appointment of certain City employees and board and commission members and is chairman of the Plan Commission and the Community Development Authority. The Mayor presides at the meetings of the Common Council, voting only in cases relating to tie votes. The Mayor is elected for a three-year term of office, with the current term expiring April 2023.

City Ordinances designate eight cabinet officers, as well as other unclassified positions within City government, who shall be appointed by the Mayor subject to the confirmation by a majority of all members of the Common Council.

**SERVICES:**

- Represent people of the City of Franklin.
- Administer City government in accordance with City Ordinances and State Statutes.
- Annually prepare and submit to the Common Council a proposed annual budget.

**STAFFING:**

1 Elected position

**BUDGET SUMMARY:**

- 1) The annual salary for the Mayor is currently established at \$16,800. In addition, the Mayor receives \$4,800 annually for reimbursement of mileage related expenses. These compensation levels were established by Common Council action on December 15, 1998, under City Ordinance 98-1527.
- 2) The 2021 budget remains essentially the same as the 2020 budget, with the exception of \$150 added for printing and subscriptions, and \$3,150 added for recognition awards.

City of Franklin, WI  
Mayor - Dept 101

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0101 - MAYOR						
PERSONAL SERVICES						
01-0101-5113	SALARIES-PT	16,800	16,800	16,800	16,800	16,800
	PERSONAL SERVICES	16,800	16,800	16,800	16,800	16,800
EMPLOYEE BENEFITS						
01-0101-5151	FICA	1,652	1,652	1,652	1,652	1,652
01-0101-5156	WORKERS COMPENSATION INS	34	30	39	30	30
	EMPLOYEE BENEFITS	1,686	1,682	1,691	1,682	1,682
SUPPLIES						
01-0101-5313	PRINTING	100	100	50		
01-0101-5329	OPERATING SUPPLIES	1,000	1,000	400	1,000	
	SUPPLIES	1,100	1,100	450	1,000	
SERVICES & CHARGES						
01-0101-5422	SUBSCRIPTIONS	100	100	100	50	90
01-0101-5425	CONFERENCES & SCHOOLS	1,000	1,000		1,000	
01-0101-5432	MILEAGE	4,800	4,800	4,800	4,800	4,800
	SERVICES & CHARGES	5,900	5,900	4,900	5,850	4,890
CLAIMS, CONTRIB AND AWARDS						
01-0101-5734	VOLUNTEER RECOGNITION	5,000	1,000	250	1,844	156
	CLAIMS, CONTRIB AND AWARDS	5,000	1,000	250	1,844	156
	Totals for dept 0101 - MAYOR	30,486	26,482	24,091	27,176	23,528

**ALDERMEN**  
**102**

**DEPARTMENT:** Aldermen

**PROGRAM MANAGER:** Mayor (administered by the Director of Clerk Services)

**PROGRAM DESCRIPTION:**

The Common Council is the legislative branch of City government. Its primary purpose is the passage of laws, ordinances and policies, establishment of pay ranges for city employees and official management of the city's financial affairs; its budget, its revenues and the raising of funds for the operation of the city. The Common Council is comprised of the Mayor and six members representing the six Aldermanic Districts, serving three-year overlapping terms. One Alderman is elected and serves as Common Council President.

Boards and Commissions of the City serve primarily in an advisory role to the Mayor and Common Council in developing policies and managing the affairs of the City to best serve its citizens. Boards and commissions allow for additional citizen input beyond that of the elected officials. Certain boards and commissions are required under Wisconsin statutes (e.g., the Board of Public Works and Plan Commission); others have been established to oversee certain activities (e.g., Civic Celebrations Commission). The City is served by the following Boards and Commissions:

Architectural Board	Finance Committee
Board of Health	Library Board
Board of Review	License Committee
Board of Public Works	Parks Commission
Board of Water Commissioners	Personnel Committee
Board of Zoning and Building Appeals	Plan Commission
Civic Celebrations Commission	Police and Fire Commission
Community Development Authority	Quarry Monitoring Committee
Economic Development Commission	Technology Commission
Environmental Commission	Tourism Commission
Fair Commission	

Certain boards and commissions oversee programs with their own budget or fund (such as the Community Development Authority, Civic Celebrations Commission, Fair Commission, Library Board, and Board of Water Commissioners). The cost of supporting the remaining boards and commissions is included in the Common Council budget.

**SERVICES:**

- Adopt ordinances and resolutions, levy taxes and appropriate monies for the operation of the City.
- Adopt and review policies to meet needs of the City and its citizens.

**STAFFING:**

Authorized Positions (FTE)	2016	2017	2018	2019	2020	2021
Six Aldermen (part-time, elected)	N/A	N/A	N/A	N/A	N/A	NA
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0</b>	<b>0.00</b>	<b>0.00</b>

**ACTIVITY MEASURES:**

Activity	2016	2017	2018	2019	2020*	2021*
Ordinances passed	47	61	39	54	50	50
Resolutions passed	75	100	115	114	115	115
Common Council meeting hours	60	45	57	60	60	60

\*Forecast

**BUDGET SUMMARY:**

- The annual salary for Aldermen is currently established at \$7,200. In addition, Aldermen also receive \$1,800 annually for reimbursement of mileage related expenses. These compensation levels were established by Common Council action on December 15, 1998 under City Ordinance 98-1527.
- Clerical support is provided through the Director of Clerk Services office.
- Memberships include:
 

Wisconsin Policy Forum Inc.	\$1,720
Intergovernmental Cooperation Council	350
League of Wisconsin Municipalities and Urban Alliance	10,506
Amer. Society of Composers, Authors, Publishers	325
South Suburban Chamber of Commerce	150
Broadcast Music, Inc.	350
SESAC (Society of European Stage Authors and Composers)	<u>350</u>
<b>Total</b>	<b>13,751</b>

City of Franklin, WI Aldermen - Dept 102		2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0102 - ALDERMEN						
PERSONAL SERVICES						
01-0102-5113	SALARIES-PT	43,200	43,200	43,200	43,200	43,200
	PERSONAL SERVICES	43,200	43,200	43,200	43,200	43,200
EMPLOYEE BENEFITS						
01-0102-5151	FICA	4,131	4,131	4,131	4,131	4,131
01-0102-5156	WORKERS COMPENSATION INS	86	78	97	78	78
	EMPLOYEE BENEFITS	4,217	4,209	4,228	4,209	4,209
SUPPLIES						
01-0102-5313	PRINTING	100	100	100	100	192
	SUPPLIES	100	100	100	100	192
SERVICES & CHARGES						
01-0102-5424	MEMBERSHIPS/DUES	13,750	13,750	12,000	13,751	12,040
01-0102-5425	CONFERENCES & SCHOOLS	200	200	200	500	
01-0102-5432	MILEAGE	10,800	10,800	10,800	10,800	10,800
	SERVICES & CHARGES	24,750	24,750	23,000	25,051	22,840
CLAIMS, CONTRIB AND AWARDS						
01-0102-5734	VOLUNTEER RECOGNITION	500	500	100	500	
	CLAIMS CONTRIB AND AWARDS	500	500	100	500	
Totals for dept 0102 - ALDERMEN		72,767	72,759	70,628	73,060	70,441

**MUNICIPAL COURT  
121**

**DEPARTMENT:** Municipal Court

**PROGRAM MANAGER:** Municipal Judge

**PROGRAM DESCRIPTION:**

The Municipal Court has jurisdiction over local ordinance and traffic citations issued in the City. The Court is presided over by a Municipal Judge, who is elected every three years. The Judge is required by Local Ordinance to be a licensed attorney. The cost of the court clerks for the weekly trial and pleading sessions is also included in this program. The Police Department provides some, very limited, administrative services for the Court which are accounted for in a separate program. The City's interests at trial are represented by the City Attorney's office, which is accounted for in a separate program.

**SERVICES:**

- Presides over Municipal Court, adjudicating violations of municipal ordinances and traffic citations and imposing forfeitures where provided by law.

**STAFFING:**

Authorized Positions (FTE)	2016	2017	2018	2019	2020	2021
Municipal Judge (part-time, elected)	N/A	N/A	N/A	N/A	N/A	N/A
Court Clerk *	2.50	2.50	2.50	2.50	2.50	2.50
<b>Total</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>

\* Administration and Human Resource support through the Police Department.

**ACTIVITY MEASURES:**

Activity	2016	2017	2018	2019	2020*	2021*
Municipal court cases	10,533	9,447	9,999	9,191	6,983	11,165

\* Forecast / 2020 cases much lower due to the COVID-19 Pandemic.

**BUDGET SUMMARY:**

Two daytime and four nighttime court sessions per month are generally held. Associated revenues from fines and forfeitures have continued to trend upward. The budget anticipates consideration of a review of and implementation of an increase of fine rates for 2021, which would have an impact in 2021.

Beginning in 2018, the Court has pursued the State Debt Collection (SDC) program which diverts individual state income tax refunds to settle outstanding court-imposed municipal fines and forfeitures. This program has had the result of increasing revenue and effectively eliminating the boarding of prisoners.



City of Franklin, WI  
Municipal Court - Dept 121

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0121 - MUNICIPAL COURT						
PERSONAL SERVICES						
01-0121-5111	SALARIES-FT	101,830	101,623	97,945	98,725	94,344
01-0121-5113	SALARIES-PT	41,419	41,378	43,141	42,396	41,288
01-0121-5117	SALARIES-OT	1,200	1,200	1,200	1,200	273
01-0121-5118	COMPTIME TAKEN				1,000	2,168
01-0121-5133	LONGEVITY	390	390	375	450	450
01-0121-5134	HOLIDAY PAY	7,436	7,420	7,787	7,329	7,118
01-0121-5135	VACATION PAY	9,595	9,576	8,993	9,472	8,927
	PERSONAL SERVICES	161,870	161,587	159,441	160,572	154,568
EMPLOYEE BENEFITS						
01-0121-5151	FICA	12,383	12,361	12,197	12,284	11,104
01-0121-5152	RETIREMENT	5,923	5,912	7,839	7,027	8,384
01-0121-5153	RETIREE GROUP HEALTH	234	234	243	305	251
01-0121-5154	GROUP HEALTH & DENTAL	7,839	8,458	8,434	12,379	12,215
01-0121-5155	LIFE INSURANCE	537	537	522	635	540
01-0121-5156	WORKERS COMPENSATION INS	323	290	281	288	271
	EMPLOYEE BENEFITS	27,239	27,792	29,516	32,918	32,765
CONTRACTUAL SERVICES						
01-0121-5219	OTHER PROFESSIONAL SERVICES	1,400	1,400	1,400	1,400	1,340
01-0121-5257	SOFTWARE MAINTENANCE	11,500	11,500	11,000	11,500	10,409
01-0121-5294	PRISONER BOARDING	2,000	2,000	750	2,000	
01-0121-5298	COLLECTION SVCS/DOT SUSP FEE	650	650	250	650	213
	CONTRACTUAL SERVICES	15,550	15,550	13,400	15,550	11,962
SUPPLIES						
01-0121-5312	OFFICE SUPPLIES	2,675	2,675	800	875	2,057
	SUPPLIES	2,675	2,675	800	875	2,057
SERVICES & CHARGES						
01-0121-5410	DMV ACCESS SERVICE	1,250	1,250	1,200	1,200	1,200
01-0121-5422	SUBSCRIPTIONS	100	100		100	
01-0121-5424	MEMBERSHIPS/DUES	200	200	100	200	100
01-0121-5425	CONFERENCES & SCHOOLS	1,600	1,600	1,400	1,600	700
01-0121-5429	JURY/WITNESS FEES	100	100	100	100	(77)
	SERVICES & CHARGES	3,250	3,250	2,800	3,200	1,923
Totals for dept 0121 - MUNICIPAL COURT		210,584	210,854	205,957	213,115	203,275

## **CITY CLERK/ELECTIONS 141, 142**

**DEPARTMENT:** City Clerk

**PROGRAM MANAGER:** Director of Clerk Services

### **PROGRAM DESCRIPTION:**

The City Clerk is the legal custodian of the city's official records, responsible for the administration of elections, complaint handling, legal notification to the public, the issuance of licenses and permits, and the preparation of agendas and the official minutes. The Clerk's Office provides administrative support to the Common Council, various boards, commissions and committees, and responds to informational requests from the general public.

In addition, the Clerk's office is responsible for the Elections budget. The Elections budget provides funding for the operation of local, school, state, and federal elections in the City of Franklin. All election records and voter files are maintained and all elections are conducted through the Office of the City Clerk.

### **SERVICES:**

- Prepare and review Common Council agenda.
- Attend all Council meetings; Board and Commission meetings as necessary.
- Maintain custody of City's official records, providing access to and responding to public records requests.
- Prepare, distribute and process resolutions, ordinances, proclamations, agendas and minutes for meetings of the Common Council and various city boards, commissions and committees, including ad hoc groups. Act as Clerk of the Board of Review as mandated by State Statutes.
- Complaint handling.
- Index Council minutes, resolutions and ordinances.
- Codify approved ordinances.
- Administer oaths of office and certify official documents. Administer process of Economic Interest Statement filing pursuant to Franklin Municipal Code.
- Issue permits and licenses, as required by local and state laws. Also, administration of reservation requests for park rental, ball diamond rental, other recreation facility rental, burn permits, weights and measures, and alarm permits, conducts background checks, and processes park deposit refunds.
- Oversee City records management and retention program.
- Administer elections, which includes providing candidate information, voter registration, verification and updating of voter records, assistance with absentee voting, election inspector training, and preparation and processing of Federal, State, and local elections. Act as local election filing officer as required by State Statutes.
- Coordinate, prepare and distribute City directory and monthly calendar.
- Coordinate and administer Federal Census projects on a municipal level, and prepare redistricting information for Common Council approval.

**STAFFING:**

<b>Authorized Positions (FTE)</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Administration Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Clerk/Typist	.62	.62	0	0	0	0
Secretary	.50	.50	1.12	1.12	1.50	1.50
Temporary Help	.00	.00	.00	.00	.00	.00
<b>Total</b>	<b>4.12</b>	<b>4.12</b>	<b>4.12</b>	<b>4.12</b>	<b>4.50</b>	<b>4.50</b>

**ACTIVITY MEASURES:**

Activity	2016	2017	2018	2019	2020*	2021*
Liquor licenses	55	56	56	56	56	56
Bartenders licenses	393	392	378	370	300	300
Park Permits	175	202	216	220	**140	220
Property status reports	250	193	186	175	275	250
Burn permits	292	261	235	250	237	250
Complaints	386	372	383	509	500	500
Registered voters	22,274	21,862	21,500	21,683	22,700	23,500
Elections held	4	2	4	2	4	2

\*Forecast

\*\*The City Clerk’s office processed 70 cancellations of reservations due to COVID-19.

**BUDGET SUMMARY:**

- 1) 01.141.5424 Memberships and 01.141.5425 Conferences/Schools in the City Clerk’s budget includes funding of memberships and training/conferences for all employees in the Director of Clerk Services’ office, which includes certification training, along with statutory training requirements.
- 2) 01.141.5471 Background Checks includes funding for all license applicants and Board/Commission recommended appointees (\$7 charge for each check conducted through the Wisconsin Department of Justice, Crime Information Bureau, with CIBR checks now performed by Clerk’s office staff).
- 3) Election decrease in funding is due to two elections scheduled in 2021 vs. four scheduled elections held in 2020. [Note: The boundaries created by the redistricting (completed in 2011) went into effect January 1, 2012, and, as required by State law, Franklin has exceeded the population of 35,000 and is required to vote by “Ward” rather than “District”. As a result of having three State Assembly Districts, two Senate Districts, three County Supervisory Districts, three School Districts, and twenty-five Wards, costs have increased for poll workers, ballot printing, and machine tabulating. In addition, the State of Wisconsin Statewide Voter Registration System was replaced at the 2016 February Spring Primary, with costly impacts to the process for municipalities required to conduct and report elections by ward. With the prior software, Franklin was able to combine poll lists in each Aldermanic District and still report by ward due to coding which designated

the specific ballot voters were to receive by ward. The statewide registration system, WisVote, requires separate poll lists for each ward, thereby increasing the pre-election work from “six Aldermanic Districts times everything” to “twenty-five Wards times everything”. This also increased the number of poll workers needed on election day just to work at the poll lists and directing voters to the correct ward line and covering the requirement for separate ward poll books.]

- 4) 01.142.5115 Salaries-Temporary in the Elections Budget covers Inspectors of Election (poll workers). While abiding by the restrictions of State law, the number of workers assigned to each polling location will vary depending on the voter turnout estimated by the Dir. of Clerk Services. (See explanation in #3 above.)
- 5) 01.142.5242 Election Equipment Maintenance includes maintenance coverage for the voting systems. In addition, backup and preservation is required of electronic data (from electronic voting systems), pursuant to Wis. Stats §5.05(1)(e) and 5.06(6). One additional ballot scanner was purchased in 2020.
- 6) 01.0142.5313 Printing has been increased to provide for printing and postage of redistricting information to all registered voters following County, then City, then State approvals based upon Federal Census results.
- 7) 01.142.5425 Conferences and Schools in the Elections Budget includes funding for State-mandated training for Chief Election Inspectors (poll worker chairmen at each polling location) and election-related training for City Clerk’s office personnel.
- 8) 01.142.5433 Equipment Rental covers \$150 per election paid to The Polish Center and \$150 per election paid to St. Martin of Tours Church for use as polling locations.

City of Franklin, WI  
 Clerk - Dept 141 & Elections - Dept 142

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0141 - CITY CLERK						
PERSONAL SERVICES						
01-0141-5111	SALARIES-FT	175,784	175,425	176,639	214,891	177,779
01-0141-5113	SALARIES-PT	65,118	64,986	52,234	21,451	41,093
01-0141-5115	SALARIES-TEMP	601	600	593	601	
01-0141-5117	SALARIES-OT	2,000	2,000	2,000	2,000	35
01-0141-5118	COMPTIME TAKEN		2,000		2,000	1,267
01-0141-5133	LONGEVITY	405	405	476	540	540
01-0141-5134	HOLIDAY PAY	14,651	14,621	14,381	14,591	13,236
01-0141-5135	VACATION PAY	18,081	18,044	19,531	19,996	17,158
	PERSONAL SERVICES	276,640	278,081	265,854	276,070	251,108
EMPLOYEE BENEFITS						
01-0141-5151	FICA	21,163	21,120	20,338	21,043	18,437
01-0141-5152	RETIREMENT	18,633	18,595	17,905	17,152	15,139
01-0141-5153	RETIREE GROUP HEALTH	616	615	645	811	673
01-0141-5154	GROUP HEALTH & DENTAL	25,599	27,718	26,907	46,061	27,923
01-0141-5155	LIFE INSURANCE	1,269	1,269	1,051	495	966
01-0141-5156	WORKERS COMPENSATION INS	552	496	477	1,269	443
01-0141-5199	ALLOCATED PAYROLL COST	(10,200)	(10,200)	(9,900)	(9,900)	(8,900)
	EMPLOYEE BENEFITS	57,632	59,613	57,423	76,931	54,681
CONTRACTUAL SERVICES						
01-0141-5223	FILING FEES	1,000	1,000	1,000	1,000	720
01-0141-5299	SUNDRY CONTRACTORS	7,000	7,000	6,000	6,000	4,227
	CONTRACTUAL SERVICES	8,000	8,000	7,000	7,000	4,947
SUPPLIES						
01-0141-5312	OFFICE SUPPLIES	900	900	900	900	993
01-0141-5313	PRINTING	400	400	200	400	127
	SUPPLIES	1,300	1,300	1,100	1,300	1,120
SERVICES & CHARGES						
01-0141-5421	OFFICIAL NOTICES/ADVERTISING	9,000	9,000	9,000	9,000	8,010
01-0141-5422	SUBSCRIPTIONS	100	100	100	100	115
01-0141-5424	MEMBERSHIPS/DUES	1,100	1,100	750	800	685
01-0141-5425	CONFERENCES & SCHOOLS	3,000	3,000	1,200	3,000	1,027
01-0141-5432	MILEAGE	800	800	500	800	444
01-0141-5471	BACKGROUND CHECKS	5,200	5,200	5,200	5,200	5,488
	SERVICES & CHARGES	19,200	19,200	16,750	18,900	15,769
	Totals for dept 0141 - CITY CLERK	362,772	366,194	348,127	380,201	327,625

City of Franklin, WI  
 Clerk - Dept 141 & Elections - Dept 142

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0142 - ELECTIONS						
PERSONAL SERVICES						
01-0142-5111	SALARIES-FT	884	882	9,029	3,002	1,021
01-0142-5113	SALARIES-PT	532	531	1,741	4,029	616
01-0142-5115	SALARIES-TEMP	22,040	22,040	46,299	49,074	10,150
01-0142-5117	SALARIES-OT	4,676	4,673	11,584	12,000	1,504
01-0142-5133	LONGEVITY	1		20	6	
	PERSONAL SERVICES	28,133	28,126	68,673	68,111	13,291
EMPLOYEE BENEFITS						
01-0142-5151	FICA	215	214	1,881	669	247
01-0142-5152	RETIREMENT	213	213	859	487	238
01-0142-5153	RETIREE GROUP HEALTH	10	10	11	37	17
01-0142-5154	GROUP HEALTH & DENTAL	248	283	803	906	168
01-0142-5155	LIFE INSURANCE	13	13	49	26	10
01-0142-5156	WORKERS COMPENSATION INS	90	82	160	168	55
	EMPLOYEE BENEFITS	789	815	3,763	2,293	735
CONTRACTUAL SERVICES						
01-0142-5214	DATA PROCESSING SERVICES	2,500	2,500	1,500	1,500	2,678
01-0142-5242	EQUIPMENT MAINTENANCE	4,100	4,100	3,300	3,800	3,215
	CONTRACTUAL SERVICES	6,600	6,600	4,800	5,300	5,893
SUPPLIES						
01-0142-5312	OFFICE SUPPLIES	2,500	2,500	1,000	2,500	375
01-0142-5313	PRINTING	13,800	13,800	6,000	6,000	1,326
	SUPPLIES	16,300	16,300	7,000	8,500	1,701
SERVICES & CHARGES						
01-0142-5421	OFFICIAL NOTICES/ADVERTISING	700	700	700	700	605
01-0142-5425	CONFERENCES & SCHOOLS	600	600		600	38
01-0142-5432	MILEAGE	200	200	100	200	16
	SERVICES & CHARGES	1,500	1,500	800	1,500	659
FACILITY CHARGES						
01-0142-5532	FACILITY RENTAL	600	600	1,200	1,200	450
	FACILITY CHARGES	600	600	1,200	1,200	450
	Totals for dept 0142 - ELECTIONS	53,922	53,941	86,236	86,904	22,729

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## INFORMATION SERVICES

144

**DEPARTMENT:** Information Services

**PROGRAM MANAGER:** Director of Administration

**PROGRAM DESCRIPTION:**

City-wide computing and telecommunication needs are administered by this program. This includes the City Hall Complex local area network (LAN), as well as the City's wide area network (WAN), which includes all Fire Station locations, the Public Works Garage, Sewer/Water operations, the Police Department Facility, and the Library. The program does not generally include the purchase price for replacement of individual workstations within other operating departments, but it does include the contracted staff support for installation and maintenance of the network computers and network components.

**SERVICES:**

- Maintain and grow the City WAN structure.
- Perform maintenance and repair work on City-owned computing equipment.
- Provide training and software support to City personnel.
- Maintain and assist in development of the City's website.
- Coordinate and monitor Internet and email access for City employees.
- Overall responsibility for GIS, Land Management, and Utility Billing software systems.
- Maintain the City's telecommunication services and equipment, and the City's public access television channel.

**STAFFING:**

The City's information services function is managed by the IT Director/Manager who is a professional in the information services area and reports to the Director of Administration. Primary staff support is provided through a professional services contract with an outside data processing technical support firm. In addition, the Information Services budget provides for outside contracting for Geographic Information System (GIS) support services and maintenance of GIS software. The City's cost of telecommunication services and equipment (excluding the Police Department) is also included in this budget.

**ACTIVITY MEASURES:**

Activity	2016*	2017*	2018*	2019*	2020*	2021*
Total City computers	268	289	289	325	353	353
Software applications	60	70	72	76	72	72
Est. Help Desk Requests	1,700	2,228	2,850	2,290	1,458	1,650

\*Forecast



## **BUDGET SUMMARY:**

- 1) Data Processing Services is used primarily to fund Heartland Business Systems (HBS), the contract agent that maintains our computer systems. Currently, core operations continue with a Level 2 Network Maintenance Technician at the Police Department who also assists other departments along with the IT Director. Current plans include maintaining this structure for 2021, but replacing the second help desk technician with a combination of managed services, remove support, and onsite support. Data Base Administrator (DBA) and specialty services are also acquired from HBS out of this account as well.
- 2) The IT Director manages current staffing contracts, which covers the City Hall and Police Department contracted staff and the GIS contracted staff. The IT Director also addresses technology related issues such as phones. Effectively, issues under the advisory purview of the Technology Commission fall under the day-to-day purview of the IT Director. The IT Director is not a department head level position and reports to the Director of Administration.
- 3) Capital Outlay purchases include:

Computer Equipment: Unexpected Hardware Replacements (\$5,000); Server & SAN Warranty Extensions (\$21,500); Disk Upgrade for VMWare Servers (\$12,500); Software: Unexpected Software Upgrades/Replacement (\$5,000).
- 4) Activity measures in this area are not historically precisely tracked or measurable. For example, Help Desk requests have always been estimated. A project for this division will be to identify appropriate measurable and relatable activity measures and accurate data gathering tools. To assist in this effort, the City is considering utilizing an outsourced ticket management system with reporting capabilities.
- 5) Allocated Payroll Cost – This credit represents the portion of the departmental expense charged to the Utility Operations, which are operated as Enterprise Funds.

City of Franklin, WI  
Information Services - Dept 144

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0144 - INFORMATION SERVICES						
PERSONAL SERVICES						
01-0144-5111	SALARIES-FT	72,776	244,928	123,580	193,390	88,484
01-0144-5133	LONGEVITY	55	55			
01-0144-5134	HOLIDAY PAY	13,930	13,902	4,801	4,848	3,656
01-0144-5135	VACATION PAY	12,316	12,291	10,073	3,730	3,291
	PERSONAL SERVICES	99,077	271,176	138,454	201,968	95,431
EMPLOYEE BENEFITS						
01-0144-5151	FICA	7,579	20,745	10,592	7,418	6,784
01-0144-5152	RETIREMENT	6,688	18,304	9,346	6,545	6,256
01-0144-5153	RETIREE GROUP HEALTH	374	1,028	564	495	413
01-0144-5154	GROUP HEALTH & DENTAL	17,969	75,570	33,469	19,401	19,752
01-0144-5155	LIFE INSURANCE	459	1,265	499	449	432
01-0144-5156	WORKERS COMPENSATION INS	197	487	247	175	182
01-0144-5199	ALLOCATED PAYROLL COST	(30,000)				
	EMPLOYEE BENEFITS	3,266	117,399	54,717	34,483	33,819
CONTRACTUAL SERVICES						
01-0144-5214	DATA PROCESSING SERVICES	145,000		43,000	53,366	125,025
01-0144-5215	GIS SUPPORT SERVICES	109,122	109,122	105,000	109,000	103,565
01-0144-5242	EQUIPMENT MAINTENANCE	35,115	35,115	35,000	36,000	20,685
01-0144-5257	SOFTWARE MAINTENANCE	68,726	74,346	70,000	74,308	89,733
01-0144-5299	SUNDRY CONTRACTORS	15,920	15,920	5,000	10,320	5,735
	CONTRACTUAL SERVICES	373,883	234,503	258,000	282,994	344,743
SUPPLIES						
01-0144-5312	OFFICE SUPPLIES	200	200	100	200	97
01-0144-5329	OPERATING SUPPLIES	1,500	1,500	1,200	1,527	1,366
01-0144-5333	EQUIPMENT SUPPLIES	5,450	5,450	5,000	5,250	5,249
	SUPPLIES	7,150	7,150	6,300	6,977	6,712
SERVICES & CHARGES						
01-0144-5410	DATA COMMUN-INTERNET SERVICE	16,794	15,594	8,000	25,300	8,166
01-0144-5415	TELEPHONE	33,409	33,409	30,000	29,000	51,166
01-0144-5425	CONFERENCES & SCHOOLS	1,500	1,500	1,500	2,000	658
	SERVICES & CHARGES	51,703	50,503	39,500	56,300	59,990
	Totals for dept 0144 - INFORMATION SVCS	535,079	680,731	496,971	582,722	540,695

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## **ADMINISTRATION and HUMAN RESOURCES**

**147**

**DEPARTMENT:** Administration and Human Resources

**PROGRAM MANAGER:** Director of Administration

### **PROGRAM DESCRIPTION:**

The Director of Administration serves as the Chief Administrative Officer of the municipal corporation; leading, planning, organizing and directing portions of the central administration of the City of Franklin toward the fulfillment of goals and policies determined by the Mayor and Common Council. The Director coordinates certain day-to-day administrative activities of the City, excluding the administrative functions of the City Clerk. The Director has responsibility of overseeing the City's insurance program and serves as the Director of Human Resources. As of 2012, the Director of Administration was given the responsibility of overseeing/supervising the Finance Department and assumed the lead role in the annual preparation of the Mayor's recommended budget and coordinating the Common Council's annual budget process.

The mission of the Human Resources function is to recruit, develop, and maintain a high functioning workforce through strategic, flexible, progressive, and cost-effective human resources systems. The services provided by Human Resources range from analysis and recommendations regarding complex compensation and benefits issues, to consultation with management and policy makers, to direct service to employees. The functional areas encompassing Human Resources are summarized as follows: staffing, labor relations, compensation, benefits, training and development, employee records, equal employment opportunity, and human resources information systems.

### **MAJOR SERVICES:**

- Attend Common Council meetings; provide staff support and attend Board and Commission meetings as necessary.
- Responsible for the annual development and preparation of the Mayor's recommended budget and coordinating the Common Council's annual budget process.
- In conjunction with the Personnel Committee and with support from the Human Resource Coordinator, responsible for negotiation and administration of collectively bargained labor agreements (Fire and Police Associations) and recruitment of non-sworn personnel.
- In coordination with the Human Resource Coordinator, administer human resources systems, including the City's workers' compensation and employee health insurance programs, and addressing all of the State implemented changes from Acts 10 and 32.
- Develop, recommend, and maintain Human Resources policies and procedures.
- Coordinate staff training and development as requested by Department Heads.
- Administration of the City's liability and property insurance.
- Coordinate the development and publication of the City's newsletter.
- Represent the City in intergovernmental and legislative functions.
- Maintain and upgrade the City's website and cable television channel.
- Maintain the City's information technology and voice communications systems.
- Provide or provide for departmental staff support to the Personnel Committee, Finance Committee, Fire & Police Commission, Technology Commission, and Civil Service Sub-Committee.

- Develop and coordinate the City's annual employee performance evaluation program.
- Oversee the Assessor, Animal Control, Recreation, Municipal Buildings, Finance, Information Services, and Building Inspection offices and staff.

**STAFFING:**

<b>Authorized Positions (FTE)</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Director of Administration</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Administrative staff</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>*1.00</b>	<b>0</b>
<b>Administrative Assistant</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Human Resources Coordinator</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>*4.00</b>	<b>3.00</b>

\*Administrative Staff position was not filled in 2020.

**ACTIVITY MEASURES:**

<b>Activity</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020*</b>	<b>2021*</b>
<b>Labor Contracts Having Negotiations</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>1</b>	<b>1</b>
<b>Worker's Comp Claims</b>	<b>36</b>	<b>43</b>	<b>48</b>	<b>34</b>	<b>30</b>	<b>40</b>
<b>Job Analyses Conducted &amp; Job Descriptions Revised</b>	<b>4</b>	<b>3</b>	<b>7</b>	<b>15</b>	<b>10</b>	<b>10</b>
<b>New Hires</b>	<b>15</b>	<b>14</b>	<b>25</b>	<b>26</b>	<b>23</b>	<b>25</b>
<b>Separations from Service</b>	<b>14</b>	<b>23</b>	<b>20</b>	<b>22</b>	<b>22</b>	<b>25</b>
<b>Turnover Rate</b>	<b>6.1%</b>	<b>10%</b>	<b>8.4%</b>	<b>9.2%</b>	<b>9.2%</b>	<b>10%</b>
<b>Civil Service Exams Administered</b>	<b>4</b>	<b>3</b>	<b>4</b>	<b>2</b>	<b>0</b>	<b>0</b>

\* Forecast

**BUDGET SUMMARY:**

1. Capital Outlay appropriations of \$4,000 are included for Technology Improvements for the 2021 budget.
2. It is worth noting that the Administration and Human Resources budget does not directly include expenditures related to the continuation of the Wellness Program as previously established by the Common Council. As explained in conjunction with approval of the non-represented employee pay and benefits ordinances at that time, direct costs associated with the Wellness Program will be charged directly to the Group Health internal service fund. Costs include items such as printing, purchase of educational DVD's, speaker fees, rental fees, refreshments, employee incentives, and a myriad of other potential items that can educate, inform, or engage participants, but they do not include medical claim costs charged directly to the fund, such as the cost of health risk assessments or the replacement programs, which are separately expensed to the fund.
3. Allocated Payroll Cost – This credit represents the portion of the departmental expense charged to other funds for work completed for those funds.

City of Franklin, WI  
Administration - Dept 147

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0147 - ADMINISTRATION						
PERSONAL SERVICES						
01-0147-5111	SALARIES-FT	219,812	303,268	177,379	287,152	222,048
01-0147-5117	SALARIES-OT	1,500	1,500	1,500	1,500	3,575
01-0147-5118	COMPTIME TAKEN					640
01-0147-5133	LONGEVITY	420	420	345	455	420
01-0147-5134	HOLIDAY PAY	13,421	16,746	15,454	14,076	13,745
01-0147-5135	VACATION PAY	16,929	19,289	28,622	22,642	20,093
	PERSONAL SERVICES	252,082	341,223	223,300	325,825	260,521
EMPLOYEE BENEFITS						
01-0147-5151	FICA	19,284	26,104	12,684	24,926	18,531
01-0147-5152	RETIREMENT	12,604	17,540	14,415	21,950	17,078
01-0147-5153	RETIREE GROUP HEALTH	947	1,286	630	1,333	1,108
01-0147-5154	GROUP HEALTH & DENTAL	35,993	67,825	26,760	56,674	39,280
01-0147-5155	LIFE INSURANCE	1,163	1,519	620	1,218	1,145
01-0147-5156	WORKERS COMPENSATION INS	503	613	280	1,207	468
01-0147-5199	ALLOCATED PAYROLL COST	(59,760)	(20,160)	(21,600)	(21,600)	(20,400)
	EMPLOYEE BENEFITS	10,734	94,727	33,789	85,708	57,210
CONTRACTUAL SERVICES						
01-0147-5211	MEDICAL SERVICES	9,500	9,500	6,500	9,500	6,585
01-0147-5219	OTHER PROFESSIONAL SERVICES	15,000	15,000	3,500	15,000	
01-0147-5241	AUTO MAINTENANCE	600	600		600	
01-0147-5242	EQUIPMENT MAINTENANCE	1,900	1,900	775	1,900	1,422
01-0147-5252	LABOR ATTORNEY	20,000	20,000	6,500	20,000	2,870
01-0147-5287	UNEMPLOYMENT COSTS	4,000	4,000	1,600	4,000	2,813
01-0147-5299	SUNDRY CONTRACTORS	4,200	4,200	3,700	4,200	3,772
	CONTRACTUAL SERVICES	55,200	55,200	22,575	55,200	17,462
SUPPLIES						
01-0147-5311	POSTAGE	42,000	42,000	37,500	42,000	30,310
01-0147-5312	OFFICE SUPPLIES	1,150	1,150	1,200	1,150	1,145
01-0147-5313	PRINTING	8,100	8,100	7,200	8,100	7,983
01-0147-5328	EMPLOYMENT TESTING & ED SUPP	3,000	3,000	500	3,000	1,525
01-0147-5329	OPERATING SUPPLIES	4,000	4,000	2,500	4,000	2,197
01-0147-5331	FUEL/LUBRICANTS-Admin	300	300	125	300	127
01-0147-5332	VEHICLE SUPPORT	480	480	480	480	5,880
01-0147-5399	MISCELLANEOUS SUPPLIES	100	100	100		225
	SUPPLIES	59,130	59,130	49,605	59,030	49,392
SERVICES & CHARGES						
01-0147-5421	OFFICIAL NOTICES/ADVERTISING	1,600	1,600	500	1,600	100
01-0147-5422	SUBSCRIPTIONS	675	675	650	675	650
01-0147-5424	MEMBERSHIPS/DUES	1,950	1,950	1,700	1,950	2,872
01-0147-5425	CONFERENCES & SCHOOLS	3,200	3,200	750	3,200	25
01-0147-5428	ALLOCATED INSURANCE COST	200	200	200	200	200
01-0147-5432	MILEAGE	600	600	300	600	418
01-0147-5433	EQUIPMENT RENTAL	6,200	6,200	4,500	6,200	4,871
	SERVICES & CHARGES	14,425	14,425	8,600	14,425	9,136
CLAIMS, CONTRIB AND AWARDS						
01-0147-5726	EMPLOYEE RECOGNITION	1,000	1,000		1,000	
	CLAIMS, CONTRIB AND AWARDS	1,000	1,000		1,000	
	Totals for dept 0147 - ADMINISTRATION	392,571	565,705	337,869	541,188	393,721

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## **FINANCE & AUDIT DEPARTMENTS 151, 152**

**DEPARTMENT:** Finance

**PROGRAM MANAGER:** Director of Finance & Treasurer

**PROGRAM DESCRIPTION:**

The City Finance Department is responsible for the cash receipting, accounting, investments, budgeting, banking, borrowing, and financial reporting of all City operations. This includes the maintenance of all financial records for the City and Utilities, billing and collections, accounts payable processing, managing the City's borrowing, and processing payroll for all City employees. The Director is responsible for cash management and investment management with the assistance of outside investment managers. The department is also responsible for property tax billing and collections for the City and the other taxing jurisdictions from December through July of each year.

Long-term department goals include increasing automation of accounting and treasury functions to improve efficiency of services to other City departments and the public, increasing the knowledge of department staff, maintaining timely, quality and useful financial information for City officials and citizens. In late 2013 new financial software was implemented. In late 2014, upgraded payroll processing software was installed. In September, 2015 Fixed Asset Software was installed. In the fall of 2017, new Special Assessment software was installed. The 2018 tax collection included on line payments, escrow payments and automating lockbox collection application. 2019 plans include converting paper timesheets to an electronic format integrated with Public Safety longer term scheduling. The addition of updated utility billing software should permit online utility payments, this change is planned for 2019 Q3 or 2020 Q1.

The Audit Department (No. 152) accounts for the cost of the annual City audit. New auditors were selected by the Common Council in 2016 which will reduce future audit costs.

**SERVICES:**

- Serve as the City's Chief Financial Officer
- Preparation of monthly and annual financial statements
- Preparation of the Comprehensive Annual Financial Report (CAFR) and coordination of the annual audit.
- Coordinate and supervise the preparation of annual City budget.
- Preparation of required Wisconsin Dept of Revenue financial reports and forms.
- Property tax collection and settlement with other governments
- Implement borrowing strategies and supervise all City borrowing.
- Disbursement of monies to vendors.
- Payroll processing for all City employees.
- Billing and collection for City services provided, including special assessments, weed control, development, inspection, and other services.
- Financial support and advice to the Franklin Water Utility



- Financial support and advice regarding the TIF Districts and the Community Development Authority.
- Cash management and investment of City funds.
- Receipting of City monies (except Library, Municipal Court & Police)
- Manage City bank accounts (except Library accounts)
- Dog and cat licensing.

**STAFFING:**

<b>Authorized Positions (FTE)</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Director of Finance &amp; Treasurer</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Assistant Finance Director</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1.00</b>
<b>Accounting Supervisor</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Deputy Treasurer</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Staff Accountant</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Account Clerk</b>	<b>1.23</b>	<b>1.23</b>	<b>1.23</b>	<b>1.23</b>	<b>1.23</b>	<b>1.23</b>
<b>Lead Cashier</b>	<b>.56</b>	<b>.56</b>	<b>.56</b>	<b>.75</b>	<b>.75</b>	<b>.75</b>
<b>Cashier/Clerk</b>	<b>.56</b>	<b>.56</b>	<b>.56</b>	<b>.50</b>	<b>.50</b>	<b>.50</b>
<b>Cashiers (seasonal)</b>	<b>.25</b>	<b>.25</b>	<b>.25</b>	<b>.25</b>	<b>.25</b>	<b>.25</b>
<b>Total</b>	<b>6.60</b>	<b>6.60</b>	<b>6.60</b>	<b>6.73</b>	<b>6.73</b>	<b>7.73</b>

**ACTIVITY MEASURES:**

<b>Activity</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020*</b>	<b>2021*</b>
<b>Disbursement Checks</b>	<b>6,268</b>	<b>5,552</b>	<b>5,224</b>	<b>5,111</b>	<b>5,200</b>	<b>5,200</b>
<b>Employees Paid bi-weekly</b>	<b>252</b>	<b>244</b>		<b>246</b>	<b>250</b>	<b>250</b>
<b>Property Tax Bills</b>	<b>13,784</b>	<b>13,362</b>	<b>13,280</b>	<b>13,896</b>	<b>13,900</b>	<b>13,900</b>
<b>Water/Sewer Payments</b>	<b>39,015</b>	<b>39,378</b>	<b>39,505</b>	<b>39,659</b>	<b>39,600</b>	<b>39,700</b>
<b>General Receipts Processed</b>	<b>18,146</b>	<b>10,064</b>	<b>11,290</b>	<b>13,506</b>	<b>13,500</b>	<b>13,750</b>
<b>Dog/Cat licenses</b>	<b>512</b>	<b>542</b>	<b>516</b>	<b>511</b>	<b>525</b>	<b>525</b>
<b>Assessment Invoices</b>	<b>nil</b>	<b>nil</b>		<b>Nil</b>	<b>nil</b>	<b>nil</b>
<b>Customer Invoices</b>	<b>1,103</b>	<b>1,172</b>	<b>1,373</b>	<b>1,417</b>	<b>1,350</b>	<b>1,350</b>
<b>Purchase Requisitions Used</b>	<b>145</b>	<b>128</b>	<b>155</b>	<b>168</b>	<b>160</b>	<b>160</b>

\* Forecast

**BUDGET SUMMARY:**

- 1) The department uses lockbox processing, outsourced payroll processing, outsourced property tax bill printing and mailing and temporary seasonal help to minimize staffing while maintaining efficient customer services.
- 2) Allocated Payroll Costs – This represents the portion of the departmental personal expense charged to other funds (i.e. TIF Districts, sewer and water operations).
- 3) In 2021, a mid-year hire of a potential successor Director of Finance is budgeted as for a one cycle training of Budget and Year End financial statement projects
- 4) In 2021, a charge to the OPEB Trust for management of the investment portfolio was initiated.

City of Franklin, WI  
Finance - Dept 151 & Audit - Dept 152

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>Dept 0151 - FINANCE</b>						
<b>PERSONAL SERVICES</b>						
01-0151-5111	SALARIES-FT	302,467	352,929	247,683	303,865	265,506
01-0151-5113	SALARIES-PT	71,259	66,914	95,081	60,805	94,279
01-0151-5115	SALARIES-TEMP	4,880	4,870	4,810	4,906	1,958
01-0151-5117	SALARIES-OT	1,200	1,200		1,200	72
01-0151-5133	LONGEVITY	600	600	730	855	830
01-0151-5134	HOLIDAY PAY	15,679	18,741	17,700	18,591	18,824
01-0151-5135	VACATION PAY	21,738	22,799	28,484	27,037	20,231
	<b>PERSONAL SERVICES</b>	<b>417,823</b>	<b>468,053</b>	<b>394,488</b>	<b>417,259</b>	<b>401,700</b>
<b>EMPLOYEE BENEFITS</b>						
01-0151-5151	FICA	31,963	35,806	30,178	31,920	29,811
01-0151-5152	RETIREMENT	21,399	25,241	18,829	19,421	18,573
01-0151-5153	RETIREE GROUP HEALTH	1,141	1,139	1,005	1,262	1,045
01-0151-5154	GROUP HEALTH & DENTAL	42,180	64,099	48,444	36,562	37,134
01-0151-5155	LIFE INSURANCE	1,473	1,737	1,444	1,603	1,242
01-0151-5156	WORKERS COMPENSATION INS	835	842	703	750	720
01-0151-5199	ALLOCATED PAYROLL COST	(92,340)	(84,840)	(88,900)	(88,900)	(81,200)
	<b>EMPLOYEE BENEFITS</b>	<b>6,651</b>	<b>44,024</b>	<b>11,703</b>	<b>2,618</b>	<b>7,325</b>
<b>CONTRACTUAL SERVICES</b>						
01-0151-5215	P/R & H/R PROCESSING FEES	53,300	53,300	39,000	53,300	42,569
01-0151-5219	OTHER PROFESSIONAL SERVICES	3,800	3,800	23,000	3,800	2,500
01-0151-5242	EQUIPMENT MAINTENANCE	900	900	900		884
01-0151-5257	SOFTWARE MAINTENANCE	25,000	25,000	24,900	24,900	25,073
01-0151-5299	REAL ESTATE TAX BILL PREP	15,000	15,000	14,250	14,250	14,771
	<b>CONTRACTUAL SERVICES</b>	<b>98,000</b>	<b>98,000</b>	<b>102,050</b>	<b>96,250</b>	<b>85,797</b>
<b>SUPPLIES</b>						
01-0151-5312	OFFICE SUPPLIES	2,200	2,200	2,200	2,200	2,236
01-0151-5313	PRINTING	1,700	1,700	1,100	1,100	1,478
	<b>SUPPLIES</b>	<b>3,900</b>	<b>3,900</b>	<b>3,300</b>	<b>3,300</b>	<b>3,714</b>
<b>SERVICES &amp; CHARGES</b>						
01-0151-5421	OFFICIAL NOTICES/ADVERTISING	2,500	2,500	2,000	2,000	2,858
01-0151-5424	MEMBERSHIPS/DUES	300	300	300	300	300
01-0151-5425	CONFERENCES & SCHOOLS	3,090	3,090	350	2,760	1,424
01-0151-5428	ALLOCATED INSURANCE COST	1,500	1,500	1,500	1,500	1,500
01-0151-5491	BANK FEES	13,200	13,200	13,000	9,600	9,150
	<b>SERVICES &amp; CHARGES</b>	<b>20,590</b>	<b>20,590</b>	<b>17,150</b>	<b>16,160</b>	<b>15,232</b>
	<b>Totals for dept 0151 - FINANCE</b>	<b>546,964</b>	<b>634,567</b>	<b>528,691</b>	<b>535,587</b>	<b>513,768</b>
<b>Dept 0152 - AUDITOR</b>						
<b>CONTRACTUAL SERVICES</b>						
01-0152-5213	ANNUAL AUDIT SERVICES	30,050	30,050	25,500	30,050	25,055
01-0152-5219	ACTUARIAL SERVICES		6,800			6,400
	<b>CONTRACTUAL SERVICES</b>	<b>30,050</b>	<b>36,850</b>	<b>25,500</b>	<b>30,050</b>	<b>31,455</b>
	<b>Totals for dept 0152 - AUDITOR</b>	<b>30,050</b>	<b>36,850</b>	<b>25,500</b>	<b>30,050</b>	<b>31,455</b>

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## CITY ASSESSOR

154

**DEPARTMENT:** Assessor

**PROGRAM MANAGER:** Director of Administration and City Assessor

**PROGRAM DESCRIPTION:**

The Assessor's Office is responsible for setting the value of all property within the City for the purposes of determining the taxable value of real and personal property, upon which is levied the municipal, county, and school property tax. The City Assessor is an outside contractor. Since 2016, the Assessor Clerk position has been provided through the City's outside contractor and incorporated as part of their assessment services contract with the City.

**SERVICES:**

- Input and update information in property database.
- Inspect and review all properties that were issued permits for the current year, as well as any partial assessments occurring in the prior year, and determine the appropriate property value assessment.
- Provide assessment information to interested parties.
- Keeps an annual, updated list of businesses for personal property reporting.
- Prepare the Municipal Assessor's Report and TIF Valuation Report for submission to the Department of Revenue.
- Attend Board of Review as required by State Statutes.
- Perform a City-wide property revaluation which historically occurred on a three-year cycle. In 2015, however, the Common Council approved a contract to perform an "Interim Market Update" annually commencing with 2016. This "Interim Market Update" is approved for 2021 as well.

**STAFFING:**

Authorized Positions (FTE)	2016	2017	2018	2019	2020	2021
Assessor – Contracted ++	++	++	++	++	++	++
Assessor Clerk–Contracted ++	1.00	++	++	++	++	++
<b>Total</b>	<b>1.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**ACTIVITY MEASURES:**

Activity	2016 Φ	2017 Φ	2018 Φ	2019 Φ	2020* Φ	2021* Φ
Properties Inspected	516	489	479	563	150	500
Assessment Notices Mailed	12,881	12,296	12,142	12,240	12,264	12,300
Open Book Hearings	309	222	221	185	254	220
Board of Review Hearings	36	20	15	17	12	15
Residential Parcels	11,837	11,842	11,864	11,932	12,006	12,100
Commercial Parcels	543	557	560	561	564	580
Total Parcels	12,881	12,885	12,890	12,926	13,005	13,115
Assessed Value Increase	289m	161m	201m	196m	275m	196m

\* Forecast

Φ Revaluation Year

**BUDGET SUMMARY:**

- 1) The City contracts for Assessor Services. This cost is less than the cost of a full-time hired City Assessor position.
- 2) The State of Wisconsin provides manufacturing assessment services for the City and, by law, charges for those services. As such, the rate of increase in that expense line item cannot be controlled by the City.
- 3) The City historically funded one-third of the cost of a revaluation each year so that a full revaluation can be done every third year without the budget suffering a significant, \$100,000 spike in expenditures. When the City did so it typically undertook an Exterior Revaluation where each property is visited curb-side and evaluated. Since 2013, however, an "Interim Market Update" has been performed as an allowable statutory alternative. Beginning with 2016, the City contracted with Tyler Technologies to perform the Interim Market Update Revaluation annually. An Interim Market Update Revaluation is anticipated again for 2021. For 2021, the total appropriation represents \$91,200 for Annual Maintenance Services and Clerical Services, and \$33,800 for 2021 Annual Revaluation Services.
- 4) No Capital Outlay funding is requested for 2021.

City of Franklin, WI Assessor - Dept 154		2021	2021	2020	2020	2019
GL NUMBER	DESCRIPTION	ORIGINAL BUDGET	DEPT REQ BUDGET	PROJECTED ACTIVITY	AMENDED BUDGET	ACTIVITY
Dept 0154 - CITY ASSESSORS						
CONTRACTUAL SERVICES						
01-0154-5210	PROFESSIONAL SERVICES	125,000	125,000	122,700	122,700	120,400
01-0154-5219	OTHER PROFESSIONAL SERVICES	88,500	88,500	87,000	87,000	85,500
01-0154-5299	SUNDRY CONTRACTORS	11,000	11,000	11,000	12,000	10,695
	CONTRACTUAL SERVICES	224,500	224,500	220,700	221,700	216,595
SUPPLIES						
01-0154-5311	POSTAGE	7,500	7,500	7,500	6,000	5,605
01-0154-5312	OFFICE SUPPLIES	1,500	1,500	1,000	1,500	543
01-0154-5313	PRINTING	4,000	4,000	3,500	4,000	3,962
	SUPPLIES	13,000	13,000	12,000	11,500	10,110
SERVICES & CHARGES						
01-0154-5421	OFFICIAL NOTICES/ADVERTISING	150	150	150	150	183
	SERVICES & CHARGES	150	150	150	150	183
	Totals for dept 0154 - CITY ASSESSORS	237,650	237,650	232,850	233,350	226,888

**LEGAL SERVICES**  
**161**

**DEPARTMENT:** Legal Services

**PROGRAM MANAGER:** City Attorney

**PROGRAM DESCRIPTION:**

The law firm of Wesolowski, Reidenbach & Sajdak, S.C. is responsible for conducting most of the legal business in which the City is involved, such as researching and preparing legal opinions, researching and drafting ordinances, drafting resolutions, providing general legal counsel services, providing representation for the purchase and sale of property, providing general litigation services and for the prosecution of ordinance and traffic code violations. Jesse A. Wesolowski serves as the City Attorney and Brian C. Sajdak, Christopher R. Smith, and Eduardo M. Borda serve as Assistant City Attorneys.

**SERVICES:**

- Attend all Common Council meetings.
- Attend all Plan Commission meetings.
- Attend all Community Development Authority meetings.
- Attend all Board of Review meetings.
- Prepare and/or review ordinances and resolutions.
- Consult with staff and elected officials on legal matters.
- Render legal opinions as requested.
- Hold instructional meetings.
- Coordinate legal defense of claims against the City.
- Represent the City, its boards and officers in civil claims and litigation.
- Prosecute ordinance violations.
- Prepare and/or review development agreements.
- Prepare and/or review City contracts.
- Provide Boards and Commissions support services drafting agendas, public hearing notices, resolutions, ordinances and/or motions for the Plan Commission, the Community Development Authority, the Environmental Commission, and the Parks Commission, and staff liaison services and support as required to the Community Development Authority, the Economic Development Commission, and the 27th Street Committee.

**STAFFING – Contractual**

**ACTIVITY MEASURES:**

Activity	2016	2017	2018	2019*	2020*	2021*
Hours of Service	<b>5,096</b>	<b>5,327</b>	<b>5,094</b>	<b>5,298</b>	<b>5,298</b>	<b>5,298</b>
Matters Litigated	<b>15</b>	<b>17</b>	<b>6</b>	<b>4</b>	<b>5</b>	<b>5</b>
Municipal Court Cases	<b>10,533</b>	<b>9,447</b>	<b>9,999</b>	<b>9,191</b>	<b>6,983</b>	<b>11,165</b>

\* Forecast / 2020 Municipal Court Cases down due to the COVID-19 Pandemic.

**City of Franklin, WI**  
**Legal Services - Dept 161**

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0161 - LEGAL SERVICES						
CONTRACTUAL SERVICES						
01-0161-5212	LEGAL SERVICES	192,000	192,000	195,000	196,000	188,223
01-0161-5213	LEGAL SERVICES-COURT	65,000	65,000	55,000	70,000	52,574
01-0161-5214	BOARD&COMM SUPPORT-PARALG	61,000	61,000	57,900	57,900	57,788
01-0161-5251	SPECIAL ATTORNEY SERVICE	4,000	4,000	3,500		
01-0161-5253	ATTY FEES - ADDITIONAL SERVICES	30,000	30,000	3,000	32,650	280
	CONTRACTUAL SERVICES	352,000	352,000	314,400	356,550	298,865
SERVICES & CHARGES						
01-0161-5425	CONFERENCES & SCHOOLS	1,000	1,000	250		625
01-0161-5427	COURT COSTS	600	600	200	450	210
	SERVICES & CHARGES	1,600	1,600	450	450	835
Totals for dept 0161 - LEGAL SERVICES		353,600	353,600	314,850	357,000	299,700

**MUNICIPAL BUILDINGS  
181**

**DEPARTMENT:** Municipal Buildings

**PROGRAM MANAGER:** Director of Administration (assisted by the Building Operations Supervisor)

**PROGRAM DESCRIPTION:**

The Municipal Buildings Department provides for the operation and maintenance of the City's buildings which include: the City Hall Complex; Law Enforcement Building; and Library. To a lesser extent, the division may support or assist with other buildings such as Legend Park Buildings; Fire Stations 1, 2, and 3; the Public Works Garage and accessory buildings. Custodial service employees are provided to City Hall, Law Enforcement Building, and Library.

**SERVICES:**

- Provide custodial services at City Hall, Law Enforcement Building, and Library.
- Operate and maintain City buildings and aspects of grounds maintenance not performed by Department of Public Works staff.
- Coordinate repairs and major maintenance projects in City facilities, including ADA compliance activities.
- Procure maintenance materials and supplies for respective municipal buildings. The cost of maintenance materials, supplies, and utilities are included in the budgets of the Law Enforcement Building, Library, Fire Stations, Public Works Garage, and the Sewer and Water Building.

**STAFFING:**

<b>Authorized Positions (FTE)</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Operations Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Custodian	1.78	1.78	1.78	1.78	1.78	1.78
Custodian	1.25	1.25	1.25	1.25	1.25	1.25
Seasonal Maintenance	0	0	0	0	0	0
<b>Total</b>	<b>4.03</b>	<b>4.03</b>	<b>4.03</b>	<b>4.03</b>	<b>4.03</b>	<b>4.03</b>

**ACTIVITY MEASURES:**

<b>Square Footage:</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
City Hall	47,206	47,206	47,206	47,206	47,206	47,206
Fire Stations	37,750	37,750	37,750	37,750	37,750	37,750
Public Works Building	45,450	45,450	45,450	45,450	45,450	45,450
Sewer & Water Building	22,304	22,304	22,304	22,304	22,304	22,304
Law Enforcement Building	68,300	68,300	68,300	68,300	68,300	68,300
Library Building	40,000	40,000	40,000	40,000	40,000	40,000
<b>Total Square Footage</b>	<b>261,010</b>	<b>261,010</b>	<b>261,010</b>	<b>261,010</b>	<b>261,010</b>	<b>261,010</b>



**BUDGET SUMMARY:**

- 1) Staffing for 2021 reflects a continuation of adopted 2020 staffing levels, consisting of one supervisor, one full-time maintenance custodian, two part-time maintenance custodians, and two part-time 2nd shift custodians.
- 2) Allocated Payroll Cost – This credit represents the portion of the departmental expense charged to the Police and Library operations.
- 3) Capital Outlay purchases include: Meeting Room Remainder Chair Replacement (\$6,200); Landscaping/Tree Replacement (\$5,000).

City of Franklin, WI  
Municipal Buildings - Dept 181

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0181 - MUNICIPAL BUILDINGS						
<b>PERSONAL SERVICES</b>						
01-0181-5111	SALARIES-FT	102,176	101,968	105,689	105,197	102,897
01-0181-5113	SALARIES-PT	77,646	77,488	74,428	78,353	76,094
01-0181-5114	SEVERANCE PAYMENTS				13,000	
01-0181-5117	SALARIES-OT	4,500	4,500	4,500	4,500	1,519
01-0181-5133	LONGEVITY	195	195	190	360	318
01-0181-5134	HOLIDAY PAY	10,754	10,732	10,474	11,084	10,397
01-0181-5135	VACATION PAY	10,667	10,645	15,254	12,874	12,564
	<b>PERSONAL SERVICES</b>	<b>205,938</b>	<b>205,528</b>	<b>210,535</b>	<b>225,368</b>	<b>203,789</b>
<b>EMPLOYEE BENEFITS</b>						
01-0181-5151	FICA	15,754	15,723	16,106	14,456	14,777
01-0181-5152	RETIREMENT	12,897	12,871	13,242	52,291	13,497
01-0181-5153	RETIREE GROUP HEALTH	774	773	770	1,465	1,220
01-0181-5154	GROUP HEALTH & DENTAL	34,673	37,658	39,175	37,780	38,391
01-0181-5155	LIFE INSURANCE	537	537	317	565	534
01-0181-5156	WORKERS COMPENSATION INS	8,525	7,814	7,695	8,076	7,735
01-0181-5199	ALLOCATED PAYROLL COST	(172,320)	(172,320)	(186,000)	(186,000)	(171,980)
	<b>EMPLOYEE BENEFITS</b>	<b>(99,160)</b>	<b>(96,944)</b>	<b>(108,695)</b>	<b>(71,367)</b>	<b>(95,826)</b>
<b>CONTRACTUAL SERVICES</b>						
01-0181-5219	OTHER PROFESSIONAL SERVICES				37,775	
01-0181-5287	OTHER COSTS - SHREDDING	600	600			
	<b>CONTRACTUAL SERVICES</b>	<b>600</b>	<b>600</b>		<b>37,775</b>	
<b>SUPPLIES</b>						
01-0181-5312	OFFICE SUPPLIES	115	115	50	115	43
01-0181-5326	UNIFORMS	1,000	1,000	750	1,000	749
01-0181-5331	FUEL/LUBRICANTS	100	100	75	100	26
01-0181-5342	CONSUMABLE TOOLS	250	250	250	250	239
	<b>SUPPLIES</b>	<b>1,465</b>	<b>1,465</b>	<b>1,125</b>	<b>1,465</b>	<b>1,057</b>
<b>SERVICES &amp; CHARGES</b>						
01-0181-5415	TELEPHONE	500	500			
	<b>SERVICES &amp; CHARGES</b>	<b>500</b>	<b>500</b>			
<b>FACILITY CHARGES</b>						
01-0181-5551	WATER	1,900	1,900	1,900	1,900	1,967
01-0181-5552	ELECTRICITY	60,000	60,000	57,000	60,000	56,430
01-0181-5553	SEWER	900	900	900	900	857
01-0181-5554	NATURAL GAS	12,000	12,000	10,000	12,000	9,012
01-0181-5555	LANDSCAPE MATERIALS	3,000	3,000	3,000	3,000	923
01-0181-5556	JANITORIAL SUPPLIES	6,250	6,250	6,500	6,250	6,348
01-0181-5557	BUILDING MAINTENANCE-SYSTEMS	24,000	24,000	25,000	26,424	24,171
01-0181-5559	BUILDING MAINTENANCE-OTHER	10,000	10,000	9,500	9,500	9,958
	<b>FACILITY CHARGES</b>	<b>118,050</b>	<b>118,050</b>	<b>113,800</b>	<b>119,974</b>	<b>109,666</b>
	<b>Totals for dept 0181 - MUNICIPAL BLDGS</b>	<b>227,393</b>	<b>229,199</b>	<b>216,765</b>	<b>313,215</b>	<b>218,686</b>

**INSURANCE  
194**

**DEPARTMENT:** Insurance

**PROGRAM MANAGER:** Director of Administration

**PROGRAM DESCRIPTION:**

The City accounts for all insurance program activities in a separate General Fund department, excluding employee health insurance which is in its own fund. Insurance coverage maintained by the City includes general and umbrella liability, property, auto, professional liability, and worker compensation policies. Third party insurance companies provide all insurance coverage for the City. Workers Compensation costs are based on covered payroll amounts multiplied by standard rates established by the State. The City's worker compensation insurance carrier also offers a dividend program, which makes the City eligible to earn dividends if claim costs fall below specified thresholds. Positive claims experience may increase the amount of the dividend available to the City. The full-expected premium cost is budgeted as expenditure; estimated dividends are budgeted as revenues on a conservative basis, as the amounts are subject to change based on claims experience. Insurance amounts are allocated to various City departments, including the Library, Water Utility, and Sewer Fund, through an ongoing administrative allocation.

**BUDGET SUMMARY:**

- 1) The largest expense within the funding for this area is workers compensation costs. The State sets rates and calculates the City's modification factor based upon claims history. Workers Compensation expenses are charged out to the operating department budgets. Changes in rates are not established by the State until October 1st, however an estimate is included. The State-determined modification factor that is applied to the City of Franklin went from 1.00 in 2020 to 1.09 in 2021.
  
- 2) The portion of the insurance budget that is not allocated to specific departments represents mainly public officials' liability insurance.

City of Franklin, WI Insurance - Dept 194		2021	2021	2020	2020	2019
GL NUMBER	DESCRIPTION	ORIGINAL BUDGET	DEPT REQ BUDGET	PROJECTED ACTIVITY	AMENDED BUDGET	ACTIVITY
Dept 0194 - INSURANCE						
FACILITY CHARGES						
01-0194-5511	BUILDING INSURANCE	74,125	74,125	71,000	64,100	62,220
01-0194-5512	AUTO/EQUIPMENT INSURANCE	94,040	94,040	87,000	87,500	84,942
01-0194-5513	PUBLIC LIABILITY	108,600	108,600	103,000	108,600	101,852
01-0194-5514	PROFESSIONAL LIABILITY	42,900	42,900	42,500	42,900	41,437
01-0194-5517	WORKERS COMPENSATION INS	450,000	450,000	425,000	450,000	425,971
01-0194-5518	PUBLIC OFFICIALS E&O INSURCE	51,900	51,900	50,000	51,900	50,394
01-0194-5560	CHARGES&CREDITS-INTERDEPTMTL	(265,000)	(265,000)	(275,000)	(259,150)	(275,408)
01-0194-5561	WORKERS COMP-CONTRA	(450,000)	(450,000)	(425,000)	(450,000)	(425,971)
FACILITY CHARGES		106,565	106,565	78,500	95,850	65,437
Totals for dept 0194 - INSURANCE		106,565	106,565	78,500	95,850	65,437

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**UNCLASSIFIED, CONTINGENCY & ANTICIPATED UNDERSPENDING  
198, 199**

**DEPARTMENT:** Unclassified, Contingency & Anticipated Under spending

**PROGRAM MANAGER:** Director of Finance & Treasurer

**PROGRAM DESCRIPTION:** These programs provide for miscellaneous accounts that are not contained in department operating budgets.

**Department 198 Unclassified:** Items accounted for in this department include refunded taxes, special assessments on City owned property (if any) and claims or judgment costs.

**Department 199 Contingency:** This area carries the annual contingency appropriation. This appropriation is made to address unforeseen expenditures in the General Fund or to allow Common Council to retain control of program expenditures that are uncertain at time of budget adoption. Funds may be expended directly from the contingency account, but are generally transferred to General Fund operating budgets by specific Common Council action.

Contingency is composed of an unrestricted contingency which can be spent by a simple majority of the Common Council and a Restricted Contingency which would require four affirmative votes of Council members to expend.

**Department 199 Anticipated Under spending:** Historically the City budgets have been under spent for a variety of reasons. The primary reason is manpower positions that are vacant for a portion of the year due to natural turnover of staffing. While it is difficult to predict where the vacancies will occur from year to year it is probable that vacancies will occur. It is reasonable to budget for a vacancy factor. By doing so the residents are not taxed for an expenditure that will not be made. This has been a longstanding practice in the City of Franklin.

City of Franklin, WI Unclassified - Dept 198 & Contingency - Dept 199						
GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0198 - UNCLASSIFIED EXPENSES						
FACILITY CHARGES						
01-0198-5543	REFUNDED PROPERTY TAXES	2,500	2,500		27,500	15,979
FACILITY CHARGES		2,500	2,500		27,500	15,979
Totals for dept 0198 - UNCLASS EXP		2,500	2,500		27,500	15,979
Dept 0199 - CONTINGENCY						
CONTINGENCY						
01-0199-5110	RESTRICTED CONTINGENCY	2,500,000			1,035,000	
01-0199-5497	ANTICIPATED UNDEREXPENDITURE	(315,000)	(315,000)		(315,000)	
01-0199-5499	UNRESTRICTED CONTINGENCY	375,000	125,000		259,815	
CONTINGENCY		2,560,000	(190,000)		979,815	
PERSONAL SERVICES						
01-0199-5114	SEVERANCE PAYMENTS	200,000				
PERSONAL SERVICES		200,000				
Totals for dept 0199 - CONTINGENCY		2,760,000	(190,000)		979,815	

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**POLICE  
211, 212**

**DEPARTMENT:** Police

**PROGRAM MANAGER:** Chief of Police

**PROGRAM DESCRIPTION:**

The Franklin Police Department provides law enforcement services to the community 24 hours per day, 7 days per week through the efforts of the department staff. The Chief of Police, as department manager, is responsible for the leadership, supervision, direction, staff development, training, evaluation, and discipline of department personnel. The Chief is empowered by State Statute and local ordinance to exercise authority in matters of police operations, and establishes rules/regulations and policies/procedures for the department.

The Assistant Chief, as second in command of the department, serves as Operations Commander, which includes oversight of patrol services, special unit services, investigation services, and administration/communication services. The Assistant Chief of Police acts on behalf of the Chief of Police in the Chief's absence. The Assistant Chief assists in the management of the department, and is the immediate supervisor to the Captains.

The sworn staff is divided into 3 shifts, each led by a Police Captain who is responsible for the leadership, supervision, training, evaluation, and discipline of the supervisors and officers assigned to the shift. In addition, each Captain is responsible for an area of specialty within the department. Areas of specialty include the Special Unit Services Division, Investigative Services Division, and the Administrative/Communication Services Division.

Eight Police Sergeants report directly to the respective Captains. The Sergeants are responsible for first-line supervision of 41 Police Officers and 6 Detectives. There are 3 Police Sergeants assigned to Day Shift, 2 Police Sergeants assigned to Early Shift and Late Shift, and 1 Sergeant assigned to the supervision of the Detective Bureau. In addition, each Sergeant has other responsibilities within the department. These include first line supervision of the Field Training Officers, Emergency Response Unit (E.R.U.), Street Crimes Unit, Evidence/Property Room, Traffic Enforcement Unit (T.E.U.), Evidence Technicians, department detention/lockup facility, etc.

Police Patrol Officers provide 24 hour per day police services, which include protecting of life and property, preserving peace and good order of the community, and furnishing any other appropriate service that enhances the safe and orderly operation of the City. As the Patrol Officers are the main source of routine squad, motorcycle, bicycle, and foot patrol, they respond to calls for service, conduct initial criminal investigations, investigate traffic accidents, etc. In addition to their regularly assigned duties, they provide police canine (K-9) services, are members of the E.R.U., and provide staffing for special events such as St. Martins Fair and July 4<sup>th</sup> celebrations. Patrol Officers also coordinate Crime Prevention programs, work in the Evidence/Property Room, and work as Adopt-A-School Officers.

A Police Captain oversees management of the Special Unit Services Division. These services include the; K9 Unit, Motorcycle Unit, Fleet Maintenance, Honor Guard, Hostage Negotiators, Open Records, Communications radio equipment, Detention Area, Walmart substation, Bureau

of Identification, Traffic Enforcement/Crash Investigation Unit and Unmanned Aircraft Systems (Drones).

A Police Captain oversees management of the Investigative Services Division. A Sergeant handles the daily supervision of 6 Detectives in the Detective Bureau. In addition to handling all criminal and juvenile investigations that are forwarded from Patrol, the Detectives conduct employment background investigations for potential new City employees. This Captain deals with the maintenance of department telephone equipment, 911 equipment, video cameras, and computer hardware. This Captain oversees; the Citizens Academy, Public Information Officer, Records Retention, Street Crimes Unit and Asset Forfeitures, Sex Offender Registry, Community Policing and Crime Prevention, Evidence Technicians and the Property Room, Grant Coordination, School Services Unit, reporting crime statistics, Terrorism Liaison and coordinates the department's participation in the Suburban Mutual Assistance Response Team (S.M.A.R.T.).

A Police Captain oversees management of the Administrative/Communication Services Division. This Captain deals with the operation of department communications equipment, including radio systems, telephone equipment, and 911 equipment. Additionally, this Captain is responsible for the following; Firearms Range. Building Access and Maintenance, Crisis Intervention Unit and Training, Department and Field Training, Law Updates, Auxiliary Services, Civic Celebration, St. Martins Fair, Police Chaplain, Police Officer Support Team (P.O.S.T.), SWAT, and the Bicycle Unit.

A civilian Communications Supervisor supervises the Communication Bureau and is responsible for the leadership, supervision, training, evaluation, and discipline of 12 civilian Dispatcher/Clerks and 2 Lead Dispatchers. The Dispatcher/Clerks are also divided into 3 shifts and provide 24-hour emergency service communications for the City. The Dispatcher/Clerks answer emergency and non-emergency telephone calls, operate the computer aided dispatch system (CAD), and dispatch appropriate police and fire units to calls for service. The Dispatcher/Clerks are trained in state and national teletype system usage that permits access to Department of Motor Vehicle records, Crime Information Bureau, and National Crime Information Center records, warrants/commitments, and criminal history information. In addition, they transcribe and file all police reports, provide front window service to citizens seeking information and fill Open Records requests.

The administrative staff consisting of the Chief's Administrative Assistant who handles all related duties for the Chief, Assistant Chief, Captains. Duties include: preparing the budget; finance; purchasing; preparing, distributing and filing confidential documents and correspondence; maintaining personnel, payroll and other critical departmental files; transcription of official police reports, as well as handling confidential telephone calls. She also prepares documents for the District Attorney's Office, Clerk of Courts, Police and Fire Commission, and social service agencies.

The 3/4 time Utility Person assists with squad and equipment maintenance, squad and equipment replacement and squad transports to appropriate service departments.

#### **SERVICES:**

- Recommendations to Mayor, Common Council, Boards, Commissions, and citizens concerning public safety issues.
- Provide 24 hour per day, 7 days per week police communications.
- Police patrol of City by squads, motorcycle, bicycles, foot, and alternative methods.

City of Franklin -Police Dept  
2021 Budget

- Special City event management (St. Martin's Fair, 4<sup>th</sup> of July, etc).
- Criminal investigations (adult and juvenile).
- Apprehension and prosecution of violators/offenders of local, county, state, and federal laws.
- K-9 Unit.
- Emergency Response Unit.
- Street Crimes Unit.
- Traffic Enforcement Unit/Accident Investigation.
- Neighborhood Substation (Wal-Mart).
- Crime Prevention (Neighborhood / Business Watch) Programs.
- Adopt-A-School Officer Program.
- Child Safety Programs (including bicycle safety, child fingerprinting, etc.).
- Maintain Sex Offender Registry for offenders who live, work and go to school in Franklin.

**STAFFING:**

<b>Authorized Positions (FTE)</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Police Chief</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Assistant Chief</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Captain</b>	3.00	3.00	3.00	3.00	3.00	3.00
<b>Sergeant</b>	8.00	8.00	8.00	8.00	8.00	8.00
<b>School Liaison Off.</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Detective</b>	5.00	5.00	5.00	6.00	6.00	6.00
<b>Patrol Officer</b>	41.00	41.00	41.00	40.00	41.00	41.00
<b>Total Sworn Officers</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>61.00</b>
<b>Comm. Supervisor</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Lead Dispatcher</b>	0.00	0.00	2.00	2.00	2.0	2.00
<b>Dispatcher</b>	14.00	14.00	12.00	12.00	12.00	12.00
<b>Secretary</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Utility Person</b>	.75	.75	.75	.75	.75	.75
<b>Total</b>	<b>76.75</b>	<b>76.75</b>	<b>76.75</b>	<b>76.75</b>	<b>77.75</b>	<b>77.75</b>

**ACTIVITY MEASURES:**

<b>Activity</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>*2020</b>	<b>*2021</b>
Crimes Against Persons	129	105	118	120	130
Crimes Against Property	976	833	849	855	860
Crimes Against Society	462	488	580	585	600
Adult Arrests	548	590	727	650	675
Juvenile Arrests	70	70	61	70	75
Narcotics Arrests	285	315	363	375	380
Driving While Intoxicated	91	127	136	140	145
Traffic Citations	6,938	7,752	6,997	7,500	7,550
Parking Citations	862	909	629	700	750
Traffic Crashes	556	577	645	650	675
Calls for Service	30,029	31,967	35,434	*35,500	*36,000

\* Forecast



**BUDGET SUMMARY:**

- As reported on the Wisconsin Policy Forum website, the City of Franklin spends \$236 net per capita on police services (2018). The state average is \$278 net per capita for police services. In Milwaukee County, the City of Franklin is the third lowest in net per capita spending for police services.

<b>2. Capital Outlay</b>	<b>Dept. Request</b>	<b>Adopted</b>
Auto Equipment		
Replacement Squads (4) & Utility Van (1)	\$352,000	352,000
Computer Equipment:		
Replacement Squad Tablet Computers, Dock Stations, Modems, Antennas and Keyboards (5)	\$ 31,200	31,200
Replacement Uninterruptible Power System (UPS)	\$ 25,000	
Digital Forensics Oriented Computer Workstation (1)	\$ 6,200	
Laptop Computer (Cellebrite) (1)	\$ 1,400	
Other Capital Equipment:		
Replacement SWAT Rifles (10)	\$ 27,600	
Replacement Ballistic Vests (14)	\$ 11,500	11,500
SWAT Tactical Communications & Ballistic Helmets (11)	\$ 21,200	
Replacement Portable Radios (5)	\$ 26,400	26,400
Watch Guard Squad Video System (4)	\$ 23,500	23,500
Replacement Taser Units (5) & Holsters (10)	\$ 10,600	10,600
ASP Talon Disc Loc Baton (15)	\$ 2,600	
CTS Pens Arms GL-1 40MM Launcher (1)	\$ 2,200	
Replacement PBT Units (2)	\$ 900	
DJI Inspire 1 Batteries (2)	\$ 600	
SWAT Recon Robotics Throwbot 2 Base Kit (1)	\$18,000	
<b>3. Capital Improvement Fund:</b>		
Police Department Parking Lot Repaving	\$ 296,000	
Police Department Roof Replacement	\$ 127,500	127,500
Replacement Video Surveillance System	\$ 247,300	247,000
Replacement 911-Telephone System	\$ 125,000	125,000
 Total Capital Outlay	 \$1,356,700	 954,700

City of Franklin, WI  
Police - Dept 211 & Dispatch - Dept 212

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0211 - POLICE DEPT						
PERSONAL SERVICES						
01-0211-5111	SALARIES-FT	4,600,242	4,599,684	4,479,080	4,382,276	4,217,578
01-0211-5113	SALARIES-PT	29,641	29,581	26,217	26,043	25,551
01-0211-5114	SEVERANCE PAYMENTS				87,550	
01-0211-5117	SALARIES-OT	290,000	290,000	290,000	340,000	289,556
01-0211-5118	COMPTIME TAKEN				200,000	180,987
01-0211-5133	LONGEVITY	11,584	11,584	10,860	11,393	10,563
01-0211-5134	HOLIDAY PAY	320,730	320,685	304,757	304,862	264,615
01-0211-5135	VACATION PAY	397,323	397,273	372,192	354,807	351,118
	PERSONAL SERVICES	5,649,520	5,648,807	5,483,106	5,706,931	5,339,968
EMPLOYEE BENEFITS						
01-0211-5151	FICA	434,843	434,789	422,178	426,456	390,287
01-0211-5152	RETIREMENT	692,712	692,635	661,739	673,834	620,574
01-0211-5153	RETIREE GROUP HEALTH	204,518	204,494	190,081	228,989	191,375
01-0211-5154	GROUP HEALTH & DENTAL	763,501	850,087	835,182	811,651	811,139
01-0211-5155	LIFE INSURANCE	14,724	14,719	14,024	14,170	13,828
01-0211-5156	WORKERS COMPENSATION INS	161,469	147,814	142,931	153,719	139,290
01-0211-5161	COLLEGE INCENTIVE	4,608	4,608	3,456	4,608	
01-0211-5162	EMPLOYER HSA CONTRIBUTION					875
	EMPLOYEE BENEFITS	2,276,375	2,349,146	2,269,591	2,313,427	2,167,368
CONTRACTUAL SERVICES						
01-0211-5214	DATA PROCESSING SERVICES	115,000		110,000	115,000	105,037
01-0211-5241	AUTO MAINTENANCE	22,500	22,500	22,500	22,500	24,617
01-0211-5242	EQUIPMENT MAINTENANCE	111,000	111,000	85,000	102,000	75,355
01-0211-5245	RADIO MAINTENANCE	52,000	52,000	50,000	50,000	45,150
01-0211-5247	DATA & TELEPHONE CABLING	20,000	20,000	15,000	20,000	11,830
01-0211-5257	SOFTWARE MAINTENANCE	86,000	86,000	77,400	80,000	69,880
01-0211-5299	SUNDRY CONTRACTORS	31,800	31,800	27,000	31,500	25,119
	CONTRACTUAL SERVICES	438,300	323,300	386,900	421,000	356,988
SUPPLIES						
01-0211-5312	OFFICE SUPPLIES	14,000	14,000	12,000	14,000	12,593
01-0211-5313	PRINTING	4,000	4,000	3,000	5,300	2,623
01-0211-5322	MEDICAL SUPPLIES	6,450	6,450	5,000	5,580	4,881
01-0211-5326	UNIFORMS	48,000	48,000	44,844	44,844	38,408
01-0211-5327	FIREARMS SUPPLIES	34,000	34,000	30,000	35,885	20,995
01-0211-5328	EDUCATION SUPPLIES	3,500	3,500	1,000	3,500	793
01-0211-5329	OPERATING SUPPLIES	26,500	26,500	20,000	26,743	18,110
01-0211-5331	FUEL/LUBRICANTS	100,000	120,000	100,000	116,750	101,783
01-0211-5332	VEHICLE SUPPORT	47,400	47,400	47,150	47,150	54,666
01-0211-5333	EQUIPMENT SUPPLIES	27,000	27,000	10,000	15,507	1,479
01-0211-5334	AUXILIARY SUPPORT	3,000	3,000	1,500	3,116	1,535
01-0211-5335	CRIME PREVENTION MATERIALS	5,000	5,000	4,000	5,000	4,005
	SUPPLIES	318,850	338,850	278,494	323,375	261,871
SERVICES & CHARGES						
01-0211-5415	TELEPHONE	30,300	32,300	28,000	32,500	27,144
01-0211-5422	SUBSCRIPTIONS	1,100	1,100	500	500	145
01-0211-5423	TRAINING EXP	9,600	9,600	10,800	10,800	10,085
01-0211-5424	MEMBERSHIPS/DUES	1,500	1,500	1,200	2,250	1,294
01-0211-5425	CONFERENCES & SCHOOLS	41,000	41,000	20,000	41,000	32,333
01-0211-5428	ALLOCATED INSURANCE COST	85,000	85,000	88,750	88,750	85,000
01-0211-5432	MILEAGE	1,000	1,000	1,000	1,000	669
01-0211-5433	EQUIPMENT RENTAL	12,500	12,500	12,500	12,500	10,179
	SERVICES & CHARGES	182,000	184,000	162,750	189,300	166,849

City of Franklin, WI  
Police - Dept 211 & Dispatch - Dept 212

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>FACILITY CHARGES</b>						
01-0211-5551	WATER	2,300	2,300	2,300	2,300	2,254
01-0211-5552	ELECTRICITY	85,000	85,000	65,000	85,000	71,915
01-0211-5553	SEWER	700	700	1,000	700	741
01-0211-5554	NATURAL GAS	23,500	26,500	16,000	26,500	18,938
01-0211-5555	LANDSCAPE MATERIALS	1,000	1,000	750	1,000	357
01-0211-5556	JANITORIAL SUPPLIES	6,500	8,000	7,000	8,000	4,969
01-0211-5557	BUILDING MAINTENANCE-SYSTEMS	31,000	31,000	15,000	31,005	19,548
01-0211-5558	BLDG MAINTENANCE-FLOORING	20,000	20,000	10,000	10,000	8,852
01-0211-5559	BUILDING MAINTENANCE-OTHER	40,000	40,000	49,000	49,000	37,164
01-0211-5560	INTERDEPT CHG-ALLOC PAY COST	86,640	86,640	101,880	101,880	93,480
	<b>FACILITY CHARGES</b>	<b>296,640</b>	<b>301,140</b>	<b>267,930</b>	<b>315,385</b>	<b>258,218</b>
<b>Totals for dept 0211 - POLICE DEPT</b>		<b>9,161,685</b>	<b>9,145,243</b>	<b>8,848,771</b>	<b>9,269,418</b>	<b>8 551,262</b>
<b>Dept 0212 - PD DISPATCH</b>						
<b>PERSONAL SERVICES</b>						
01-0212-5111	SALARIES-FT	812,574	810 917	784,687	785,260	687 224
01-0212-5117	SALARIES-OT	17,150	17,150	17,150	17,150	30,066
01-0212-5118	COMPTIME TAKEN				20,000	29,072
01-0212-5133	LONGEVITY	1,760	1,760	1,620	1,800	1,530
01-0212-5134	HOLIDAY PAY	49,564	49,462	47,707	46,568	35,602
01-0212-5135	VACATION PAY	62,306	62,179	57,802	54,437	49,745
	<b>PERSONAL SERVICES</b>	<b>943,354</b>	<b>941,468</b>	<b>908,966</b>	<b>925,215</b>	<b>833,239</b>
<b>EMPLOYEE BENEFITS</b>						
01-0212-5151	FICA	72,167	72,022	69,536	70,779	61,081
01-0212-5152	RETIREMENT	62,594	62,469	60,006	46,780	53,694
01-0212-5153	RETIREE GROUP HEALTH	1,903	1,899	1,856	4,721	3,860
01-0212-5154	GROUP HEALTH & DENTAL	121,545	131,925	131,757	144,108	123,170
01-0212-5155	LIFE INSURANCE	4,136	4,132	3,488	4,011	3,642
01-0212-5156	WORKERS COMPENSATION INS	1,864	1,674	1,429	1,633	1,475
	<b>EMPLOYEE BENEFITS</b>	<b>264 209</b>	<b>274,121</b>	<b>268,072</b>	<b>272,032</b>	<b>246,922</b>
<b>Totals for dept 0212 - PD DISPATCH</b>		<b>1 207,563</b>	<b>1,215,589</b>	<b>1,177,038</b>	<b>1,197,247</b>	<b>1 080,161</b>

**FIRE  
221, 223**

**DEPARTMENT:** Fire

**PROGRAM MANAGER:** Fire Chief

**PROGRAM DESCRIPTION:**

The mission of the Franklin Fire Department is *to save lives, prevent harm, and protect property* by providing a skillful, professional, and compassionate response to any emergency. We will strive to keep the community and each other safe. We will act at all times with *Courage, Honor, and Integrity*. The department will provide these services as efficiently as possible within the limits of funding provided by the citizens of Franklin.

Full time employees staff the department, department 221 accounts for these employees. Department No. 223 is used to account for fire protection charges from the Franklin Water Utility for water mains and fire hydrants, as set by the Public Service Commission.

**SERVICES:**

- Advanced (Paramedic) Level Emergency Medical Services; including patient stabilization, evaluation, care and transport and special event stand-by. This also includes a significant number of non-transport medical assistance responses.
- Fire suppression and investigation.
- Special teams; including water/ice and dive rescue, trench stabilization and rescue, confined space rescue, high/low angle rope rescue and hazardous materials response.
- Service calls for hazardous conditions such as downed power lines, strange odors, natural gas leaks, and other non-fire calls.
- Fire inspection services, performed in all commercial, institutional, multi-family residences, places of employment, and buildings open to the general public.
- Public education services, encompassing a variety of fire safety and first aid classes, including CPR, fire extinguisher training, and Survive Alive House.
- Maintenance of three fire stations, five heavy fire apparatus, three front-line paramedic ambulances, and three specialized utility vehicles.
- Training of personnel in fire, rescue, and EMS concepts and techniques.

**STAFFING:**

<b>Authorized Positions (FTE)</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Chief	1.00	1.00	1.00	1.00	2.00	2.00
Battalion Chief	3.00	3.00	3.00	3.00	3.00	3.00
Fire Marshal	1.00	0.00	0.00	0.00	0.00	0.00
Fire Prevention Specialist		1.00	1.00	1.00	1.00	1.00
Part-time Inspector	.00	.00	.00	.50	.50	.50
Supervisor of Equipment	1.00	1.00	1.00	1.00	1.00	1.00
Fire Lieutenant	6.00	6.00	6.00	6.00	6.00	6.00
Paramedic Lieutenant	3.00	3.00	3.00	3.00	3.00	3.00
EMT/Firefighter	4.00	2.00	1.00	1.00	1.00	1.00
Paramedic/Firefighter	25.00	27.00	28.00	28.00	28.00	28.00
Confidential Admin. Asst.	1.00	1.00	1.00	1.00	1.00	1.00
<b>Total Regular FTE</b>	<b>46.50</b>	<b>46.00</b>	<b>46.00</b>	<b>46.50</b>	<b>47.50</b>	<b>47.50</b>

**ACTIVITY MEASURES:**

Activity	2016	2017	2018	2019	2020	2021*
Total Calls	3,652	4099	4062	4233	4470	4430
Fire Responses	641	664	735	803	800	800
PI Accidents	117	125	101	117	100	100
EMS Responses	3,406	3309	3226	3441	3880	3750
Fire Inspections (Estimated)	2,500	2600	2600	2620	2650	2650
Plan Reviews	75	85	100	125	100	100
Basic Life Support Transports	966	661	966	1122	1132	1150
Paramedic Transports	1,185	1401	1185	1221	938	1250
EMS Lift Assist (Non-Transport)	754	1457	1255	1235	1812	1350

\* Forecast

Note: 2020 YTD Activity Measures are consistent with the record call volume pace, and are based on 2 (X) 1<sup>st</sup> and 2<sup>nd</sup> quarter 2020 activity. **2020 data is highly skewed toward Non-Transports in part due to FFD’s participation in the Regional COVID-19 Response Model in the first half of 2020.** 2021 activity measures are predicted based on historical call volume increase, with a return to a more balanced patient transport distribution.

**BUDGET SUMMARY:**

- 1) Personal Services – the increase reflects an anticipated year with all positions being filled, with annual increases as per the collective bargaining agreement.
- 2) Contractual Services – reflects funds needed to pay outside contractors for services that FFD personnel are unable to complete in-house. Examples of these services are billing for ambulance transports and vehicle and equipment repair and maintenance which is beyond the capability of the DPW and/or FFD staff. Most of these budget lines are consistent with 2020 usage; however, due to a change in the plan review process and contracted fire protection consulting firm, there is a significant reduction in that particular line.
- 3) Supplies - These lines are used to purchase supplies. Examples include office supplies, firefighting equipment, and medical products for the ambulances. Nearly all lines are unchanged from 2019; however there is a significant increase due to rapidly rising costs of some drugs and medical supplies. Many cost several times what they did only a few years ago, and there are often shortages and backorders. Also, prior to 2018, Milwaukee County EMS provided many of the medical supplies, the costs of which were deducted from the supplemental funding payment for ALS providers prior to disbursement to the municipality, and were therefore not fully reflected in this expenditure line. The trend towards substantially higher drug and supply costs is likely to continue in 2021; however these costs are partially recouped in ambulance transport fees.
- 4) Services and Charges – This category pays for telephone, cellular, and wireless fees, as well as schools, conferences, and rental fees for some equipment. There is a slight increase from 2020, largely due to a greater continued dependence on wireless technology for communications, patient care records, computer aided dispatch, GIS and incident management software; and associate cost increases..
- 5) Facility Charges – These lines cover the costs of gas, electric, sewer and water, and janitorial supplies for three fire stations. There is no change from 2020 and FFD does not intend to deplete all Building Maintenance lines unless unforeseen repairs or replacement of major systems (i.e. HVAC) are required.

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- 6) Employee Recognition – This small budget line remains unchanged from previous years, and funds part of the cost of awards and recognition for retirees and years-of-service awards, etc.
- 7) Public Fire Protection – The City incurs costs for half of the Public Service Commission’s requirement that Water Utilities charge for the cost of having the system capacity to fight fires within the service area supplied by the City of Milwaukee’s water mains. The other half of this fee is paid by the rate payors. The cost of the city’s half is recovered by tax levy.

8) Capital Outlay:

	<u>Request</u>	<u>Adopted</u>
Furniture and fixtures		
Ongoing Expenses	\$ 3,000	
Shop Equipment		
Hurst Combination Extrication Tool	\$ 13,550	13,550
Battery Powered Ventilation Fan	\$ 4,390	
Gas-powered Rotary Saw	\$ 1,500	
Safety Equipment		
Structural Firefighting Turnout Gear	\$ 25,785	25,785
Computer Equipment		
Laptop Replacements (3)	\$ 2,550	2,550
Building Improvements		
Inspection Office Build-out	\$ 20,000	20,000
Station #1 Window Replacement/Masonry Repair	\$105,000	105,000
Plymo-Vent Exhaust System Repair/Upgrade	\$ 15,750	
<b>Total Capital Outlay</b>	<b>\$ 191,525</b>	<b>166,885</b>

9) Equipment Replacement

800 MHz Portable Radio Replacement	\$296,000	296,000
Inspection Vehicle (SUV) Replacement	\$ 30,500	30,500

<b>Total Equipment Replacement</b>	<b>\$326,500</b>	<b>326,500</b>
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City of Franklin, WI  
 Fire - Dept 221 & Fire Protection - Dept 223

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0221 - FIRE DEPT						
PERSONAL SERVICES						
01-0221-5111	SALARIES-FT	3,402,796	3 583,704	3,123,351	3,281,788	3,023,500
01-0221-5113	SALARIES-PT	26,182	26,129		26,322	
01-0221-5114	SEVERANCE PAYMENTS				81,650	
01-0221-5117	SALARIES-OT	215,500	215,500	300,000	215,500	295,349
01-0221-5118	COMPTIME TAKEN				10,000	15,607
01-0221-5131	SPECIAL TEAMS PAY	19,080	19,080	10,536	19,080	18,360
01-0221-5133	LONGEVITY	14,821	14,821	13,683	14,660	14,259
01-0221-5134	HOLIDAY PAY	395,210	395,098	406,991	405,438	385,403
01-0221-5135	VACATION PAY	332,468	332,348	342,278	324,975	370,130
	PERSONAL SERVICES	4 406,057	4,586,680	4,196,839	4,379,413	4,122,608
EMPLOYEE BENEFITS						
01-0221-5151	FICA	332,770	346,697	322,976	330,725	300 789
01-0221-5152	RETIREMENT	525,292	547,616	506,564	517,988	470 396
01-0221-5153	RETIREE GROUP HEALTH	183,716	192,711	173,147	162 296	137,972
01-0221-5154	GROUP HEALTH & DENTAL	612,716	735,228	676,575	703,455	675,538
01-0221-5155	LIFE INSURANCE	11,091	11,515	9,917	10,600	9,760
01-0221-5156	WORKERS COMPENSATION INS	178,239	170,651	157,630	168,066	154,806
01-0221-5161	COLLEGE INCENTIVE	3,792	3,792	3,276	4,310	3,972
01-0221-5165	VEHICLE ALLOWANCE	14,400	14,400		9,600	8,800
	EMPLOYEE BENEFITS	1,862,016	2,022,610	1,850,085	1,907,040	1,762,033
CONTRACTUAL SERVICES						
01-0221-5211	MEDICAL SERVICES	2,500	2,500	2,500	2 500	3,000
01-0221-5219	SPRINKLER PLAN REVIEW	5,000	5,000	8,500	50,000	58,827
01-0221-5241	AUTO MAINTENANCE	28,000	28 000	40,000	40,000	25,299
01-0221-5242	EQUIPMENT MAINTENANCE	17,500	17,500	17,831	17 831	17,875
01-0221-5245	RADIO MAINTENANCE	14,040	14,040	14,040	14,040	12,036
01-0221-5257	SOFTWARE MAINTENANCE	19 400	19 400	8,000	19,400	6,728
01-0221-5293	COLLECTION FEE for Past Due Accounts			17,000		15,385
01-0221-5296	AMBULANCE BILLING-net of collection fee	95,000	95,000	80,000	95,000	70,915
01-0221-5299	SUNDRY CONTRACTORS					5,000
	CONTRACTUAL SERVICES	181,440	181,440	187,871	238,771	215,065
SUPPLIES						
01-0221-5312	OFFICE SUPPLIES	1,000	1,000	1,000	1,000	620
01-0221-5313	PRINTING	750	750	750	750	
01-0221-5322	MEDICAL SUPPLIES	55,000	55,000	70,000	50,000	57,609
01-0221-5326	UNIFORMS	22,500	22,500	20,500	20,500	20,481
01-0221-5328	EDUCATION SUPPLIES	5,000	5,000	5,000	5,000	5,872
01-0221-5331	FUEL/LUBRICANTS	35,000	42,250	32,000	42,250	38,024
01-0221-5332	VEHICLE SUPPORT	27,640	27,640	25,000	22,060	21 080
01-0221-5333	EQUIPMENT SUPPLIES	15,000	15,000	3,700	12 000	14,648
01-0221-5348	SPECIAL TEAMS SUPPLIES	2,500	2,500	2,500	2,500	848
	SUPPLIES	164,390	171,640	160,450	156,060	159,182
SERVICES & CHARGES						
01-0221-5415	TELEPHONE	13,200	13,200	13,200	13,200	13,197
01-0221-5422	SUBSCRIPTIONS	400	400	800	400	
01-0221-5424	MEMBERSHIPS/DUES	2,500	2,500	1,900	2 500	1,243
01-0221-5425	CONFERENCES & SCHOOLS	5 000	5 000	10,000	5,000	4 073
01-0221-5428	ALLOCATED INSURANCE COST	40 500	40,500	42,600	42,600	40,500
01-0221-5432	MILEAGE	50	50	50	50	212
01-0221-5433	EQUIPMENT RENTAL	3,900	3,900	3,700	3,700	4,132
01-0221-5471	BACKGROUND CHECKS	50	50		50	
	SERVICES & CHARGES	65,600	65,600	72,250	67,500	63,357

City of Frankin, WI  
 Fire - Dept 221 & Fire Protection - Dept 223

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
FACILITY CHARGES						
01-0221-5551	WATER	4,000	4,000	4,500	4,000	4,205
01-0221-5552	ELECTRICITY	35,000	35,000	34,500	35,000	34,504
01-0221-5553	SEWER	1,350	1,350	1,550	1,300	1,543
01-0221-5554	NATURAL GAS	13,500	13,500	13,000	13,500	12,779
01-0221-5556	JANITORIAL SUPPLIES	8,500	8,500	7,500	8,500	5,741
01-0221-5557	BUILDING MAINTENANCE-SYSTEMS	34,000	34,000	20,000	34,000	12,853
01-0221-5559	BUILDING MAINTENANCE-OTHER	7,200	7,200	5,000	7,200	3,303
	FACILITY CHARGES	103,550	103,550	86,050	103,500	74,928
CLAIMS, CONTRIB AND AWARDS						
01-0221-5726	EMPLOYEE AWARDS	1,000	1,000	1,000	1,000	1,053
	CLAIMS, CONTRIB AND AWARDS	1,000	1,000	1,000	1,000	1,053
	Totals for dept 0221 - FIRE DEPT	6,784,053	7,132,520	6,554,545	6,853,284	6,398,226
Dept 0223 - FIRE PROTECTION						
FACILITY CHARGES						
01-0223-5536	PUBLIC FIRE PROTECTION - MILW WTR V	13,300	13,300	13,300	13,300	9,819
01-0223-5538	PUBLIC FIRE PROTECTION	270,000	270,000	270,000	270,000	270,000
	FACILITY CHARGES	283,300	283,300	283,300	283,300	279,819
	Totals for dept 0223 - FIRE PROTECTION	283,300	283,300	283,300	283,300	279,819



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**INSPECTION SERVICES**  
**231**

**DEPARTMENT:** Inspection

**PROGRAM MANAGER:** Director of Administration and Inspection Services

**PROGRAM DESCRIPTION:**

The Director of Inspection Services approves all permits including electrical, building, occupancy, plumbing, heating, erosion control, etc. The Director of Inspection Services is responsible for issuance of code violations, updating codes and ordinances, zoning and sign approval. In addition, the Director of Inspection Services provides staff support to the Architectural Review Board. The Director of Inspection Services assists the Director of Administration in addressing Municipal Building issues.

**SERVICES:**

- Generally issues between 3,000 and 4,000 permits per year.
- Responds to citizen inquiries and complaints concerning construction, code clarification, erosion, and other information.
- Assists with the management of Municipal Buildings and capital improvements to facilities.

**STAFFING:**

<b>Authorized Positions (FTE)</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Director of Inspection Services</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Chief Building Inspector</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Building Inspector</b>	2.00*	2.30*	2.30*	2.15	2.00	2.00
<b>Chief Electrical Inspector</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Chief Plumbing Inspector</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Permit Technician</b>	-	-	-	1.00	1.00	1.00
<b>Permit Clerk</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Inspection Secretary</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>8.00</b>	<b>8.30</b>	<b>8.30</b>	<b>9.15</b>	<b>9.00</b>	<b>9.00</b>

\*A part-time Building Inspector had been in place from 2016 thru 1st Qtr 2019

**ACTIVITY MEASURES:**

<b>Activity</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020*</b>	<b>2021*</b>
<b>Building Inspections</b>	<b>5,500</b>	<b>4,101</b>	<b>4,228</b>	<b>4,553</b>	<b>4,824</b>	<b>4,824</b>
<b>Building Permits Issued</b>	<b>1,700</b>	<b>1,428</b>	<b>1,531</b>	<b>1,596</b>	<b>1,795</b>	<b>1,795</b>
<b>Plumbing Inspections</b>	<b>1,250</b>	<b>629</b>	<b>676</b>	<b>662</b>	<b>1,168</b>	<b>1,168</b>
<b>Plumbing Permits Issued</b>	<b>800</b>	<b>711</b>	<b>1,088</b>	<b>832</b>	<b>823</b>	<b>823</b>
<b>Electrical Inspections</b>	<b>1,500</b>	<b>1,447</b>	<b>1,525</b>	<b>1,823</b>	<b>1,825</b>	<b>1,825</b>
<b>Electrical Permits Issued</b>	<b>875</b>	<b>869</b>	<b>1,534</b>	<b>946</b>	<b>979</b>	<b>979</b>

\* Forecast

- \*1. Represents forecasted figures.
2. 2020 totals were derived by annualizing the 2020 year-to-date (9/1/20) “actual” figures.
3. It is important to note that the inspection totals do not account for “multiple-discipline” (building, HVAC, plumbing & electrical) inspections being done by one (1) multi-credentialed inspector during the same visit. As a measure of operational efficiency and when appropriate, we will work to schedule one (1) inspector to perform “multiple-discipline” inspection(s) rather than sending multiple inspectors to the same site to perform separate inspections. This would typically occur for equipment replacement inspections, small alteration/remodeling projects, additions, new homes, residential and commercial re-inspections.
4. 2021 estimates were derived by using the 2020 final estimates and not adjusting for any increase in activity.

**BUDGET SUMMARY:**

1. The 2021 budget reflects significant consistency with the prior year’s budget.
2. A replacement inspection vehicle has been requested for 2021 as part of the “Equipment Revolving Fund for Replacement of Rolling Stock” .
3. For 2021, the existing Permit Clerk position (Grade 5) budgeted as Permit Coordinator position (Grade 6) due to the expected increased responsibilities.

City of Franklin, WI  
 Inspection Services - Dept 231

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0231 - INSPECTION SERVICES						
PERSONAL SERVICES						
01-0231-5111	SALARIES-FT	503,376	491,658	475,492	554,514	443,734
01-0231-5115	SALARIES-TEMP					11,843
01-0231-5117	SALARIES-OT	6,500	6,500	6,500	6,500	3,194
01-0231-5118	COMPTIME TAKEN				5,000	4,931
01-0231-5133	LONGEVITY	1,180	1,180	965	950	965
01-0231-5134	HOLIDAY PAY	26,928	29,781	30,570	26,532	27,367
01-0231-5135	VACATION PAY	31,100	35,191	37,111	30,595	34,646
	PERSONAL SERVICES	569,084	564,310	550,638	624,091	526,680
EMPLOYEE BENEFITS						
01-0231-5151	FICA	43,535	43,170	37,858	42,464	38,275
01-0231-5152	RETIREMENT	35,574	34,312	32,497	33,783	30,090
01-0231-5153	RETIREE GROUP HEALTH					389
01-0231-5154	GROUP HEALTH & DENTAL	86,240	93,937	96,274	128,838	93,767
01-0231-5155	LIFE INSURANCE	2,560	2,575	2,085	2,534	2,076
01-0231-5156	WORKERS COMPENSATION INS	16,825	15,400	14,739	15,245	16,272
	EMPLOYEE BENEFITS	184,734	189,394	183,453	222,864	180,869
CONTRACTUAL SERVICES						
01-0231-5219	OTHER PROFESSIONAL SERVICES	119,000	119,000	110,000	190,025	104,194
01-0231-5242	EQUIPMENT MAINTENANCE	1,648	1,648	1,000	1,600	601
01-0231-5257	SOFTWARE MAINTENANCE	3,090	3,090	1,000	3,000	1,118
01-0231-5299	SUNDRY CONTRACTORS	2,575	2,575	2,500	2,500	2,245
	CONTRACTUAL SERVICES	126,313	126,313	114,500	197,125	108,158
SUPPLIES						
01-0231-5312	OFFICE SUPPLIES	1,750	1,750	1,750	1,750	2,323
01-0231-5313	PRINTING	800	800	800	800	1,171
01-0231-5316	STATE SEALS	1,500	1,500	1,500	1,500	1,654
01-0231-5317	HOUSE NUMBERS	300	300	300	300	
01-0231-5326	UNIFORMS	1,625	1,625	1,625	1,625	1,976
01-0231-5329	OPERATING SUPPLIES	1,000	1,000	1,000	1,000	2,154
01-0231-5331	FUEL/LUBRICANTS	3,800	3,800	2,500	3,800	3,813
01-0231-5332	VEHICLE SUPPORT	2,980	2,980	1,500	480	2,538
	SUPPLIES	13,755	13,755	10,975	11,255	15,629
SERVICES & CHARGES						
01-0231-5415	TELEPHONE	3,240	3,240	1,000		
01-0231-5421	OFFICIAL NOTICES/ADVERTISING			100		
01-0231-5422	SUBSCRIPTIONS	45	45			
01-0231-5424	MEMBERSHIPS/DUES	1,400	1,400	1,300	1,200	881
01-0231-5425	CONFERENCES & SCHOOLS	5,355	5,355	3,000	5,250	4,705
01-0231-5428	ALLOCATED INSURANCE COST	1,561	1,561	1,530	1,530	1,530
01-0231-5432	MILEAGE	100	100			
01-0231-5433	EQUIPMENT RENTAL	2,275	2,275	2,000	2,275	1,833
	SERVICES & CHARGES	13,976	13,976	8,930	10,255	8,949
Totals for dept 0231 - INSPECTION SVCS		907,862	907,748	868,496	1,065,590	840,285

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**SEALER OF WEIGHTS AND MEASURES  
239**

**DEPARTMENT:** Sealer of Weights and Measures

**PROGRAM MANAGER:** City Clerk

**PROGRAM DESCRIPTION:**

The City contracts with the State of Wisconsin for the required inspections of weight and measuring devices for conformance with applicable regulations. The City will receive reimbursement from those businesses whose scales and weighing devices are inspected by the State. The State Statutes allow municipalities to recover an amount not to exceed the cost of fees by assessing fees on the person who receives the services rendered during the July-through-June contract period.

City of Franklin, WI Weights & Measures - Dept 239		2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
GL NUMBER	DESCRIPTION					
Dept 0239 - SEALER OF WEIGHTS & MEASURES						
CONTRACTUAL SERVICES						
01-0239-5299	SUNDRY CONTRACTORS	7,600	7,600	7,600	7,600	7,600
CONTRACTUAL SERVICES		7,600	7,600	7,600	7,600	7,600
Totals for dept 0239 - SEALER OF WEIGHTS & MEASURES		7,600	7,600	7,600	7,600	7,600

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**ENGINEERING AND PUBLIC WORKS ADMINISTRATION**  
**321**

**DEPARTMENT:** Engineering

**PROGRAM MANAGER:** Director of Public Works (City Engineer)

**PROGRAM DESCRIPTION:**

The Public Works Department provides the staff and materials to plan, develop, construct, operate, and maintain the public infrastructure which includes such items as the City street system; sanitary sewers; water supply and distribution system; storm sewers and drainage system; street trees; street signs; street lighting; public parks; City owned lands; and the necessary vehicles and equipment to maintain the infrastructure.

The Public Works function is divided into 7 areas as follows: Engineering (321), Highway (331), Sanitary Sewer (Fund 61), Solid Waste Collection (Fund 19), Street Lighting (351), Parks (551), and Weed Control (361). The cost of the overall management of functions besides engineering is included in this program, as well as the engineering activities. Separate program descriptions are included elsewhere in the budget for specific program functions.

In order to provide control over the public infrastructure and oversee private development, the Engineering Department staff issues numerous permits and approvals such as fill permits, land disturbing permits, land combination permits, driveway approach and culvert permits. In addition, the Engineering Department approves items such as plats of survey for all building permits, preliminary and final plats, and reviews all construction plans for utilities and site grading plans and storm water management for new subdivisions and planned developments.

The Engineering Department develops plans and specifications for the reconstruction of City streets, storm sewer and other public facilities. The department receives and evaluates drainage concerns on public and private lands. Design solutions vary from basic to complex, from very localized to regional in nature.

**SERVICES:**

- Administrative and engineering related services provided to divisions and departments.
- Staff support provided to Board of Public Works, Plan Commission and Water Commission.
- Project oversight and design review services provided for all public construction projects, private developments, and zoning and site plan submittals.
- Respond to citizen inquiries and concerns regarding public and private development, public construction, and drainage.
- Maintain official maps and records including zoning, sanitary sewer, storm sewer, storm water management plans, water system and official maps.
- Establish and maintain GIS mapping and inventory. Assist other departments in developing their necessary GIS data.
- Establish and maintain a five (5) year local road program.
- Establish and maintain with the Finance department record of quantities and costs of City wide capital assets.



City of Franklin – Engineering Dept  
2021 Budget

**STAFFING:**

<b>Authorized Positions (FTE)</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
City Engineer	1.0	1.0	1.0	1.0	1.0	1.0
Assistant City Engineer	1.0	1.0	1.0	1.0	1.0	1.0
Project Engineer	1.0	0.0	0.0	0.0	0.0	0.0
Drainage Technician	0.0	0.0	0.0	0.0	0.0	0.0
Engineering Technician	3.0	4.0	4.0	4.0	4.0	4.0
Summer Help	0.0	0.0	0.0	0.0	0.0	0.0
Engineering Intern	0.5	0.5	0.5	0.5	0.5	0.5
Engineering Secretary	1.5	1.5	1.5	1.5	1.5	1.5
Clerical Aide	0.25	0.25	0.25	0.25	0.25	0.25
<b>Total</b>	<b>8.25</b>	<b>8.25</b>	<b>8.25</b>	<b>8.25</b>	<b>8.25</b>	<b>8.25</b>

**ACTIVITY MEASURES:**

<b>Activity</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>*2021</b>
Plats of Survey Reviewed	25	51	30	85	110	110
Preliminary Plats	4	4	5	5	3	5
Final Plats	1	1	4	5	3	5
Certified Survey Maps	5	4	10	8	6	10
Soil Disturbance Permits	4	6	6	8	6	8
Fill Permits	2	5	10	8	4	8
Driveway Approach Permits	42	40	50	83	102	150
Culvert Permits	14	18	20	18	16	20
Land Combinations	1	2	5	3	3	5
Active Subdivisions/Developments	1	1	3	5	3	5
Utility Permits	130	90	100	145	140	150
Property Drainage Concerns	160	24	30	40	30	40
Condo Plats	2	2	10	5	8	8
Concept Reviews	2	4	5	4	4	4
Easements	16	18	25	40	56	60

\*Forecast

**BUDGET SUMMARY:**

Several new subdivisions and tax increment districts are stressing the capacity of the department and the technicians at full Staff will help ensure full service to residents and developers.

Department staffing levels are proposed to remain at 8.25 FTE's. The department will strive to increase its service response levels as well as maintaining the demands for regulatory environmental compliance. In addition, utilizing available funding for infrastructure maintenance and enhancement.

City of Franklin, WI  
Engineering - Dept 321

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0321 - ENGINEERING						
PERSONAL SERVICES						
01-0321-5111	SALARIES-FT	491,699	490,692	451,552	474,126	444,325
01-0321-5113	SALARIES-PT	6,396	6,396		6,396	1,472
01-0321-5114	SEVERANCE PAYMENTS				7,000	
01-0321-5115	SALARIES-TEMP	5,381	5,370	5,252	5,304	
01-0321-5117	SALARIES-OT	500	500	500	500	9,988
01-0321-5118	COMPTIME TAKEN				2,000	4,597
01-0321-5133	LONGEVITY	960	960	900	900	840
01-0321-5134	HOLIDAY PAY	30,125	30,063	28,414	29,068	25,499
01-0321-5135	VACATION PAY	39,074	38,994	37,956	38,009	38,054
	PERSONAL SERVICES	574,135	572,975	524,574	563,303	524,775
EMPLOYEE BENEFITS						
01-0321-5151	FICA	43,921	43,833	40,130	42,557	37,826
01-0321-5152	RETIREMENT	34,947	34,876	32,115	33,830	31,523
01-0321-5153	RETIREE GROUP HEALTH	1,335	1,332	1,402	1,761	1,467
01-0321-5154	GROUP HEALTH & DENTAL	85,549	92,958	85,960	100,289	94,313
01-0321-5155	LIFE INSURANCE	2,608	2,608	2,335	2,520	2,158
01-0321-5156	WORKERS COMPENSATION INS	12,324	11,286	9,668	10,781	9,833
01-0321-5199	ALLOCATED PAYROLL COST	(155,400)	(155,400)	(164,780)	(164,780)	(160,980)
	EMPLOYEE BENEFITS	25,284	31,493	6,830	26,958	16,140
CONTRACTUAL SERVICES						
01-0321-5216	ENGINEERING SERVICES	250,000	250,000	315,000	315,000	654,078
01-0321-5219	OTHER PROFESSIONAL SERVICES	10,000	10,000	8,000	10,000	852
01-0321-5223	FILING FEES	100	100	250	250	120
01-0321-5242	EQUIPMENT MAINTENANCE	2,200	2,200	3,000	3,000	1,601
01-0321-5257	SOFTWARE MAINTENANCE	12,000				
	CONTRACTUAL SERVICES	274,300	262,300	326,250	328,250	656,651
SUPPLIES						
01-0321-5312	OFFICE SUPPLIES	1,500	1,500	1,500	2,000	1,460
01-0321-5313	PRINTING	400	400	300	300	88
01-0321-5329	OPERATING SUPPLIES	2,000	2,000	2,000	2,000	2,036
01-0321-5331	FUEL/LUBRICANTS	2,000	2,000	1,200	1,750	1,893
01-0321-5332	VEHICLE SUPPORT	2,000	2,000	1,200	720	2,831
	SUPPLIES	7,900	7,900	6,200	6,770	8,308
SERVICES & CHARGES						
01-0321-5421	OFFICIAL NOTICES/ADVERTISING	400	400	150	150	
01-0321-5422	SUBSCRIPTIONS	50	50	50	50	
01-0321-5424	MEMBERSHIPS/DUES	1,500	1,500	800	800	1,507
01-0321-5425	CONFERENCES & SCHOOLS	4,400	4,400	1,500	2,500	4,820
01-0321-5428	ALLOCATED INSURANCE COST	1,000	1,000	1,000	1,000	1,000
01-0321-5432	MILEAGE	500	500	500	500	419
01-0321-5433	EQUIPMENT RENTAL	2,500	2,500	2,500	2,500	2,465
	SERVICES & CHARGES	10,350	10,350	6,500	7,500	10,211
CLAIMS, CONTRIB AND AWARDS						
01-0321-5726	EMPLOYEE AWARDS	300	300	300	300	126
	CLAIMS, CONTRIB AND AWARDS	300	300	300	300	126
	Totals for dept 0321 - ENGINEERING	892,269	885,318	870,654	933,081	1,216,211

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**FRANKLIN HIGHWAY/PARKS 2021 BUDGET**  
**331, 551**

**DEPARTMENT:** Highway/Parks

**PROGRAM MANAGER:** Superintendent of Public Works

**PROGRAM DESCRIPTION:**

The Highway/Parks Department provides the staff, equipment and supplies to construct, operate and maintain the public infrastructure. The public infrastructure includes such items as the city streets, storm sewers, sidewalks, forestry, street signs, street lighting, public parks, bike trails, city owned lands and drainage ways.

In more specific terms, Highway/Parks Department employees maintain the City's 179.00 miles of City streets, 49 miles of sidewalk, 16 parks, 90+ miles of storm sewers and 3,300 catch basins and manholes, 168 vehicles, public right of way land and 5 Highway Department buildings. The Highway Department maintains the City's 10,000+ curbside trees. The Highway Department also completes numerous major special projects yearly in an effort to reduce capital expenditures and save City tax dollars.

2020 projects completed include:

1. Assist with water main and storm sewer replacement for Rawson Homes Project.
2. Assist the Police Department with numerous repairs and upgrades within the police facility including upgrading light fixtures to LED and installation of a new retaining wall.
3. Continuing top upgrade City lighting to LED.
4. Re-ditching, culvert replacement, manhole repairs, shouldering, and restoration to the roadways repaved in 2020. This includes portions of: 68<sup>th</sup> St, Shields Dr, Puetz Rd.
5. Correct drainage concerns, add stone base, manhole repairs, undercut and rebuild catch basins prior to resurfacing of Tumblecreek, from 46<sup>th</sup> to 51<sup>st</sup>; 50<sup>th</sup> St, south of Tumblecreek; Hilltop Ln, from Sherwood to 35<sup>th</sup>; Chapel Hill Dr, from Cascade to Mission to Beacon Hill; Beacon Hill Dr, from Chapel Hill to Scepter Dr; 68<sup>th</sup> St, at Wildflower Ct; 68<sup>th</sup> St, north of Wildwood Creek Ct to Lindner; Briarwood Dr, from 27<sup>th</sup> to 29<sup>th</sup>; Shields Dr, from 116<sup>th</sup> to Carroll Cir; Puetz Rd, from 27<sup>th</sup> to Yorkshire Dr/Cir.
6. Excavate and asphalt sanitary manholes and water boxes as needed.
7. Continued updates to user & vehicle databases (Fleetwise Maintenance Program & Phoenix Fuel System).
8. Installation of wind screen netting on Pickleball courts at Vernon Barg Park and removal in Fall of wind screens.
9. Removal of approximately 120 trees and planting of 250 curbside trees.
10. Work at Pleasant View Pavilion & Park area, including paving of pathways, landscaping, and concrete work.
11. Assisted with complete new landscaping at City Hall, including removal of trees and berms.
12. Ken Windl Pavilion upgrades including replacement of interior drainage system, landscaping, and new sidewalks.
13. Update to sign database in GIS, repair & replacement of signs throughout the City, including damage from vandalism & traffic accidents.
14. Installation of signs at three new subdivisions.

City of Franklin – Highway Dept  
2021 Budget

**STAFFING:**

<b>Authorized Positions (FTE)</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Mechanic	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Mechanic	2.00	2.00	2.00	2.00	2.00	1.00	1.00
Foreman	0.50	0.0	0.00	0.00	0.00	1.00	1.00
Forester	0.00	0.00	0.00	1.00	1.00	1.00	1.00
Heavy Equipment Operator	5.50	6.00	6.00	6.00	6.00	7.00	7.00
Light Equipment Operator	9.00	9.50	9.50	8.50	9.00	8.00	8.00
Light Equipment Oper.-Parks	1.00	1.50	1.50	1.50	1.00	1.00	1.00
Seasonal Help-Highway	1.00	1.00	1.00	1.00	.75	.75	.75
Seasonal Help-Parks	1.00	1.00	1.00	1.00	1.00	1.00	1.62
Secretary	1.00	1.00	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>24.00</b>	<b>25.00</b>	<b>25.00</b>	<b>25.00</b>	<b>24.75</b>	<b>24.75</b>	<b>25.37</b>

**\*\*This chart contains the approved positions NOT the actual number of employees (Actual # of employees is 24.37).**

Please note an additional employee position for Parks and Highway was included and budgeted for in the 2016 Operating Budget. This position was approved to be filled starting October 1, 2016. When the request to proceed with filling the position was submitted, it was denied by the mayor and the position was lost. We again requested this additional employee in the 2018, 2019, and 2020 budget request and it was denied.

**ACTIVITY MEASURES:**

<b>Activity - Highway</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020*</b>
Street miles crack sealed	37.8	26.0	30.5	15	20	20	10
Miles of Streets	166.51	167.25	171.00	177.00	177.00	179.75	179.75
Vehicles maintained	167	168	170	171	177	177	177
Catch basins repaired	75	79	80	75	70	125	150
Street Lighting maintained	901	901	910	910	920	920	950
Street Signs maintained	5,089	5,155	5,200	5,360	5,380	5,451	5,600
Miles of Sidewalk	45.0	45.0	48.0	49.0	49.0	50	50.
Acres of Municipal Landscaping maintained	12.75	12.75	12.75	12.75	12.75	12.75	12.75

\*Forecast

**SERVICES:**

- Maintain all buildings and grounds at Public Works facility.
- Storage of materials for Highway and other departments.
- Provide mechanical and vehicle maintenance services for Public Works, Police, Sewer, Water, Fire, Engineering, Health, City Hall and Inspection Department vehicles.
- Manage and maintain the fueling system for all City entities.
- Complete annual pavement marking of crosswalks, arrows, stop bars on city streets and pavement marking of city parking lots.
- Repair and replace existing street signs as required, install additional regulatory and informational signs when approved and install all required signs in new developments.
- Spot paving and pothole patching of City streets and parking lots.
- Curb and gutter replacement and repairs.

City of Franklin – Highway Dept  
2021 Budget

- Repair and replace deteriorated sections of City sidewalk.
- Install culverts as replacements or new driveway installations.
- Maintain and repair the City's 90+ miles of storm sewer, 3,300 catch basins and the City owned retention ponds. Storm sewer systems have rapidly increased with development. Over 850 additional storm sewer catch basins have been installed since 2003.
- Clear snow and ice from 179.75 miles of City streets, 240 cul-de-sacs, 13 City parking lots and certain segments of sidewalk during inclement winter weather conditions.
- Mow grass and weeds on rural roadsides and City owned lands.
- Manage and maintain the City of Franklin Recycling Center, accepting recyclable plastics, newspaper, cardboard, engine oil, automotive batteries, tree branches and brush from City residents.
- Operate a residential pick-up location for wood mulch produced from residential brush dropped off at the Recycling Center and Public Works Department roadside brushing and tree removals.
- Yearly crack seal approximately 10 miles of City streets and parking lots to extend pavement life.
- Maintain all City owned street lighting systems:
  - Franklin Business Park  
Rawson Ave. from 27<sup>th</sup> St. to Hawthorne Lane  
76<sup>th</sup> St. at Rawson Ave.
  - Civic Center Area (City Hall/Library)  
27<sup>th</sup> St. on the west side from Drexel Ave. to College Ave.
  - Ryan Rd between S. 27<sup>th</sup> and S. 60<sup>th</sup> St
  - Oakwood Rd from S. 27<sup>th</sup> to S. 34<sup>th</sup> St.
  - Wheaton Way  
Drexel Ave from S. 27<sup>th</sup> St to S. 31<sup>st</sup> St
  - Speedway Dr from Hwy 100 to Forest Home Ave.
  - Ballpark Drive (Ball Park Commons – north of Rawson)
- Spring sweeping of all City streets and parking lots to remove dirt, sand and other debris.
- Pick-up litter and animal carcasses from City roadway, roadsides and public lands.
- Regularly assist other City departments, using Highway Department manpower and equipment, in an effort to reduce overall operating cost of the City.
- Provide manpower for set up, traffic control and cleanup, and supply signage and barricades for numerous City sponsored functions, such as 4<sup>th</sup> of July, St Martin's Fair, National Night Out, Bike Rodeo and other special events.

**ACTIVITY MEASURES:**

<b>Activity - Forestry</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020*</b>	<b>2021*</b>
Curbside Trees	9,791	9,850	9,790	9,633	9,600	9,862	10,000
Trees Pruned	1,500	1,326	1,533	677	836	1,500	2,000
Trees Removed – curbside	350	394	341	238	350	125	100
Trees Removed – rural	200	200	60	50	70	50	50
Trees Planted	300	276	323	242	375**	300	200

\*Forecast

\*\* This amount reflects 225 City trees planted, plus 150 Ballpark Commons trees plants

\*\*\* With more developments, we will need to plant more development trees & replacement trees.

- Manage the City's urban forest, to include pruning curbside trees for safety and structure.
- Removing curbside trees, including the grinding of stumps and landscaping of yard areas.
- Remove brush and dead trees from roadsides, parks, and City owned lands to create a safe environment for motorists, pedestrians, and park users.
- Several tree removals throughout the city along rural roadways.

City of Franklin – Highway Dept  
2021 Budget

- Planting of replacement trees and trees planted for development agreements.
- Responding to citizen concerns relating to tree issues.

Despite the number of curbside trees increasing, we are still below stocking levels prior to Emerald Ash Borer. Many vacant spaces along city streets exist due to the replacement rule of only one tree per lot. (Example: some lots had 2-3 trees per lot prior to EAB). Many new developments have begun to be planted with close to 700 trees being required over the next several years. Although we have reached the end of the Ash removals, we have started to see many Maple trees decline. It is not uncommon for a 1% loss of tree population per year. This alone would require 100 trees being replaced per year. It is industry recommended that a city employs one arborist per every 2,000 trees. It is also recommended to strive for a five-year pruning rotation, meaning we need to prune 2,000 trees annually. With the increase in removals and other projects, we have continued to fall behind on our pruning goals. Having a large majority of young trees requires more frequent care to promote proper structure and increased watering needs for establishment.

The number of curbside trees planted per year is a mixture of city funds, grant funds, and development funds, and only partially covered by the Capital Outlay Fund. We received a grant for 2020 and will apply again for additional grant funds in 2021.

**ACTIVITY MEASURES:**

<b>Activity - Parks</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020*</b>
Acreage of parks	173.5	250.3	250.3	250.3	251.5	251.5	251.5
Acres of Parks mowed / maintained – “Active Parks”	56.34	74.79	74.79	74.79	76	85	85
Recreational Facilities maintained	16	17	18	18	18	19	19
Miles of bike trail maintained	11.2	11.2	11.2	11.2	12.2	12.5	12.5
Park permits (4 pavilions)	149	143	145	202	216	224	74
Baseball field permits (4 fields)	157	160	149	57	51	121	10

\*Contains forecasted amounts. 2020 rentals down due to COVID-19.

The Highway/Parks Department provides the manpower and supplies necessary to properly maintain all City Parks. This encompasses 251.5 acres of land, 12.5 miles of bike trails and 19 recreational facilities. The City Parks include playfields, 10 large play structures, 7 small play structures, 4 shade kiosks, 5 ball diamonds, 6 tennis courts, 6 pickleball courts, 5 volleyball courts, 1 soccer field, 2 basketball courts, numerous picnic tables and park benches, and 5 reservable park buildings. Park facility reservations are handled by the Clerk’s office.

In 2020, a pavilion at Pleasant View Park will be installed and maintained by Public Works. Ken Windl pavilion became a year-round rental facility in 2019.

- City parks and tot lots are maintained, lawns mowed, garbage removed, dog waste stations emptied and play structures are repaired.
- Maintain and clean park buildings and picnic areas.
- Install play equipment and play structures. Regularly inspect and maintain all equipment as required.
- Groom sports fields, maintain signage and mow grassy areas along bike and pedestrian trails.
- Manage and maintain reserved picnic areas.

City of Franklin – Highway Dept  
2021 Budget

Activity	2016 hours/percentage	2017 hours/percentage	2018 hours/percentage	2019 Hours/percentage
Street Maintenance	17,102 / 40%	13,105 / 30%	15,155 / 38%	13,153 / 33%
Forestry, Street Lighting and City Lands / Buildings/ Assistance To Other Depts	8,524 / 19%	10,333 / 24%	8,790 / 22%	9,847 / 25%
City Parks	6,157 / 14.%	9,125 / 20%	5,801 / 14%	5478 / 14%
Training	141 / 1%	289/ 1%	328 / 1%	469 / 1%
City Owned Equipment	4,696 / 11%	4,517 / 10%	3,985 / 10%	4114 / 10%
Misc	2,000 / 3%	2,112 / 5%	622 / 2%	626 / 2%
Supervision	3,489 / 8%	3,071 / 7%	3721 / 9%	4098 / 10%
Clerical	1,624 / 3%	1,097 / 2%	1253* / 3%	1699 / 4%
Recycling	384/ 1%	420 /1%	388 / 1%	464 / 1%

\*Clerical staff was on maternity leave in 2018

The above is a generalized break down of labor spent on various activities that fall under the responsibility of the Department of Public Works. Plowing and Salting, along with seasonal road construction, combine to make up a large percentage of our Street Maintenance category. There are currently 18 snow plow routes (including 16 street routes & 2 parking lot routes), and 9 salting routes (made up of 2 plow routes combined per salting route). A snow plow route average completion time is between 5-6 hours, depending on volume of snow, for one pass. Snow plow routes usually require several passes.

**Main Services Included:**

- **Street Maintenance:** Plowing/Salting, all Road Maintenance, Culvert's & Ditches, Curbs, Sidewalks, and Street Signs.
- **Forestry, Street Lighting, City Lands & Buildings, Assistance to Other City Departments:** Tree planting, pruning, & removal. Street lighting repairs & replacements. Maintenance to City owned land & buildings. Labor to assist with the upkeep of all city departments/buildings.
- **City Parks:** Grass & brush cutting, general maintenance to pavilions & play equipment, upkeep of bicycle & walking trails, collecting of trash & pet waste stations, repairs of vandalism. Repairs of picnic tables, dog waste stations, trash receptacles, etc.

A slightly smaller, yet important, percentage of labor is spent on maintaining the vehicles and equipment owned by the city and used by all departments.

**Vehicle Replacement Schedule**

With the postponement of replacing vehicles scheduled on the Equipment Revolving Fund, we will be in a constant need of additional funds for maintaining aging equipment. Please note: As vehicles are postponed, the cost of repairs will grow exponentially. This chart depicts only the vehicles in need of replacement and not all the vehicles in the DPW fleet.



City of Franklin – Highway Dept  
2021 Budget

Veh #	Model	Historical Cost	Current Replacement Cost	Life	Purchase Year	Replace Year	Replacement Cost
721	2000 Sterling L7500Bucket Truck w/Crane	\$96,768	\$164,741	20	1999	2019	\$174,774
02	2004 Skid Steer Cold Planner Attachment	\$9,750	\$14,318	15	2004	2019	\$15,190
702	1985 Oshkosh Heavy Duty Snow Plow	\$101,126	\$210,421	35	1985	2020	\$229,932
06	2003 Vermeer BC 1800 Brush Chipper	\$21,855	\$33,058	17	2003	2020	\$36,123
21	Crafco SS125 Joint/Crack Sealer	\$34,750	\$46,701	13	2007	2020	\$51,032
43	1999 John Deer Roadside Mower	\$79,737	\$144,807	22	1999	2021	\$152,784
12	Ingersol Rand Portable Air Compressor	\$10,396	\$17,698	20	2001	2021	\$18,776
710	2004 John Deere 710G Backhoe Loader	\$123,567	\$192,513	17	2004	2021	\$204,237
58	2006 Redhaul-Tilt deck equipment trailer (part of skid steer)	\$9,100	\$13,364	15	2006	2021	\$14,178
728	2004 Sterling LT8500 Tandum Axle Dump Truck w/plow & wing	\$92,948	\$144,807	17	2004	2021	\$153,626

**BUDGET SUMMARY:**

A majority of the operating accounts will see slight increases for 2021, this is due to many factors including employee turnover and general inflation rates.

Vehicle Support- This account is used for the maintenance parts needed to keep the DPW vehicles in service. With the replacement of vehicles and equipment being extended, there will be additional maintenance costs with keeping the trucks and vehicles as frontline responders. This cost will drastically increase every year that vehicles are not replaced on schedule.

City of Franklin – Highway Dept  
2021 Budget

Benchmarking of the Public Works Department services can best be compared with other communities by a per capita cost and a cost per mile of local streets. Many factors can go into the fluctuation of the Cost per Mile, including variable market pricing on fuels, salt, steel, and other economic changes.

Per Capita / Per Mile Expenditures

<b>Year</b>	<b>Actual Expenditures</b>	<b>Population</b>	<b>Cost/Capita</b>	<b>No. of Local Street Miles</b>	<b>Cost/Mile</b>
2016	\$2,436,219	35,741	\$68.00	171.00	\$14,246
2017*	\$2,411,883	36,046	\$67.00	177.00	\$13,626
2018	\$2,187,532	35,779	\$61.00	177.00	\$12,358
2019	\$2,613,993	35,996	\$72.00	179.75	\$14,542
2020 - Original	\$2,865,546	36,514	\$78.00	179.75	\$15,941
2020 - Projected	\$2,850,001	36,514	\$78.00	179.75	\$15,855
<b>2021 – Dept Request</b>	\$3,271,517	36,514	\$89.00	181.75	\$18,000
<b>2021 - Forecast</b>	\$2,833,432*	36,514*	\$77.00*	181.75*	\$15,589*

- 2017 Actual Expenditures excludes the one-time \$569,700 contribution to the Public Works Pension fund for Highway staff.
- \*Forecasted Amounts

City of Franklin, WI  
 Highway - Dept 331 & Parks - Dept 551

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0331 - HIGHWAY						
PERSONAL SERVICES						
01-0331-5111	SALARIES-FT	1,203,823	1,328,976	1,084,047	1,137,210	963,260
01-0331-5114	SEVERANCE PAYMENTS				50,000	
01-0331-5115	SALARIES-TEMP	27,213	27,213	47,623	27,213	12,198
01-0331-5117	SALARIES-OT	59,900	48,800	47,850	48,800	53,270
01-0331-5118	COMPTIME TAKEN				12,000	15,780
01-0331-5133	LONGEVITY	2,700	2,700	2,510	2,485	2,435
01-0331-5134	HOLIDAY PAY	73,668	73,517	70,611	63,186	65,452
01-0331-5135	VACATION PAY	78,683	78,522	76,684	68,322	83,696
	PERSONAL SERVICES	1,445,987	1,559,728	1,329,325	1,409,216	1,196,091
EMPLOYEE BENEFITS						
01-0331-5151	FICA	106,793	115,494	101,770	103,980	87,072
01-0331-5152	RETIREMENT	184,003	191,876	166,609	769,182	141,177
01-0331-5153	RETIREE GROUP HEALTH	14,083	15,691	12,365	24,740	19,246
01-0331-5154	GROUP HEALTH & DENTAL	221,943	286,872	225,428	260,322	208,891
01-0331-5155	LIFE INSURANCE	6,011	6,579	5,370	5,965	4,928
01-0331-5156	WORKERS COMPENSATION INS	55,487	55,321	48,374	49,581	42,177
01-0331-5199	ALLOCATED PAYROLL COST	(18,840)	(18,840)	(18,240)	(18,240)	(51,000)
	EMPLOYEE BENEFITS	569,480	652,993	541,676	1,195,530	452,491
CONTRACTUAL SERVICES						
01-0331-5236	PAVEMENT MARKING	89,000	89,000	41,000	41,000	21,827
01-0331-5245	RADIO MAINTENANCE	3,500	3,500	2,700	2,000	2,683
01-0331-5297	REFUSE COLLECTION	5,000	5,000	3,500	3,500	82
01-0331-5299	SUNDRY CONTRACTORS	28,200	32,700	26,500	27,080	26,104
	CONTRACTUAL SERVICES	125,700	130,200	73,700	73,580	50,696
SUPPLIES						
01-0331-5312	OFFICE SUPPLIES	2,000	2,000	2,000	2,000	1,585
01-0331-5313	PRINTING	600	600	200	200	444
01-0331-5326	UNIFORMS	9,100	9,100	8,000	5,500	4,500
01-0331-5328	EDUCATION SUPPLIES	1,750	1,750	1,450	1,450	1,235
01-0331-5331	FUEL/LUBRICANTS	95,000	134,446	110,000	125,000	111,086
01-0331-5332	VEHICLE SUPPORT	170,000	175,000	165,000	145,000	170,505
01-0331-5342	CONSUMABLE TOOLS	18,000	18,000	15,000	12,000	16,239
01-0331-5343	SIGN SUPPLIES	20,500	23,500	20,000	17,500	12,129
01-0331-5345	OFF-ROAD MAINT SUPPLIES	3,250	3,250	2,500	2,500	1,976
01-0331-5346	TRAFFIC SAFETY	5,000	7,000	5,000	4,000	3,560
01-0331-5347	SAFETY COMPLIANCE	16,000	19,000	18,000	14,000	11,389
01-0331-5355	CULVERT SUPPLIES	15,000	15,000	13,900	13,900	13,886
01-0331-5362	SAND DE-ICER	1,000	1,000	500	500	
01-0331-5364	SALT DE-ICER	198,150	204,150	228,000	228,630	303,371
01-0331-5381	STREET MAINT MATERIALS	120,000	125,000	117,500	119,668	106,137
01-0331-5382	EQUIPMENT ATTACHMENT REPLACEMENTS		10,000		10,000	
	SUPPLIES	675,350	748,796	707,050	701,848	758,042
SERVICES & CHARGES						
01-0331-5412	ELECTRICITY-TORNADO SIRENS	3,000	5,100	3,000	5,000	2,124
01-0331-5415	TELEPHONE	10,500	12,000	9,000	10,500	7,263
01-0331-5419	TRAFFIC SIGNAL ELECTRICITY	5,000	5,000	3,500	3,500	6,206
01-0331-5420	TRAFFIC SIGNAL MAINTENANCE	500	500	400	400	398
01-0331-5421	OFFICIAL NOTICES/ADVERTISING	650	650	500	500	40
01-0331-5424	MEMBERSHIPS/DUES	250	250	200	200	415
01-0331-5425	CONFERENCES & SCHOOLS	2,000	5,200		4,000	1,303
01-0331-5428	ALLOCATED INSURANCE COST	52,700	52,700	56,800	56,800	52,700
01-0331-5433	EQUIPMENT RENTAL	40,000	42,000	40,000	40,000	18,829
01-0331-5436	STORMWATER DISCHARGE PERMIT	12,000	12,000	11,750	11,750	11,750
01-0331-5437	LANDFILL DISPOSAL TAXES	15,000	20,000	7,500	7,500	1,653
	SERVICES & CHARGES	141,600	155,400	132,650	140,150	102,681

City of Franklin, WI  
 Highway - Dept 331 & Parks - Dept 551

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>FACILITY CHARGES</b>						
01-0331-5551	WATER	2,600	3,100	2,600	2,600	2,664
01-0331-5552	ELECTRICITY	17,300	19,300	15,500	15,500	14,599
01-0331-5553	SEWER	3,700	4,200	3,500	3,500	3,410
01-0331-5554	NATURAL GAS	15,500	15,500	14,000	14,000	12,297
01-0331-5559	BUILDING MAINTENANCE-OTHER	35,000	35,000	30,000	24,559	21,022
	<b>FACILITY CHARGES</b>	<b>74,100</b>	<b>77,100</b>	<b>65,600</b>	<b>60,159</b>	<b>53,992</b>
<b>Totals for dept 0331 - HIGHWAY</b>		<b>3,032,217</b>	<b>3,324,217</b>	<b>2,850,001</b>	<b>3,580,483</b>	<b>2,613,993</b>
<b>Dept 0551 - PARKS</b>						
<b>PERSONAL SERVICES</b>						
01-0551-5111	SALARIES-FT	61,266	61,140	59,794	60,385	86,973
01-0551-5115	SALARIES-TEMP	23,894	23,894	22,533	23,894	20,009
01-0551-5117	SALARIES-OT	1,000	1,000	1,000	1,000	69
	<b>PERSONAL SERVICES</b>	<b>86,160</b>	<b>86,034</b>	<b>83,327</b>	<b>85,279</b>	<b>107,051</b>
<b>EMPLOYEE BENEFITS</b>						
01-0551-5151	FICA	6,591	6,582	6,374	6,524	7,717
01-0551-5152	RETIREMENT	8,118	8,101	4,036	4,740	10,528
01-0551-5153	RETIREE GROUP HEALTH	698	697	628	1,286	1,497
01-0551-5154	GROUP HEALTH & DENTAL	16,935	18,427	18,414	18,633	22,028
01-0551-5155	LIFE INSURANCE	287	287	278	283	366
01-0551-5156	WORKERS COMPENSATION INS	3,579	3,282	3,178	3,253	3,922
	<b>EMPLOYEE BENEFITS</b>	<b>36,208</b>	<b>37,376</b>	<b>32,908</b>	<b>34,719</b>	<b>46,058</b>
<b>CONTRACTUAL SERVICES</b>						
01-0551-5242	EQUIPMENT MAINTENANCE					28
01-0551-5247	PARKS MAINTENANCE	55,000	55,000	50,000	50,000	31,311
	<b>CONTRACTUAL SERVICES</b>	<b>55,000</b>	<b>55,000</b>	<b>50,000</b>	<b>50,000</b>	<b>31,339</b>
<b>SUPPLIES</b>						
01-0551-5326	UNIFORMS	350	350	350	350	250
	<b>SUPPLIES</b>	<b>350</b>	<b>350</b>	<b>350</b>	<b>350</b>	<b>250</b>
<b>SERVICES &amp; CHARGES</b>						
01-0551-5415	TELEPHONE	1,700	1,700	1,400	1,500	1,296
01-0551-5428	ALLOCATED INSURANCE COST					4,900
01-0551-5432	MILEAGE	3,200	3,200	1,000	1,500	1,565
	<b>SERVICES &amp; CHARGES</b>	<b>4,900</b>	<b>4,900</b>	<b>2,400</b>	<b>3,000</b>	<b>7,761</b>
<b>FACILITY CHARGES</b>						
01-0551-5551	WATER	2,650	2,650	1,400	2,500	1,398
01-0551-5552	ELECTRICITY	6,200	6,200	4,000	6,000	4,042
01-0551-5553	SEWER	975	975	600	900	581
01-0551-5554	NATURAL GAS	3,900	3,900	2,500	3,700	1,468
	<b>FACILITY CHARGES</b>	<b>13,725</b>	<b>13,725</b>	<b>8,500</b>	<b>13,100</b>	<b>7,489</b>
<b>Totals for dept 0551 - PARKS</b>		<b>196,343</b>	<b>197,385</b>	<b>177,485</b>	<b>186,448</b>	<b>199,948</b>

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# STREET LIGHTING

## (351)

**DEPARTMENT:** Street Lighting

**PROGRAM MANAGER:** City Engineer

**PROGRAM DESCRIPTION:**

The Street Lighting division provides street lighting at nearly all intersections within the City and also provides a high level of street lighting in the following areas:

<b>Street:</b>	<b>From:</b>	<b>To:</b>
S. 27 <sup>th</sup> Street	W. College Avenue	W. Villa Drive
S. 60 <sup>th</sup> Street	W. Ryan Road	W. Franklin Drive
S. 76 <sup>th</sup> Street	W. Loomis Road	W. Terrace Drive
<b>W. College Avenue</b>	S. 27 <sup>th</sup> Street	3000 block
W. Drexel Avenue	S. 27 <sup>th</sup> Street	S. 31 <sup>st</sup> Street
Franklin Business Park	All	All
<b>S. Legend Drive</b>	W. Loomis Road	8100 Legend Drive
W. Loomis Road	City Hall area	
<b>Northwestern Mutual Way</b>	S. 27 <sup>th</sup> Street	Parking structure
W. Oakwood Road	S. 27 <sup>th</sup> Street	S. 34 <sup>th</sup> Street
W. Rawson Avenue	W. Hawthorne Lane	S. 27 <sup>th</sup> Street
<b>S. Riverwood Drive</b>	S. 27 <sup>th</sup> Street	Goodwill Store
<b>W. Ryan Road</b>	S. 27 <sup>th</sup> Street	S. 68 <sup>th</sup> Street
<b>Schlueter Parkway</b>	W. Drexel Avenue	S. Legend Drive
<b>W. Speedway Drive</b>	S. Lovers Lane	W. Forest Home Avenue
<b>W. Sycamore Street</b>	S. 27 <sup>th</sup> Street	west end
W. Wheaton Way	S. 27 <sup>th</sup> Street	west

**SERVICES:**

- Maintains City owned street lights along major streets (see listing above).
- Manages contract with WE Energies for leased street lights at intersections.
- Plans and orders additional street lights for new development.

**STAFFING:**

None (Maintenance staff is provided by Highway Department and management by the Engineering Department). Staff has started using unspent lighting budgets to purchase LED lights and replace existing HPS bulbs. The realized savings have been as much as 80% with payback periods from 2-5 years. With other unspent lighting maintenance funds and realized savings from electric utility bills, staff will continue to replace existing bulbs with LED lights. The priority is to replace intersection lights that stay on all night, then other City owned lights, then WE Energy leased lights. Staff has also started a program to GPS lights so that an accurate inventory may be collected. Some of this activity has resulted in requests to remove lights that are not needed and save the City additional funds.

Street Lighting  
2021 Budget

**ACTIVITY MEASURES:**

Activity	2015	2016	2017	2018	2019	2020	2020*
Rental (WE Energies)	889	890	907	907	921	826 <sup>1</sup>	840
City owned street lights	675	675	725	1850	1875	1890	1890

\*Forecast

<sup>1</sup> Number of WE Energies lights were audited and compared to billing

Note that this does not include lighting owned and maintained by the City for various departments including the police (120), Library (25), City Hall (40) and DPW (50)

City of Franklin, WI  
Street Lighting - Dept 351

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0351 - STREET LIGHTING						
CONTRACTUAL SERVICES						
01-0351-5246	MAINTENANCE SERVICE	40,000	40,000	35,000	30,280	34,707
	CONTRACTUAL SERVICES	40,000	40,000	35,000	30,280	34,707
SERVICES & CHARGES						
01-0351-5428	ALLOCATED INSURANCE COST					3,500
	SERVICES & CHARGES					3,500
FACILITY CHARGES						
01-0351-5537	STREET LIGHT RENTAL	225,000	225,000	217,000	250,000	195,946
01-0351-5539	BUSINESS PARK UTILITIES	26,000	26,000	26,000	40,840	9,031
01-0351-5540	TUCKAWAY SHORES ST LIGHTING	1,200	1,200	4,800		
01-0351-5552	ELECTRICITY	65,000	65,000	60,000	65,000	60,788
	FACILITY CHARGES	317,200	317,200	307,800	355,840	265,765
Totals for dept 0351 - STREET LIGHTING		357,200	357,200	342,800	386,120	303,972

**WEED CONTROL  
361**

**DEPARTMENT:** Weed Control

**PROGRAM MANAGERS:** Director of Clerk Services & Weed Commissioner

**PROGRAM DESCRIPTION:**

City ordinance and state statutes prohibit the growing of noxious weeds beyond certain heights. The weed commissioner is responsible for inspecting and responding to weed ordinance complaints. If weeds are not cut, the weed cutter is used to remove the vegetation and the property owner is charged for the cost of the weed cutting.

**STAFFING:**

Actual cutting is contracted service.

**ACTIVITY MEASURES:**

Activity	2016	2017	2018	2019	2020*	2021*
Weed notifications	<b>100</b>	<b>83</b>	<b>86</b>	<b>130</b>	<b>125</b>	<b>125</b>
Weed cutting invoices	<b>50</b>	<b>34</b>	<b>33</b>	<b>30</b>	<b>30</b>	<b>30</b>

\*Forecast

**City of Franklin, WI  
Weed Control - Dept 361**

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0361 - WEED CONTROL						
CONTRACTUAL SERVICES						
01-0361-5237	WEED CUTTING	7,000	7,000	7,000	7,000	5,850
	CONTRACTUAL SERVICES	7,000	7,000	7,000	7,000	5,850
SERVICES & CHARGES						
01-0361-5421	OFFICIAL NOTICES/ADVERTISING	50	50	50	50	48
	SERVICES & CHARGES	50	50	50	50	48
Totals for dept 0361 - WEED CONTROL		7,050	7,050	7,050	7,050	5,898



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## PUBLIC HEALTH 411

**DEPARTMENT:** Health

**PROGRAM MANAGER:** Director of Health and Human Services

**PROGRAM DESCRIPTION:**

Public health services are population-based which focus on improving the health status of the entire community. The mission of the Franklin Health Department is to protect and promote health and prevent disease and injury. We work to achieve our mission by proving the core public health functions of assessment, policy development, and assurance.

Assessing Community Health Status

Through regular collection and analysis of data related to health conditions and risks we are able to identify trends in illness, injury and death and work to prevent these events from continuing to occur in the future. This analysis helps us to identify, establish, and/or increase available health resources for the unmet needs of the community. Assessment results are then shared with the community, policy makers, and local health care providers to develop health policies and work to solve community health issues.

Developing Health Policy

We consider political, organizational, and community values as we look to increase health, safety, and quality of life in Franklin. Public policy development includes information sharing, citizen participation, compromise and consensus building. Our work on the Franklin Community Health Assessment and Community Health Improvement Plan with our community partners aims to create a healthier environment for those that live, work, and play in Franklin. This information is used to engage City leaders and key stakeholders in potential policy changes that will improve health and safety in Franklin.

Assurance of Health Services

Assurance focuses on maintaining the capacity of public health agencies to manage day-to-day operations and provide the core public health functions. We do this by monitoring the quality and quantity of health services provided in both the public and private sectors of Franklin. While it is the responsibility of the local government health agency to assure the necessary health resources are available, the provision of these services can come from a variety of sources.

**SERVICES:**

- Communicable disease follow-up, control, and mitigation
- Immunization services and clinics for qualified citizens, schools, and businesses
- Environmental Health services (radon kits, well water kits, sharps disposal)
- Restaurant, Hotel, Motel, and Public Pool inspection and licensing
- Health screenings (blood pressure, tuberculosis skin tests, public school hearing, vision, and body mass index screenings, childhood developmental screening)
- Tobacco retailer compliance checks
- Maternal Child Health Services (certified lactation consultation, infant massage, car seat checks and installation)
- Health education programming for adults
- Emergency preparedness
- Management of health priorities through coalition facilitation

**STAFFING:**

<b>Authorized Positions (FTE)</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Director of Health Services	1 0	1 0	1 0	1 0	1 0
Public Health Nurse	3 95	3 95	3.95	2 95	2 95
Administrative Assistant	1 0	1 0	1 0	1 0	1 0
Registered Sanitarian	0 6	0 9	0 9	1 1	1 1
Public Health Specialist	-	-	-	1 0	1 0
Clinic Nurse	0 2	0.1	0 1	-	-
Grant Coalition Coordinator	0 75	1 0	1 0	1 0	1 0
<b>TOTAL</b>	<b>7.5</b>	<b>7.95</b>	<b>7.95</b>	<b>8.05</b>	<b>8.05</b>

\*Projection with 2020 Staffing Request

**ACTIVITY MEASURES:**

<b>Activity</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Communicable Disease Investigations	498	527	446	1300*	900*
Immunizations	1378	1414	1133	1300*	2500*
Radon Kits	88	87	199	75*	120*
Sharps Disposal (in pounds)	1207	1082	1147	1200*	1000*
Licensed Inspections	298	246	275	300*	300*
Blood Pressure Screen	57	62	48	35*	60*
School Screening					TBD
> Hearing	998	900	927	941	
> Vision	1317	1224	1325	1288	
> BMI	1271	1206	1298	1258	
Community Education Programs	65	64	60	15	40*

\*Forecast

**KEY CHANGES TO BUDGET FOR 2021**

- For continuity changes were made from the 2020 Budget Request of adding another 0.5 FTE Registered Sanitarian to increasing the hours of our current RS to a 1.0 position from a 0.8 FTE position. This allowed us to have additional hours to dedicate to the increase in inspection services requirements placed on the Health Department as well as keep continuity with our operators to continue to work with the same staff. We anticipate losing one 0.5 FTE public health nurse late in 2020 due to retirement. We plan to combine that 0.5 FTE position with our vacant 0.5 position to hire a full-time public health nurse for 2021. This will be particularly important in our continued response to COVID-19 as grant dollars that have paid for additional surge staff will end on 12/31/2020. However, this should not impact our current FTE allotment or have a negative impact on the budget.

**BUDGET SUMMARY**

The Franklin Health Department (FHD) is a Level II Health Department, as outlined by Wisconsin Administrative Code 140, serving all those that live, work, and play in the community on a day to day basis. Programming in normal years includes, immunization services, health screening, addressing environmental health hazards, providing health education and referrals, as well as licensing and inspecting all food, hotel/motels, and public pools within Franklin.

However, since March 14, 2020 the majority of time of all Health Department personnel has been devoted to COVID-19 communicable disease follow-up and mitigation. From contact

Health Dept  
2021 Budget

tracing, to reviewing emergency operations plans, to approving business safety plans all 10 staff members played an integral part in keep Franklin residents and businesses as healthy as possible during the pandemic.

Throughout all of these challenges in 2020 we have strived to maintain the level of service those in the community expect out of its local government While some Franklin residents may not have direct contact with FHD, many of the improvements that prolong life and protect health and safety are related to public health measures we work on every day. As we look forward to 2021 we hope to be able to again provide all of the services expected from the Health Department at full capacity to continue to improve the health of the City.

City of Franklin, WI  
Public Health - Dept 411

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0411 - PUBLIC HEALTH						
PERSONAL SERVICES						
01-0411-5111	SALARIES-FT	361,995	361,257	297,367	301,222	250,232
01-0411-5113	SALARIES-PT	74,766	80,442	105,872	156,145	125,245
01-0411-5117	SALARIES-OT	6,000	6,000	6,000	6,000	6,246
01-0411-5118	COMPTIME TAKEN				1,000	1,569
01-0411-5133	LONGEVITY	278	278	332	618	421
01-0411-5134	HOLIDAY PAY	23,820	23,771	21,137	19,111	19,635
01-0411-5135	VACATION PAY	23,023	22,975	20,400	18,729	22,738
	PERSONAL SERVICES	489,882	494,723	451,108	502,825	426,086
EMPLOYEE BENEFITS						
01-0411-5151	FICA	32,035	32,417	34,510	38,466	31,645
01-0411-5152	RETIREMENT	25,643	25,592	26,913	30,426	24,018
01-0411-5153	RETIREE GROUP HEALTH	1,372	1,370	1,169	1,114	1,336
01-0411-5154	GROUP HEALTH & DENTAL	34,873	37,882	87,090	39,184	33,050
01-0411-5155	LIFE INSURANCE	1,732	1,732	1,689	1,945	1,517
01-0411-5156	WORKERS COMPENSATION INS	12,252	11,449	10,431	14,625	11,330
	EMPLOYEE BENEFITS	107,907	110,442	161,802	125,760	102,896
CONTRACTUAL SERVICES						
01-0411-5219	OTHER PROFESSIONAL SERVICES					1,249
01-0411-5242	EQUIPMENT MAINTENANCE	1,000	1,000	2,000	2,000	1,028
01-0411-5257	SOFTWARE MAINTENANCE	7,500	7,500	6,500	6,500	7,336
01-0411-5299	SUNDRY CONTRACTORS	1,000	1,000	1,000	1,500	
	CONTRACTUAL SERVICES	9,500	9,500	9,500	10,000	9,613
SUPPLIES						
01-0411-5312	OFFICE SUPPLIES	2,000	2,000	2,500	2,500	2,173
01-0411-5313	PRINTING	2,000	2,000	2,000	2,000	2,618
01-0411-5321	TOBACCO PREVENTION	2,750	2,750	2,000	2,750	2,709
01-0411-5322	MEDICAL SUPPLIES	45,000	45,000	42,000	42,000	49,579
01-0411-5324	RADON TEST KITS	1,000	1,000	900	900	1,275
01-0411-5328	EDUCATION SUPPLIES	500	500	500	500	1,793
01-0411-5329	OPERATING SUPPLIES					3
01-0411-5331	FUEL/LUBRICANTS	500	500	400	500	327
01-0411-5332	VEHICLE SUPPORT	900	900	900	900	1,882
	SUPPLIES	54,650	54,650	51,200	52,050	62,359
SERVICES & CHARGES						
01-0411-5424	MEMBERSHIPS/DUES	1,000	1,000	1,700	900	585
01-0411-5425	CONFERENCES & SCHOOLS	1,500	1,500	1,000	1,500	1,570
01-0411-5428	ALLOCATED INSURANCE COST	400	400	400	400	400
01-0411-5432	MILEAGE	400	400	300	400	529
	SERVICES & CHARGES	3,300	3,300	3,400	3,200	3,084
Totals for dept 0411 - PUBLIC HEALTH		665,239	672,615	677,010	693,835	604,038

**ANIMAL CONTROL  
431**

**DEPARTMENT:** Animal Control

**PROGRAM MANAGER:** Director of Administration

**PROGRAM DESCRIPTION:**

This program accounts for the costs associated with contracted services for animal control purposes. The City is part of a cooperative effort with other Milwaukee County communities to jointly operate an animal control services facility, governed by the Milwaukee Area Domestic Animal Control Commission (MADACC). Construction of the facility was completed in August 1999, and MADACC assumed operation of animal control services. Each community shares in the cost of operating the facility.

**ACTIVITY MEASURES:**

Activity	2016	2017	2018	2019	2020*	2021*
Admissions:						
Dogs	37	25	51	29	45	50
Cats	68	102	86	90	100	100
Other	1	2	4	2	3	4
Total	106	129	141	121	148	154
Service Cost Per Admission	\$ 183	\$ 172	\$ 173	\$ 227	\$208	\$214

\* Forecast

**BUDGET SUMMARY:**

This budget is the City's portion of operational costs related to MADACC based on anticipated usage, and the capital costs to pay for the construction and remodeling of this shelter facility is based on each community's equalized value. The rate of growth in Franklin's equalized value, which has generally exceeded that of other area communities, has contributed to the increased cost of this activity in recent years.

In October of 2013, the MADACC Board approved a budget whereby the "Debt Service Fund" was replaced by the "Future Capital Building Fund" as the Debt Service was paid in full in 2013. This "Future Capital Building Fund" began putting funds aside for future building improvements, renovations, or expansion as the building was projected to have a 20-year life span, and some areas were reaching the end of useful life early, such as the cat housing and dog kennels. As such, remodeling of the facility was completed in 2016. Capital charges, therefore, should continue to be funded.

City of Franklin, WI Animal Control - Dept 431		2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
GL NUMBER	DESCRIPTION					
	Dept 0431 - ANIMAL CONTROL					
	CONTRACTUAL SERVICES					
01-0431-5291	MADACC Shared Debt Payment	15,000	15,000	15,600	15,600	15,256
01-0431-5295	ANIMAL SHELTER	33,000	33,000	30,800	28,200	27,467
	CONTRACTUAL SERVICES	48,000	48,000	46,400	43,800	42,723
	Totals for dept 0431 - ANIMAL CONTROL	48,000	48,000	46,400	43,800	42,723

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**RECREATION  
521**

**DEPARTMENT:** Recreation

**PROGRAM MANAGER:** Director of Administration

**PROGRAM DESCRIPTION:**

This budget provides for City support of senior citizen activities by supporting the Senior Travel Program and program activities sponsored by Franklin Senior Citizens, Inc. Additionally, this budget includes the City's support of the Civic Celebration Commission for use toward the 4th of July Civic Celebration

**BUDGET SUMMARY:**

- 1) The 2021 Budget provides a \$22,000 appropriation to support activities for seniors: \$10,000 for the Franklin Senior Citizens, Inc. and \$12,000 for the Senior Travel Program.
- 2) The 2021 Budget continues to provide \$13,000 in support for the 4th of July Civic Celebration. These funds are used for police and highway costs related to the event. This represents approximately 50% of the actual cost of staff effort toward this event. The other revenue and expenses of this activity are recorded in a separate special revenue fund.

City of Franklin, WI Recreation - Dept 521		2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
GL NUMBER	DESCRIPTION					
Dept 0521 - RECREATION						
TRANSFERS OUT						
01-0521-5590	TSFR TO CIVIC CELEBRATN FD29	13,000	13,000		13,000	13,000
	TRANSFERS OUT	13,000	13,000		13,000	13,000
CLAIMS, CONTRIB	AND AWARDS					
01-0521-5721	SENIOR CITIZEN TRAVEL	12,000	12,000	7,000	14,000	15,000
01-0521-5723	SENIOR CITIZEN ACTIVITIES	10,000	10,000	6,000	10,000	8,411
	CLAIMS, CONTRIB AND AWARDS	22,000	22,000	13,000	24,000	23,411
Totals for dept 0521 - RECREATION		35,000	35,000	13,000	37,000	36,411



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**ST. MARTIN'S FAIR  
529**

**DEPARTMENT:** St. Martin's Fair

**PROGRAM MANAGER:** Director of Clerk Services

**PROGRAM DESCRIPTION:**

Starting in 2010 St. Martin's Fair activities are recorded in a separate special revenue fund and any tax levy support will be shown in this budget. The Clerk's office issues sales permits and is responsible for coordinating oversight of the fairs by various City departments. In 2019 the Common Council amended the Municipal Code to eliminate the fairs held on the first Monday of each month; therefore, only the Labor Day event (first Monday in September and preceding Sunday) will be held, effective July 1, 2019. The Fair Commission oversees the fairs, monitors and inspects vendors. Due to the COVID-19 pandemic, the Labor Day Fair was not held in 2020.

**ACTIVITY MEASURES:**

Activity	2016	2017	2018	2019	2020*	2021*
Number of fairs	6	7	6	4	0	1
Food/peddler permits	50	54	43	37	0	40
Peddler permits	127	136	105	114	**37	120
Homegrown permits	30	26	23	21	0	25

\*Forecast

\*\*Door-to-door Peddler Permits issued, not Fair-related.

**BUDGET SUMMARY:**

The budget represents the amount of tax levy support provided for the Fair.

City of Franklin, WI St. Martin's Fair - Dept 529		2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
GL NUMBER	DESCRIPTION					
Dept 0529 - ST MARTINS FAIR-USE FUND 24						
TRANSFERS OUT						
01-0529-5589	TRANSFER TO OTHER FUNDS	11,000	11,000		11,000	31,000
	TRANSFERS OUT	11,000	11,000		11,000	31,000
	Totals for dept 0529 - ST MARTINS FAIR	11,000	11,000		11,000	31,000
APPROPRIATIONS - FUND 01		11,000	11,000		11,000	31,000

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## **PLANNING**

**621**

**DEPARTMENT:** Planning/City Development

**PROGRAM MANAGER:** Mayor and Planning Manager

### **PROGRAM DESCRIPTION:**

The Planning Department oversees all planning, zoning, and land division activities for the City of Franklin, including: plan review; land division and zoning code enforcement; and plan development. The Department advises and provides development-related support to the Mayor, the Common Council, the Plan Commission, the Quarry Monitoring Committee, the Board of Zoning and Building Appeals, the Environmental Commission, and the Parks Commission. The Department is responsible for the day-to-day administration of the Unified Development Ordinance and implementation of the Comprehensive Master Plan. Staff provides expertise and recommendations as development proposals advance through the approval process, and coordinates with other agencies and City departments whose service delivery to the public may be affected by such development. Funding for the monitoring of the Payne & Dolan quarry is also provided through this budget.

### **SERVICES:**

- Represent the City as a contact agency and serve as a resource for citizens, property owners, businesses, and developers.
- Provide development related support by: coordinating the activities of the Development Review Team; reviewing concept plans, site plans, subdivision and condominium plats, certified survey maps, rezonings, special uses, special exceptions, planned development districts, variance requests, and zoning compliance permits; and preparing staff reports on such projects for various boards and commissions.
- Provide staff support services to the Mayor and Common Council, as well as primary staff support for the Plan Commission, Quarry Monitoring Committee, Board of Zoning and Building Appeals, Environmental Commission, and Parks Commission.
- Provide assistance to the Community Development Authority toward the review of projects located within the Franklin Business Park and to the Economic Development Commission toward the review of projects located within the Franklin Industrial Park.
- Administer the Unified Development Ordinance, including preparation of amendments and revisions to the ordinance and enforcement of zoning and land division regulations.
- Provide oversight of all quarry monitoring related activities including: review of blasting records; investigation of citizen complaints; supervision of and coordination with the City's quarry monitoring consultant; provision of reports to the Common Council and Plan Commission; and serve as secretary and staff support to the Quarry Monitoring Committee.
- Develop and administer the Comprehensive Master Plan, Comprehensive Outdoor Recreation Plan, master sign program, and any other long-range plans as adopted by the Common Council.
- Serve as the clearinghouse for zoning, planning, and development questions that are posed by elected officials, City boards and commissions, business representatives, property owners, and members of the public.
- Coordinate activities with other agencies and units of government to achieve high-quality development within the City of Franklin.

**STAFFING:**

<b>Planning - Authorized Positions (FTE)</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>City Development Director</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Planning Manager</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Planners</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b>Secretary</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Planning Intern</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>	<b>.17</b>
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.17</b>

**ACTIVITY MEASURES:**

<b>Activity</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020*</b>	<b>2021*</b>
<b>Site Plans/Concept Plans</b>	<b>16</b>	<b>20</b>	<b>28</b>	<b>36</b>	<b>33</b>	<b>33</b>
<b>Plat Reviews</b>	<b>2</b>	<b>5</b>	<b>6</b>	<b>12</b>	<b>5</b>	<b>6</b>
<b>Certified Survey Maps</b>	<b>4</b>	<b>9</b>	<b>5</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>Special Uses</b>	<b>8</b>	<b>23</b>	<b>12</b>	<b>25</b>	<b>16</b>	<b>20</b>
<b>Re-zonings</b>	<b>8</b>	<b>11</b>	<b>7</b>	<b>19</b>	<b>8</b>	<b>10</b>
<b>UDO Text Amendments</b>	<b>7</b>	<b>3</b>	<b>3</b>	<b>4</b>	<b>3</b>	<b>5</b>
<b>Zoning Permits/Certificates</b>	<b>55</b>	<b>75</b>	<b>57</b>	<b>91</b>	<b>80</b>	<b>80</b>
<b>Zoning Complaints</b>	<b>42</b>	<b>38</b>	<b>28</b>	<b>73</b>	<b>90</b>	<b>90</b>
<b>Board &amp; Commission Meetings +</b>	<b>87</b>	<b>91</b>	<b>90</b>	<b>84</b>	<b>84</b>	<b>96</b>
<b>Variances</b>	<b>14</b>	<b>13</b>	<b>12</b>	<b>5</b>	<b>10</b>	<b>10</b>

\* Forecast

+ "Board & Commission Meetings" denotes the number of official City of Franklin public meetings staffed by the Planning Department, including meetings of the Plan Commission, Quarry Monitoring Committee, Environmental Commission, Board of Zoning and Building Appeals, and Parks Commission, as well as meetings of the Common Council and Committee of the Whole that require Department staff

**BUDGET SUMMARY:**

1. Similar to last years' budget, the Planning Department's 2021 budget envisions higher than the historic average numbers in some activity measures. And similar to last year, the Planning Department anticipates continued use of a part-time intern in cooperation with the Engineering Department, as well as seeking to hire another part-time intern.
2. This may pose some challenges to the Planning Department, as this growth is envisioned to continue into 2021. The pandemic altered some of the development planning in the City but this work will eventually come in. The department also had to rely on contractual planning services for most of the first half of 2020 until the new Planning Manager came online. The new Manager is working to build up level of service particularly with regard to zoning enforcement, proactive planning and zoning activities. The retention of funding for contractual planning services is requested for 2021 to help with this transition.
3. While a new capital budget expenditure is anticipated (the long-awaited Unified Development Ordinance overhaul, and initiation of the Comprehensive Master Plan update) and operating budget expenditures (as set forth below) are anticipated to be similar to that in 2020, program revenues in 2021 are also envisioned to be similar to those of 2020, which were significantly higher than previous years'.

4. Site plans, plats/CSMs, and special uses, in particular, are envisioned to continue at 2020 rates, primarily associated with anticipated development of Areas D and G, continued residential subdivision development scattered throughout the City, and some activity at Ballpark Commons. All other activity measures are envisioned to be slightly more than historic levels of activity.
5. It is anticipated that the provision of assistance towards quarry monitoring, quarry complaints, and the Quarry Monitoring Committee, which are not reflected in the Activity Measures noted above, will continue.
6. It is anticipated that the provision of assistance towards park and park-related projects, which are not reflected in the Activity Measures for 2020, will continue.
7. It is anticipated that the Planning Department will continue to provide assistance to the Common Council, the Community Development Authority, the Economic Development Commission, and/or the Director of Economic Development, for economic development related projects such as the creation of TIF Districts and/or related planned developments. As example, during 2020, Planning Department staff has provided assistance to property owners, developers, various City Departments, and the City's consultant in regard to continuing planning, engineering, and design activities associated with Areas D and G.
8. As noted above, due to the continuing high workload within the Planning Department, consideration of alternative temporary arrangements in this or future budgets, such as use of consultants or significant reductions of certain services, may be necessary to maintain an acceptable level of core services. This may be of particular concern in those situations when large high priority projects or a rapid influx of new projects temporarily overwhelms Department capabilities. This occurred to a significant degree in the first half of 2020.
9. Similar to the 2020 budget are Operating Budget requests of \$2,000 for annual maintenance of, MapLink, a GIS product that would replace the City's current online zoning map, and would link that new map with the City's online UDO. MapLink is a joint product between General Code (the firm that maintains the City's online UDO and Municipal Code) and ZoningHub. Such a product would be more user friendly, and would allow greater interaction between the map and the zoning ordinance.
10. Also similar to 2020 is \$2,500 for annual maintenance of the City's online UDO, which was placed online for the first time in 2018.

City of Franklin, WI  
Planning - Dept 621

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0621 - PLANNING						
PERSONAL SERVICES						
01-0621-5111	SALARIES-FT	248,990	315,782	184,322	235,293	209,689
01-0621-5113	SALARIES-PT			2,500		5,510
01-0621-5117	SALARIES-OT	2,500	2,500	25,000	2,500	8,932
01-0621-5118	COMPTIME TAKEN				500	32
01-0621-5133	LONGEVITY	55	55	10	120	150
01-0621-5134	HOLIDAY PAY	14,211	13,542	15,385	13,525	11,130
01-0621-5135	VACATION PAY	10,994	10,515	19,575	13,164	9,153
	PERSONAL SERVICES	276,750	342,394	246,792	265,102	244,596
EMPLOYEE BENEFITS						
01-0621-5151	FICA	21,171	26,193	18,880	20,280	17,700
01-0621-5152	RETIREMENT	18,212	21,824	15,794	17,893	15,521
01-0621-5153	RETIREE GROUP HEALTH	836	789	675	1,068	1,008
01-0621-5154	GROUP HEALTH & DENTAL	49,195	68,375	49,594	52,686	50,932
01-0621-5155	LIFE INSURANCE	1,226	1,438	839	1,176	992
01-0621-5156	WORKERS COMPENSATION INS	551	614	405	475	428
01-0621-5160	RECRUITING COSTS					446
01-0621-5162	EMPLOYER HSA CONTRIBUTION					500
	EMPLOYEE BENEFITS	91,191	119,233	86,187	93,578	87,527
CONTRACTUAL SERVICES						
01-0621-5218	QUARRY MONITORING SERVICE	45,000	52,900	52,900	52,900	48,155
01-0621-5219	OTHER PROFESSIONAL SERVICES		44,000	44,000	43,999	37,429
01-0621-5223	FILING FEES	200	200	200	200	
01-0621-5242	EQUIPMENT MAINTENANCE	3,500	3,500	2,500	3,500	1,263
	CONTRACTUAL SERVICES	48,700	100,600	99,600	100,599	86,847
SUPPLIES						
01-0621-5312	OFFICE SUPPLIES	4,000	4,000	3,500	2,000	867
01-0621-5313	PRINTING			500	500	96
01-0621-5331	FUEL/LUBRICANTS					31
01-0621-5332	VEHICLE SUPPORT	1,000	1,000			4
	SUPPLIES	5,000	5,000	4,000	2,500	998
SERVICES & CHARGES						
01-0621-5421	OFFICIAL NOTICES/ADVERTISING	4,250	4,250	4,250	4,250	5,592
01-0621-5422	SUBSCRIPTIONS	3,200	5,200	5,495	5,495	
01-0621-5424	MEMBERSHIPS/DUES	1,500	1,500	1,500	1,500	1,474
01-0621-5425	CONFERENCES & SCHOOLS	3,500	3,500		4,000	2,601
01-0621-5432	MILEAGE	1,000	1,000	500	1,000	
01-0621-5433	EQUIPMENT RENTAL	8,500	14,500	2,000	14,500	1,556
	SERVICES & CHARGES	21,950	29,950	13,745	30,745	11,223
	Totals for dept 0621 - PLANNING	443,591	597,177	450,324	492,524	431,191

## **ECONOMIC DEVELOPMENT 641**

**DEPARTMENT:** Economic Development

**PROGRAM MANAGER:** Director of Economic Development

### **PROGRAM DESCRIPTION:**

The Department of Economic Development oversees the economic development activities for the City of Franklin, including: business retention, attraction, and expansion; job creation; and marketing and outreach. The Department provides leadership and coordination in tax incremental district (TID) marketing and development activities; economic development support to the Mayor, Common Council, Plan Commission and Community Development Authority and serves as the primary staff for the Economic Development and Tourism Commissions. Staff serves as a liaison to the business and development community and provides expertise and recommendations to elected leaders and City departments on issues that may impact the City's economic development goals.

### **SERVICES:**

- Represent the City as a point of contact for citizens, property owners, businesses, and developers on issues related to economic development including development and business expansion, recruitment, and retention.
- Provide economic development expertise, research, and best practices to various boards and commissions to help inform decision making processes.
- Provide economic development staff support and research to the Mayor and Common Council. Serve as primary staff support for the Economic Development and Tourism Commissions and provide staff support for the Community Development Authority and Plan Commission.
- Provide economic development assistance and guidance to existing and prospective businesses. Track developable lands and tenant vacancies, and real estate trends and activities, respond to requests for information.
- Assist businesses, developers and property owners in accessing City services and state economic development resources.
- Serve as a liaison to the Franklin Business Park Consortium; South Suburban Chamber of Commerce; Gateway to Milwaukee; neighboring, regional, state, and federal economic development agencies; business support companies and organizations such as financial institutions and construction firms; and other local business and community groups.
- Provide economic development expertise to the Planning Department to consider during plan reviews and in consideration of proposed changes to the Unified Development Ordinance and Comprehensive Plan.
- Guide the City's brand management and marketing outreach efforts.
- Participate in Development Review Team meetings.
- Coordinate activities with other agencies and units of government to achieve the economic development goals of the City of Franklin.



**STAFFING:**

<b>Authorized Positions (FTE)</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Economic Development Support</b>	<b>.58</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**ACTIVITY MEASURES:**

<b>Activity</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
Total Equalized Value <sup>1</sup>	\$3.6B	\$3.7B	\$3.7B	\$3.9B	\$4.0B	\$4.6B
Non-Res. Construction Permits <sup>2</sup>	44	31	35	63	58	35
Net New Construction <sup>3</sup>	\$39.2M	432.3	\$26.2M	\$50.2M	\$66M	\$97.3M
Board & Commission Meetings <sup>4</sup>	8	57		36	60	56
Franklin EDC Facebook Likes	386	429		540	592	707

1 Denotes prior year's equalized value 2019 value will be reflected in the 2021 budget book

2 2020 reflects data through August Final total to be reflected in 2021 budget and updated in these Measures next year

3 Denotes all construction – including residential – from prior year

4 Denotes public meetings attended by Economic Development staff

**BUDGET SUMMARY:**

1. Under continued direction of the Economic Development Director, economic development activities are expected to remain consistent from 2019 with the budget established as similar for 2020.
2. Funds are included to host a business appreciation event. In 2021, staff intends to stimulate additional development within all active and eligible TIDs.
3. Note that additional economic development activities are charged to TIDs as appropriate.

City of Franklin, WI  
Economic Development - Dept 641

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0641 - ECONOMIC DEVELOPMENT						
PERSONAL SERVICES						
01-0641-5111	SALARIES-FT	87,337	87,158	84,617	85,801	83,116
01-0641-5134	HOLIDAY PAY	4,874	4,864	4,722	4,769	4,657
01-0641-5135	VACATION PAY	5,624	5,612	5,448	5,502	5,736
	PERSONAL SERVICES	97,835	97,634	94,787	96,072	93,509
EMPLOYEE BENEFITS						
01-0641-5151	FICA	7,486	7,471	7,251	7,353	6,472
01-0641-5152	RETIREMENT	6,604	6,590	6,398	6,485	6,130
01-0641-5153	RETIREE GROUP HEALTH	371	371	387	487	404
01-0641-5154	GROUP HEALTH & DENTAL	17,739	19,231	19,206	19,147	19,404
01-0641-5155	LIFE INSURANCE	562	562	440	553	428
01-0641-5156	WORKERS COMPENSATION INS	196	176	170	173	156
01-0641-5199	ALLOCATED PAYROLL COST	(35,000)	(23,520)	(3,500)	(3,500)	(2,880)
	EMPLOYEE BENEFITS	(2,042)	10,881	30,352	30,698	30,114
CONTRACTUAL SERVICES						
01-0641-5212	LEGAL SERVICES	5,000	10,000	10,000	28,000	
01-0641-5219	OTHER PROFESSIONAL SERVICES	25,000	25,000	25,000	40,000	13,400
	CONTRACTUAL SERVICES	30,000	35,000	35,000	68,000	13,400
SUPPLIES						
01-0641-5312	OFFICE SUPPLIES	1,500	1,500	1,000	1,500	426
01-0641-5313	PRINTING	2,000	2,000	500	2,000	150
01-0641-5395	MARKETING SUPPLIES	4,000	4,000	3,000	4,000	727
	SUPPLIES	7,500	7,500	4,500	7,500	1,303
SERVICES & CHARGES						
01-0641-5421	OFFICIAL NOTICES/ADVERTISING			500		
01-0641-5424	MEMBERSHIPS/DUES	3,500	3,500	1,500	2,000	3,202
01-0641-5425	CONFERENCES & SCHOOLS	5,000	5,000	2,500	5,000	3,933
01-0641-5426	ADVERTISING					1,250
01-0641-5432	MILEAGE	1,500	2,000	1,000	1,500	1,209
01-0641-5440	MARKETING SERVICES	8,000	8,000		8,000	24,625
	SERVICES & CHARGES	18,000	18,500	5,500	16,500	34,219
CLAIMS, CONTRIB AND AWARDS						
01-0641-5734	BUSINESS/VOLUNTEER RECOGNITION	5,000	5,000	2,500	5,000	2,683
	CLAIMS, CONTRIB AND AWARDS	5,000	5,000	2,500	5,000	2,683
	Totals for dept 0641 - ECON DEVELOP	156,293	174,515	172,639	223,770	175,228

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**TRANSFERS TO OTHER FUNDS  
998**

**DEPARTMENT:** Transfers to Other Funds

**PROGRAM MANAGER:** Director of Finance & Treasurer

**PROGRAM DESCRIPTION:**

This program provides for the General Fund support of programs located in Other City Funds.

The support takes the form of transfers from one fund to another. Annually, the General Fund contributes to the Civic Celebration and the St Martin's Fair activity.

Impact fees are collected in the Development Fund, and then transferred to either:

- the Debt Service Fund in support of debt service payments on the Police Department Building, the Library, Fire Station # 3 and the Drexel Ave reconstruction, or
- the Capital Improvement Fund to support park, water or sanitary sewer projects.

City of Franklin, WI Transfers - Dept 998		2021	2021	2020	2020	2019
GL NUMBER	DESCRIPTION	ORIGINAL BUDGET	DEPT REQ BUDGET	PROJECTED ACTIVITY	AMENDED BUDGET	ACTIVITY
	Dept 0998 - OTHER FINANCING USES/TRSFERS					
TRANSFERS OUT						
01-0998-5589	TRANSFER TO OTHER FUNDS				500,000	8,100
	TRANSFERS OUT				500,000	8,100
	Totals for dept 0998 - OTHER FINANCING USES/TRSFERS				500,000	8,100

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**LIBRARY FUND  
FUND 15**

**PROGRAM:** Public Library

**DEPARTMENT:** Library

**PROGRAM MANAGER:** Library Director

**PROGRAM DESCRIPTION:**

A public library provides essential services to its community in times of calm, as well as in times of crisis. Franklin Public Library (FPL) provides all members of the community free and open access to library services to meet their informational, educational, and leisure needs. All library services are provided at no additional charge to residents of the City of Franklin and Milwaukee County (in accordance with the agreement with Milwaukee County Federated Library System [MCFLS]).

FPL is operated through a Special Revenue Fund of the City under the administration of a Library Board of Trustees which has exclusive control of the expenditure of all monies collected, donated, or appropriated for the Library's use. The Library Board is comprised of nine (9) members, specifically: one (1) representative of the Franklin Public School District, one (1) Alderman, and seven (7) citizens of the City of Franklin, appointed by the Mayor and approved by the Common Council. FPL is a member of the MCFLS. The Library Board appoints the Library Director who is the administrator of the Library and executive officer for the Library Board. The Director appoints all library personnel, prescribing their duties and compensation.

Primary funding for FPL comes from municipal property taxes in amounts determined by the Common Council. That amount was \$1,287,000 in 2016, \$1,296,600 in 2017, \$1,303,200 in 2018, \$1,312,700 in 2019, and \$1,340,500 in 2020. The library's other funding source is a reciprocal borrowing payment from the State of Wisconsin via MCFLS. Payments from this source have allowed FPL to meet its budget during the 2009 to 2020 period, though the amount of reciprocal borrowing has been declining from a high of \$119,179 in 2013, to \$48,000 in 2019 (received in February 2020). 2021's amount is \$58,000 which is an increase from the past couple of years. Even so, the reciprocal borrowing payments will continue to trend downward due to changes in borrowing trends across the county and Oak Creek's new library. Reductions from this source will bring additional need for increased property tax levy support or service cuts.

Franklin is the 25<sup>th</sup> largest municipality in the State of Wisconsin, and the fourth largest suburban library in Milwaukee County by population; however, FPL is consistently the third largest suburban library by circulation and visitors. The library's challenge is to provide first class service to a first-class community, with a 2020 per capita allocation of \$36.71, well below the statewide average of \$39.73 and the MCFLS average of \$39.28 (2019).

The residents of Franklin and surrounding areas have embraced Franklin Public Library as a community center. Not only do they visit the library to check out books, magazines, DVDs, music CDs, audiobooks, and educational toys, but they visit the library to attend programs for children, teens, and adults, to use the computers, to read newspapers and magazines, to study, to learn to use technology, and to enjoy the camaraderie that comes with spending time in a pleasant public space.

## ACTIVITY MEASURES:

Activity	2016	2017	2018	2019	2020	2021
Hours of Service/Week	60	60	60	60	49*	60**
Hours of Service/Wk-Summer	57	57	57	57	41*	57**
Physical Circulation	439,962	409,974	390,701	373,943	300,000**	350,000**
Circulation of ebooks	28,567	31,398	36,688	40,135	51,000**	48,000**
Registered Borrowers	21,800	19,551	19,853	12,880	12,000**	12,000**
Physical Collection Size	133,556	134,896	135,686	134,241	133,000**	133,500**
Internet Computer Sessions	24,850	22,261	20,000	14,471	5,000***	10,000**
Library WiFi Users	19,277	20,896	20,993	21,826	11,000**	20,000**
Program Event Attendance	17,319	17,434	18,569	16,502	12,500**	13,000**

\*Service hours decreased in 2020 in response to the March-May 2020 lockdown and safety measures taken afterward

\*\*Forecast (Note During 2020, many of the categories, with the exception of electronic resources, saw a decrease due to the March-April closure and decreased hours for the rest of 2020)

\*\*\*Only three out of ten computers available for use during most of 2020 due to physical distancing requirements

While Computer Internet Sessions drastically declined in 2020 due to the physical distancing requirement, 21,826 distinct people connected to FPL's wireless access in 2019. While that number was expected to top 22,000 in 2020, the library closure from March to April along with the subsequent restriction on people staying and studying in the library caused a major decrease to the expected number.

Electronic resources were a bright spot in 2020 as many people, cut off physically from the library took advantage of our many digital resources from home. People use a variety of personal electronic devices, many of them to access library resources including subscription databases and electronic books, audiobooks, magazines, and movies. In fact, FPL continues to move library services towards the digital age. The library now offers two digital platforms for books (OverDrive and the Cloud Library), and RB Digital for downloadable magazines. In 2017, FPL added Hoopla, a service that allows streaming access to limited titles of ebooks, eaudiobooks, music and video. One of the challenges of funding these streaming models of service is they are expensive. They are however popular among users due to the fact there are no wait lists.

Here is a snapshot of library activity for the first 8 months of 2020:

2020											
Month	Days Open	Gate Count	Physical Circ	eBooks Audio Mags Movies	Total	Computer Sessions	Distinct WiFi Users	New Cards	Program Attendance	Number of Kids, Teens, and Adult Programs	Website Visits
Jan	30	16098	30408	3692	34100	1134	1730	100	749	40	5658
Feb	29	15842	29233	3421	32654	924	1664	100	1494	57	5271
March	15	8213	18455	4441	19312	533	1220	88	1255	46	6121
April	0	0	1698	5335	7033	0	154	37	838	36	3973
May	0	0	3240	5110	8350	0	225	35	619	22	4491
June	20	5675	17846	4442	22288	108	719	59	1679	21	4479
July	25	7800	24019	4487	28506	201	769	53	2355	44	3532
Aug	26	7713	23591	4441	28032	228	803	61	961	31	5204

FPL librarians make a concerted effort to program for all ages. For pre-readers, FPL offers Sensory Playtimes so children may explore all of their senses in a safe and welcoming environment. For older adults, FPL has partnered with the Library Memory Project to offer Memory Cafés designed to meet the needs of those adults dealing with early stage dementia, mild memory loss, or cognitive impairment, as well as the needs of their caregivers. In 2018, the Library added a Virtual Reality (VR) Center in the CreateSpace, benefiting from a local Eagle Scout Candidate's service project.

These initiatives are in addition to the many classes we teach for children's, teens, and adults, addressing topics such as counting and letter recognition, health and wellness, folk arts, multiculturalism, and world events. Many of these classes take place in the library's CreateSpace, a maker space to introduce traditional and emerging technology (no-tech, low-tech, and high-tech activities), including coloring, jewelry making, needle-felting, screen printing, sewing, electronic gaming, computer coding, electronic circuitry, stop-motion animation, 3D printing, Virtual Reality Center, and more. While much of 2020 programming was virtual due to the pandemic, 2021 will see the creation of more programs, including technology classes to teach patrons Internet Safety, Word, Excel, and how to use the library's e-resources.

In addition to the in-library programs that we provide, our Librarians are dedicated to creating outreach literacy programs to local schools, daycares, and even at the playgrounds of the City's wonderful parks. In the fall of 2018, the Youth Reference Librarians initiated a "Playground Tales" program at the pavilion in the Franklin Woods Nature Center. In 2019, we had storytime programs at Lions Legend Park. These outreach storytimes will continue FPL's mission of furthering literacy in our community.

Franklin Public Library Foundation continues to support library outreach to senior living facilities in Franklin in the form of the Traveling Collection. Librarians select material from our collection and deliver them to the facilities for check out by residents. Traveling Collections provide access to print material for Franklin residents who may have trouble getting to the library.

FPL is fortunate to have fabulous volunteers who provide valuable service to the library and its patrons, including help in processing and shelving books, preparing materials for various programs, and performing a host of other tasks. Some volunteers are retirees nurturing their love of books; others are high school students filling National Honor Society volunteer requirements; and still others are people who need to perform community service in recompense for misdeeds. In 2019, volunteers contributed over 2,700 hours to the library. That is the equivalent of 1.25 FTE employees!

In 2019, FPL went through a strategic planning process to provide a vision for the library through 2024 with a focus on service areas we believe will position FPL to continue as a key partner in the development of Franklin's growth and prosperity. During the process, FPL received almost 900 responses to its survey and held three community conversations with 37 community members attending to give their feedback on what they feel is the future of FPL. Community support for the library continues to be very strong. Even among those who identified themselves as non-library users, the library was considered an important element of this community's quality of life.



**STAFFING:**

Two-thirds of the library's budget is personnel. Much of the remaining third are fixed costs that cannot be changed. We've sharpened our pencils and reduced expenses wherever possible, including eliminating databases and delaying technology purchases. Our budget is very lean. In 2017, we eliminated a part-time Library Assistant position. 2018 saw the elimination of the Administrative Aide position. 2020 saw savings in staffing due to the library's closure from March to May. 2021 will see additional changes as the library will be replacing one Library Assistant position with a Library Clerk position—a move which will realize approximately \$8,000 in personnel savings for 2021 with no changes to services provided.

<b>Authorized Positions (FTE)</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
Library Director	1.00	1.00	1.00	1.00	1.00
Asst. Dir./Adult Serv. Librarian	1.00	1.00	1.00	1.00	1.00
Reference Librarian	2.10	2.40	2.40	2.40	2.40
Youth Ref. Librarian	2.625	2.625	2.625	3.00	3.00
Circulation Supervisor	1.00	1.00	1.00	1.00	1.00
Administrative Aide	0.25	0.00	0.00	0.00	0.00
Program/Outreach Coordinator	0.60	0.60	.10	0.00	0.00
Library Assistant	5.00	5.00	5.00	5.00	4.50
Library Clerk	0.50	0.50	.50	.50	1.00
Shelver	1.25	1.25	1.25	1.25	1.25
<b>Total</b>	<b>15.325</b>	<b>15.38</b>	<b>14.88</b>	<b>15.15</b>	<b>15.15</b>

**BUDGET SUMMARY:**

Comparing FPL's collection and services to the Public Library Standards for the State of Wisconsin, we find ourselves lacking in most areas. These standards are based on population and are measured in four levels: Basic, Moderate, Enhanced, and Excellent.

Standard	Municipal Population	Franklin Public Library
FTE Staff/1,000	Basic: 0.5	Below Basic: .47 FTE
Volumes/Capita (Print)	Basic: 3.4	Below Basic: 2.9 Volumes
Audio Recordings/Capita	Basic: 0.23	Moderate: 0.31 Recordings
Video Recordings/Capita	Basic: 0.23	Enhanced: 0.41 Recordings
Hours Open	Basic: 62	Below Basic: 59.25 Hrs (Avg)
Materials Expenditure/Capita	Basic: \$5.40	Below Basic: \$4.32
Collection Size/Capita	Basic: 4.0	Below Basic: 3.71

A larger materials budget will bring us closer to the standards for Volumes per Capita, Materials Expenditure per Capita, and Collection Size per Capita. After all, a first class community deserves a first class library!

The Library has been at this location since 2002. It is a phenomenal property, much appreciated by the community. 2020 has been an expensive year for HVAC systems as the A/C unit and boiler both needed some major and costly repairs; and the Fire Alarm panel needed an upgrade to guarantee it would operate safely. More repairs and updates will need to be done sooner rather than later on this almost 19-year-old building. The Library Director has a Capital

Improvement Plan to address these replacements. In 2021, the Library is planning to fund the A/C replacement in our data room as well as begin the process for replacing the whole building's A/C by 2023. The AV system in the Fadrow Room needs to be brought up to 21<sup>st</sup> century standards as it is proving inadequate for the many groups that pay to use the room.

Even as the library moves to the digital age, there is still a great demand for the library as a physical presence in our community. In a recent survey of the public by the Pew Internet and American Life Project on *Library Services in the Digital Age*, 76% of Americans think it is "very important" to the community for public libraries to provide quiet study spaces for adults and children. We add to this the need for collaborative spaces, as well, a third space (in addition to home and work or school) for people to be and to be comfortable.

City of Franklin, WI  
Library Fund - 15 & Auxilliary Library Fund 16

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>REAL ESTATE TAXES</b>						
15-0000-4011	GENERAL PROPERTY TAX	1,337,200	1,362,000	1,340,500	1,340,500	1,312,700
<b>INTERGOVERNMENTAL</b>						
15-0000-4458	LIBRARY RECIPROCAL BORROWING	48,500	35,000	48,000	40,000	49,181
<b>CHARGES FOR SERVICES</b>						
15-0000-4493	LANDFILL OPERATIONS-SITING	20,000	20,000	20,000	20,000	
<b>INVESTMENT EARNINGS</b>						
15-0000-4711	INTEREST ON INVESTMENTS		8,000	11,000	15,000	22,544
15-0000-4713	INVESTMENT GAINS/LOSSES					4,630
	Total		8,000	11,000	15,000	27,174
<b>MISCELLANEOUS REVENUE</b>						
15-0000-4799	MISCELLANEOUS REVENUE			5,200		
<b>FUND TRANSFERS</b>						
15-0000-4830	TRANSFERS FROM OTHER FUNDS					8,100
	<b>Total Revenues</b>	<b>1,405,700</b>	<b>1,425,000</b>	<b>1,424,700</b>	<b>1,415,500</b>	<b>1,397,155</b>
Dept 0511 - LIBRARY						
<b>PERSONAL SERVICES</b>						
15-0511-5111	SALARIES-FT	472,069	471,109	447,330	401,377	356,419
15-0511-5113	SALARIES-PT	255,706	255,192	253,010	314,298	289,347
15-0511-5133	LONGEVITY	1,310	1,310	1,260	1,045	1,075
15-0511-5134	HOLIDAY PAY	40,598	40,515	38,976	36,971	37,336
15-0511-5135	VACATION PAY	50,167	50,064	47,906	48,343	42,893
	Total	(819,850)	(818 190)	(788 482)	(802 034)	(727 070)
<b>EMPLOYEE BENEFITS</b>						
15-0511-5151	FICA	62,719	62,591	60,319	61,356	53,010
15-0511-5152	RETIREMENT	38,708	38,878	36,882	39,104	33,537
15-0511-5153	RETIREE GROUP HEALTH	1,768	1,764	1,923	2,283	1,906
15-0511-5154	GROUP HEALTH & DENTAL	76,921	83,333	83,206	89,083	79,972
15-0511-5155	LIFE INSURANCE	3,080	3,080	2,691	2,830	2,056
15-0511-5156	WORKERS COMPENSATION INS	1,640	1,636	1,418	1,444	1,301
	Total	(184,836)	(191 282)	(186 439)	(196 100)	(171 782)
<b>CONTRACTUAL SERVICES</b>						
15-0511-5242	EQUIPMENT MAINTENANCE	8,000	8,000	9,000	9,500	8,843
15-0511-5247	DATA & TELEPHONE CABLING			1,300		
15-0511-5257	SOFTWARE MAINTENANCE	200	200	750	750	750
15-0511-5299	SUNDRY CONTRACTORS					3,000
	Total	(8 200)	(8 200)	(11 050)	(10 250)	(12 593)
<b>SUPPLIES</b>						
15-0511-5311	POSTAGE	500	500	600	600	489
15-0511-5312	OFFICE SUPPLIES	3,000	3,000	3,000	3,000	3,155
15-0511-5313	PRINTING	4,000	4,000	3,500	4,500	4,966
15-0511-5329	OPERATING SUPPLIES	14,050	14,050	15,000	15,000	12,368
15-0511-5393	E-BOOKS	9,000	9,000			8,370
	Total	(30 550)	(30 550)	(22,100)	(23 100)	(29 348)
<b>SERVICES &amp; CHARGES</b>						
15-0511-5415	TELEPHONE	1,100	1,100			
15-0511-5422	SUBSCRIPTIONS	20,028	20,028	20,000	17,459	19,191
15-0511-5424	MEMBERSHIPS/DUES	1,500	1,500			1,392
15-0511-5428	ALLOCATED INSURANCE COST	30,000	30,000	28,400	28,400	33,000
15-0511-5432	MILEAGE	400	400	500	800	648
15-0511-5433	EQUIPMENT RENTAL	2,590	2,590	3,200	2,624	3,106
15-0511-5451	MCFLS COMPUTER	40,180	40,180	39,000	36,434	36,544
	Total	(95 798)	(95 798)	(91 100)	(85,717)	(93 881)

City of Franklin, WI  
Library Fund - 15 & Auxilliary Library Fund 16

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>CONTINGENCY</b>						
15-0511-5499	UNRESTRICTED CONTINGENCY					6,240
	Total					(6,240)
<b>FACILITY CHARGES</b>						
15-0511-5551	WATER	1,500	1,500	1,700	1,900	1,526
15-0511-5552	ELECTRICITY	60,000	60,000	62,000	63,000	60,154
15-0511-5553	SEWER	400	400	550	550	424
15-0511-5554	NATURAL GAS	19,000	19,000	20,000	22,248	16,314
15-0511-5556	JANITORIAL SUPPLIES	5,000	5,000	6,500	5,000	5,988
15-0511-5557	BUILDING MAINTENANCE-SYSTEMS	10,000	10,000	10,000	10,000	20,259
15-0511-5558	BLDG MAINTENANCE-FLOORING	1,100	1,100	1,000	1,100	1,088
15-0511-5559	BUILDING MAINTENANCE-OTHER	12,500	12,500	8,000	7,500	7,210
15-0511-5560	INTERDEPT CHG-ALLOC PAY COST	85,680	85,680	84,120	84,120	78,500
	Total	(195,180)	(195,180)	(193,870)	(195,418)	(191,463)
<b>CAPITAL OUTLAY</b>						
15-0511-5812	FURNITURE/FIXTURES	10,000	10,000			472
15-0511-5816	LIBRARY MATERIALS	90,000	90,000	88,940	90,000	82,671
15-0511-5822	BUILDING IMPROVEMENTS	25,000	25,000	50,000	50,000	
15-0511-5841	COMPUTER EQUIPMENT	14,000	14,000	7,000	14,000	7,877
15-0511-5843	SOFTWARE			2,000		
	Total	(139,000)	(139,000)	(147,940)	(154,000)	(91,020)
	<b>Total Appropriations</b>	<b>(1,473,414)</b>	<b>(1,478,200)</b>	<b>(1,440,981)</b>	<b>(1,466,619)</b>	<b>(1,323,397)</b>
	<b>ESTIMATED REVENUES - FUND 15</b>	<b>1,405,700</b>	<b>1,425,000</b>	<b>1,424,700</b>	<b>1,415,500</b>	<b>1,397,155</b>
	<b>APPROPRIATIONS - FUND 15</b>	<b>1,473,414</b>	<b>1,478,200</b>	<b>1,440,981</b>	<b>1,466,619</b>	<b>1,323,397</b>
	<b>Net Revenues (Expenditures)</b>	<b>(67,714)</b>	<b>(53,200)</b>	<b>(16,281)</b>	<b>(51,119)</b>	<b>73,758</b>
	<b>BEGINNING FUND BALANCE</b>	<b>547,146</b>	<b>547,146</b>	<b>563,427</b>	<b>563,427</b>	<b>489,669</b>
	<b>ENDING FUND BALANCE</b>	<b>479,432</b>	<b>493,946</b>	<b>547,146</b>	<b>512,308</b>	<b>563,427</b>

**Fund 16 - LIBRARY-RESTRICTED-FINES & FEES**

<b>CHARGES FOR SERVICES</b>						
16-0000-4419 4005	TAXABLE SALES-copy,fax,coffee,rummag	8,000	8,000	10,000	10,000	11,909
<b>INVESTMENT EARNINGS</b>						
16-0000-4719 4002	MISC INTEREST-Donation MMKT Acct	250	250	700	60	738
16-0000-4719 4003	INTEREST-WSB Savings MMKT 2773	250	250	80		
16-0000-4719 4005	MISC INTEREST-BMO&WaterStoneBks			300	40	39
	Total	500	500	1,080	100	777
<b>MISCELLANEOUS REVENUE</b>						
16-0000-4748 4002	DONATIONS- LIBRARY-Donation MMKT	500	500	1,000	400	2,206
16-0000-4748 4005	DONATIONS - LIBRARY-Checking Acct	3,000	3,000	7,000	5,000	7,130
16-0000-4764 4005	LIBRARY SALES-Books-nontaxable	10,000	10,000	13,000	13,000	12,553
16-0000-4765 4005	LIBRARY FINES	22,000	22,000	20,000	33,000	28,034
16-0000-4766 4005	LIBRARY MEETING ROOM RENTAL	2,000	2,000	1,200	5,000	5,515
16-0000-4799 4005	MISC REVENUE-Lost Items & Fee Cards	1,500	1,500	2,000	2,000	2,912
	Total	39,000	39,000	44,200	58,400	58,350
	<b>Total Revenues</b>	<b>47,500</b>	<b>47,500</b>	<b>55,280</b>	<b>68,500</b>	<b>71,036</b>
	Dept 0511 - LIBRARY					
<b>CONTRACTUAL SERVICES</b>						
16-0511-5242 4005	EQUIPMENT MAINTENANCE	395	395			
16-0511-5257 4005	SOFTWARE MAINTENANCE	2,697	2,697	3,322	3,322	3,074
16-0511-5299 4005	SUNDRY CONTRACTORS	7,500	7,500	8,500	8,500	8,303
	Total	(10,592)	(10,592)	(11,822)	(11,822)	(11,377)
<b>SUPPLIES</b>						

City of Franklin, WI  
Library Fund - 15 & Auxilliary Library Fund 16

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
16-0511-5311 4005	POSTAGE	300	300	300	300	337
16-0511-5312 4005	OFFICE SUPPLIES	8,000	8,000	7,768	7,768	12,012
16-0511-5313 4005	PRINTING	500	500	600	1,000	604
16-0511-5329 4005	OPERATING SUPPLIES	2,800	2,800	5,000	6,000	5,523
16-0511-5329 9999	OPERATING SUPPLIES-COVID-19	500	500			
16-0511-5393 4005	E-BOOKS			10,900	10,900	8,258
	Total	(12 100)	(12 100)	(24,568)	(25 968)	(26 734)
<b>SERVICES &amp; CHARGES</b>						
16-0511-5422 4005	SUBSCRIPTIONS	3,308	3,308	1,000	1,000	2,075
16-0511-5422 9999	SUBSCRIPTIONS-COVID-19	400	400			
16-0511-5424 4005	MEMBERSHIPS/DUES			1,000	1,800	810
16-0511-5425 4005	CONFERENCES & SCHOOLS	1,500	1,500	1,000	1,500	549
16-0511-5432 4005	MILEAGE	300	300	300	300	239
16-0511-5433 4005	EQUIPMENT RENTAL	3,300	3,300	5,000	5,710	5,585
	Total	(8 808)	(8 808)	(8 300)	(10 310)	(9 258)
<b>FACILITY CHARGES</b>						
16-0511-5559 4005	BUILDING MAINTENANCE-OTHER	2,000	2,000	1,200	2,000	1,735
	Total	(2 000)	(2 000)	(1 200)	(2 000)	(1 735)
<b>CAPITAL OUTLAY</b>						
16-0511-5812.4005	FURNITURE/FIXTURES		10,000	9,000	4,000	
16-0511-5816 4005	LIBRARY MATERIALS	5,000	5,000	5,000	5,000	6,392
16-0511-5841 4005	COMPUTER EQUIPMENT	5,000	5,000	5,000	5,000	4,166
16-0511-5843 4005	SOFTWARE	2,000	2,000	2,400	2,400	2,869
	Total	(12 000)	(22,000)	(21 400)	(16 400)	(13 427)
<b>CLAIMS, CONTRIB AND AWARDS</b>						
16-0511-5734 4005	VOLUNTEER RECOGNITION	2,000	2,000	1,200	2,000	1,683
	Total	(2 000)	(2 000)	(1,200)	(2 000)	(1 683)
	<b>Total Appropriations</b>	<b>(47,500)</b>	<b>(57,500)</b>	<b>(68,490)</b>	<b>(68,500)</b>	<b>(64,214)</b>
	ESTIMATED REVENUES - FUND 16	47,500	47,500	55,280	68,500	71,036
	APPROPRIATIONS - FUND 16	47,500	57,500	68,490	68,500	64,214
	<b>Net Revenues (Expenditures)</b>	<b>0</b>	<b>(10,000)</b>	<b>(13,210)</b>	<b>0</b>	<b>6,822</b>
	BEGINNING FUND BALANCE	134,235	134,235	147,445	147,445	140,621
	<b>ENDING FUND BALANCE</b>	<b>134,235</b>	<b>124,235</b>	<b>134,235</b>	<b>147,445</b>	<b>147,443</b>
	ESTIMATED REVENUES - ALL FUNDS	1,453,200	1,472,500	1,479,980	1,484,000	1,468,191
	APPROPRIATIONS - ALL FUNDS	1,520,914	1 535,700	1,509,471	1,535,119	1,387,611
	<b>Net Revenues (Expenditures) All Funds</b>	<b>(67 714)</b>	<b>(63 200)</b>	<b>(29,491)</b>	<b>(51 119)</b>	<b>80,580</b>
	BEGINNING FUND BALANCE - ALL FUNDS	681,381	681,381	710,872	710,872	630,291
	<b>ENDING FUND BALANCE - ALL FUNDS</b>	<b>613,667</b>	<b>618,181</b>	<b>681,381</b>	<b>659,753</b>	<b>710,871</b>

**TOURISM COMMISSION  
Fund 17**

**DEPARTMENT:** Tourism Commission

**PROGRAM MANAGER:** Director of Economic Development

**PROGRAM DESCRIPTION:**

The Franklin Tourism Commission was created by ordinance on December 6, 2016, pursuant to Wis. Stat. § 66.0615. The Commission is responsible for coordinating tourism promotion and tourism development within the City and is made up of 5 members, including at least one representative of the Wisconsin hotel and motel industry. The Commission is staffed by the Director of Economic Development.

**SERVICES:**

- Use the room tax appropriated to the Commission for tourism promotion and tourism development in the City
- The Tourism Commission will partner with the Wisconsin Department of Tourism to create a Marketing and Public Relations plan to promote the City and the Tourism businesses located in the City.
- Conduct marketing projects, including advertising media buys, creation and distribution of printed or electronic promotional tourist materials, or efforts to recruit conventions, sporting events, or motor-coach groups
- Provide transient tourist informational services
- Undertake tangible municipal development including, but not limited to, a convention center
- Submit a report to the Common council on or before November 1 of each year itemizing its expenditures and proposing its budget for the following year

**STAFFING:**

N/A						
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**ACTIVITY MEASURES:**

Activity	2014	2015	2016	2017	2018	2019
Room taxes	174,359	235,797	327,191	330,000	397,700	409,600

**BUDGET SUMMARY:**

1. Because of the proportioning of funds, first to the City's general fund and then to the Commission and Commission appointments, 2018 is anticipated to be the first year of budget expenditures for the Commission with an outlay for tourism and city branding.
2. Budget expenditures for 2018, may include use of all funds appropriated to the Commission in 2017 and a portion of funds anticipated for appropriating in 2018.
3. The 2019 budget was prepared by the Director of Economic Development in anticipation of the Commission's branding initiative in partnership with the Economic Development Commission and for a marketing, advertising, and public relations initiative to be rolled out in 2019. Future budgets will be prepared and presented to the Common Council with input from the Commission.
4. Commission expenditures are regulated by Wis. Stats. § 66.0615 and must be used to pursue tourism development and tourism promotion activities.

City of Franklin, WI  
Tourism Commission Fund - 17

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>TAXES</b>						
17-0000-4022	MOTEL ROOM TAX	83,000		93,000	210,179	175,721
<b>INVESTMENT EARNINGS</b>						
17-0000-4711	INTEREST ON INVESTMENTS			4,000		6,755
<b>Total Revenues</b>		<b>83,000</b>		<b>97,000</b>	<b>210,179</b>	<b>182,476</b>
Dept 0651 - TOURISM						
<b>PERSONAL SERVICES</b>						
17-0651-5111	SALARIES-FT	40,000			35,000	
	PERSONAL SERVICES	(40 000)			(35 000)	
<b>CONTRACTUAL SERVICES</b>						
17-0651-5212	LEGAL SERVICES	41,500				
17-0651-5299	SUNDRY CONTRACTORS	190,000				14,080
	CONTRACTUAL SERVICES	(231 500)				(14 080)
<b>SUPPLIES</b>						
17-0651-5312	OFFICE SUPPLIES	1,000			5,000	
17-0651-5313	PRINTING				10,000	
	SUPPLIES	(1 000)			(15 000)	
<b>SERVICES &amp; CHARGES</b>						
17-0651-5424	MEMBERSHIPS/DUES	2,500			2,500	470
17-0651-5425	TOURISM EVENTS				10,000	3,734
17-0651-5426	CONFERENCES & SCHOOLS	2,500			2,500	50
17-0651-5432	MILEAGE	2,500			5,000	
17-0651-5440	MARKETING SERVICES				61,371	70,259
17-0651-5441	ADVERTISING	40,000			309,000	
	SERVICES & CHARGES	(47 500)			(390,371)	(74 513)
<b>Total Appropriations</b>		<b>(320 000)</b>			<b>(440 371)</b>	<b>(88,593)</b>
ESTIMATED REVENUES - FUND 17		83,000		97,000	210,179	182,476
APPROPRIATIONS - FUND 17		320,000			440,371	88,593
<b>Net Revenues (Expenditures)</b>		<b>(237,000)</b>		<b>97,000</b>	<b>(230,192)</b>	<b>93,883</b>
BEGINNING FUND BALANCE		566,951	566,951	469,951	469,951	376,069
ENDING FUND BALANCE		329,951	566,951	566,951	239,759	469,952

**SOLID WASTE COLLECTION  
FUND 19**

**DEPARTMENT:** Solid Waste Collection

**PROGRAM MANAGER:** City Engineer

**PROGRAM DESCRIPTION:**

The Solid Waste Department is operated through a Special Revenue Fund. Revenue comes from direct charges to those customers that use the service. It provides weekly refuse, and four times a year leaf and brush collection to all single-family, two-family, and condominium ownership multi-family units. Beginning in 2020, the City will increase to weekly recycling collections and automate the garbage collection with private contractor provided bins. The collection service is outsourced to a private contractor. A contract has been negotiated for a five (5) year contract extension through 2022 with Johns Disposal Service. The calculation for this budget is based on the contract with Johns Disposal Service. In addition, the City provides a recycling center adjacent to the Public Works Garage that is manned by Highway Division personnel and is open during normal work hours. The overtime and contracted pickup fees for the drop off site is included in this budget and the tippage fees are included in the Johns Disposal contract. The efficiency of the recycling program, which was instituted in 1995, continues to be maintained at over the 33 percent level (see table below). Note: This year's budget includes all overtime by the Public Works Department.

**SERVICES:**

- Weekly curbside automated pickup of rubbish.
- Weekly curbside pickup of commingled recyclables in carts.
- four times yearly curbside pickup of brush.
- Drop-off site for mixed recyclables maintained at Public Works Garage.

**STAFFING:**

The Highway staff provides solid waste services for the drop off site at the Highway Building as well as disposal services for tree removal. This labor cost is included in the Solid Waste Fund costs.

**ACTIVITY MEASURES:**

Activity	2016	2017	2018	2019	2020*	2021*
Total non-recyclable refuse collected (tons)	<b>8,179</b>	<b>8384</b>	<b>8407</b>	<b>8421</b>	<b>9138</b>	<b>9000</b>
Recyclables collected (tons)	<b>2,766</b>	<b>2786</b>	<b>2718</b>	<b>2580</b>	<b>2868</b>	<b>2850</b>
Yard waste (tons)	<b>340</b>	<b>250</b>	<b>285</b>	<b>205</b>	<b>423</b>	<b>300</b>

\*Forecast

**BUDGET SUMMARY:**

There is no change to the \$134.60 annual fee.



City of Franklin, WI  
Solid Waste Fund - 19

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>INTERGOVERNMENTAL</b>						
19-0000-4146	RECYCLING GRANTS	69,000	69,000	69,000	69,000	68,858
	INTERGOVERNMENTAL	69,000	69,000	69,000	69,000	68,858
<b>CHARGES FOR SERVICES</b>						
19-0000-4490	USER FEES	1,539,449	1,537,000	1,536,000	1,534,349	1,215,655
19-0000-4495	LANDFILL OPERATIONS-TIPPAGE	370,000	374,000	365,000	365,000	368,379
	CHARGES FOR SERVICES	1,909,449	1,911,000	1,901,000	1,899,349	1,584,034
<b>INVESTMENT EARNINGS</b>						
19-0000-4711	INTEREST ON INVESTMENTS	20,000	20,000	14,000	20,000	23,222
19-0000-4713	INVESTMENT GAINS/LOSSES					6,154
19-0000-4719	MISCELLANEOUS INTEREST					7
	INVESTMENT EARNINGS	20,000	20,000	14,000	20,000	29,383
<b>MISCELLANEOUS REVENUE</b>						
19-0000-4759	SALE OF RECYCLING BINS					7
19-0000-4761	SALE OF RECYCLABLES		1,500	1,500	1,500	2,294
	MISCELLANEOUS REVENUE		1,500	1,500	1,500	2,301
	<b>Total Revenues</b>	<b>1,998,449</b>	<b>2,001,500</b>	<b>1,985,500</b>	<b>1,989,849</b>	<b>1,684,576</b>
Dept 0341 - SOLID WASTE/REFUSE&RECYCLING						
<b>PERSONAL SERVICES</b>						
19-0341-5111	SALARIES-FT	10,088	10,067	1,000	11,148	10,777
19-0341-5115	SALARIES-TEMP					33
19-0341-5117	SALARIES-OT	1,422	1,419	14,828	1,381	80
	PERSONAL SERVICES	(11,510)	(11,486)	(15,828)	(12,529)	(10,890)
<b>EMPLOYEE BENEFITS</b>						
19-0341-5151	FICA	881	879	1,211	958	799
19-0341-5152	RETIREMENT	1,525	1,522	1,068	984	1,422
19-0341-5153	RETIREE GROUP HEALTH	115	115	11	237	198
19-0341-5154	GROUP HEALTH & DENTAL	1,887	2,232	2,599	2,462	1,473
19-0341-5155	LIFE INSURANCE	6	6	60	6	49
19-0341-5156	WORKERS COMPENSATION INS	460	422	417	462	417
	EMPLOYEE BENEFITS	(4,874)	(5,176)	(5,366)	(5,109)	(4,358)
<b>CONTRACTUAL SERVICES</b>						
19-0341-5283	REFUSE COLLECTION	766,300	766,300	722,300	722,300	711,991
19-0341-5284	RECYCLING COLLECTION	718,000	718,000	697,000	697,149	394,898
19-0341-5285	LEAF & BRUSH PICKUPS	60,000	60,000	60,000	60,000	60,000
19-0341-5286	TIPPAGE FEE COSTS	483,300	483,300	469,000	469,200	475,306
19-0341-5287	MISC WASTE COSTS	5,000	5,000	5,000	5,000	1,905
	CONTRACTUAL SERVICES	(2,032,600)	(2,032,600)	(1,953,300)	(1,953,649)	(1,644,100)
<b>SUPPLIES</b>						
19-0341-5313	PRINTING					850
	SUPPLIES					(850)
	<b>Total Appropriations</b>	<b>(2,048,984)</b>	<b>(2,049,262)</b>	<b>(1,974,494)</b>	<b>(1,971,287)</b>	<b>(1,660,198)</b>
<b>ESTIMATED REVENUES - FUND 19</b>		<b>1,998,449</b>	<b>2,001,500</b>	<b>1,985,500</b>	<b>1,989,849</b>	<b>1,684,576</b>
<b>APPROPRIATIONS - FUND 19</b>		<b>2,048,984</b>	<b>2,049,262</b>	<b>1,974,494</b>	<b>1,971,287</b>	<b>1,660,198</b>
	<b>Net Revenues (Expenditures)</b>	<b>(50,535)</b>	<b>(47,762)</b>	<b>11,006</b>	<b>18,562</b>	<b>24,378</b>
<b>BEGINNING FUND BALANCE</b>		<b>466,131</b>	<b>466,131</b>	<b>455,125</b>	<b>455,125</b>	<b>430,747</b>
<b>ENDING FUND BALANCE</b>		<b>415,596</b>	<b>418,369</b>	<b>466,131</b>	<b>473,687</b>	<b>455,125</b>

**CITY OF FRANKLIN  
SANITARY SEWER FUND  
Fund 61**

**PROGRAM MANAGER(S):** Director of Public Works & Superintendent of Water/Sewer

**PROGRAM DESCRIPTION:**

The Sanitary Sewer Division is accounted for in an Enterprise Fund that accounts for the activities of the sanitary sewer operations of the City. Revenue comes from direct charges to those customers that use the system. Sewer bills are based on either on the amount of sewer usage when metered or when not metered are based upon the amount of water usage provided from the Franklin Water Utility with all residential customers receiving a flat charge. The City is part of the Milwaukee Metropolitan Sewerage District, which provides interceptor sewers and charges the City for treatment of the sanitary sewage generated in the City. Sewer activities handled by City personnel include maintenance and cleaning of collection sewers and monitoring of the sanitary sewer system located within the City. Employee costs of sewer and water department are allocated between water and sewer operations based on the activities performed. The Sanitary Sewer Fund receives no property tax levy support.

**SERVICES:**

- Clean City sewers on an ongoing basis plus trouble spots.
- Inspect City sewers for diagnostic purposes and possible replacement.
- Locate sewer lines for construction and Digger's Hotline.
- Respond to sewer backup calls and customer questions and other related problems
- Maintain 4 sanitary lift stations to include emergency equipment.
- Televisе mainline sewers and laterals to detect defects and set up rehab schedule
- Perform sewer rehab to include manholes, laterals and mainline

**STAFFING:** Sewer Division and Water Utility share employees. The percentage varies yearly based on activities performed. For 2021 it is anticipated at 50%:

<b>Authorized Positions (FTE)</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021*</b>
<b>Sewer Superintendent</b>	.50	.50	.50	.50	.50	.50
<b>Operator II</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Operator I</b>	.50	.50	1.00	1.00	1.00	1.00
<b>Sewer Technician</b>	3.00	3.00	2.50	2.50	2.50	3.50
<b>Clerk/Typist</b>	.62	.25	.25	.75	.75	.75
<b>Seasonal Maintenance</b>	.15	.15	.15	.15	.15	.15
<b>Total Sewer</b>	<b>5.77</b>	<b>5.40</b>	<b>5.40</b>	<b>5.90</b>	<b>5.90</b>	<b>5.90</b>
<b>Total of Water &amp; Sewer</b>	<b>11.55</b>	<b>10.80</b>	<b>10.80</b>	<b>11.80</b>	<b>11.80</b>	<b>11.80</b>

**ACTIVITY MEASURES:**

<b>Activity</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021*</b>
<b>Miles of Sanitary Sewer</b>	<b>194</b>	<b>194.5</b>	<b>195.5</b>	<b>197</b>	<b>203</b>	<b>206</b>
<b>Avg. No. -Sewer Service Customers</b>	<b>10,100</b>	<b>10,200</b>	<b>10,300</b>	<b>10,350</b>	<b>10,450</b>	<b>10,505</b>
<b>Estimated Number of Manholes</b>	<b>4750</b>	<b>4765</b>	<b>4790</b>	<b>4840</b>	<b>5115</b>	<b>5165</b>
<b>Feet of Sewer Cleaned</b>	<b>255,000</b>	<b>258,000</b>	<b>250,000</b>	<b>220,000</b>	<b>215,000</b>	<b>200,000</b>

\* Forecast

City of Franklin – Sanitary Sewer Fund  
2021 Budget

The Sanitary Sewer Fund Balance is composed of two pieces, Unrestricted Fund balance and the net investment in infrastructure and equipment. The Unrestricted Fund Balance can be used for new investment in infrastructure and equipment or un-expected operating requirements.

In 2016, a note receivable from Metropolitan Milwaukee Sewerage District was recorded as part of Restricted Fund Balance. As the payments on the Note is received, the Restricted Fund Balance is transferred to Un-restricted, offsetting most of the depreciation on the asset.

As new investment is made in equipment and/or infrastructure, the Restricted for infrastructure fund balance is increased net of any depreciation on the infrastructure.

Fund Balance can be broken out as follows:

	2016	2017	2018
Unrestricted	\$1,290,775	\$1,469,256	\$1,578,345
Restricted for infrastructure investments	\$65,466,112	\$63,420,572	\$61,590,889
Total Fund Balance	\$66,756,888	\$64,889,828	\$63,169,234

Major maintenance expenditures on infrastructure in 2021 are:

• Inspection of the Forest Home Ave Sanitary Sewer	\$97,500	97,500
• Other sanitary sewer main repairs	\$97,500	97,500
Total:	\$195,000	195,000

Capital investments of:

	<u>Requested</u>	<u>Adopted</u>
Industrial Park sanitary sewer Lift Station (61-0731-5826)		\$3,000,000
1 replacement vehicle - Replacing vehicle #790 (61-0731-5811)	\$25,000.00	25,000
SCADA reporting Software enhancements (61-0731-5843)	\$10,000.00	10,000
General Office equipment (61-0731-5813)	\$2,500 00	2,500
Computer – Equipment up-date (61-0731-5841)	\$1,800.00	1,800
Replacement of ten-year-old zero turn lawn mower (61-0731-5814)	\$6,500.00	6,500
Shop Equipment (61-0731-5815)	\$1,700.00	1,700
Nonmotorized equipment (61-0731-5814)	\$6,500.00	0
Building improvements (61-0731-5822)	\$15,000.00	15,000

Total Expenditures: \$72,000.00

City of Franklin, WI  
Sanitary Sewer Fund - 61

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>CHARGES FOR SERVICES</b>						
61-0000-4413	PROPERTY STATUS REPORTS					2,355
61-0000-4461	METERED SALES-RESIDENTIAL	2,271,000	2,271,000		2,099,400	2,066,966
61-0000-4462	METERED SALES-COMMERCIAL	630,200	630,200		588,000	591,845
61-0000-4463	METERED SALES-INDUSTRIAL	433,700	433,700		429,000	430,270
61-0000-4465	PUBLIC AUTHORITY	170,000	170,000		172,000	171,112
61-0000-4466	PENALTY-FORFEITED DISCOUNT	37,000	37,000		37,000	36,241
61-0000-4468	METERED SALES-MULTIFAMILY	524,000	524,000		511,200	503,338
	Total	4,065,900	4,065,900		3,836,600	3,802,127
<b>INVESTMENT EARNINGS</b>						
61-0000-4711	INTEREST ON INVESTMENTS	15,000	15,000		25,000	30,342
61-0000-4712	INT Income - CLEAN WATER FUND LOAN	384,730	384,800		400,800	452,642
61-0000-4713	INVESTMENT GAINS/LOSSES					4,562
	Total	399,730	399,800		425,800	487,546
<b>MISCELLANEOUS REVENUE</b>						
61-0000-4751	PROPERTY SALE				2,500	2,218
61-0000-4790	CAPITAL CONTRIBUTIONS				1,000,000	703,436
61-0000-4792	CONTRIBUTIONS FROM CITY VIA TID					2,195,622
61-0000-4799	MISCELLANEOUS REVENUE				(3,500)	
	Total				999,000	2,901,276
	<b>Total Revenues</b>	<b>4,465,630</b>	<b>4,465,700</b>		<b>5,261,400</b>	<b>7,190,949</b>
<b>PERSONAL SERVICES</b>						
61-0731-5111	SALARIES-FT	343,066	344,971	307,758	311,015	306,262
61-0731-5112	SALARIES-ADMIN					3,696
61-0731-5113	SALARIES-PT					(13,999)
61-0731-5115	SALARIES-TEMP	5,772	5,772	2,886	5,772	
61-0731-5116	SALARIES-ALLOCATED					1,310
61-0731-5117	SALARIES-OT	10,000	10,000	10,000	10,000	13,636
61-0731-5118	COMPTIME TAKEN				4,000	1,418
61-0731-5133	LONGEVITY	1,135	1,135	1,100	1,118	993
61-0731-5134	HOLIDAY PAY	21,062	19,562	19,150	17,010	17,406
61-0731-5135	VACATION PAY	27,491	26,394	25,239	24,209	21,353
	Total	(408,526)	(407,834)	(366,133)	(373,124)	(352,075)
<b>EMPLOYEE BENEFITS</b>						
61-0731-5151	FICA	31,252	31,199	24,788	28,544	24,224
61-0731-5152	RETIREMENT	38,532	38,462	33,537	209,015	47,660
61-0731-5153	RETIREE GROUP HEALTH	4,029	4,022	3,309	6,771	5,663
61-0731-5154	GROUP HEALTH & DENTAL	84,461	91,027	80,210	82,878	67,442
61-0731-5155	LIFE INSURANCE	1,832	1,825	1,390	1,663	1,355
61-0731-5156	WORKERS COMPENSATION INS	13,805	12,637	9,975	11,367	10,550
61-0731-5162	EMPLOYER HSA CONTRIBUTION					1,750
	Total	(173,911)	(179,172)	(153,209)	(340,238)	(158,644)
<b>CONTRACTUAL SERVICES</b>						
61-0731-5213	AUDITING	4,475	4,475		4,475	4,250
61-0731-5242	EQUIPMENT MAINTENANCE	63,000	63,000		63,000	60,166
61-0731-5257	SOFTWARE MAINTENANCE	13,000	13,000		15,000	17,398
61-0731-5287	OTHER COSTS-HAZARDOUS WASTE	53,000	53,000		46,500	46,207
61-0731-5288	OTHER COSTS - DUMPING	1,300	1,300		1,200	1,050
61-0731-5299	SUNDRY CONTRACTORS	18,000	18,000		18,000	17,627
	Total	(152,775)	(152,775)		(148,175)	(146,698)
<b>SUPPLIES</b>						
61-0731-5311	POSTAGE	11,000	11,000		10,500	12,451
61-0731-5312	OFFICE SUPPLIES	1,925	1,925		1,900	494
61-0731-5313	PRINTING	4,000	4,000		3,500	3,346
61-0731-5326	UNIFORMS	3,850	3,850		2,750	2,732
61-0731-5329	OPERATING SUPPLIES	1,000	1,000		2,500	162
61-0731-5331	FUEL/LUBRICANTS	13,000	13,000		13,000	8,456
61-0731-5332	VEHICLE SUPPORT	27,000	27,000		18,000	9,478
61-0731-5333	EQUIPMENT SUPPLIES	28,500	28,500		27,000	24,412
61-0731-5336	TELEVISIONING SUPPLIES	12,700	12,700		5,000	1,815
	Total	(102,975)	(102,975)		(84,150)	(63,346)

City of Franklin, WI  
Sanitary Sewer Fund - 61

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>SERVICES &amp; CHARGES</b>						
61-0731-5413	SEWER	2,515,000	2,515,000		2,497,000	2,441,667
61-0731-5415	TELEPHONE	5,000	5,000		5,500	4,823
61-0731-5416	METER READING COSTS	7,000	7,000		7,000	7,627
61-0731-5417	UNCOLLECTIBLE ACCOUNTS	850	850		1,000	518
61-0731-5425	CONFERENCES & MEMBERSHIPS	7,500	7,500		6,500	4,170
61-0731-5428	ALLOCATED INSURANCE COST	21,300	21,300		21,300	25,778
61-0731-5432	MILEAGE	600	600		400	516
61-0731-5433	EQUIPMENT RENTAL	800	800		600	
61-0731-5437	LANDFILL DISPOSAL TAXES	800	800		1,000	
61-0731-5493	LOCK BOX CHARGES	9,000	9,000		9,000	8,492
	<b>Total</b>	<b>(2 567 850)</b>	<b>(2 567 850)</b>		<b>(2 549 300)</b>	<b>(2 493 591)</b>
<b>TRANSFERS OUT</b>						
61-0731-5480	TAXES	3,100	3,100		3,500	3,080
	<b>Total</b>					
<b>FACILITY CHARGES</b>						
61-0731-5541	DEPRECIATION	230,500			151,600	157,171
61-0731-5551	WATER	1,200	1,200		2,500	866
61-0731-5552	ELECTRICITY	5,700	5,700		5,400	5,626
61-0731-5553	SEWER	250	250		450	225
61-0731-5554	NATURAL GAS	9,000	9,000		9,000	7,531
61-0731-5559	BUILDING MAINTENANCE-OTHER	15,250	15,250		15,750	14,258
61-0731-5561	CITY SUPPORT-ENG & ADMIN	109,380	109,380		104,750	103,100
61-0731-5572	ELECTRICITY-SEWER LIFT STATIONS	30,000	30,000		30,000	26,064
	<b>Total</b>	<b>(401 280)</b>	<b>(170 780)</b>		<b>(319 450)</b>	<b>(314 841)</b>
<b>INTEREST</b>						
61-0731-5621	INT EXP CLEAN WATER FUND LOAN	384,730	384,730	416,514	400,800	442,426
	<b>Total</b>	<b>(384 730)</b>	<b>(384 730)</b>	<b>(416 514)</b>	<b>(400 800)</b>	<b>(442 426)</b>
<b>CLAIMS, CONTRIB AND AWARDS</b>						
61-0731-5741	DEPRECIATION-CIAC	2,020,000			2,039,000	2,015,208
	<b>Total</b>	<b>(2 020 000)</b>			<b>(2 039 000)</b>	<b>(2,015 208)</b>
<b>CAPITAL OUTLAY</b>						
61-0731-5811	AUTO EQUIPMENT	25,000	25,000		50,000	16,748
61-0731-5813	OFFICE EQUIPMENT	2,500	2,500		2,600	
61-0731-5814	NONMOTORIZED EQUIPMENT	6,500	6,500		5,000	107,040
61-0731-5815	SHOP EQUIPMENT	1,700	1,700		1,700	
61-0731-5819	OTHER CAPITAL EQUIPMENT				25,000	
61-0731-5822	BUILDING IMPROVEMENTS	15,000	15,000		22,375	
61-0731-5826	SANITARY SEWER CONSTRUCTION				3,225,000	
61-0731-5827	SEWER LIFT/PUMP STATION CONST	3,000,000	3,000,000			
61-0731-5829	SANITARY SEWER REHAB	195,000	195,000		195,367	194,017
61-0731-5841	COMPUTER EQUIPMENT	1,800	1,800		1,250	9,999
61-0731-5843	COMPUTER SOFTWARE	10,000	10,000		136,000	
61-0731-5899	Capitalized Assets	(3,011,800)	(3,011,800)		(3,381,500)	(133,787)
	<b>Total</b>	<b>(245,700)</b>	<b>(245 700)</b>		<b>(282 792)</b>	<b>(194 017)</b>
	<b>Total Expenditures</b>	<b>(6,460,847)</b>	<b>(4,214,916)</b>	<b>(935,856)</b>	<b>(6,540,529)</b>	<b>(6,183,926)</b>
ESTIMATED REVENUES - FUND 61		4,465,630	4,465,700		5,261,400	7,190,949
APPROPRIATIONS - FUND 61		6 460,847	4,214,916	935,856	6,540,529	6,171,067
<b>NET OF REVENUES/APPROPRIATIONS - FUND 61</b>		<b>(1,995,217)</b>	<b>250,784</b>	<b>(935,856)</b>	<b>(1,279,129)</b>	<b>1,019,882</b>
BEGINNING FUND BALANCE		63,253,260	63,253,260	64,189,116	64,189,116	63,169,235
<b>ENDING FUND BALANCE</b>		<b>61,258,043</b>	<b>63,504,044</b>	<b>63,253,260</b>	<b>62,909,987</b>	<b>64,189,117</b>

**CITY OF FRANKLIN WATER UTILITY**

**Fund 65**

**PROGRAM:** Water Utility

**PROGRAM MANAGER(S):** Board of Water Commissioners, Manager,  
& Superintendent of Water/Sewer

**PROGRAM DESCRIPTION:**

The City of Franklin Water Utility is a separate corporation run by the Franklin Board of Water Commissioners. The Water Utility is accounted for as an Enterprise Fund. Revenue comes from direct charges to those customers that use the system. Water bills are based on water usage. The Water Utility purchases its water from the City of Oak Creek. Water activities handled by City personnel include maintenance and monitoring of the water system located within the City. Costs of Water Department employees are allocated to water operations based on activities performed.

**SERVICES:**

- \* Operate and maintain city booster pumping stations and water towers
- \* Inventory, install, read and maintain meters including upgrades and change outs.
- \* Inventory and maintain valves, hydrants, telemetry, reservoirs, and elevated towers
- \* Respond to and resolve water customer complaints and concerns.
- \* Repair lateral and main breaks
- \* Locate all utility infrastructure as requested and required by Diggers Hotline
- \* Perform present time and follow up inspection on all new utility construction.
- \* Operate and maintain well and pump houses.
- \* Bills and collect amounts due for water services

**STAFFING:** Water Utility and Sanitary Sewer Division share employees. The percentage varies yearly based on activities performed. For 2021 it is anticipated to be 50%.

<b>Authorized Positions (FTE)</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021*</b>
<b>Water Superintendent</b>	.50	.50	.50	.50	.50	.50
<b>Operator II</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Operator I</b>	1.00	1.00	1.00	1.00	1.00	1.00
<b>Water Technician</b>	2.5	2.50	2.50	2.50	2.50	3.00
<b>Clerk/Typist</b>	.25	.25	.25	.75	.75	.75
<b>Seasonal Maintenance</b>	.15	.15	.15	.15	.15	.15
<b>Total Water</b>	<b>5.40</b>	<b>5.40</b>	<b>5.40</b>	<b>5.90</b>	<b>5.90</b>	<b>6.40</b>
<b>Total of Water &amp; Sewer</b>	<b>10.80</b>	<b>10.80</b>	<b>10.80</b>	<b>11.80</b>	<b>11.80</b>	<b>12.80</b>

**ACTIVITY MEASURES:**

<b>Activity</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021*</b>
<b>Miles of Water Main</b>	<b>170</b>	<b>170.5</b>	<b>171.5</b>	<b>173</b>	<b>181.6</b>	<b>184.6</b>
<b>Avg. No -Water Utility Customers</b>	<b>8250</b>	<b>8300</b>	<b>8375</b>	<b>8475</b>	<b>8500</b>	<b>8600</b>
<b>Avg. Daily Consumption (Gallons)</b>	<b>2.8m</b>	<b>2.8m</b>	<b>2.8m</b>	<b>2.85m</b>	<b>2.90</b>	<b>2.95</b>
<b>Number of Fire Hydrants</b>	<b>2565</b>	<b>2570</b>	<b>2595</b>	<b>2630</b>	<b>2765</b>	<b>2795</b>
<b>Number of water mains repaired</b>	<b>10</b>	<b>10</b>	<b>12</b>	<b>11</b>	<b>10</b>	<b>10</b>
<b>Number of water laterals repaired</b>	<b>22</b>	<b>23</b>	<b>22</b>	<b>18</b>	<b>19</b>	<b>19</b>

Water Utility – Fund 65  
2021 Budget

**Capital Projects:**

	<b>Water Portion</b>	
	Requested	Adopted
1 replacement truck – Replacing vehicle # 795 Total cost (\$95,000) – Water Fund portion 50% (65-0771-5811) S W	\$47,500.00	25,000
General Office equipment – (65-0771-5813) S W	\$2,000.00	2,500
Residential meters C/O program Development meters for new construction Meter parts inventory (65-0771-5815)	\$104,000.00	175,000
Building Improvements Security / surveillance equipment. Water Fund portion 50% (65-0771-5822) S W	\$17,500.00	12,000
Computer - Equipment up-date (65-0771-5841) S W	\$1,250.00	1,800
Airways building network switches & Aruba Airwaves WIFI building wide Replacement workstation for SCADA interface located in City Halls server room Non-Motorized Equipment (65-0771-5814)	\$7,500.00 \$900.00	10,000
Replacement of ten-year-old zero turn lawn mower (65-0771-5815) S W	\$6,500.00	6,500
SCADA Report Software Enhancements (65-0771-5843) S W	\$3,000.00	5,000
2 million gallon elevated storage tank		4,000,000
<b>Total Expenditures:</b>	<b>\$190,150.00</b>	<b>4,237,800</b>

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City of Franklin, WI  
Water Utility Fund - 65

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>CHARGES FOR SERVICES</b>						
65-0000-4459	PUBLIC FIRE PROTECTION - CITY	270,000	270,000	270,000	270,000	270,000
65-0000-4460	UNMETERED SALES	15,000	15,000	33,000	7,500	20,928
65-0000-4461	METERED SALES-RESIDENTIAL	3,077,600	3,053,300	3,535,400	3,064,300	2,874,381
65-0000-4462	METERED SALES-COMMERCIAL	683,500	684,300	661,000	704,900	648,437
65-0000-4463	METERED SALES-INDUSTRIAL	453,300	468,000	457,500	491,900	438,327
65-0000-4464	PRIVATE FIRE PROTECTION	125,000	125,000	125,000	125,000	125,087
65-0000-4465	OTHER SALES TO PUBLIC AUTHOR	259,000	259,000	253,300	263,600	268,223
65-0000-4466	FORFEITED DISCOUNT	54,000	54,000	32,000	54,000	52,554
65-0000-4467	PUBLIC FIRE PROTECTION-BILLED	275,000	275,000	274,500	271,000	274,847
65-0000-4468	METERED SALES-MULTIFAMILY	771,400	757,300	762,000	766,700	741,263
65-0000-4469	METERED SALES-IRRIGATION	140,800	139,900	135,000	150,500	108,212
	Total	6,124,600	6,100,800	6,538,700	6,169,400	5,822,259
<b>INVESTMENT EARNINGS</b>						
65-0000-4711	INTEREST INCOME	35,000	35,000	21,000	35,000	60,865
65-0000-4713	INVESTMENT GAINS/LOSSES			4,000		6,131
	Total	35,000	35,000	25,000	35,000	66,996
<b>MISCELLANEOUS REVENUE</b>						
65-0000-4725	WATER PROPERTY RENT	55,000	55,000	72,000	55,000	78,833
65-0000-4751	PROPERTY SALE					2,217
65-0000-4781	REFUNDS/REIMBURSEMENTS				2,000	(8 109)
65-0000-4790	CAPITAL CONTRIBUTIONS				1,600,000	1,189,743
65-0000-4791	CONTRIBUTIONS FROM CITY	2,000,000	2,000,000			
65-0000-4792	CONTRIBUTIONS FROM CITY VIA TID					3,739,332
65-0000-4799	OTHER WATER REVENUE	10,000	10,000	15,000	2,000	20,056
	Total	2,065,000	2,065,000	87,000	1,659,000	5,022,072
	<b>Total Revenues</b>	<b>8,224,600</b>	<b>8,200,800</b>	<b>6,650,700</b>	<b>7,863,400</b>	<b>10,911,327</b>
<b>Dept 0751 - WU-SOURCE OF SUPPLY</b>						
<b>PERSONAL SERVICES</b>						
65-0751-5111	SOURCE OF SUPPLY-OPER LABOR	300			500	123
	Total	(300)			(500)	(123)
<b>SUPPLIES</b>						
65-0751-5329	OPERATING SUPPLIES	15,000		13,000	18,000	16,601
65-0751-5371	MAINT OF WATER SOURCE PLANT	12,000	12,000	1,500	10,000	894
	Total	(27 000)	(12,000)	(14 500)	(28 000)	(17,495)
<b>SERVICES &amp; CHARGES</b>						
65-0751-5411	WHOLESALE WATER	2,973,000	2,965,000	3,298,800	3,015,620	3,001,152
	Total	(2 973 000)	(2 965 000)	(3 298 800)	(3 015 620)	(3 001 152)
	Total Source of Supply	(3 000 300)	(2 977 000)	(3 313 300)	(3 044 120)	(3 018 770)
<b>Dept 0752 - WU-PUMPING EXPENSES</b>						
<b>PERSONAL SERVICES</b>						
65-0752-5111	PUMPING-OPERATIONS LABOR	120,000		102,200	95,000	99,357
65-0752-5112	PUMPING-MAIN LABOR PUMPING	750		1,200	750	431
65-0752-5113	PUMP EXP - MAIN EXP PUMP PLANT	19,500	16,500	13,000	16,500	13,474
	Total	(140 250)	(16,500)	(116 400)	(112 250)	(113 262)
<b>FACILITY CHARGES</b>						
65-0752-5552	PUMPING-FUEL-ELECTRIC	45,000		40,000	44,000	47,135
	Total	(45 000)		(40 000)	(44 000)	(47 135)
	Total Pumping Expenses	(185 250)	(16,500)	(156 400)	(156 250)	(160 397)
<b>Dept 0753 - WU-WATER TREATMENT</b>						
<b>PERSONAL SERVICES</b>						
65-0753-5112	WATER TREAT MAINT LABOR				500	126
	Total				(500)	(126)



City of Franklin, WI  
Water Utility Fund - 65

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>SUPPLIES</b>						
65-0753-5336	WATER TREAT CHEMICALS	500	500		500	
65-0753-5371	WATER TREAT MAINT EXP	300	300	400	300	99
	Total	(800)	(800)	(400)	(800)	(99)
<b>CONTRACTUAL SERVICES</b>						
65-0753-5299	WATER TREATMENT TESTS	15,000	15,000	6,500	17,000	11,657
	Total	(15,000)	(15,000)	(6,500)	(17,000)	(11,657)
	Total Water Treatment	(15,800)	(15,800)	(6,900)	(18,300)	(11,882)
Dept 0754 - WU-TRANSMISSION & DISTRIBUTION						
<b>PERSONAL SERVICES</b>						
65-0754-5111	TRANS & DISTR OPER LABOR	35,000		21,000	26,000	25,798
65-0754-5112	MAINT LABOR-DISTR RESERVOIR	1,000	500		500	
65-0754-5113	MAINT LABOR-MAINS	14,000		12,000	12,000	11,027
65-0754-5114	LOCATING LABOR - MAINS	14,000		10,500	11,200	11,700
65-0754-5115	MAINT LABOR-SERVICES	19,000		13,500	21,000	10,803
65-0754-5116	LOCATING LABOR-SERVICES	11,000		8,500	10,000	7,649
65-0754-5117	MAINT LABOR-METERS	60,000		39,000	37,000	38,701
65-0754-5118	MAINT LABOR-HYDRANTS	36,000		18,000	30,000	20,791
65-0754-5119	MAINT LABOR-PLANT	29,000		20,000	26,000	22,046
	Total	(219,000)	(500)	(142,500)	(173,700)	(148,515)
<b>SUPPLIES</b>						
65-0754-5347	TRANS&DISTR SAFETY SUPP EXP	5,500	5,500	2,000	5,000	1,800
65-0754-5371	TRANS & DISTR OPER SUPP EXP	27,500	27,750	18,000	25,000	19,553
65-0754-5372	MAINT EXP-DISTR RESERVOIR	23,000	23,000	6,500	15,000	2,396
65-0754-5373	MAINT EXP-MAINS	65,000	65,000	49,000	65,000	17,705
65-0754-5375	MAINT EXP-SERVICES	72,000	72,000	65,000	70,000	76,699
65-0754-5377	MAINT EXP-METERS	6,000	6,000	9,000	4,500	4,037
65-0754-5378	MAINT EXP-HYDRANTS	54,000	54,000	20,000	57,000	55,621
65-0754-5379	MAINT EXP-PLANT	18,000	18,000	5,000	15,000	6,342
	Total	(271,000)	(271,250)	(174,500)	(256,500)	(184,153)
<b>CONTRACTUAL SERVICES</b>						
65-0754-5257	STORAGE SOFTWARE MAINT	16,400	16,400	15,000	13,000	15,947
	Total	(16,400)	(16,400)	(15,000)	(13,000)	(15,947)
	Total Transmission & Distribution	(506,400)	(288,150)	(332,000)	(443,200)	(348,615)
Dept 0757 - WU-CUSTOMER ACCOUNTS						
<b>PERSONAL SERVICES</b>						
65-0757-5111	METER READING LABOR	4,500	4,500	4,000	4,500	3,855
65-0757-5112	ACCTG & COLLECTION LABOR	28,000		28,000	10,500	28,723
65-0757-5113	ACCTG & COLL PAYROLL EXP	12,700	12,700	16,000	15,700	16,400
	Total	(45,200)	(17,200)	(48,000)	(30,700)	(48,978)
<b>SUPPLIES</b>						
65-0757-5311	POSTAGE	8,000		8,000	8,100	9,182
65-0757-5329	OPERATING SUPPLIES	1,050	1,050	1,000	1,600	982
	Total	(9,050)	(1,050)	(9,000)	(9,700)	(10,164)
<b>SERVICES &amp; CHARGES</b>						
65-0757-5417	UNCOLLECTIBLE ACCOUNTS	3,000		1,000	3,000	1,449
65-0757-5491	BANK FEES	9,000		10,000	9,000	8,492
	Total	(12,000)		(11,000)	(12,000)	(9,941)
	Total Customer Accounts	(66,250)	(18,250)	(68,000)	(52,400)	(69,083)
Dept 0758 - WU-ADMINISTRATIVE						
<b>PERSONAL SERVICES</b>						
65-0758-5111	ADMIN & GENERAL PAYROLL EXP	71,500	60,100	50,000	53,700	52,600
65-0758-5112	EMPL BEN-SICK & OTHER LEAVE			16,000		10,516

City of Franklin, WI  
Water Utility Fund - 65

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
65-0758-5118	EMPL BEN-COMP TIME TAKEN EX			1,000		362
65-0758-5133	EMPL BEN-LONGEVITY EXP	1,135		1,100	1,118	1,152
65-0758-5134	EMPL BEN-HOLIDAY EXP	21,062		17,000	17,010	17,279
65-0758-5135	EMPL BEN-VACATION EXP	27,491		24,000	24,209	23,942
	Total	(121 188)	(60 100)	(109 100)	(96 037)	(105 851)
<b>SUPPLIES</b>						
65-0758-5312	OFFICE SUPPLIES	1,925	1,925	750	2,100	1,546
65-0758-5332	TRANSPORTATION EXP	23,000	23,000	12,000	23,000	15,993
65-0758-5371	MAINTENANCE OF GENERAL PLAN	15,500	19,000	10,600	16,750	14,187
65-0758-5399	MISC GENERAL EXPENSE	1,200	1,200	1,000	1,150	14,306
	Total	(41 625)	(45,125)	(24 350)	(43 000)	(46 032)
<b>SERVICES &amp; CHARGES</b>						
65-0758-5424	MEMBERSHIPS/DUES	2,400	2,400	2,000	2,350	2,141
65-0758-5425	CONFERENCES & SCHOOLS	7,500	7,500	4,500	6,700	4,845
65-0758-5432	MILEAGE	600	600	500	500	516
	Total	(10 500)	(10 500)	(7 000)	(9 550)	(7 502)
<b>FACILITY CHARGES</b>						
65-0758-5511	PROPERTY INSURANCE-BUILDING	5,600		5,600	5,600	5,600
65-0758-5512	AUTO/EQUIPMENT INSURANCE	2,700		2,700	2,700	2,700
65-0758-5515	BOILER INSURANCE	14,900		14,900	14,900	14,900
65-0758-5516	UMBRELLA INSURANCE	2,200		2,200	2,200	2,200
65-0758-5552	ELECTRICITY-S&W Bldg	6,000		5,400	5,400	5,626
	Total	(31 400)		(30 800)	(30 800)	(31,026)
<b>CONTRACTUAL SERVICES</b>						
65-0758-5213	ANNUAL AUDIT SERVICES	6,000		4,400	6,400	6,250
65-0758-5219	OUTSIDE SERVICES	137,000		41,600	207,373	60,199
	Total	(143 000)		(46 000)	(213,773)	(66 449)
<b>EMPLOYEE BENEFITS</b>						
65-0758-5152	EMPL BEN-RETIREMENT EXP	39,200		44,000	189,690	44,415
65-0758-5153	EMPL BEN-RETIREE HEALTH EXP	4,000		6,000	6,771	5,710
65-0758-5154	EMPL BEN-GROUP HEALTH&DENTA	84,500		82,000	82,878	75,441
65-0758-5155	EMPL BEN-LIFE INSURANCE EXP	1,800		1,600	1,663	1,531
65-0758-5156	EMPL BEN-WORKERS COMP EXP	14,000		11,500	11,461	10,350
65-0758-5159	EMPLOYEE BENEFITS-ALLOCATED	25,150	21,650	34,000	34,150	34,100
	Total	(168 650)	(21 650)	(179 100)	(326 613)	(171 547)
<b>CONTINGENCY</b>						
65-0758-5499	UNRESTRICTED CONTINGENCY	6,500		7,500	7,500	6,084
	Total	(6 500)		(7 500)	(7 500)	(6,084)
	Total Administrative	(522,863)	(137 375)	(403 850)	(727 273)	(434 491)
<b>Dept 0761 - WU-OTHER OPERATING</b>						
<b>FACILITY CHARGES</b>						
65-0761-5541	DEPRECIATION	598,050	598,050	422,000	421,900	448,634
65-0761-5542	AMORTIZATION-PROPERTY LOSSES					42,059
65-0761-5551	WATER	1,300		1,400		1,390
65-0761-5553	SEWER			600		364
	Total	(599 350)	(598 050)	(424 000)	(421 900)	(492 447)
<b>EMPLOYEE BENEFITS</b>						
65-0761-5151	TAXES-FICA	31,790		29,100	29,082	26,062
65-0761-5152	RETIREMENT - GASB 68	25,000		5,500	15,000	2,139
65-0761-5153	RETIREE GROUP HEALTH					(3 931)
	Total	(56 790)		(34 600)	(44 082)	(24 270)
<b>TRANSFERS OUT</b>						
65-0761-5480	TAXES-PROPERTY TAX EQUIVALN	1,050,000		1,050,000	1,075,000	965,368
	Total	(1 050,000)		(1 050,000)	(1 075,000)	(965 368)

City of Franklin, WI  
Water Utility Fund - 65

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
CLAIMS, CONTRIB AND AWARDS						
65-0761-5741	DEPREC-CONTRIB IN AID CONST	837,500	837,500	849,000	849,000	797,105
	Total	(837,500)	(837,500)	(849,000)	(849,000)	(797,105)
CAPITAL OUTLAY						
65-0761-5849	LOSS ON ABANDONED PROPERTY				100,000	
	Total				(100,000)	
	Total Other Operating	(2,543,640)	(1,435,550)	(2,357,600)	(2,489,982)	(2,279,190)
Dept 0771 - WU-NON-OPERATING EXP						
CAPITAL OUTLAY						
65-0771-5811	AUTO EQUIPMENT	25,000	25,000	50,000	50,000	16,748
65-0771-5813	OFFICE EQUIPMENT	2,500	2,500		2,900	
65-0771-5814	NONMOTORIZED EQUIPMENT			31,000	31,500	24,972
65-0771-5815	SHOP EQUIPMENT	181,500	181,500	90,000	104,000	130,734
65-0771-5822	BUILDING IMPROVEMENTS	12,000	12,000		8,375	
65-0771-5830	WATER EXTENSION/IMPROVEMENT				152,174	1,187,334
65-0771-5841	COMPUTER EQUIPMENT	1,800	1,800		1,250	812
65-0771-5843	SOFTWARE	15,000	15,000	55,000	55,500	9,188
65-0771-5856	WATER STORAGE STRUCTURE	4,000,000	4,000,000			
65-0771-5858	LAND PURCHASE			35,000	525,000	
65-0771-5899	Capitalized Assets	(4,233,500)	(4,233,500)	(261,000)	(700,000)	(1,369,788)
	Total	(4,300)	(4,300)		(230,699)	
INTEREST						
65-0771-5621	INTEREST ON LONG-TERM DEBT	51,000		30,000	29,738	31,205
65-0771-5622	Amort Bond Disc/Premium	1,000		1,000	1,000	1,035
65-0771-6505	INTERFUND INTEREST	3,500		3,000	3,080	3,493
	Total	(55,500)		(34,000)	(33,818)	(35,733)
DEBT SERVICE						
65-0771-5691 8018	BANK FEES	400		400	350	400
	Total	(400)		(400)	(350)	(400)
	Total Non-Operating	(60,200)	(4,300)	(34,400)	(264,867)	(36,133)
ESTIMATED REVENUES - FUND 65		8,224,600	8,200,800	6,650,700	7,863,400	10,911,327
APPROPRIATIONS - FUND 65		6,900,703	4,892,925	6,672,450	7,196,392	6,358,561
<b>NET OF REVENUES/APPROPRIATIONS - FUND 65</b>		<b>1,323,897</b>	<b>3,307,875</b>	<b>(21,750)</b>	<b>667,008</b>	<b>4,552,766</b>
BEGINNING FUND BALANCE		50,193,075	50,193,075	50,214,825	50,214,825	45,662,058
ENDING FUND BALANCE		<b>51,516,972</b>	<b>53,500,950</b>	<b>50,193,075</b>	<b>50,881,833</b>	<b>50,214,824</b>

## **SPECIAL REVENUE FUNDS**

### **Civic Celebrations (Fund 29)**

Annually the Fourth of July celebration is hosted by the City at City Hall and Lion's Legend Park. The celebration has revenues in the form of beverage and game ticket sales, donations and a transfer from the General fund. The Celebration has various events including a parade, fireworks, music, games and others. Various volunteers provide services for the Celebration along with Public Safety personnel.

The Pandemic caused the Celebration to be cancelled in 2020.

### **St Martin's Fair (Fund 24)**

On Labor Day St Martin's Fair becomes to a popular two day fair, attracting many street vendors, music, food vendors along with the local produce growers. Upwards of 100,000 visitors to the Fair attend this annual event.

Resources to the fund include vendor licenses, donations and a contribution from the General Fund. Expenditures center on Public Safety issues.

The Pandemic caused the Fair to be cancelled in 2020.

### **Donations Fund (28)**

The City receives donations from various community businesses, organizations and individuals designated for various purposes. The Common Council accepts donations on behalf of the City. These funds are held for the designated purpose so that when programs or projects that meet the intentions of the donors the funds can be utilized.

In 2017, donations help fund a third K-9 unit in the Police Department. In fall 2015 the Kayla's Playground was constructed with a program to generate resources to maintain and improve the playground located at Franklin Woods. Kayla's Krew, an organization leading the playground development, turned over excess funds to the City after construction of the playground was substantially complete. The City is holding the funds until such time as needed.

### **Grants (Fund 20, 21, 25 & 26)**

The City receives grants for Public Safety, Health and Community Development. The grants range from a few thousand dollars to hundreds of thousands of dollars. Grants fund various programs or specialized equipment that meet the terms of the grants. Grants are generally from Federal Government sources administered through the State. These grants are subject to periodic audit for compliance with Federal Grant regulations.

In 2016, Franklin Area Parents and Students United received a \$125,000 Federal Grant to fight drug and alcohol abuse. The grant is renewable for five years. This City is serving as fiscal agent.

City of Franklin, WI  
Civic Celebrations Fund - 29

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>LICENSES &amp; PERMITS</b>						
29-0000-4219	PEDDLER/TRANSIENT/DOOR-TO-DOOR					300
	Total					300
<b>CHARGES FOR SERVICES</b>						
29-0000-4481	JULY 4 TICKET SALES	85,000	85,000		85,000	93,598
	Total	85,000	85,000		85,000	93,598
<b>MISCELLANEOUS REVENUE</b>						
29-0000-4749	DONATIONS-CIVIC CELEBRATIONS	25,000	21,000		21,000	24,750
29-0000-4799	COMMISSIONS & MISC REVENUE					14,247
	Total	25,000	21,000		21,000	38,997
<b>FUND TRANSFERS</b>						
29-0000-4834	TRSFER FROM GENERAL FUND 01	13,000	13,000		13,000	13,000
	Total	13,000	13,000		13,000	13,000
	<b>Total Revenues</b>	<b>123,000</b>	<b>119,000</b>		<b>119,000</b>	<b>145,895</b>
<b>Dept 0541 - CIVIC CELEBRATIONS</b>						
<b>PERSONAL SERVICES</b>						
29-0541-5111	SALARIES-FT	6,510	6,370		6,450	5,202
29-0541-5115	SALARIES-TEMP					1,535
29-0541-5117	SALARIES-OT	13,370	13,270		13,170	12,759
	Total	(19,880)	(19,640)		(19,620)	(19,496)
<b>EMPLOYEE BENEFITS</b>						
29-0541-5151	FICA	1,521	1,502		1,501	1,423
29-0541-5152	RETIREMENT	2,554	2,523		1,923	2,166
29-0541-5153	RETIREE GROUP HEALTH	74	73		137	89
29-0541-5154	GROUP HEALTH & DENTAL	3,051	3,482		3,458	3,232
29-0541-5155	LIFE INSURANCE	71	71		71	54
29-0541-5156	WORKERS COMPENSATION INS	572	517		518	508
	Total	(7,843)	(8,168)		(7,608)	(7,472)
<b>CONTRACTUAL SERVICES</b>						
29-0541-5299	SUNDRY CONTRACTORS	50,000		3,400	35,000	64,919
	Total	(50,000)		(3,400)	(35,000)	(64,919)
<b>SUPPLIES</b>						
29-0541-5311	POSTAGE	300			300	270
29-0541-5313	PRINTING	1,200			1,000	659
29-0541-5325	RECREATION SUPPLIES	20,000		1,512	19,000	21,824
29-0541-5329	OPERATING SUPPLIES	1,900			1,500	3,081
29-0541-5343	SIGN SUPPLIES	200			200	20
	Total	(23,600)		(1,512)	(22,000)	(25,854)
<b>SERVICES &amp; CHARGES</b>						
29-0541-5424	MEMBERSHIPS/DUES					80
29-0541-5433	EQUIPMENT RENTAL	20,500		2,640	20,000	20,869
29-0541-5471	BACKGROUND CHECKS	300			300	28
	Total	(20,800)		(2,640)	(20,300)	(20,977)
	<b>Total Expenditures</b>	<b>(122,123)</b>	<b>(27,808)</b>	<b>(7,552)</b>	<b>(104,528)</b>	<b>(138,718)</b>
<b>ESTIMATED REVENUES - FUND 29</b>		<b>123,000</b>	<b>119,000</b>		<b>119,000</b>	<b>145,895</b>
<b>APPROPRIATIONS - FUND 29</b>		<b>122,123</b>	<b>27,808</b>	<b>7,552</b>	<b>104,528</b>	<b>138,718</b>
<b>NET OF REVENUES/APPROPRIATIONS - FUND 29</b>		<b>877</b>	<b>91,192</b>	<b>(7,552)</b>	<b>14,472</b>	<b>7,177</b>
<b>BEGINNING FUND BALANCE</b>		<b>69,764</b>	<b>69,764</b>	<b>77,316</b>	<b>77,316</b>	<b>70,139</b>
<b>ENDING FUND BALANCE</b>		<b>70,641</b>	<b>160,956</b>	<b>69,764</b>	<b>91,788</b>	<b>77,316</b>

City of Franklin, WI  
St. Martin's Fair Fund - 24

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>LICENSES &amp; PERMITS</b>						
24-0000-4219	PEDDLER/TRANSIENT/DOOR-TO-DOOR	24,000	24,000		24,000	18,697
24-0000-4221	COMBINATION-FOOD&PEDDLER LIC	3,000	3,000		3,000	1,495
24-0000-4227	SODA LICENSE					180
	Total	27,000	27,000		27,000	20,372
<b>FUND TRANSFERS</b>						
24-0000-4834	TRNSFER FROM GENERAL FUND 01	11,000	11,000		11,000	31,000
	Total	11,000	11,000		11,000	31,000
	<b>Total Revenues</b>	<b>38,000</b>	<b>38,000</b>		<b>38,000</b>	<b>51,372</b>
Dept 0529 - ST MARTINS FAIR-USE FUND 24						
<b>PERSONAL SERVICES</b>						
24-0529-5111	SALARIES-FT	6,630	6,570		6,530	7,119
24-0529-5113	SALARIES-PT					449
24-0529-5115	SALARIES-TEMP					104
24-0529-5117	SALARIES-OT	20,050	19,890		19,880	19,453
	Total	(26,680)	(26,460)		(26,410)	(27,125)
<b>EMPLOYEE BENEFITS</b>						
24-0529-5151	FICA	2,046	2,037		2,020	1,969
24-0529-5152	RETIREMENT	3,346	3,330		3,005	3,116
24-0529-5153	RETIREE GROUP HEALTH	179	178		247	130
24-0529-5154	GROUP HEALTH & DENTAL	4,043	4,444		4,331	4,696
24-0529-5155	LIFE INSURANCE	79	79		78	81
24-0529-5156	WORKERS COMPENSATION INS	678	629		625	679
	Total	(10,371)	(10,697)		(10,306)	(10,671)
<b>SUPPLIES</b>						
24-0529-5329	OPERATING SUPPLIES	500	500		500	675
	Total	(500)	(500)		(500)	(675)
<b>SERVICES &amp; CHARGES</b>						
24-0529-5421	OFFICIAL NOTICES/ADVERTISING				150	148
24-0529-5433	EQUIPMENT RENTAL	15,000	20,500		20,500	14,720
	Total	(15,000)	(20,500)		(20,650)	(14,868)
	<b>Total Expenditures</b>	<b>(52,551)</b>	<b>(58,157)</b>		<b>(57,866)</b>	<b>(53,339)</b>
ESTIMATED REVENUES - FUND 24		38,000	38,000		38,000	51,372
APPROPRIATIONS - FUND 24		52,551	58,157		57,866	53,339
<b>NET OF REVENUES/APPROPRIATIONS - FUND 24</b>		<b>(14,551)</b>	<b>(20,157)</b>		<b>(19,866)</b>	<b>(1,967)</b>
BEGINNING FUND BALANCE		3,636	3,636	3,636	3,636	5,604
<b>ENDING FUND BALANCE</b>		<b>(10,915)</b>	<b>(16,521)</b>	<b>3,636</b>	<b>(16,230)</b>	<b>3,637</b>

City of Franklin, WI  
Donations Fund - 28

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
UNCLASSIFIED						
28-0000-4730						1,090
	Total					1,090
MISCELLANEOUS REVENUE						
28-0000-4731	DONATIONS-FIRE-MISC-7081/1048					3,000
28-0000-4735	DONATN-POLICE-CRIME PREVENTN/NN	7,000	7,000	7,500	7,500	7,500
28-0000-4738	DONATIONS-POLICE-CANINE-7075/1038	1,000	1,000	2,500	2,500	18,975
28-0000-4741	DONATIONS - OTHER POLICE-7040/104	5,000	5,000	6,000	16,000	9,060
28-0000-4744	DONATIONS-HEALTH DEPT-1049					150
28-0000-4745	DONATIONS-FIRE PREVENTION-7080/1045			2,000		1,320
28-0000-4746	DONATN-FireSafetySchools-7087/1066			2,500		150
	Total	13,000	13,000	20,500	26,000	40,155
	<b>Total Revenues</b>	<b>13,000</b>	<b>13,000</b>	<b>20,500</b>	<b>26,000</b>	<b>41,245</b>
	<b>Dept 0102 - ALDERMEN</b>					
CAPITAL OUTLAY						
28-0102-5821 7030	Trees/Landscaping-EnvironmtComm-1050			150		
	Total Aldermen			(150)		
	<b>Dept 0211 - POLICE DEPT</b>					
CAPITAL OUTLAY						
28-0211-5819 7040	Cap Equipt-Other PoliceDonation-1041				15,000	
28-0211-5819 7075	OTHER CAP EQUIPT-PoliceCanine-1038					13,500
	Total				(15,000)	(13,500)
SUPPLIES						
28-0211-5329 7040	OpertgSuppl-OtherPoliceDonatn-1041	52,660	48,895	19,500	19,500	3,454
28-0211-5329 7055	OPERATG SUPPL-PoliceDrugForfeit-1044	6,700	6,539	4,000	8,150	
28-0211-5329 7060	OPERATG SUPPL-Police D.A R E -1043	80	1,620	1,000	1,620	86
28-0211-5329 7062	OPERATG SUPPLS-CrimePreventn-1039	10,500	10,475	8,000	12,000	7,627
28-0211-5329 7071	OperSuppl-Police-Hunter Safety-1040	60	2,040	1,000	2,040	
28-0211-5329 7075	OPERATG SUPPLS-Police-Canine-1038	7,100	7,041	5,000	6,190	1,609
	Total	(77,100)	(76,610)	(38,500)	(49,500)	(12,776)
	<b>Total Police Department</b>	<b>(77,100)</b>	<b>(76,610)</b>	<b>(38,500)</b>	<b>(64,500)</b>	<b>(26,276)</b>
	<b>Dept 0221 - FIRE DEPT</b>					
CAPITAL OUTLAY						
28-0221-5818 7082	SAFETY EQUIPT-FireSightForLife-1051			450	450	
	Total			(450)	(450)	
SUPPLIES						
28-0221-5322.7088	MEDICAL SUPPLIES-EMS Donation-1060	4,000	4,000	4,000	4,500	1,025
28-0221-5328 7087	EducationSuppl-FireSafetySchool-1066	9,500	9,500	6,000	9,500	792
28-0221-5329 7080	OPERATNG SUPPL-Fire Prevention-1045	2,000	2,000	2,000	2,500	60
28-0221-5329 7081	OPERATNG SUPPL-MiscFireDonation-10	2,000	2,000	2,000	2,500	3,479
	Total	(17,500)	(17,500)	(14,000)	(19,000)	(5,356)
	<b>Total Fire Department</b>	<b>(17,500)</b>	<b>(17,500)</b>	<b>(14,450)</b>	<b>(19,450)</b>	<b>(5,356)</b>
	<b>Dept 0521 - RECREATION</b>					
MISCELLANEOUS REVENUE						
28-0521-4730 9821	Kayla Playgrd Ambassador-DONATION-Cash					323
	Total Recreation					323
	<b>Dept 0551 - PARKS</b>					
MISCELLANEOUS REVENUE						
28-0551-4747 9820	DONATN-KAYLA PLAYGRD-1047-FrclinWoods			500		800
	Total Parks			500		800
	<b>Total Expenditures</b>	<b>(94,600)</b>	<b>(94,110)</b>	<b>(52,600)</b>	<b>(83,950)</b>	<b>(30,509)</b>
ESTIMATED REVENUES - FUND 28		13,000	13,000	21,000	26,000	42,368
APPROPRIATIONS - FUND 28		94,600	94,110	53,100	83,950	31,632
<b>NET OF REVENUES/APPROPRIATIONS - FUND 28</b>		<b>(81,600)</b>	<b>(81,110)</b>	<b>(32,100)</b>	<b>(57,950)</b>	<b>10,736</b>
BEGINNING FUND BALANCE		129,242	129,242	161,342	161,342	150,606
ENDING FUND BALANCE		47,642	48,132	129,242	103,392	161,342

City of Franklin, WI  
Grant Funds - 20, 21 & 26

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2019 ACTIVITY	2020 AMENDED BUDGET
<b>Fund 20 - FIRE DEPT GRANT FUND</b>						
INTERGOVERNMENTAL						
20-0000-4143	BLOCK GRANTS				7,995	
20-0000-4150	OTHER GRANTS	10,000		6,000	(100)	6,000
	Total	10,000		6,000	7,895	6,000
	Total Revenues	10,000		6,000	7,895	6,000
Dept 0221 - FIRE DEPT						
SUPPLIES						
20-0221-5322 7085	ACT102-MedicalSupplies-1060				4,661	
20-0221-5329 7085	ACT 102-Operating Supplies-1060	10,000		6,000	1,638	6,000
	Total	(10,000)		(6,000)	(6,299)	(6,000)
CAPITAL OUTLAY						
20-0221-5818	SAFETY EQUIPMENT				1,207	
	Total				(1,207)	
UNCLASSIFIED						
20-0221-5819	OTHER CAPITAL EQUIPMENT				1,340	
	Total				(1,340)	
	Total Expenditures	(10,000)		(6,000)	(8,846)	(6,000)
	ESTIMATED REVENUES - FUND 20	10,000		6,000	7,895	6,000
	APPROPRIATIONS - FUND 20	10,000		6,000	8,846	6,000
	NET OF REVENUES/APPROPRIATIONS - FUND 20	0		0	(951)	0
	BEGINNING FUND BALANCE	21,621	21,621	21,621	22,572	21,621
	ENDING FUND BALANCE	21,621	21,621	21,621	21,621	21,621
<b>Fund 21 - POLICE DEPT GRANT FUND</b>						
INTERGOVERNMENTAL						
21-0000-4143	BLOCK GRANTS	25,000		25,000	7,971	25,000
	Total	25,000		25,000	7,971	25,000
	Total Revenues	25,000		25,000	7,971	25,000
Dept 0211 - POLICE DEPT						
CAPITAL OUTLAY						
21-0211-5819	OTHER CAPITAL EQUIPMENT	25,000		25,000	7,971	25,000
	Total	(25,000)		(25,000)	(7,971)	(25,000)
	Total Expenditures	(25,000)		(25,000)	(7,971)	(25,000)
	ESTIMATED REVENUES - FUND 21	25,000		25,000	7,971	25,000
	APPROPRIATIONS - FUND 21	25,000		25,000	7,971	25,000
	NET OF REVENUES/APPROPRIATIONS - FUND 21	0		0	0	0
	BEGINNING FUND BALANCE	0	0	0	0	0
	ENDING FUND BALANCE	0	0	0	0	0



City of Franklin, WI  
 Grant Funds - 20, 21 & 26

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2019 ACTIVITY	2020 AMENDED BUDGET
<b>Fund 26 - OTHER GRANTS</b>						
INTERGOVERNMENTAL						
26-0000-4142	CDBG-COMMTY DEV BLOCK GRANTS				5,000	
26-0000-4150	OTHER GRANTS				5,000	
	Total				10,000	
	Total Revenues				10,000	
	Dept 0331 - HIGHWAY					
CAPITAL OUTLAY						
26-0331-5821	TREES & LANDSCAPING				5,000	
	Total				(5 000)	
	Total Expenditures				(5 000)	
	ESTIMATED REVENUES - FUND 26				10,000	
	APPROPRIATIONS - FUND 26				5,000	
	NET OF REVENUES/APPROPRIATIONS - FUND 26				5,000	
	BEGINNING FUND BALANCE	5,315	5,315	5,315	315	5,315
	ENDING FUND BALANCE	5,315	5,315	5,315	5,315	5,315

City of Franklin, WI  
Health Grants Fund - 25

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
	<b>General</b>					
25-0411-5111	SALARIES-FT	51,184	51,082	48,875	53,043	37,798
25-0411-5151	FICA	4,309	4,300	4,115	4,668	3,051
25-0411-5152	RETIREMENT	3,802	3,794	3,630	4,119	2,713
25-0411-5154	GROUP HEALTH & DENTAL	516	516	504	18,379	10,175
25-0411-5155	LIFE INSURANCE	259	259	250	287	203
25-0411-5156	WORKERS COMPENSATION INS	2,349	2,153	97	2,337	72
25-0411-5199	ALLOCATED PAYROLL COST	35,000	35,000	37,650	37,650	41,203
	Total	(97 419)	(97 104)	(95 121)	(120 483)	(95 215)
25-0411-5841 6999	COMPUTER EQUIPMENT			3,000		
25-0000-4143 7000	BLOCK GRANTS - HHS			25,259		
	Net Grant Revenue (Expenditures)	(97 419)	(97 104)	(95 121)	(120 483)	(95 215)
	<b>Project 7001 - MISC OTHER GRANT PROGRAMS</b>					
25-0000-4143 7001	BLOCK GRANTS			1,500		1,500
25-0000-4150 7001	OTHER GRANTS-Misc Other Grant Progra	4,500	4,500	4,500	4,500	
25-0411-5299 7001	SUNDRY CONTRACTORS-Misc Other Grant Prog			2,500	2,500	
25-0411-5329 7001	OPERATING SUPPLIES-Misc Other Grants			1,000	1,000	
25-0411-5425 7001	CONFERENCES & SCHOOLS-Misc Other Grants			1,000	1,000	
	Net Grant Revenue (Expenditures)	4,500	4,500	1,500		1,500
	<b>Project 7008 - AWY-Alliance for Wisconsin Youth</b>					
25-0000-4799 7008	ALLIANCE FOR WI YOUTH					2,500
25-0411-5329 7008	AWY-Alliance for WI Youth-OPERATING SUPPL					1,100
	Net Grant Revenue (Expenditures)					1,400
	<b>Project 7010 - PREVENTION BLOCK GRANT-Bike Rodeo etc</b>					
25-0000-4143 7010	BLOCK GRANTS-Prevention	4,400	4,400	4,400	4,400	6,481
25-0000-4781 7010	REFUNDS/REIMBURSEMENTS					750
25-0000-4799 7010	MISC REVENUE-Prevention Block Grant					400
25-0411-5299 7010	SUNDRY CONTRACTORS-Prevention Grant					150
25-0411-5313 7010	PRINTING-Prevention Block Grant					871
25-0411-5329 7010	OPERATING SUPPLIES-PreventionBlock	3,800	3,800	3,800	3,800	4,610
25-0411-5425 7010	CONFERENCES-Prevention Block Grant	600	600	600	600	207
	Net Grant Revenue (Expenditures)					1,793
	<b>Project 7014 - FACT-FIGHT AGAINST CORP TOBACCO</b>					
25-0000-4143 7014	BLOCK GRANT-FACT-FightAgainstCorpT	3,500	3,500	3,500	3,500	3,500
25-0411-5299 7014	SUNDRY CONTRACTORS-FightAgainstCorpTobac					475
25-0411-5312 7014	OFFICE SUPPLIES-FightAgainstCorpTob	500	500	500	500	109
25-0411-5329 7014	OPERATING SUPPLIES-FightAgainstCorp	3,000	3,000	3,000	2,000	2,743
	Net Grant Revenue (Expenditures)				1,000	173
	<b>Project 7015 - WIHA-Healthy Living with Diabetes</b>					
25-0000-4799 7015	WIHA-Diabetes-Revenue	2,080	2,080	2,080	2,080	2,340
25-0411-5313 7015	WIHA-Diabetes-PRINTING	500	500	500	500	72
25-0411-5329 7015	WIHA-Diabetes-OPERATING SUPPLIES	1,300	1,300	1,380	1 380	691
25-0411-5432 7015	MILEAGE	200	200	200	200	74
	Net Grant Revenue (Expenditures)	80	80			1,503
	<b>Project 7018 - WI WINS</b>					
25-0000-4143 7018	BLOCK GRANTS-WI WINS	650	650	500	650	200
25-0411-5329 7018	COMPLIANCE CHECK-WI WINS Grant	650	650	500	500	(125)
	Net Grant Revenue (Expenditures)				150	325
	<b>Project 7019 - CHILDHOOD LEAD POISON PREVENTION</b>					
25-0000-4143 7019	BLOCKGRANT-ChildhoodLeadPoisonPre	1,200	1,200	1,200	1,200	1,197

City of Franklin, WI  
Health Grants Fund - 25

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
25-0411-5425 7019	CONFERENCES-Childhood Lead Poison	200	200	200	200	235
	Net Grant Revenue (Expenditures)	1,000	1,000	1,000	1,000	962
	<b>Project 7020 - MATERNAL-CHILD HEALTH</b>					
25-0000-4143 7020	BLOCK GRANTS-MCH-Maternal Child He	7,500	7,500	7,500	7 500	11,280
25-0411-5299 7020	SUNDRY CONTRACTORS-MCH-Maternal Child					65
25-0411-5311 7020	POSTAGE-MCH-Maternal Child Health	1,000	1,000	1,000	1 000	76
25-0411-5313 7020	PRINTING-MCH-Maternal Child Health Gr	1 000	1,000	750	750	943
25-0411-5328 7020	EDUCATION SUPPLIES-MCH-Maternal Child					171
25-0411-5329 7020	OPERATING SUPPLIES-Maternal Child H	1,500	1,500	1,350	1,350	2,599
25-0411-5422 7020	SUBSCRIPTIONS-MCH-MaternalChildHealth					516
25-0411-5425 7020	CONFERENCES-Maternal Child Health	500	500	400	400	367
	Net Grant Revenue (Expenditures)	3,500	3,500	4,000	4,000	6,543
	<b>Project 7024 - IMMUNIZATION ACTION PLAN</b>					
25-0000-4143 7024	BLOCK GRANT-IAP-Immunization Action	6,500	6,500	6,500	6,500	10,041
25-0411-5311 7024	POSTAGE-IAP-Immunization Action Plan	1,000	1,000	700	700	
25-0411-5312 7024	OFFICE SUPPLIES-IAP-Immunization Action					5
25-0411-5313 7024	PRINTING-IAP-Immunizaton Action Plan	500	500	500	500	437
25-0411-5329 7024	OPERATING SUPPLIES-ImmunizataActio	2,000	2,000	1,300	1,300	2,906
	Net Grant Revenue (Expenditures)	3,000	3,000	4,000	4,000	6,693
	<b>Project 7026 - ADULT HEALTH &amp; WELLNESS</b>					
25-0000-4799 7026	MISC REVENUE-AH&W-AdultHealth&Wellness					5,200
25-0411-5311 7026	POSTAGE-AH&W-Adult Health & Wellness					2,837
25-0411-5313 7026	PRINTING-AH&W-Adult Health & Wellness					707
25-0411-5329 7026	OPERATING SUPPLIES-Adult Health Wellness					616
25-0411-5425 7026	CONFERENCES-Adult Health Wellness					35
	Net Grant Revenue (Expenditures)					1,005
25-0000-4799 7027	MISC REVENUE-Senior Fall Prevention			200		
	Net Grant Revenue (Expenditures)					
	<b>Project 7028 - BIOTERRORISM GRANT</b>					
25-0000-4143 7028	BLOCK GRANTS-Bioterrorism					2,975
25-0000-4799 7028	MISCELLANEOUS REVENUE-Bioterrorism					2,950
25-0411-5322 7028	MEDICAL SUPPLIES-Bioterrorism Grant	120,000		120,000	120,000	
	Net Grant Revenue (Expenditures)	(120 000)		(120 000)	(120 000)	5,925
25-0000-4799 7032	MISC REVENUE-SAMHSA-SubstanceAbuseMental					750
	Net Grant Revenue (Expenditures)					
	<b>Project 7033 - CITIES READINESS INITIATIVE</b>					
25-0000-4143 7033	BLOCKGRANT-CRI-CitiesReadinessInitia	9,500	9,500	9,500	9,500	8,759
25-0411-5313 7033	PRINTING-Cities Readiness Initiative Grt	1,000	1,000	500	1,000	1,351
25-0411-5329 7033	OPERATING SUPPLIES-Cities Readiness	1,000	1,000	1,000	1,000	134
	Net Grant Revenue (Expenditures)	7,500	7,500	8,000	7,500	7,274
	<b>Project 7034 - PUBLIC HEALTH EMERGENCY PREP</b>					
25-0000-4143 7034	BLOCK GRANTS-PHEP-PublicHealthEme	39,500	39,500	39,500	39,500	54,850
25-0411-5299 7034	SUNDRY CONTRACTORS-PHEP-Pander	1,500	1,500	2,000	2,000	8,469
25-0411-5312 7034	OFFICE SUPPLIES-PHEP-PublicHealthEr	1,200	1,200	1,100		310
25-0411-5329 7034	OPERATING SUPPLIES-PublicHealthEme	8,500	8,500	8,000	8,000	3,189
25-0411-5410 7034	DATA COMMUNICATION SERVICE-PHEP	6,400	6,400	6,400	6,400	6,400
25-0411-5415 7034	TELEPHONE-PHEP-PublicHealthEmergen	700	700	700	700	448
25-0411-5425 7034	CONFERENCES-Public Health Emergenc	2 000	2,000	2,000	2,000	986
25-0411-5432 7034	MILEAGE-PHEP-PublicHealthEmergencyPrep			400	400	
25-0411-5812 7034	FURNITURE/FIXTURES-PHEP-PublHealthEmergc					10,056
	Net Grant Revenue (Expenditures)	19,200	19,200	18,900	20 000	24,992

City of Franklin, WI  
Health Grants Fund - 25

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>Project 7037 - CDBG SENIORS</b>						
25-0000-4143 7037	BLOCK GRANTS-Seniors-CDBG	5,000	5,000	5,000	5,000	
25-0411-5311 7037	POSTAGE-Seniors-CDBG			500	500	
25-0411-5312 7037	OFFICE SUPPLIES					1,490
25-0411-5313 7037	PRINTING-CDBG Seniors			1,000	1,000	
25-0411-5329 7037	OPERATING SUPPLIES-Seniors-CDBG			3,500	3,500	3,440
	Net Grant Revenue (Expenditures)	5,000	5,000			(4,930)
<b>Project 7038 - FAPSU-VOLITION-DRUG-FREE COMMUNITIES</b>						
25-0000-4143 7038	GRANT REV-DRUG-FREE COMM SUPP	137,500	137,500	137,500	137,500	97,915
25-0000-4799 7038	MISC REVENUE-DrugFreeCommunity					3,266
25-0411-5134 7038	HOLIDAY PAY	3,000	2,993	2,864	3,286	2,476
25-0411-5135 7038	VACATION PAY - DRUG FREE	2,143	2,138	2,046	4,694	1,093
25-0411-5153 7038	RETIREE-DRUG-FREE COMM SUPP PR	212	211	218	311	195
25-0411-5219 7038	OTH PROF SERV- DRUG-FREE COMM S	12,000	12,000	12,000	12,000	9,760
25-0411-5299 7038	SUNDRY CONTRACTORS-DRUG-FREE	10,000	10,000	10,000	10,000	7,937
25-0411-5312 7038	OFFICE SUPP-DRUG-FREE COMM SUPP	3,000	3,000	3,000	3,000	1,553
25-0411-5313 7038	PRINTING-DRUG-FREE COMM SUPP PR	6,000	6,000	6,000	6,000	7,402
25-0411-5329 7038	OPERATING SUPPLIES-DRUG-FREE CO	6,000	6,000	6,000	6,000	10,461
25-0411-5424 7038	MEMBERSHIPS/DUES-DRUG-FREE COM	300	300	300		300
25-0411-5425 7038	CONFERENCES-Drug-Free Commty Supp	14,000	14,000	14,000	14,000	19,711
25-0411-5432 7038	MILEAGE-DRUG-FREE COMM SUPP	600	600	600	600	700
	Net Grant Revenue (Expenditures)	80,245	80,258	80,472	77,609	39,593
<b>Project 7039 - COMMUNICABLE DISEASE PREVENTION</b>						
25-0000-4143 7039	BLOCK GRANTS-Communicable Disease	4,000	4,000	4,000	4,000	5,799
25-0411-5328 7039	EDUCATION SUPPLIES-Communicable D	500	500	500	500	
25-0411-5329 7039	OPERATING SUPPLIES-Communicable D	3,500	3,500	3,500	3,500	3,674
25-0411-5425 7039	CONFERENCES&SCHOOLS-CommunicableDisease					409
	Net Grant Revenue (Expenditures)					1,716

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## CAPITAL PROJECTS FUNDS

The capital budgets were requested from the departments in July with a due date in August. Amounts are assumed to be purchased during the year budgeted.

**Capital Outlay Fund** – This fund is the primary fund used to account for new departmental capital outlays. These expenditures are funded by the tax levy and landfill siting revenues and are under the direction of the department supervisor.

**Equipment Replacement Fund** - This fund is used to account for the rolling stock replacement program, which accumulates annual funding (from property taxes) for the replacement of vehicles and similar equipment in lieu of using borrowed monies. Funding is provided by tax levy, landfill siting revenues and proceeds from sales of retired equipment.

**Street Improvement Fund** - This fund is used to account for the activities of the local road improvement program. Funding is provided by the tax levy and landfill siting revenues and an every other year local road improvement grant from the State.

**Capital Improvement Fund** - This fund is used to account for land acquisitions, building projects and all public works projects. The Fund is funded by landfill siting revenues and with borrowed money or funding from some source other than the tax levy.

**Development Fund** – This fund tracks Impact fees imposed on new land developed. These fees help finance infrastructure improvements required to service the new development in the City.

**Utility Development Fund** – this fund captures the water and sanitary sewer connection fees and Special Assessments. The resources are then used to fund infrastructure projects as they occur.

The Debt Service Fund supports the Capital Project Funds

**Debt Service Fund** - This fund is used to account for general obligation debt issued by the City to support the capital construction projects undertaken. Funding comes from tax levy, Special assessments, and Impact fees.

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# **CAPITAL OUTLAY FUND (41)**

## **CITY OF FRANKLIN, WI**

The Capital Outlay Fund provides the resources and expenditures related to general capital assets purchases on an annual basis. Several other Capital Funds are used to track activity related to specific asset types, such as replacement of more capital-intensive equipment (generally vehicles of some type), street improvements, and major capital items related to infrastructure or buildings. Resources to the Capital Outlay Fund include tax levy, landfill siting revenues, investment earnings, and sales of equipment that is retired. The Capital Outlay Fund will capture the initial purchase of equipment that may become part of the Equipment Replacement Fund, as well as the replacement of equipment that has served its useful life.

The projected 2021 tax levy of \$296,000 was increased \$ \$300 (0.1%) from 2020. Total revenues from the tax levy and landfill siting revenues in 2021 are \$716,000 compared to the budgeted \$ \$818,400 in 2020.

For 2021, departments requested \$2,850,025. The budget totals \$ 1,810,385. There is a \$40,650 contingency included in that total. The largest 2021 recommended expenditures are \$352,000 for five police vehicles, a snowplow for \$270,000, Re-organize the UDO for \$150,000, replacement windows at Fire Station #1 - \$105,000 and a \$97,000 lawnmower. The projects address the priorities from the department heads.

For 2021, \$542,000 of debt proceeds will be used to fund projects. This is the first time the City has used this funding mechanism for Capital Outlay projects.

The yearly amount to be funded for Capital Outlay requests is based on the requests of the departments and available resources. It is the expectation that the amount of the purchases and therefore the total resources will be approximately the same amount from year to year, although the items purchased will change from year to year. The goal in this fund is to increase the resources by the amount of new growth in the City, and that this growth will accommodate the growth in expenditures.

The State-imposed levy limits related to net new construction have not kept pace with requests in this fund over the past few years. With the expansion of the landfill in 2019, additional landfill siting revenues are available to fund equipment needs. Landfill siting revenues have increased from \$67,000 in 2016 to \$375,000 in 2021. Either a new resource or increased efficiency of capital equipment will be needed to meet the needs of City operations.

New equipment requests must be made as part of the Capital Outlay Fund and are not eligible in the Equipment Revolving Fund. The Equipment Replacement Fund provides for replacement of certain major equipment (individually greater than \$20,000).



**City Of Franklin WI  
Capital Outlay Fund  
2021 by Dept**

Where no priorities are listed, none provided by requester

	<b>Priority</b>	<b>Requested</b>	<b>Adopted</b>
<b>Clerk - 141</b>			
Laptop - replacement	1	1,000	-
<b>Total Clerk - 141</b>		<b>1,000</b>	<b>-</b>
<b>Information Services Dept - 144</b>			
Unexpected Hardware Replacements		6,000	5,000
Server & SAN Warranty Extensions		21,600	21,500
Disk Upgrade for VMWare Servers		12,500	12,500
Unexpected Software Upgrades/Replacement		6,000	5,000
<b>Total Information Services Dept - 144</b>		<b>46,100</b>	<b>44,000</b>
<b>Administration Dept - 147</b>			
Computer Equipment		4,000	0
<b>Administration Dept - 147</b>		<b>4,000</b>	<b>-</b>
<b>Municipal Buildings - 181</b>			
Meeting Room Chair Replacement - Remainder	1	6,200	6,200
HVAC Equipment Replacement - North Section City Hall	2	8,000	-
Landscaping/Tree Replacement	3	8,000	5,000
<b>Total Municipal Buildings Dept - 181</b>		<b>22,200</b>	<b>11,200</b>
<b>Total General Government</b>		<b>73,300</b>	<b>55,200</b>

**City Of Franklin WI  
Capital Outlay Fund  
2021 by Dept**

Where no priorities are listed, none provided by requester

	Priority	Requested	Adopted
<b>Police Dept - 211</b>			
Ballistic Body Armor (14) - replacement	1	11,500	11,500
Squad Cars and Related Equipment (5) - replacement	2	352,000	352,000
Taser X2 Units & Holsters (5) - replacement	3	10,600	10,600
Portable Radios (5) - replacement	4	26,400	26,400
Squad Tablet (5) - replacement	5	31,200	31,200
Uninterruptible Power System (1) - replacement	6	25,000	-
Digital Forensics Oriented Computer Work Station (1) - new	7	6,200	-
Laptop Computer (1) - new	8	1,400	-
ASP Talon Disc Lock Batons (15) - replacement	9	2,600	-
40mm Single Shot Launcher (2) - new	10	2,200	-
Squad Video System (4) - replacement	11	23,500	23,500
SWAT Rifles (10) - replacement	12	27,600	-
SWAT Communications & Ballistic Helmets (11) - replacement	13	21,200	-
Preliminary Breath Test Units (2) - replacement	14	900	-
Digital Cameras & Cases (7), Memory Cards & SD Card	15	5,600	-
Drone Batteries (2) - new	16	600	-
SWAT Recon Robotics Throwbot 2 Base Kit (1) - new	17	18,000	-
Pet Microchip Reader (1) - replacement	18	500	-
Police Mountain Bikes (2) - replacement	19	2,900	-
Field Training Software - new	20	6,400	-
Smart Board (1) - new	21	600	-
<b>Total Police Dept - 211</b>		<b>576,900</b>	<b>455,200</b>
<b>Fire Dept - 221</b>			
Structural Turnout Gear (5 sets & 2 coat/pants only)	1	25,785	25,785
Hurst E-Draulic Combi-Tool	2	13,550	13,550
Inspection Office Buildout	3	20,000	20,000
Laptop Computers (3) - replacement	4	2,550	-
Fire Station #1 Masonry Repair and Window Replacement	5	105,000	105,000
Misc Replacement of Furnishings	6	3,000	
Blow-Hard Battery-Powered Ventilation Fan	7	4,390	
Plymo-Vent Magnetic Grabber Boots - replace 5 @ St 1	8	15,750	
Stihl Gas-Powered Rotary Saw	9	1,500	
<b>Total Fire Dept - 221</b>		<b>191,525</b>	<b>164,335</b>
<b>Total Public Safety</b>		<b>768,425</b>	<b>619,535</b>

**City Of Franklin WI  
Capital Outlay Fund  
2021 by Dept**

Where no priorities are listed, none provided by requester

	Priority	Requested	Adopted
<b>Engineering - 321</b>			
Misc Furniture		1,000	
Digital Camera		500	
iPad		750	
Misc Adapters, Add-Ons, etc.		500	
Blue Beam Revu		500	
Seiler TPP Software Maintenance - Trimble Access		700	
<b>Total Engineering Dept - 321</b>		<b>3,950</b>	<b>-</b>
<b>Highway Dept - 331</b>			
3/4 ton Pick-up trucks (2) - new	1	99,000	50,000
Track Skid Steer (1) - new	2	85,000	85,000
Stainless Steel V-Box Salt Spreaders (2) - replacement	3	49,000	49,000
Trailer Mounted Message Sign Board (1) - new	4	19,000	19,000
Tilt Bed Trailer (2) - replacement	5	29,000	15,000
Single Axle Plow Trucks (2) - new	6 **	520,000	270,000
Parking Lot replacement	7	70,000	-
Trailer Mounted Solar Arrow Board (2) - replacement	8	19,000	-
Snowblower Attachment (1) - replacement	9	7,600	-
Sky Lights/Garage Door Openers - replacement - partial work	10	35,000	-
Various Computer Purchases/Projects - replacement	11	3,000	-
Floor scrubber (1) - replacement	12	16,000	-
Street Trees (57), Developer Trees (170) - new	13	39,750	30,000
Fuel Island Fuel Dispenser (1) - replacement	14	23,000	23,000
DPW Exterior Doors - replacement	15	25,000	-
Truck Mounted Brine Geo Sprayer (1) - replacement, but new	16	19,000	-
Various Tables & Chairs - replacement	17	3,500	-
Equipment to Aid in Virtual/Distance Training - new	18	2,500	-
Misc Equipment attachment replacements			10,000
** One plow to equip staffing request, other one to replace two spare units that are frequently not usable			
<b>Total Highway Dept - 331</b>		<b>1,064,350</b>	<b>551,000</b>
<b>Total Public Works</b>		<b>1,068,300</b>	<b>551,000</b>

**City Of Franklin WI  
Capital Outlay Fund  
2021 by Dept**

Where no priorities are listed, none provided by requester

	Priority	Requested	Adopted
<b>Culture &amp; Recreation</b>			
<b>Parks Dept - 551</b>			
96" Zero Turn Mower - new	1	41,000	41,000
11' Wide General Parks Mower - new	1	97,000	97,000
72" Zero Turn Mower - replacement	1	29,000	29,000
Snow Removal Equipment (shared with DPW) (1) - new	2	98,000	60,000
Tennis Courts (2) - replacement @ Jack Workman & Lion's	3	130,000	65,000
Landscape Trailers (2) - replacements	4	19,000	20,000
Misc replacement/new Park Equipment	5	45,000	40,000
Trees & Landscaping	6	4,000	2,000
Playground Structure Replacement Parts	7	20,000	10,000
Lake Ernie Aeration System		77,000	0
<b>Total Parks Dept - 551</b>		<b>560,000</b>	<b>364,000</b>
<b>Total Culture &amp; Recreation</b>		<b>560,000</b>	<b>364,000</b>
<b>Conservation &amp; Development</b>			
<b>Planning Dept - 621</b>			
Comprehensive Master Plan Update		100,000	-
Unified Development Ordinance Reorganization		200,000	150,000
Comprehensive Outdoor Recreation Plan Update		30,000	30,000
<b>Total Planning Dept - 621</b>		<b>330,000</b>	<b>180,000</b>
<b>Total Conservation &amp; Development</b>		<b>330,000</b>	<b>180,000</b>
<b>Contingency</b>		<b>60,000</b>	<b>40,650</b>
<b>Total Capital Outlay</b>		<b>2,860,025</b>	<b>1,810,385</b>
<b>Resources</b>			<b>1,806,150</b>
<b>Net Rev (expenditures)</b>		<b>(2,860,025)</b>	<b>(4,235)</b>
<b>Forecasted Beginning Fund Balance</b>			<b>322,711</b>
<b>Ending Fund Balance</b>		<b>(2,860,025)</b>	<b>318,476</b>

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City of Franklin, WI  
Capital Outlay Fund - 41

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>REAL ESTATE TAXES</b>						
41-0000-4011	GENERAL PROPERTY TAX	296,000	296,000	295,700	295,700	452,800
<b>INTERGOVERNMENTAL</b>						
41-0000-4143	BLOCK GRANTS	15,000	15,000	13,000	39,900	
41-0000-4157	OTHER POLICE GRANTS			3,700	6,000	3,998
	Total	15,000	15,000	16,700	45,900	3,998
<b>CHARGES FOR SERVICES</b>						
41-0000-4480	DPW CHARGES					730
41-0000-4493	LANDFILL SITING REVENUE	904,100	375,000	475,000	475,000	317,000
	Total	904,100	375,000	475,000	475,000	317,730
<b>INVESTMENT EARNINGS</b>						
41-0000-4711	INTEREST ON INVESTMENTS	7,800	7,800	6,500	7,800	12,986
41-0000-4713	INVESTMENT GAINS/LOSSES			4,300		4,970
	Total	7,800	7,800	10,800	7,800	17,956
<b>MISCELLANEOUS REVENUE</b>						
41-0000-4730	Developer Grant-Trees Donated	21,250	21,250	18,000	18,125	
41-0000-4751	PROPERTY SALE	20,000	20,000	20,000	25,000	31,327
	Total	41,250	41,250	38,000	43,125	31,327
<b>DEBT PROCEEDS</b>						
41-0000-4912	NOTES PROCEEDS	542,000				
	<b>Total Revenues</b>	<b>1,806,150</b>	<b>735,050</b>	<b>836,200</b>	<b>867,525</b>	<b>823,811</b>
<b>CAPITAL OUTLAY</b>						
Dept 0141 - CITY CLERK						
41-0141-5841	COMPUTER EQUIPMENT		1,000			
	Total		(1,000)			
Dept 0142 - ELECTIONS						
41-0142-5841	COMPUTER EQUIPMENT			34,000	34,500	22,032
	Total			(34,000)	(34,500)	(22,032)
Dept 0144 - INFORMATION SERVICES						
41-0144-5841	COMPUTER EQUIPMENT	39,000	40,100	45,000	45,950	96,417
41-0144-5843	SOFTWARE	5,000	6,000	20,000	20,000	6,333
	Total	(44,000)	(46,100)	(65,000)	(65,950)	(102,750)
Dept 0147 - ADMINISTRATION						
41-0147-5841	COMPUTER EQUIPMENT		4,000	2,000	4,000	1,020
	Total		(4,000)	(2,000)	(4,000)	(1,020)
Dept 0151 - FINANCE						
41-0151-5812	FURNITURE/FIXTURES				600	
41-0151-5841	COMPUTER EQUIPMENT			2,000	1,900	1,509
	Total			(2,000)	(2,500)	(1,509)
Dept 0154 - CITY ASSESSORS						
41-0154-5813	OFFICE EQUIPMENT			500	600	
41-0154-5841	COMPUTER EQUIPMENT					1,013
	Total			(500)	(600)	(1,013)

City of Franklin, WI  
Capital Outlay Fund - 41

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0181 - MUNICIPAL BUILDINGS						
CAPITAL OUTLAY						
41-0181-5812	FURNITURE/FIXTURES	6,200	6,200	9,500	14,500	
41-0181-5819	OTHER CAPITAL EQUIPMENT			30,000	30,000	36,799
41-0181-5822	BUILDING IMPROVEMENTS	5,000	16,000	30,000	80,000	
41-0181-5841	COMPUTER EQUIPMENT					503
	Total	(11,200)	(22,200)	(69,500)	(124,500)	(37,302)
Dept 0199 - CONTINGENCY						
CONTINGENCY						
41-0199-5499	UNRESTRICTED CONTINGENCY	40,650	50,000		33,000	2,303
	Total	(40,650)	(50,000)		(33,000)	(2,303)
Dept 0211 - POLICE DEPT						
CAPITAL OUTLAY						
41-0211-5811	AUTO EQUIPMENT	352,000	352,000	193,000	193,500	255,835
41-0211-5818	SAFETY EQUIPMENT					33,138
41-0211-5819	OTHER CAPITAL EQUIPMENT	72,000	154,700	220,000	221,117	91,143
41-0211-5822	BUILDING IMPROVEMENTS					4,533
41-0211-5841	COMPUTER EQUIPMENT	31,200	63,800	40,000	40,500	39,300
41-0211-5843	SOFTWARE		6,400		26,900	
	Total	(455,200)	(576,900)	(453,000)	(482,017)	(423,949)
Dept 0221 - FIRE DEPT						
CAPITAL OUTLAY						
41-0221-5812	FURNITURE/FIXTURES		3,000			1,382
41-0221-5815	SHOP EQUIPMENT	13,550	19,440	29,000	30,850	6,100
41-0221-5818	SAFETY EQUIPMENT	25,785	25,785	56,000	56,856	39,011
41-0221-5822	BUILDING IMPROVEMENTS	125,000	140,750			16,638
41-0221-5841	COMPUTER EQUIPMENT		2,550			5,602
	Total	(164,335)	(191,525)	(85,000)	(87,706)	(68,733)
Dept 0231 - INSPECTION SERVICES						
CAPITAL OUTLAY						
41-0231-5813	OFFICE EQUIPMENT			350	1,000	
41-0231-5841	COMPUTER EQUIPMENT					1,846
41-0231-5843	SOFTWARE			13,900	13,943	
	Total			(14,250)	(14,943)	(1,846)
Dept 0321 - ENGINEERING						
CAPITAL OUTLAY						
41-0321-5812	FURNITURE/FIXTURES		1,000	650	1,000	
41-0321-5819	OTHER CAPITAL EQUIPMENT		1,250	13,900	7,457	24,043
41-0321-5841	COMPUTER EQUIPMENT		500			1,020
41-0321-5843	SOFTWARE		1,200			
	Total		(3,950)	(14,550)	(8,457)	(25,063)
Dept 0331 - HIGHWAY						
CAPITAL OUTLAY						
41-0331-5811	AUTO EQUIPMENT	405,000	704,000	45,000	45,000	
41-0331-5814	NONMOTORIZED EQUIPMENT	93,000	158,600	90,000	91,000	
41-0331-5815	SHOP EQUIPMENT			6,500	6,800	8,027
41-0331-5819	OTHER CAPITAL EQUIPMENT		6,000			17,000
41-0331-5821	TREES & LANDSCAPING	30,000	39,750	46,000	41,125	15,927
41-0331-5822	BLDG CONSTRUCTION/IMPROVEMTS	23,000	153,000			
41-0331-5841	COMPUTER EQUIPMENT		3,000	2,000	2,000	
	Total	(551,000)	(1,064,350)	(189,500)	(185,925)	(40,954)
Dept 0411 - PUBLIC HEALTH						
CAPITAL OUTLAY						
41-0411-5841	COMPUTER EQUIPMENT			900	900	1,006
	Total			(900)	(900)	(1,006)

City of Franklin, WI  
Capital Outlay Fund - 41

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
	Dept 0551 - PARKS					
CAPITAL OUTLAY						
41-0551-5821	TREES & LANDSCAPING	42,000	49,000			9,404
41-0551-5822	BUILDING IMPROVEMENTS			65,000	65,000	
41-0551-5832	PARK IMPROVEMENTS-DEVELOPMENT	75,000	150,000			
41-0551-5835	PARK EQUIPMENT & SUPPLIES	247,000	284,000	11,000	11,000	17,757
	Total	(364,000)	(483,000)	(76,000)	(76,000)	(27,161)
	Dept 0621 - PLANNING					
CAPITAL OUTLAY						
41-0621-5813	OFFICE EQUIPMENT			10,000	10,000	
41-0621-5841	COMPUTER EQUIPMENT					503
41-0621-5843	SOFTWARE	180,000	330,000			
	Total	(180,000)	(330,000)	(10,000)	(10,000)	(503)
ESTIMATED REVENUES - FUND 41		1,806,150	735,050	836,200	867,525	823,811
APPROPRIATIONS - FUND 41		1,810,385	2,773,025	1,016,200	1,130,998	757,144
<b>NET OF REVENUES/APPROPRIATIONS - FUND 41</b>		<b>(4,235)</b>	<b>(2,037,975)</b>	<b>(180,000)</b>	<b>(263,473)</b>	<b>66,667</b>
BEGINNING FUND BALANCE		311,711	311,711	491,711	491,711	425,043
ENDING FUND BALANCE		307,476	(1,726,264)	311,711	228,238	491,710

# EQUIPMENT REPLACEMENT (FUND 42)

## CITY OF FRANKLIN, WI

The Equipment Replacement Fund, established in 1996, provides resources for the replacement of rolling stock and similar equipment. Resources are a portion of the landfill siting fees, sale proceeds of retired rolling stock, and investment earnings on the fund balance. A minimum purchase amount (\$20,000) and minimum life (seven years) are required for assets to be replaced from this fund. Expenditures for vehicle replacements fluctuate on an annual basis, depending on the need and condition of equipment scheduled for replacement.

In 2019, additional landfill siting revenues related to an expansion of the landfill license with the WI Dept of Natural Resources boosted revenues \$200,000. With that added revenue, the tax levy was reduced by \$175,000. In 2020, the tax levy was replaced by added landfill siting revenues.

The 2021 budget adopted expenditures of \$850,000 exceed resources of \$771,500 as the City is entering a period of increased replacements. Actual replacements have trailed scheduled replacements in previous years. The backlog of un-replaced equipment has increased. The scheduled replacements over the next six years are.

2021	\$1,031,226		2024	\$127,654
2022	\$2,122,304		2025	\$818,264
2023	\$352,202		2026	\$944,303

Department Heads use the replacement schedule as a guide when requesting equipment. The \$2.1 million scheduled for replacement in 2020 is \$400,000 less than what was expected.

A goal of the program is to keep a relatively constant annual tax levy increased by the growth realized in the City. Increases in landfill siting revenues will also be needed to keep funding levels required to meet all the replacements as required. The 2020 budget has no tax levy in this fund, \$677,600 of landfill siting revenue, and \$93,900 of other revenue for a total of \$771,500. Since 2015, landfill siting revenues have risen significantly, with this revenue source rising to \$677,600 from \$100,000 in 2015.

In 2015, the Common Council added the following assets to the fund, Public Safety Portable & Mobil radios, Self-Contained Breathing Apparatus (SCBA) and Police records management software. These assets had a collected value of \$1,035,000.

Caution and planning needs to be exercised when additional equipment is added to the fund since these additions will impact future funding needs.

The fund balance at the end of 2019 is expected to be 13% of the replacement cost of the assets in the program. The forecasted fund balance over the next six years projects the fund balance to be exhausted by 2022. As this ratio shrinks below 12%, additional resources are needed to fully fund it. The replacement cost is estimated using recent acquisition costs plus an inflation factor. Costs of vehicles replaced to date under the program have been higher than the estimated



City of Franklin, WI  
 Equipment Replacement Fund 2021 Budget

replacement cost. The yearly amount to be funded was to be based on the annual depreciation cost for the equipment in place and used by the City.

2020 revenues represent only 75% of the resources required to be fully funded. An additional \$167,000 would be needed to provide the recommended resources for this fund.

**Equipment Replacement Fund  
 2020 Replacements**

Equipment Requested and Recommended:	Requested	Recommended
Fire – Ambulance	241,000	241,000
Highway – tandem axle Dump Truck with snowplow	240,000	240,000
Highway – Pick up/SUV 4 wheel drive	47,000	47,000
Highway – One ton 4x4 with Dump & Plow	93,000	93,000
Highway – Hydraulic Excavator	197,000	197,000
Highway – Portable Diesel Air Compressor	32,000	32,000
Highway - Heavy Duty Dump Truck with snowplow	450,000	
Highway - Joint/Crack Sealer	64,000	
Highway – Skid Steer Milling Cold Planer attachment	22,000	
Highway – Brush Chipper	95,000	
Highway – 55' Aerial Bucket Truck with Crane	250,000	
Total	1,730,000	850,000



**City of Franklin, WI  
Equipment Replacement Fund  
2021 Budget**

	Priority	Dept Request Amount	Mayor's Recommend
800 MHz Portable Radios (42)	1	296,080	296,000
2021 Ford Escape (1)	2	30,500	30,500
<b>Total Fire</b>		<b>326,580</b>	<b>326,500</b>
Vehicle (1)	1	35,000	35,000
<b>Total Inspection Services</b>		<b>35,000</b>	<b>35,000</b>
Tandem Axle Dump Truck with Snowplow, Patrol Wing & Salt Spreader	1	270,000	270,000
Loader Backhoe	2	215,000	215,000
Pothole Patcher Hot Box	3	165,000	165,000
11' Groundmaster Lawn Mower	4	90,000	90,000
John Deere 3300 Series Tractor	5	65,000	-
7-Ton Tilt Bed Trailer	6	17,500	-
Roadside Mower	7	180,000	-
Joint/Crack Sealer	8	67,000	67,000
Portable Diesel Air Compressor	9	28,000	-
Skid Steer Milling Cold Planer Attachment	10	23,000	-
Heavy Duty Dump Truck with Snowplow & Spreader	11	450,000	-
Brush Chipper	12	98,000	-
55' Aerial Bucket Truck with Crane	13	255,000	-
<b>Total Highway</b>		<b>1,923,500</b>	<b>807,000</b>
<b>Total Requested Equipment</b>		<b>\$ 2,285,080</b>	<b>\$ 1,168,500</b>
Resources			671,800
<b>Net Revenue (Expenditures)</b>		<b>\$ (2,285,080)</b>	<b>\$ (496,700)</b>
Beginning Fund Balance			2,266,694
Ending Fund Balance		(2,285,080)	1,769,994
Potential Sales Value			
Highway Trucks			56,500
<b>Total Revenue</b>		<b>-</b>	<b>56,500</b>

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City of Franklin, WI  
Equipment Replacement Fund - 42

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
REAL ESTATE TAXES						
42-0000-4011	GENERAL PROPERTY TAX					175,000
INTERGOVERNMENTAL						
42-0000-4143	BLOCK GRANTS			175,000		
CHARGES FOR SERVICES						
42-0000-4493	LANDFILL OPERATION SITING FEES	604,400	690,000	400,000	400,000	500,000
INVESTMENT EARNINGS						
42-0000-4711	INTEREST ON INVESTMENTS	37,400	37,400	35,000	37,400	56,466
42-0000-4713	INVESTMENT GAINS/LOSSES					35,361
	Total	37,400	37,400	35,000	37,400	91,827
MISCELLANEOUS REVENUE						
42-0000-4751	PROPERTY SALE	30,000	30,000	30,000	56,500	3,151
42-0000-4781	REFUNDS/REIMBURSEMENTS					728
	Total	30,000	30,000	30,000	56,500	3,879
	<b>Total Revenues</b>	<b>671,800</b>	<b>757,400</b>	<b>640,000</b>	<b>493,900</b>	<b>770,706</b>
Dept 0221 - FIRE DEPT						
CAPITAL OUTLAY						
42-0221-5811	AUTO EQUIPMENT	30,500	30,500	5,900	5,919	634,491
42-0221-5817	AMBULANCE			231,000	241,000	
42-0221-5818	SAFETY EQUIPMENT	296,000	296,080	11,000	11,055	233,417
	Total	(326 500)	(326 580)	(247 900)	(257 974)	(867 908)
Dept 0231 - INSPECTION SERVICES						
CAPITAL OUTLAY						
42-0231-5811	AUTO EQUIPMENT	35,000	35,000		30,168	
	Total	(35 000)	(35 000)		(30 168)	
Dept 0331 - HIGHWAY						
CAPITAL OUTLAY						
42-0331-5811	AUTO EQUIPMENT	807,000	1,923,500	790,000	799,000	20,431
	Total	(807 000)	(1,923 500)	(790 000)	(799 000)	(20 431)
ESTIMATED REVENUES - FUND 42		671,800	757,400	640,000	493,900	770,706
APPROPRIATIONS - FUND 42		1,168,500	2,285,080	1,037,900	1 087,142	888,339
<b>NET OF REVENUES/APPROPRIATIONS - FUND 42</b>		<b>(496,700)</b>	<b>(1,527,680)</b>	<b>(397,900)</b>	<b>(593,242)</b>	<b>(117,633)</b>
BEGINNING FUND BALANCE		2,130,162	2,130,162	2,528,062	2,528,062	2,645,695
<b>ENDING FUND BALANCE</b>		<b>1,633,462</b>	<b>602,482</b>	<b>2,130,162</b>	<b>1,934,820</b>	<b>2,528,062</b>

**CAPITAL IMPROVEMENT - FUND 46**  
**CITY OF FRANKLIN, WI**  
**2021 BUDGET AND CAPITAL IMPROVEMENT PLAN**

Maintaining a capital improvement plan (CIP) is an important financial planning tool to structure the review and funding of capital improvement projects competing for limited resources. A CIP helps to schedule the availability of resources to meet needs when they occur. Annually the Council adopts a capital budget which details the projects to be accomplished in the coming year. Changes to project amounts or additions to the budget need to be approved by the Council, similar to other funds with adopted budgets.

As a general guideline, capital improvement expenditures are those amounts expended for infrastructure with long useful lives that would require significant amounts of funds. Resurfacing the City streets is funded through the Street Improvement Fund. Replacement of equipment used in department operations costing less than \$20,000 and new equipment are funded as part of each department's Capital Outlay Fund budget. Rolling stock and similar equipment replacements are funded via the City's Equipment Replacement Fund.

Capital Improvement Fund resources include long-term debt, landfill siting, impact fees, one-time resources, grants, transfers from other funds, and investment earnings. Typically the City has used long-term debt to fund its capital expenditures. Another indirect resource for infrastructure improvements is special assessments. When the City makes improvements such as sewer, water, or other infrastructure, the abutting property owners are assessed their pro-rata share of the cost. The construction costs for assessment projects are paid with borrowed funds, and assessment collections are then used to apply to a portion of the debt service on the borrowed monies.

The City's CIP is refined annually to include approved and pending projects as a result of planning efforts from the Council and other boards or commissions.

**Status of 2020 projects:**

**General Government:**

Roof Repairs at City Hall - a contract was awarded in summer 2019. The project was substantially completed in Q4 2019, restoration of City Hall landscaping took place in the spring & summer of 2020.

City Hall and Police Security Enhancements - \$500,000 (funded by transfer from the General Fund) – the project is expected to begin in Q4 of 2020.

Historical Society barn – The Historical Society initiated reconstruction of the barn in summer 2019. The City has committed funds for electrical work and landscape mitigation. As of this writing, its City portion (\$20,000) is expected to be completed in Q4 2020.

**Public Safety:**

Police Indoor Shooting range: approximately half of the project was completed in 2019, with \$976,000 carried over to 2020. The project was completed in 2020.

Station Specific Alerting system – this 2019 project (\$265,000) was carried forward to 2020. In August 2020, a contract to install the equipment was awarded, and the project is expected to be completed by year's end.

Enterprise Resource planning software related to Community Development migration from old software. This \$225,000 contract was awarded in May 2020. The software developer expects to complete the work in 2021.

**Public Works:**

S 68<sup>th</sup> St vertical sight improvements project was constructed in the summer of 2020.

Construction of S 50<sup>th</sup> Street from Marquette to Minnesota – this \$100,000 project is expected to be completed in 2020.

Marquette Ave extension (from Pleasant View School to S 51st) and improvements – the project was approved for bidding in August, 2020.

Ryan Creek Odor Control project – (funded by a grant from MMSD) – the project is expected to be completed by 2020 years end.

Water Main extension on S 50<sup>th</sup> St to Minnesota Ave – no progress was made in 2020.

Roundabout at S 51<sup>st</sup> Street and Drexel Ave – portions of the 2019 project were completed in 2020.

**Recreation:**

Pleasant View Park pavilion – this 2019 project had various components including restoration and lighting completed in 2020.

Pleasant View Park equipment – this project was completed in 2020.

Pleasant View Park Improvements – a design contract was awarded in March 2020. No construction contracts had been awarded by August 31, 2020.

Neighborhood Park land acquisition – in January 2020, the Common Council engaged a local professional to identify parcel for purchase. In Q3, 2020, a search report was presented. The Water Utility began evaluating parcels for construction of a new elevated storage tank, the land owner was insisting on disposing of a 20 acre parcel, most of which would then be purposed for park development. A transaction was contemplated by the end of 2020.

Additional parking at Kayla's Playground – Common Council did not authorize any work on this project in 2020.

Development of Cascade Trail – this Milwaukee County owned property required some City easements to develop the trail. No progress was made negotiating that easement with the County.

Development of Trails, Bicycle Routes and Linkages – the Common Council authorized a design contract for the trail along S 116<sup>th</sup> Street from St Martin's to the City's southwest boarder with Muskego in August 2020. An application with the State for Grant funding on this project has not yet been successful.

**The following 2021 projects are contemplated:**

**Public Safety:**

Police Building Roof - \$127,500 – the 19 building roof has numerous leaks. The roof requires attention or water damage to internal workings will increase maintenance costs.

Video Surveillance Camera System replacement - \$247,000 – The 2011 installed system used analog cameras should be replaced with digital cameras (96) to improve video image quality and surveillance coverage. The proposed replacement system includes 96 terra bites of storage for 60 days on all cameras. The proposed vendor provides 24/7 support for the life of the project, with no future license or firmware update fees. The System is expandable to cover other City buildings.

911 Telephone system replacement - \$125,000 – current system installed in 2014 on a Windows 7 platform will no longer be supported by the vendor. Complete hardware replacement, workstation equipment for all four positions, network equipment, gateways; ALI/CAD output, analytics, SMS-Test 911 licensing and field engineering, field engineering and data migration, on-site system configuration, programing and installation, and one year of 24/7 support.

**Public Works:**

Water main on S 50<sup>th</sup> Street and W Minnesota Ave - \$140,000 – this project is carried over from the 2020 program.

Elevated Water Storage tower – 2 million gallon - \$4,000,000 – in prior years, design, engineering and land purchase was completed. Construction of the tower in 2021. The project is partially funded by water impact fees. The water utility will fund the project to the extend that impact fees don't.

Industrial Park Lift Station - \$3,000,000 – replaces a 1986 asset with a 30 year life. This will be funded by a new loan in the Sanitary Sewer Fund. The attempt to replace the lift station in conjunction with the Waukesha Water project failed when the construction bids

were all millions over the designer's estimates. Common Council authorized a new design contract for the lift station replacement in August, 2020.

Curb & gutter replacements - \$35,000 – replace 500 feet of curb and sidewalks, resumption of project in conjunction with the Street Improvement program.

### **Parks Projects**

Pleasant View Park improvements - \$300,000 – a carryforward from 2020 budget, improvements to park facilities currently under design contract let in March, 2020.

Parks Signage - \$20,000 – a project to update matching signage.

S 116<sup>th</sup> Street Trail - \$1,500,000 – construction of a 2.5 mile trail along S 116<sup>th</sup> Street from WE Energies easement south to W Loomis Road/Waukesha County line. The project will qualify for matching Impact fee funds.

W Church Street pathway - \$75,000 – costs for pathway from S Mission Hills Dr to W St Martin's Road. The project would likely qualify for Park Impact fees.

Ernie Lake Aeration System - \$15,000 – construction of aeration system.

**Water & Sanitary Sewer Projects** – These projects are processed through the fund for operational control. To be included a water or sanitary sewer project must have a source of funding outside of this fund. In this way the contract processing is centralized and the funding is determined before a project is approved. For 2021, \$500,000 is appropriated for each of the water and sewer projects. Reduced development over the last few years has depleted the Utility Development fund, the primary resource for these projects. Should projects exceeding this appropriation surface, an interfund advance or debt financing would be needed to the Utility Development fund to provide the resources.

### **Future Projects (expected year of completion)**

Future capital projects are included in the capital improvement plan after a policy decision of the Council. Presently a number of potential future road projects are awaiting policy decisions. In addition to those road projects that have not been authorized, scheduled or approved, other known projects have been included. Borrowing or other funding will be needed to fund these projects.

### **Road Projects – (timing is yet to be determined)**

When a road project is committed (i.e. contract or an agreement with another jurisdiction) it is considered appropriated and tax levy support equal to the anticipated future annual debt service needs to be included in the next City tax levy computation.

W Mayers Dr – reconstruction of this road – in future – estimated at \$450,000

W Puetz Road (TBD)– 76<sup>th</sup> Street to St Martins Road. Resurface this two lane rural street into a two lane rural roadway. The project is estimated at \$8.7 million and slated for 2024.

S 27<sup>th</sup> St to S 42<sup>nd</sup> St – also a two lane rural street. Estimated reconstruction costs of \$6.1 million to be designed in 2027 and constructed in 2028.

Lover’s Lane (Hwy 100) – from W College Ave to W Rawson Ave. This is a WI Dept of Transportation project to reconstruct the Highway. Elements of the project are responsive to Franklin input at Franklin’s expense. Lighting elements were added and likely can be partially funded with Community Context Sensitive funding.

W Loomis Road – from St Martin’s Road to W Rawson Ave – In July 2020, the Council directed that trail components be included in the project, utilizing impact fees when appropriate. This WI Dept of Transportation project is scheduled between 2024 and 2027.

Water Tower Park - \$50,000 – project to design park elements including a trail, parking, restrooms in the park.

Community Recreation Center building – (TBD)

### **Utility Projects**

Infrastructure in the southeast portion of the City for a Business park - \$20 million in 2021. TID 8 includes this project in the project plan adopted in May, 2020.

Sanitary Sewer main extension at S 76<sup>th</sup> & W Ryan Road (TBD) - \$2.5 million

Water Utility infrastructure projects include master meter and distribution mains possibly in connection with new wholesale supplier - (2021-23) - \$18.5 million

Puetz Road water tower refurbishing (TBD) - \$1 million



City of Franklin  
 Capital Improvement Fund  
 Budget 2021

**Adopted**

Project/Name	Activity	Total	Funding Source	Amount	Net City Funds
Landfill Siting Revenue					\$ 51,500
Investment Income		5,000			5,000
<b>Total Revenue</b>		<b>5,000</b>			<b>56,500</b>

**Expenditures**  
**APPROVED PROJECTS**

<b>PARK DEVELOPMENT</b>					
Pleasant View Park - improvements	Park	300,000	Park Impact Fees	141,000	159,000
Park's Signage	Park	20,000			20,000
116th Street Trail	Park		Park Impact Fees		-
Church Street pathway	Park	75,000	Park Impact Fees	53,250	21,750
Ernie Lake aeration system	Park	15,000			15,000
Water Tower Park Improvements	Park		Park Impact Fees		-
<b>Public Safety</b>					
Parking Lot Replacement @ Police Bldg	Pub Safety				-
Replace roof @ Police Dept	Pub Safety	127,500			127,500
Video Surveillance Cameras - replacement @ Police Bldg	Pub Safety	247,000			247,000
911 Phone system - replacement	Pub Safety	125,000			125,000
<b>Public Works</b>					
Marquette Ave construction - 49th to 51st Street	Pub Wrks	186,000	Grant	101,500	84,500
ADA compliance sidewalk improvements	Pub Wrks				-
Water Main on W Minnesota Ave	Pub Wrks	140,000	Utility Development	140,000	-
Water Tower in Southwest Zone	Pub Wrks	4,000,000	Water Impact Fees	2,000,000	2,000,000
	Pub Wrks		Water Fund	2,000,000	(2,000,000)
Highway Building addition - design work	Pub Wrks	30,000			30,000
Replace Industrial Park temporary Lift	Pub Wrks	3,000,000	Transfer in from Sewer	3,000,000	-
Curb replacements	Pub Wrks	35,000			35,000
Muni Buildings Improvements		350,000			350,000
<b>Total Approved Projects</b>		<b>8,650,500</b>		<b>7,435,750</b>	<b>1,214,750</b>

**PROJECTS PENDING APPROVAL**

Water Projects	Utility	500,000	Water Connection Fees	500,000	-
Sewer Projects	Utility	500,000	Sewer Connection Fees	500,000	-
					-
<b>Contingency</b>		<b>150,000</b>			<b>150,000</b>

**Total Projects Pending Approval**

<b>Total Projects</b>		<b>9,800,500</b>		<b>8,435,750</b>	<b>1,364,750</b>
Net Revenue (Expenditures)					(1,308,250)
Loan Proceeds					1,458,000
Transaction fees					(100,000)
Net Rev (Expenditures)					49,750
Projected Beginning Fund balance					396,395
Projected Ending Fund Balance					\$ 446,145

City of Franklin, WI  
Capital Funds  
2021  
Adopted

Activity	2020	2020	Revised	1	2021	2022	2023	2024	2025	2026	Potential Future Projects
	Adopted	Amended	2020	2020	Adopted	Forecast					
<b>Revenues</b>											
Grants	450,000				86,000						
Landfill Siting	722,000	180,000	755,000	520,000	51,500	700,000	700,000	700,000	700,000	700,000	
FHWA/DOT Surface Transport					-		4,288,000		3,200,000		
Developer Grant	50,000	1,443,000	824,000	824,000	-						
Transfer from Impact Fees - Park	621,500	692,900	197,000		209,750	1,242,500					
Transfer from Impact Fees - Water					2,000,000						
Transfer from Util Dev	1,120,000	1,120,000		197,000	1,140,000	500,000	500,000	500,000	500,000	500,000	
Transfer from - Other Funds	1,100,000	1,100,000	350,000		2,000,000						
Transfer from - Sewer					3,000,000	500,000	500,000	500,000	500,000	500,000	
Investment Income	25,000	25,000	25,000	25,000	5,000						
<b>Total Revenue</b>	<b>4,088,500</b>	<b>4,560,900</b>	<b>2,151,000</b>	<b>1,566,000</b>	<b>8,492,250</b>	<b>2,942,500</b>	<b>5,988,000</b>	<b>1,700,000</b>	<b>4,900,000</b>	<b>1,700,000</b>	

Approved Projects:

City Hall Roof, HVAC, and Fascia Wood Replacement	Gen Govt		11,505	109,000	109,000	-					
Improvements at Municipal Buildings	Gen Govt					350,000					
Pleasant View Park Pavillion	Park		132,098	140,000	140,000	-					
Pleasant View Park - Development	Park					300,000					
Neighborhood Park land acquisition	Park					-					298,100
Park Signage	Park					20,000					
116th Street Trail construction	Park					-					
Ernie Lake aeration system	Park					75,000					
Water Tower Park improvements	Park					15,000					
Indoor Shooting range @ Police Dept	Pub Safety		973,905	973,900	973,900	-					
Emergency Vehicle preemption system	Pub Safety		32,375	32,375	32,375	-					
Communication Center - NICE system	Pub Safety		42,696	42,700	42,700	-					
Replace roof at Police Station	Pub Safety					127,500					
Video Surveillance Comeras - replacement @ Police Station	Pub Safety					247,000					
911 Phone system - replacement	Pub Safety					125,000					
High School crosswalk	Pub Wks		4,100	5,000	5,000	-					
Rawson Homse Storm Sewer	Pub Wks		18,206	18,206	18,206	-					
Drexel & 51st Intersection -	Pub Wks		129,703	143,800	143,800	-					
Marquette Ave construction - S 49th to S 51 St	Pub Wks	700,000	700,000			187,000					
S 68th Street - hill mitigation	Pub Wks	300,000	309,425	331,000	331,000	-					
50th St - Marquette to Minnesota	Pub Wks	100,000	100,000	100,000	100,000	-					
W Minnesota Ave water main	Pub Wks					140,000					
Water Tower - in Southwest Zone	Pub Wks					4,000,000					
Replace Industrial Park temporary Lift Station	Pub Wks					3,000,000					
Public Works Property Study for Addition						30,000					
Curb replacements	Pub Wks					35,000					
Historical Societ Barn - matching funds	Recreation		40,000	20,000	20,000	-					
<b>Total Approved Projects</b>		<b>1,100,000</b>	<b>2,494,013</b>	<b>1,915,981</b>	<b>1,915,981</b>	<b>8,651,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>298,100</b>

Projects Pending Approval:

Ken Windl pavilion repairs	Park		22,618			-					
Overflow parking at Kayla's playground	Park	250,000	250,000			-					
Pleasant View Park - Development	Park	150,000	150,000	38,100	38,100	-					
Park Equipment - replacements	Park	-	19,989			-					

**City of Franklin, WI  
Capital Funds  
2021  
Adopted**

		2020	2020	Revised 2020	1 2020	2021	2022	2023	2024	2025	2026	Potential Future Projects
	Activity	Adopted	Amended	Fcst	20 Fcst	Adopted	Forecast					
	Park	550,000	543,000	14,000	14,000	-						
	Park	285,000	285,000	150,000	150,000	-	1,750,000					
	Park	65,000	65,000			-						
	Inspection	225,000	225,000	181,000	181,000	-						
	Muni Bldg	500,000	500,000	350,000	350,000	-						
	Pub Safety		265,000	265,000	265,000	-						
	Pub Wks	450,000	450,000	243,000	243,000	-						
	Pub Wks					-		5,360,000		4,000,000		
	Pub Wks	50,000	50,000	50,000		-						
	Pub Wks					-						3,500,000
	Pub Wks					-						100,000
	Pub Wks					-						5,316,000
	Pub Wks					-						1,328,500
	Pub Wks					-						3,985,500
	Pub Wks					-						500,000
	Recreation					-						430,000
	Utility	500,000	500,000			500,000	500,000	500,000	500,000	500,000	500,000	
	Utility					-						2,500,000
	Utility	500,000	500,000			500,000	500,000	500,000	500,000	500,000	500,000	
	Utility	120,000	120,000			-						
	Utility					-						1,000,000
	Utility					-						
	Contingency	175,000	171,070	25,000	25,000	150,000	150,000	150,000	150,000	150,000	150,000	
<b>Total Projects Pending Approval</b>		<b>3,820,000</b>	<b>4,116,677</b>	<b>1,316,100</b>	<b>1,266,100</b>	<b>1,150,000</b>	<b>2,900,000</b>	<b>6,510,000</b>	<b>1,150,000</b>	<b>5,150,000</b>	<b>1,150,000</b>	<b>18,660,000</b>
<b>Total Expenditures</b>		<b>4,920,000</b>	<b>6,610,690</b>	<b>3,232,081</b>	<b>3,182,081</b>	<b>9,801,500</b>	<b>2,900,000</b>	<b>6,510,000</b>	<b>1,150,000</b>	<b>5,150,000</b>	<b>1,150,000</b>	<b>18,958,100</b>
<b>Net Revenues (Expenditures)</b>		<b>(831,600)</b>	<b>(2,049,790)</b>	<b>(1,081,081)</b>	<b>(1,616,081)</b>	<b>(1,309,260)</b>	<b>42,500</b>	<b>(522,000)</b>	<b>550,000</b>	<b>(250,000)</b>	<b>550,000</b>	<b>(18,958,100)</b>
<b>Proceeds from Borrowing</b>						1,458,000	23,200,000		750,000		750,000	
<b>Bond Issuance Costs</b>						(100,000)	(225,000)		(50,000)		(50,000)	
<b>Net Proceeds</b>						<b>1,358,000</b>	<b>22,975,000</b>		<b>700,000</b>		<b>700,000</b>	
<b>Beginning Fund Balance</b>		<b>3,323,376</b>	<b>3,323,376</b>	<b>2,012,476</b>	<b>2,012,476</b>	<b>396,395</b>	<b>445,145</b>	<b>23,462,645</b>	<b>22,940,645</b>	<b>24,190,645</b>	<b>23,940,645</b>	
<b>Ending Fund Balance</b>		<b>2,491,876</b>	<b>1,273,586</b>	<b>931,395</b>	<b>396,395</b>	<b>445,145</b>	<b>23,462,645</b>	<b>22,940,645</b>	<b>24,190,645</b>	<b>23,940,645</b>	<b>25,190,645</b>	<b>(18,958,100)</b>

City of Franklin, WI  
Capital Improvement Fund - 46

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>INTERGOVERNMENTAL</b>						
46-0000-4143	BLOCK GRANTS			824 000	943 000	
46-0000-4150	OTHER GRANTS				500 000	
	Total			824,000	1,443,000	
<b>CHARGES FOR SERVICES</b>						
46-0000-4493	LANDFILL SITING REVENUE	51,500	180,000	520,000	180,000	1 229 622
<b>INVESTMENT EARNINGS</b>						
46-0000-4711	INTEREST ON INVESTMENTS	5,000	5,000	25,000	25,000	32,005
46-0000-4713	INVESTMENT GAINS/LOSSES					27,684
46-0000-4717	BOND PROCEEDS INTEREST INCOME					27,363
	Total	5,000	5,000	25 000	25,000	87,052
<b>MISCELLANEOUS REVENUE</b>						
46-0000-4730	DONATIONS-Cash	86,000				
46-0000-4799	MISCELLANEOUS REVENUE					65
	Total	86,000				65
<b>FUND TRANSFERS</b>						
46-0000-4830	TRANSFERS FROM OTHER FUNDS	5,000,000	5 000,000			92 000
46-0000-4833	TSFR FR CONNECTION FEES FD22	1,140,000	1,140,000	197,000	1,120,000	
46-0000-4834	TRSFER FROM GENERAL FUND 01				500,000	
46-0000-4835	TRSFER FR SPEC ASSMTS FD 51				600,000	
46-0000-4839	TSFR FR DEVELPMT-IMPACT FD27	2,209,750	3,282,250		692,900	212,631
	Total	8,349,750	9,422,250	197,000	2,912,900	304,631
<b>DEBT PROCEEDS</b>						
46-0000-4912	NOTES PROCEEDS	1,458,000	3,900,000			2,285,000
46-0000-4913	BOND & NOTE PREMIUM					12,598
	Total	1 458,000	3,900,000			2 297,598
<b>DEBT SERVICE</b>						
46-0000-5601	BOND/NOTE ISSUANCE COST	100,000	100,000			49,924
	<b>Total Revenues</b>	<b>9,850,250</b>	<b>13,407,250</b>	<b>1,566,000</b>	<b>4,560,900</b>	<b>3,869,044</b>
Dept 0181 - MUNICIPAL BUILDINGS						
<b>CONTRACTUAL SERVICES</b>						
46-0181-5219 9657	CITY HALL ROOF REPLACE-OTHER PROF'L SVCS					40,410
	Total					(40 410)
<b>CONTINGENCY</b>						
46-0181-5499	UNRESTRICTED CONTINGENCY	350,000		350,000	500,000	
	Total	(350,000)		(350 000)	(500 000)	
<b>CAPITAL OUTLAY</b>						
46-0181-5812 9657	FURNITURE/FIXTURES					31,415
46-0181-5822 9656	CITY HALL HVAC-BUILDING IMPROVEMENTS			109,000		3,980
46-0181-5822 9657	City Hall Roof,HVAC,Fascia Wood Replace				75,136	1,774,816
46-0181-5822 9687	FRANKLIN HISTORICAL SOCIETY BARN			20,000	40,000	
46-0181-5828 9657	SIDEWALK CONSTRUCTION				8,150	
	Total			(129 000)	(123 286)	(1 810 211)
	Total Municipal Buildings	(350 000)		(479 000)	(623 286)	(1 850 621)
Dept 0199 - CONTINGENCY						
<b>CONTINGENCY</b>						
46-0199-5499	UNRESTRICTED CONTINGENCY	150,000	150,000	25,000	126,070	19,710
	Total	(150 000)	(150 000)	(25 000)	(126 070)	(19 710)
Dept 0211 - POLICE DEPT						
<b>CONTINGENCY</b>						
46-0211-5499	UNRESTRICTED CONTINGENCY	499,500	795,800			
	Total	(499 500)	(795 800)			

City of Franklin, WI  
Capital Improvement Fund - 46

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>CAPITAL OUTLAY</b>						
46-0211-5819 7063	Police-Radio System-Dispatch Consoles			42,700	42 696	
46-0211-5819 7070	Emergency Vehicle Preemption-Cap Equipmnt			32,375		
46-0211-5819 7072	INDOOR SHOOTING RANGE			973,900	973,905	464,435
	Total			(1 048 975)	(1 016 601)	(464 435)
	Total Police Department	(499 500)	(795 800)	(1 048 975)	(1 016 601)	(464 435)
	Dept 0221 - FIRE DEPT					
<b>CAPITAL OUTLAY</b>						
46-0221-5822 9565	Fire Station Specific Alerting System			265,000	265,000	
	Total Fire Department			(265 000)	(265 000)	
	Dept 0231 - INSPECTION SERVICES					
<b>CAPITAL OUTLAY</b>						
46-0231-5843	SOFTWARE			181,000	225,000	
	NET OF REVENUES/APPROPRIATIONS - CAPITAL OUTLAY			(181 000)	(225 000)	
	Total Inspection Services			(181 000)	(225 000)	
	Dept 0331 - HIGHWAY					
<b>CONTRACTUAL SERVICES</b>						
46-0331-5216 3305	Drexel/S 51 Roundabout ENGINEERING SVC					52,487
46-0331-5216 3313	W Elm Rd west of S 27 eng svc					41,217
	Total					(93 704)
<b>CONTINGENCY</b>						
46-0331-5499	UNRESTRICTED CONTINGENCY	30,000	20,000			
	Total	(30 000)	(20 000)			
<b>CAPITAL OUTLAY</b>						
46-0331-5819 9779	SCHOOL CROSSWALK-Other Capital Equipment			5,000	4,100	
46-0331-5823	STREET EXT/IMPROVEMT/CONSTRUCT	222,000	1,935,000	574,800	1,305,328	1,399,525
46-0331-5829	Storm Sewer Constructn-TID 5				18 206	892,862
46-0331-5831	SIDEWALKS		300,000			
46-0331-5834	LIGHTING				15,000	
46-0331-5839 3076	S 76/Rawson TRAFFIC SIGNAL LIGHTS					3,871
46-0331-5839 7070	Traffic Signals- EMERG VEH PREEMPTION				32,375	2,806
46-0331-5858 3051	LAND PURCHASE RIGHT-OF-WAY				13,800	
	Total	(222 000)	(2 235 000)	(579 800)	(1 388 809)	(2 299 064)
	Total Highway	(252 000)	(2 255 000)	(579 800)	(1 388 809)	(2 392 768)
	Dept 0551 - PARKS					
<b>CONTRACTUAL SERVICES</b>						
46-0551-5216 9806	PLEASANT VIEW PARK-MasterPlanUpdate-Eng				150,000	
	Total				(150 000)	
<b>CONTINGENCY</b>						
46-0551-5499	UNRESTRICTED CONTINGENCY	35,000	85,000	52,100	726,400	
	Total	(35 000)	(85,000)	(52 100)	(726 400)	
<b>CAPITAL OUTLAY</b>						
46-0551-5832	PARK IMPROVEMENTS			140,000	413,315	452,406
46-0551-5833	RECREATION/BIKE TRAIL	75,000	1,575,000	150,000	158,000	
46-0551-5835 9806	PARK EQUIPM PLEASANT VIEW PK	300,000	300,000		19,989	
	Total	(375 000)	(1 875,000)	(290 000)	(591 304)	(452 406)
	Total Parks	(410 000)	(1 960 000)	(342 100)	(1 467 704)	(452 406)
	Dept 0755 - WATER CONNECTION					
<b>CONTINGENCY</b>						
46-0755-5499	UNRESTRICTED CONTINGENCY	500,000	500,000		500,000	
	Total	(500 000)	(500 000)		(500 000)	

**City of Franklin, WI  
Capital Improvement Fund - 46**

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
CAPITAL OUTLAY 46-0755-5830	UNAPPROVED WATER PROJECTS	4,140,000	4,140,000	18,206	120,000	
	Total	(4,140,000)	(4,140,000)	(18,206)	(120,000)	
	Total Water Connection	(4,640,000)	(4,640,000)	(18,206)	(620,000)	
	Dept 0756 - SEWER CONNECTION					
CONTINGENCY 46-0756-5499	UNRESTRICTED CONTINGENCY	500,000	500,000	243,000	950,000	
	Total	(500,000)	(500,000)	(243,000)	(950,000)	
CAPITAL OUTLAY 46-0756-5827	SEWER LIFT/PUMP STATION CONSTRU	3,000,000	3,000,000			
	Total	(3,000,000)	(3,000,000)			
	Total Sewer Connection	(3,500,000)	(3,500,000)	(243,000)	(950,000)	
ESTIMATED REVENUES - FUND 46		9,950,250	13,507,250	1,566,000	4,560,900	3,918,968
APPROPRIATIONS - FUND 46		9,901,500	13,400,800	3,182,081	6,682,470	5,229,864
<b>NET OF REVENUES/APPROPRIATIONS - FUND 46</b>		<b>48,750</b>	<b>106,450</b>	<b>(1,616,081)</b>	<b>(2,121,570)</b>	<b>(1,310,896)</b>
BEGINNING FUND BALANCE		396,395	396,395	2,012,476	2,012,476	3,323,373
<b>ENDING FUND BALANCE</b>		<b>445,145</b>	<b>502,845</b>	<b>396,395</b>	<b>(109,094)</b>	<b>2,012,477</b>

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## **STREET IMPROVEMENT (FUND 47)**

Resources in the street improvement program come from property tax levy, a portion of landfill siting fees and a biennial state grant for Local Road Improvements. In 2019, General Transportation Aids replaced much of the tax levy to preserve 'expenditure restraint aids' in the General Fund. The goal is to increase total resources by the amount of growth in the City.

The tax levy in this fund was reduced by \$700,000 in 2019 from 2018 levels to preserve 'expenditure restraint aid' revenues. Replacing that revenue is a like sum of General Transportation Aids. 2021 total revenues of \$1,015,100 is comparable to 2019, but due to reduced landfill siting revenues, down from \$1,218,300 in 2020. The 2020 biennial State grant was missed related to confusion on the filing deadlines.

This pavement resurfacing program provides the funds to complete major maintenance (resurfacing) of the City's 171 miles of local streets. The City's street maintenance is influenced by the curb and gutter streets that were constructed in the urban subdivisions in the late 1980's and the 1990's. They are now reaching conditions that require resurfacing. A life of 30 years for pavement is considered reasonable.

As City growth ticks up again with the advent of new subdivisions, the local road improvement program will need to increase 30 years from now to address those added roads. The City accepted S North Cape Road and W St. Martin's Road (former County Trunks) in 2017 & 2018 and Crystal Ridge Drive (kna Ballpark Commons Dr) in 2020. This added approximately six miles of road that require annual service (snow removal and striping). The City required S North Cape Road and W St Martin's Road be reconstructed prior to taking on the maintenance responsibilities. Ballpark Commons Dr was reconstructed as a project in TID5.

Engineering has estimated that \$2.6 million is needed annually to maintain City roads. The type of streets, width and condition will move that amount to the higher or lower end in any given year. Another factor is the age of roads, the growth bubble of the 1990's and early 2000's will place upward pressure on street improvement costs in the near term.

A history of expenditures the last five years has been:

2016	2017	2018	2019	2020 Est
\$940,545	\$815,212	\$832,832	\$968,789	\$1.4 mil

Given the Engineering estimate of required annual expenditures, adequate funding is not available to complete the five year road improvement plan. Estimates place the improvement backlog between \$300,000 and \$8.6 million depending upon spending levels.



City of Franklin, WI  
Street Improvement Fund - 47

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>REAL ESTATE TAXES</b>						
47-0000-4011	GENERAL PROPERTY TAX					18,200
<b>INTERGOVERNMENTAL</b>						
47-0000-4144	TRANSPORTATION AIDS	1,074,500	723,000	765,000	765,000	700,000
47-0000-4151	LOCAL ROAD IMPROVEMENT AIDS				80,000	
	INTERGOVERNMENTAL	1,074,500	723,000	765,000	845,000	700,000
<b>CHARGES FOR SERVICES</b>						
47-0000-4493	LANDFILL SITING REVENUE	175,000	175,000	350,000	350,000	343,270
<b>INVESTMENT EARNINGS</b>						
47-0000-4711	INTEREST ON INVESTMENTS	7,500	4,800	5,500	4,800	10,562
47-0000-4713	INVESTMENT GAINS/LOSSES					3,574
	INVESTMENT EARNINGS	7,500	4,800	5,500	4,800	14,136
	<b>Total Revenues</b>	<b>1,257,000</b>	<b>902,800</b>	<b>1,120,500</b>	<b>1,199,800</b>	<b>1,075,606</b>
Dept 0331 - HIGHWAY						
CAPITAL OUTLAY						
47-0331-5823	STREET EXT/IMPROVEMT/CONSTRUCT	1,000,000	2,650,000	1,100,000	1,487,936	968,787
	CAPITAL OUTLAY	(1,000,000)	(2,650,000)	(1,100,000)	(1,487,936)	(968,787)
	<b>Total Appropriations</b>	<b>(1,000,000)</b>	<b>(2,650,000)</b>	<b>(1,100,000)</b>	<b>(1,487,936)</b>	<b>(968,787)</b>
ESTIMATED REVENUES - FUND 47		1,257,000	902,800	1,120,500	1,199,800	1,075,606
APPROPRIATIONS - FUND 47		1,000,000	2,650,000	1,100,000	1,487,936	968,787
<b>NET OF REVENUES/APPROPRIATIONS - FUND 47</b>		<b>257,000</b>	<b>(1,747,200)</b>	<b>20,500</b>	<b>(288,136)</b>	<b>106,819</b>
BEGINNING FUND BALANCE		506,207	526,707	506,207	506,207	399,388
<b>ENDING FUND BALANCE</b>		<b>763,207</b>	<b>(1,220,493)</b>	<b>526,707</b>	<b>218,071</b>	<b>506,207</b>

## 2021 LOCAL STREET IMPROVEMENT PROGRAM PRIORITIZED LISTING

STREET	LIMITS	RATING	LENGTH (LF)	SECTION	PULVERIZE/ MILL	ESTIMATED PROJECT COST
S. Scherrei Dr.*	W. St. Martins Rd. to W. Scherrei Dr	2	1,440	Rural	Pulverize	\$75,473
W. Bosch Ln.	S. 92 <sup>nd</sup> St. to Termini	2	1,060	Rural	Pulverize	\$56,846
W Fitzsimmons Rd.	Termini to S. 31 <sup>st</sup> St.	2	1,340	Rural	Pulverize	\$92,655
S Stonebrook Ct.	W. Drexel Ave. to Termini	2	455	Urban	Pulverize	\$50,960
W Beacon Hill Dr.*	S. Forest Meadows Dr to S. 79 <sup>th</sup> St. (incl. 80 <sup>th</sup> St. Stub)	3	1,235	Urban	Mill	\$109,841
W./S. Chapel Hill Dr.*	W. Beacon Hill Dr to Chapel Hill Ct	3	1,220	Urban	Pulverize	\$167,532
S 68 <sup>th</sup> St	W. Drexel Ave. to W. Pineberry Ridge	3	1,150	Rural	Pulverize	\$64,050
W. Franklin Dr *	Ironwood Dr. to Basswood Dr.	3	860	Urban	Mill	\$88,192
S. 36 <sup>th</sup> St.	W. Anita Ln. to W. Royal Ct.	3	360	Urban	Mill	\$38,841
S. 79 <sup>th</sup> St.	W. Bur Oak Dr. to Termini	3, 4	370	Urban	Mill	\$30,624
S. 41 <sup>st</sup> St *	W. Southwood Dr. to Hilltop Ct.	3	1,030	Urban	Mill	\$164,048
W. Briarwood Dr.	S. 33 <sup>rd</sup> St. to S. 29 <sup>th</sup> St.	3	1,365	Urban	Mill	\$117,300
S. 29 <sup>th</sup> St.	W. Southwood Dr. to W. Briarwood Dr.	3	250	Urban	Mill	\$22,788
S Forest Meadows Dr.	W. Forest Hill Ave. to W. Hillsdale Dr. (Incl. Forest Meadows Ct.)	4	900	Urban	Mill	\$111,279
W Kathleen Ct.	Termini to S. 68 <sup>th</sup> St.	4	520	Urban	Mill	\$59,602
S. Whitnall Edge Rd.	W. Parkcrest Cir/W. Parkwood Dr. to W. Cortez Cir.	3	1,000	Urban	Mill	\$97,209
Chapel Hill Ct. W.	Termini to S. Chapel Hill Dr.	5	380	Urban	Mill	\$50,741
<b>TOTALS</b>			<b>14,935</b>			<b>\$ 1,397,981</b>

\* Originally proposed for 2020 Program but sufficient funds were not provided.  
Depending on budget allotted segments may be reordered.

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## **DEVELOPMENT FUND 27 IMPACT FEES**

The Development Fund helps provide for the financing of public facilities such as roads, water systems, sanitary sewer, public safety, and recreation for land not yet developed. The City of Franklin has considerable undeveloped area and was one of the most rapidly growing communities in Southeastern Wisconsin (interrupted by the 2008 Recession). City Officials recognized the need to recover the costs of providing public facilities and infrastructure needed to serve new development through the imposition of impact fees. The Impact Fee changes over time as development takes place and growth rates change. With the adoption of a revised Impact Fee study April 6, 2020 the fee on a single-family residence is \$6,514, related to Parks/Recreation, Water systems, Transportation Facilities, Public Safety, Library Services, and Administrative. The fee is collected when building permits are issued. In 2013, the Common Council adopted Ordinance 2013-2105 establishing the Southwest Sanitary Sewer Service Area and created a Sewer Impact Fee to support sanitary sewer infrastructure in that District. The 2020 Sanitary Sewer Impact fee is \$3,277.

The Library built in 2002 included space for future growth anticipated with development. Library Impact fees are dedicated to Debt Service on that portion, originally \$1,722,000. Current Impact Fee receipts are not sufficient to meet the Debt Service on this debt. Those deferred amounts will be recovered once growth resumes.

Law Enforcement Impact Fees are dedicated to a portion of the 2001 Law Enforcement building project (\$2,530,380). Current Impact Fee receipts are not sufficient to meet the Debt Service. The deferred amounts will be recovered once growth resumes.

Fire Station #3 was partially funded (\$529,834) with impact fees. Future impact fees were committed to Debt Service.

Transportation Impact Fees have been dedicated to Debt funding the Drexel Ave reconstruction from Loomis Road to Highway 100 (\$1,086,715). Current Impact Fee receipts are not sufficient to meet the Debt Service. The deferred amounts will be recovered once growth resumes.

Water Impact fees are aiding specific additions to the water infrastructure including over sizing needs. Future water infrastructure needs will utilize Impact Fees as collected. The Water Impact Fee study is currently under review. The Utility plans to construct another 2 million gallon tower in the southwestern portion of the City in 2021. It is anticipated that Impact fees will assist with a significant portion of that project costs.

Park/Recreation Impact Fees support the Comprehensive Outdoor Recreation Plan ("CORP") initially adopted in 1994 and updated several times, most recently in April, 2020. The Impact Fee will contribute to projected needs for additional parkland and development of existing parks. The Fund had \$4.9 million on hand at December 31, 2019 to support these efforts. Expenditures were temporarily suspended with the economic slowdown starting in 2008. Park Impact fee expenditures have not kept pace with collections. A state statute permits holding impact fees for a maximum of ten years, unless Council declares an emergency. On March 1, 2016, Council adopted Resolution 2016-7177 extending the expenditure period beyond ten years until December 31, 2022.

In 2013, the Common Council created a Southwest Sanitary Sewer District served by the Ryan Creek Sanitary Sewer Interceptor. In conjunction with the District a Sanitary Sewer Impact Fee was created to provide resources for sanitary sewer mains in the District.

At December 31, 2019 debt related to the various projects listed above totaled \$1.4 million, with an additional \$2.6 million deferred to future periods pending collection of fees.

Park projects included in the Capital Improvement Fund for 2021 that are eligible for Park Impact Fee funding resources are:

<b>Capital Projects:</b>	<b>Project Cost</b>	<b>Impact Fee Use</b>
Pleasant View Park – improvements	\$300,000	\$141,000
Church Street pathway	\$75,000	\$53,250
Total	\$ 375,000	\$ 194,250

City of Franklin, WI  
Development Fund - 27

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>SPECIAL ASSESSMENTS</b>						
27-0000-4291	IMPACT FEES-PARK/RECREATION	146,117	146,117	179,000	804,000	948,902
27-0000-4292	IMPACT FEES-SEWER-SW CORNER	112,000	112,000	113,000	48,000	48,440
27-0000-4293	IMPACT FEE-ADMINISTRATIVE	7,535	7,535	3,500	15,000	21,684
27-0000-4294	IMPACT FEE-WATER	498,000	498,000	300,000	679,000	1,158,186
27-0000-4295	IMPACT FEE-TRANSPORTATION	158,825	158,825	20,000	22,000	113,102
27-0000-4296	IMPACT FEE-FIRE PROTECTION	108,875	108,875	30,000	133,500	174,135
27-0000-4297	IMPACT FEE-LAW ENFORCEMENT	124,750	124,750	50,000	207,700	322,218
27-0000-4299	IMPACT FEE-LIBRARY	24,750	24,750	50,000	224,000	262,058
	<b>Total</b>	<b>1,180,852</b>	<b>1,180,852</b>	<b>745,500</b>	<b>2,133,200</b>	<b>3,048,725</b>
<b>INVESTMENT EARNINGS</b>						
27-0000-4711	INTEREST ON INVESTMENTS	106,250	106,250	75,000	120,000	133,627
27-0000-4713	INVESTMENT GAINS/LOSSES			50,000		53,662
27-0000-4716	INTERFUND INTEREST	79,250	79,250	19,687		
	<b>Total</b>	<b>185,500</b>	<b>185,500</b>	<b>144,687</b>	<b>120,000</b>	<b>187,289</b>
<b>CONTRACTUAL SERVICES</b>						
27-0000-5219	OTHER PROFESSIONAL SERVICES				3,321	
<b>TRANSFERS OUT</b>						
27-0000-5598	TSFR TO CAPITAL IMPROVEMENT FUND 46				71,400	
	<b>Total Revenues</b>	<b>1,366,352</b>	<b>1,366,352</b>	<b>890,187</b>	<b>2,178,479</b>	<b>3,236,014</b>
<b>CONTRACTUAL SERVICES</b>						
Dept 0147 - ADMINISTRATION						
27-0147-5219	OTHER PROFESSIONAL SERVICES	15,000	15,000	35,000	30,232	6,701
		(15,000)	(15,000)	(35,000)	(30,232)	(6,701)
<b>TRANSFERS OUT</b>						
Dept 0211 - POLICE DEPT						
27-0211-5593	TRSFER TO DEBT SERVICE FUND 31	205,182	205,182	205,000	205,082	133,800
		(205,182)	(205,182)	(205,000)	(205,082)	(133,800)
<b>TRANSFERS OUT</b>						
Dept 0221 - FIRE DEPT						
27-0221-5593	TRSFER TO DEBT SERVICE FUND 31	42,941	42,941	43,000	42,937	39,333
		(42,941)	(42,941)	(43,000)	(42,937)	(39,333)
<b>TRANSFERS OUT</b>						
Dept 0331 - HIGHWAY						
27-0331-5593	TRSFER TO DEBT SERVICE FUND 31	71,886	71,886	72,000	71,923	18,000
		(71,886)	(71,886)	(72,000)	(71,923)	(18,000)
<b>TRANSFERS OUT</b>						
Dept 0511 - LIBRARY						
27-0511-5593	TRSFER TO DEBT SERVICE FUND 31	134,000	134,000	134,000	134,000	132,286
		(134,000)	(134,000)	(134,000)	(134,000)	(132,286)
<b>TRANSFERS OUT</b>						
Dept 0551 - PARKS						
27-0551-5598	TSFR TO CAPITAL IMPROVEMENT FUN	1,259,250	1,259,250	150,000	621,500	212,631
		(1,259,250)	(1,259,250)	(150,000)	(621,500)	(212,631)
<b>CAPITAL OUTLAY</b>						
27-0551-5825	REIMB TO DEVELOPERS & OTHERS				25,285	
					(25,285)	
	<b>Total Parks</b>	<b>(1,259,250)</b>	<b>(1,259,250)</b>	<b>(150,000)</b>	<b>(646,785)</b>	<b>(212,631)</b>
<b>CONTRACTUAL SERVICES</b>						
Dept 0755 - WATER CONNECTION						
27-0755-5219	OTHER PROFESSIONAL SERVICES			26,000	26,000	
				(26,000)	(26,000)	

City of Franklin, WI  
Development Fund - 27

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
TRANSFERS OUT 27-0755-5598	TSFR TO CAPITAL IMPROVEMENT FUN	2,000,000 (2 000 000)	2,000,000 (2 000 000)			
CAPITAL OUTLAY 27-0755-5825	REIMB TO DEVELOPERS & OTHERS	250,000 (250 000)	250,000 (250 000)	530,000 (530 000)	1,342,130 (1 342 130)	
	Total Water	(2 250 000)	(2 250 000)	(556 000)	(1 368,130)	
	Dept 0756 - SEWER CONNECTION					
CAPITAL OUTLAY 27-0756-5825	REIMB TO DEVE - OVERSIZING	75,000 (75 000)	75,000 (75,000)		250,000 (250 000)	
ESTIMATED REVENUES - FUND 27		1,366,352	1,366,352	890,187	2,253,200	3,236,014
APPROPRIATIONS - FUND 27		4,053,259	4,053,259	1 195,000	2,823,810	542,751
<b>NET OF REVENUES/APPROPRIATIONS - FUND 27</b>		<b>(2,686,907)</b>	<b>(2,686,907)</b>	<b>(304,813)</b>	<b>(570,610)</b>	<b>2,693,263</b>
BEGINNING FUND BALANCE		8,528,646	8,528,646	8,833,459	8,833,459	6,140,196
<b>ENDING FUND BALANCE</b>		<b>5,841,739</b>	<b>5,841,739</b>	<b>8,528,646</b>	<b>8,262,849</b>	<b>8,833,459</b>

## UTILITY DEVELOPMENT (FUND 22)

The Utility Development fund provides resources for the financing of new sanitary sewer and water facilities. The City of Franklin has considerable development to occur, and City Officials recognized the need to recover the costs of providing new sanitary sewer and water infrastructure through the imposition of Impact fees imposed upon new development. The fee is collected when plumbing permits are issued. Those properties which paid an Impact fee are exempt from a connection fee. The 2020 water connection fee is \$2,640 (for a single-family home), while the sanitary sewer connection fee is \$600.

The fund also captures Sanitary Sewer & Water Special Assessments. Special Assessments are used to capture a portion of the sanitary sewer or water main construction costs benefiting properties (based upon frontage).

Collection of prior Special Assessments provide the resources for future projects.

In 2013, the Common Council created a Southwest Sanitary Sewer District served by the Ryan Creek Sanitary Sewer Interceptor. In conjunction with the District a Sanitary Sewer Impact fee was created to provide resources for sanitary sewer mains in the District. Those fees are held in the Development Fund. The 2020 Sanitary Sewer fee is \$3,277.

At December 31, 2019 the fund had the following resources for future infrastructure projects.

	Water	Sewer
Cash & Investments	885,546	1,238,086
Special Assessments	228,710	162,914
Total Resources	1,114,256	1,401,000



City of Franklin, WI  
 Utility Development Fund - 22

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0755 - WATER CONNECTION						
SPECIAL ASSESSMENTS						
22-0755-4091	SPEC ASSESSMENT - WATER PRIN	45,000	45,000	75,000	50,000	199,564
	Total	45,000	45,000	75,000	50,000	199,564
INVESTMENT EARNINGS						
22-0755-4711	INTEREST ON INVESTMENTS	8,500	8,500	8,000	9,000	16,167
22-0755-4712	SPECIAL ASSESSMENTS-INTEREST					6,206
	Total	8,500	8,500	8,000	9,000	22,373
TRANSFERS OUT						
22-0755-5598	TSFR TO CAPITAL IMPROVE FUND 46	500,000	500,000		620,000	
	Total	(500,000)	(500,000)		(620,000)	
	<b>Net Revenue (Expenditures)</b>	<b>(446,500)</b>	<b>(446,500)</b>	<b>83,000</b>	<b>(561,000)</b>	<b>221,937</b>
Dept 0756 - SEWER CONNECTION						
SPECIAL ASSESSMENTS						
22-0756-4091	SPEC ASSESSMENT-SEWER PRIN	40,000	40,000	48,000	25,000	99,572
22-0756-4093	SEWER CONNECTION FEE	40,000	40,000	40,000		126,622
	Total	80,000	80,000	88,000	25,000	226,194
INVESTMENT EARNINGS						
22-0756-4711	INTEREST ON INVESTMENTS	9,000	9,000	8,000	9,000	22,534
22-0756-4712	SPECIAL ASSESSMENTS-INTEREST					11,595
	Total	9,000	9,000	8,000	9,000	34,129
TRANSFERS OUT						
22-0756-5598	TSFR TO CAPITAL IMPROVE FUND 46	500,000	500,000		500,000	
	Total	(500,000)	(500,000)		(500,000)	
	<b>Net Revenue (Expenditures)</b>	<b>(411,000)</b>	<b>(411,000)</b>	<b>96,000</b>	<b>(466,000)</b>	<b>260,323</b>
ESTIMATED REVENUES - FUND 22		142,500	142,500	179,000	93,000	482,260
APPROPRIATIONS - FUND 22		1,000,000	1,000,000		1,120,000	
	<b>Net Revenue (Expenditures) FUND 22</b>	<b>(857,500)</b>	<b>(857,500)</b>	<b>179,000</b>	<b>(1,027,000)</b>	<b>482,260</b>
BEGINNING FUND BALANCE		2,373,797	2,373,797	2,194,797	2,194,797	1,712,538
ENDING FUND BALANCE		1,516,297	1,516,297	2,373,797	1,167,797	2,194,798

## CITY OF FRANKLIN DEBT SERVICE (FUND 31)

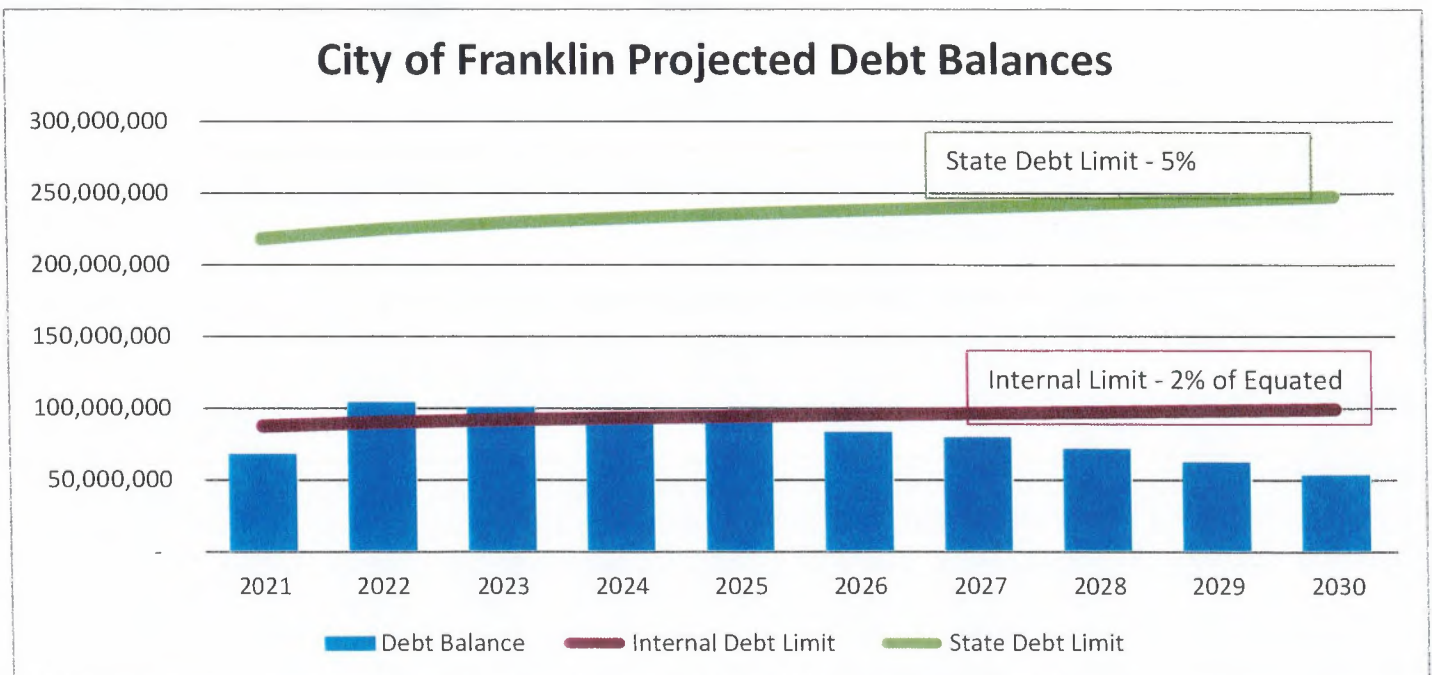
The Debt Service Fund of the City is used to account for the payment of debt service on all general obligation debt issued for City purposes. Payments on general obligation debt issued for general government purposes are funded by the following sources:

- Property tax levy for general City projects (for example, City facilities, such as the Police or Library facility, or non-assessable infrastructure project costs)
- Special assessment collections, for public improvement projects (but not water or sanitary sewer) financed with general obligation debt where the property owner is assessed the pro-rata share of the project cost in accordance with City policy, ordinances and state statutes.
- Impact fees collected for the purpose of paying toward new facilities after those facilities were completed (a 2 million gallon elevated storage tank is planned for 2021 or 2022).

Over the last decade, the net general bonded debt (excluding TID debt issues) level for City purposes has generally declined to a low of \$ \$6.7 million at December 31, 2018 from a high of \$15 million at December 31, 2010.

As shown on the accompanying schedule of debt maturities, the general obligation debt for City purposes outstanding at December 31, 2019 was \$56.2 million. When combined with the \$17.5 million outstanding of Sewer Fund debt and the \$1 million of General Obligation Water Bonds, the total outstanding General Obligation debt was \$74.7 million.

Total debt represents 33% of the City's legal debt limit per Wisconsin Statutes (5% of equalized property value) at December 31, 2019. Over the past decade, the ratio of net general bonded debt to assessed value has ranged from a high of 1.65% in 2019 to a low of 0.77% in 2017. The ratio of total debt to equalized value at December 31, 2019, was 1.65%.



The City amended its debt policy (Resolution 2019-7532) in August 2019 which further restricts debt limits to 40% of the legal debt limit. As of December 31, 2019, that limit was \$87.2 million. Thus approximately 17% of the available debt, by policy, is available.

The Debt policy sets various targets for financial ratios related to outstanding debt. The policy goals and performance as of December 31, 2019 are as follows:

1. At least 70% of outstanding due within 10 years – 78% was due within 10 years
2. Maintain an Aa2 credit rating. Credit rating was Aa2
3. No more than 20% of tax total tax levy for debt service. 6% was the Dec 2019 share.

In 2012, the Sewer fund issued \$24.5 million of General Obligation debt for construction of the Ryan Creek Interceptor Sewer. That project was completed in 2013. This debt is to be repaid by MMSD by an intergovernmental agreement.

### New City & TID Debt 2010 - 2019



In 2014, the City issued \$5.32 million to finance \$3.32 million for the S 27<sup>th</sup> Street project in TID3 and \$1.99 million to finance Capital Improvement projects.

In 2016, a 2007 issue was refunded with a \$5.77 million new bond having a final due date of March 1, 2021. The City realized \$389,894 of future savings on the refunding.

In 2017, the City issued \$1.63 million of new debt to fund 2018 Capital Improvement Fund projects.

In May 2018, the City issued \$23.48 million of taxable Anticipation Notes to support TID5 projects. The entire note is due by March 2023. \$10 million was refunded in February 2019, and an additional \$4 million was refunded in March, 2020. The final portion is planned to be refunded in Q4 2020.

In February 2019, the City issued \$13.685 million in taxable bonds. \$10 million of the 2018 NAN was refunded with a new taxable \$10.68 million 13-year bond for TID 5. \$3.005 million for TID3 funded a developer's grant. That portion of the note is repayable in four years.

City of Franklin – Debt Service Fund  
2021 Budget

In February 2019, the City issued \$6.35 million in tax exempt 15-year bonds to finance a portion of the infrastructure commitment in TID6. TID6 was formed in October 2018 for a new industrial park in the Southwest portion of the City. A further \$3 million commitment by the City will need financing in the future for remaining infrastructure expenditures.

In December 2019, the City issued \$12.47 million Taxable General Obligation Bonds. These bonds provided \$3.225 million for infrastructure in TID5, \$4.045 million to refund a portion of the 2018 NAN, \$2.06 million for infrastructure in TID7 and \$3 million to provide a ten year mortgage in TID7.

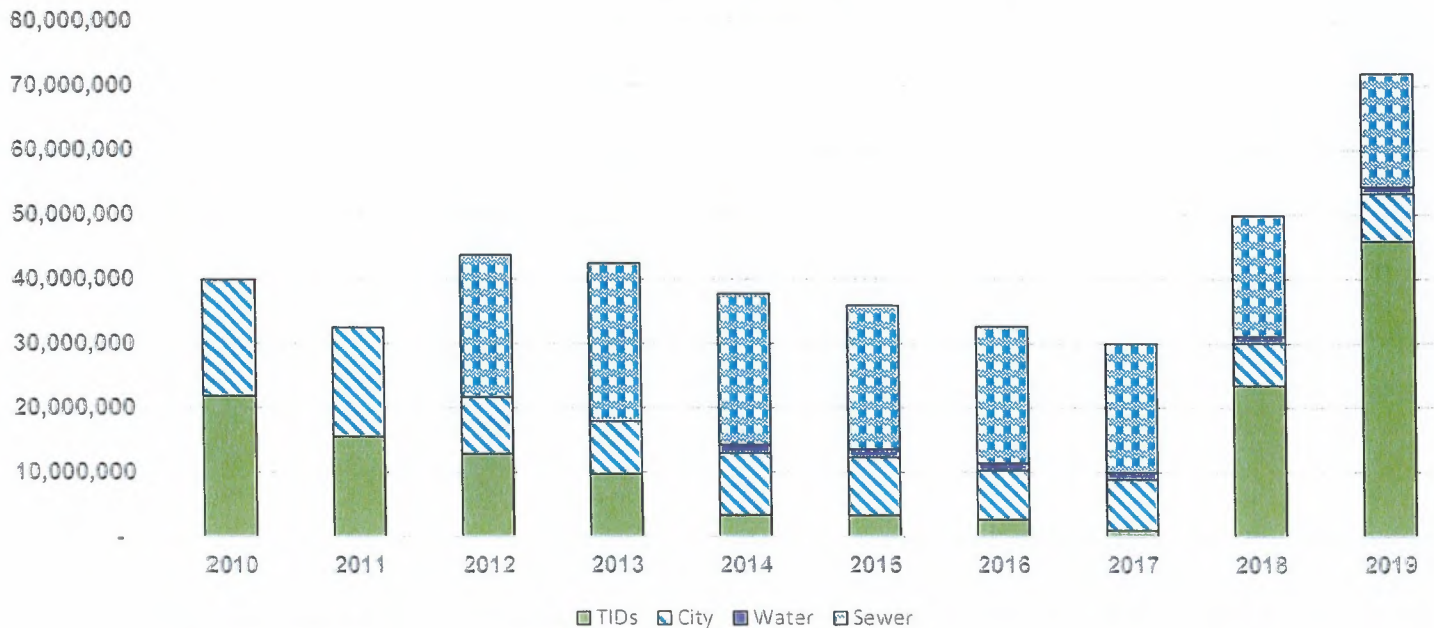
In December 2019, the City issued a tax-exempt General Obligation Note for \$2.285 million to finance 2019 Capital Improvement Fund projects.

In December 2019, a \$1.5 million Advance from the Development Fund was made to TID7 to provide additional resources for the \$4.5 million ten-year second mortgage to the Velo Village multi-family development.

In September 2020, a \$2.5 million Advance was made from the Development Fund to TID4 to provide additional resources for infrastructure projects. This Advance will be repaid by 2023.

In December 2020, a \$9.4 million refunding of the balance of the 2018 NAN was completed in TID5. In December, 2020, a \$3.045 million new issue (2020B) was used to fund project costs in TID6.

**Total Government and Utility Debt  
2010 - 2019**



For 2021, \$2 million is planned to fund City capital projects and \$3 million issue to finance a 2 million gallon water tower. A \$3.25 million issue for a Developer Grant in TID8 is planned, as is a \$2.75 issue for infrastructure. A \$3 million issue is planned in the Sanitary Sewer fund to replace the Industrial Park Lift Station, for a total of \$14 million in new General Obligation debt.

The 2021 TID budgets include an additional \$3 million TID6 issue, which was actually sold in December, 2020.

Historically, the City has planned to issue debt every other year. Starting in 2023, future debt issuance is forecast at \$2.0 million and is anticipated to pay for public improvement projects as growth occurs in the community. Any new debt for projects presently contemplated will be partially offset by the repayment of debt currently outstanding that is scheduled for repayment during the period. The increased level of new development in the City, mostly involving the water utility and TIDs will cause overall debt levels to rise. Reconsideration of the current internal debt limit will be required.

City of Franklin, WI  
Debt Service Fund - 31

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
REAL ESTATE TAXES						
31-0000-4011	GENERAL PROPERTY TAX	1,100,000	1,100,000	1,100,000	1,100,000	1,300,000
INVESTMENT EARNINGS						
31-0000-4711	INTEREST ON INVESTMENTS			3,000		10,720
31-0000-4717 8024	BOND PROCEEDS INTEREST INCOME					96
	Total			3,000		10,816
FUND TRANSFERS						
31-0000-4835	TRSFER FROM SPEC ASSMTS FD51	25,886	25,886		34,090	
31-0000-4839	TSFR FR DEVELPMT-IMPACT FD27	454,009	454,009	432,595	453,682	323,419
	Total	479,895	479,895	432,595	487,772	323,419
DEBT PROCEEDS						
31-0000-4913	BOND & NOTE PREMIUM					80,648
TRANSFERS OUT						
31-0000-5598	TSFR TO CAPITAL IMPROVEMENT FUND 46					92,000
PRINCIPAL						
31-0000-5611 8010	PRINCIPAL - GO 2016A	1,115,000	1,115,000	1,095,000	1,095,000	1,175,000
31-0000-5611 8015	PRINCIPAL - 2017 GO Bond	50,000	50,000	50,000	50,000	65,000
31-0000-5611 8018	PRINCIPAL 2014 GO NOTES 12/2014	180,000	180,000	180,000	180,000	165,000
31-0000-5611 8024	PRINCIPAL 2019D	135,000	135,000	100,000	62,500	
	Total	(1,480,000)	(1,480,000)	(1,425,000)	(1,387,500)	(1,405,000)
UNCLASSIFIED						
31-0000-5621	INTEREST	135,763	135,763	150,818	199,132	134,138
DEBT SERVICE						
31-0000-5691 8010	BANK FEES	400	400	357	350	800
31-0000-5691 8015	BANK FEES	400	400	400	400	
31-0000-5691 8018	BANK FEES	400	400	400	230	400
31-0000-5691 8024	BANK FEES - 2019D	400	400	400	160	
	Total	(1,600)	(1,600)	(1,557)	(1,140)	(1,200)
ESTIMATED REVENUES - FUND 31		1,579,895	1,579,895	1,535,595	1,587,772	1,714,883
APPROPRIATIONS - FUND 31		1,617,363	1,617,363	1,577,375	1,587,772	1,632,338
<b>NET OF REVENUES/APPROPRIATIONS - FUND 31</b>		<b>(37,468)</b>	<b>(37,468)</b>	<b>(41,780)</b>		<b>82,545</b>
BEGINNING FUND BALANCE		309,151	309,151	350,931	350,931	268,385
<b>ENDING FUND BALANCE</b>		<b>271,683</b>	<b>271,683</b>	<b>309,151</b>	<b>350,931</b>	<b>350,930</b>

City of Franklin  
General Obligation Debt Maturities

Borrowing Date	Purpose of borrowing, amount, interest rate	Payment Dates	Balance 12/31/2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
04/20/16	Refunding Bonds - 2016A												
	PRINCIPAL \$5,770,000	3/1	1 115 000	1,115,000									
	INTEREST @2.0%	3/1, 9/1		11 150									
12/14/2014	PRINCIPAL - 2014A 1 990 000	3/1	1,170,000	180 000	335 000	330 000	325 000	0					
	INTEREST @2.0 3.0%	3/1, 9/1		25,113	19 319	11 838	4 063	0					
	Callable March 1 2021												
12/21/2017	PRINCIPAL - 2017B 1 630 000	3/1	1,515,000	50 000	225 000	235 000	240 000	250,000	255,000	260 000	0	0	0
	INTEREST @3.0%	3/1, 9/1		42 125	38,000	31 100	23 975	16 625	9 688	3 250	0	0	0
12/04/19	PRINCIPAL - 2019D 2,285,000	3/1	2,185,000	135 000	360,000	370,000	235,000	470,000	295,000	320,000			
	INTEREST @2.0-3.0%	3/1, 9/1		57,375	49,950	39,000	29,925	19,350	9,350	3,200			
2021	2 mil gal Water Tow Principal	3/1	0			150,000	165,000	185,000	195,000	205,000	215,000	225,000	225,000
	Interest 4.00%	3/1, 9/1			120,000	117,000	110,700	103,700	96,100	88,100	79,700	70,900	61,900
2021	PRINCIPAL 2 000 000	3/1		-	50,000	100,000	150,000	150,000	200,000	250,000	300,000	400,000	400,000
	INTEREST @4.5 - 5 0%	3/1, 9/1		-	88,875	86,425	81,650	75,525	68,150	58,125	45,600	29,200	10,000
2023	PRINCIPAL 2,000,000	3/1				0	50 000	100 000	150 000	150 000	200 000	250 000	300 000
	INTEREST @4.5 - 5 0%	3/1, 9/1				0	88,875	86 425	81 650	75 525	68 150	58 125	45 600
2025	PRINCIPAL 2 000 000	3/1						0	50 000	100,000	150 000	150 000	200 000
	INTEREST @4.5 - 5.0%	3/1, 9/1						0	88,875	86 425	81 650	75,525	68,150
2027	PRINCIPAL 4 250 000	3/1								0	125,000	250,000	375,000
	INTEREST @4.5 5.0%	3/1, 9/1								0	447,188	438,750	424,688
Population 36,514	PRINCIPAL TOTAL	Per Capita \$164	5,985 000	1 480,000	970,000	1 185,000	1 165 000	1 155,000	1 145 000	1 285 000	990 000	1,275 000	1 500,000
	INTEREST TOTAL			135,783	318,144	285,363	339,188	301 625	353,813	314,625	722,288	672,500	810,338
	Total City Debt Service			1 615 783	1 286 144	1 470,363	1 504 188	1 456 625	1 498,813	1 599 625	1,712 288	1,947 500	2,110,338
	Less												
	Use of Premlum from 2019D			(35,868)									
	Impact fee shortfall												
	Transfer from Impact Fees - Water				(120,000)	(267,000)	(275,700)	(288,700)	(291,100)	(293,100)	(294,700)	(295,900)	(286,900)
	Transfer from Impact Fees - Police		(205,182)	(205 182)									
	Transfer from Impact Fees - Drexel Ave		(71,886)	(71 886)									
	Transfer from Impact Fees Fire #3		(732,063)	(42 941)							(102 277)	(138,994)	(227 824)
	Transfer from Impact Fees - Library		(134,000)	(134,000)									
	Total Impact Fees			(489 877)	(120 000)	(267 000)	(275 700)	(288 700)	(291 100)	(293,100)	(396,977)	(434 894)	(514 724)
	Add to (Use of) Fund Balance		529,574	(25,885)	(66 144)	(103,363)	(128,488)	(67 925)	(107 713)	(6,525)	(15 311)	(12 606)	4,386
				(515,762)	(186,144)	(370,363)	(404,188)	(356,625)	(398,813)	(299,625)	(412,288)	(447,500)	(510 338)
	NET TAX LEVY IMPACT	Per Capita \$30		\$1 100,000	\$1 100,000	\$1,100,000	\$1 100,000	\$1,100,000	\$1,100,000	\$1,300,000	\$1,300,000	\$1 500,000	\$1 600,000

**City of Franklin  
Enterprise Funds  
Outstanding Debt Maturities**

Date	Purpose of borrowing	Payment	Balance	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Amount	Interest rate	Dates	12/31/2020										
<b>Sewer Fund</b>													
<b>City of Franklin General Obligation Notes</b>													
<b>Construction of Ryan Creek Interceptor</b>													
1/25/2012	G O Sewerage System Promissory Notes												
\$27,564,754	Principal	5/1	\$ 16 280 069	1,306,669	1,338 839	1 371 802	1,405,575	1,440 181	1,475 638	1 511,968	1,549 193	1,587 334	1,626,414
	Interest 2.462%	5/1 11/1		384,730	352 164	318,796	284,607	249 575	213 682	176,904	139 221	100 611	61 049
10/15/2021	Industrial Lift Station Conversion to Gravity Flow												
\$3,000,000	Principal	3/1			100,000	100 000	100 000	110 000	115,000	120 000	130,000	130 000	140,000
	Interest 4 0 to 4 5%	3/1, 9/1			132 750	128,250	123,750	119,025	113,963	108,675	103,050	97,200	91,125
	Total Principal			1 306,669	1,438,839	1 471,802	1,505,575	1 550,181	1,590,638	1,631,968	1 679,193	1 717 334	1 766,414
	Total Interest			384,730	484,914	447,046	408,357	368,600	327,644	285,579	242,271	197,811	152,174
Population	Annual Debt Payment	Per Capita		\$ 1,691,399	\$ 1,923,753	\$ 1,918,848	\$ 1,913,932	\$ 1,918,781	\$ 1,918,282	\$ 1,917,547	\$ 1,921,464	\$ 1,915,144	\$ 1,918,588
36 514		\$446											
	Loan Balance	\$446	\$ 16,280,069	\$ 17,973,400	\$ 16,534,560	\$ 15,062 759	\$ 13,557 183	\$ 12,007,003	\$ 10,416,365	\$ 8 784,397	\$ 7 105 204	\$ 5 387,870	\$ 3,621 456

By Intergovernmental Agreement dated November 8 2010, Milw Metropolitan Sewerage District has agreed to Purchase the Ryan Creek Interceptor in amounts equal to these principal & interest payments

Sewer fund operating costs include these interest payments as a expenditure while the principal payments are not reflected as an expenditure in this Enterprise fund Principal payments are being financed by MMSD, as noted above

**Water Fund**

<b>City of Franklin General Obligation Bonds</b>													
<b>Water &amp; Waste Water Facility</b>													
12/18/14	G O Water System Bonds												
\$1,290,000	Principal	3/1	\$960,000	60,000	60,000	60 000	60 000	65 000	65 000	65 000	70 000	70 000	75 000
	Interest 2 0-3 125%	3/1 9/1		28,288	26,488	24,688	22,888	21,013	19,063	17,113	15,088	12,988	10,813
	Callable 3/1/2022			88,288	86,488	84,688	82 888	86,013	84,063	82,113	85 088	82 988	85,813
3/1/2017	Interfund Advance - Pension	3/1											
\$155 700	Principal	3/1 9/1	106,450	17,250	17 750	18 200	18,600	19,100	15 550				
	Interest 2 50%			2,662	2,230	1,786	1,332	866	388				
	Total			19 912	19 980	19,986	19,932	19 966	15 938				
2023	Service Connections to New Water Supplier	3/1											
\$18,500 000	Principal	3/1 9/1					700,000	715,000	750 000	785,000	820,000	865 000	890 000
	Interest 4 50%						816,750	784,913	751,950	717,413	681,300	643,388	603,900
	Total			-	-	-	1,516 750	1,499 913	1,501,950	1,502,413	1 501 300	1 508,388	1 493 900
	Total Principal			77 250	77 750	78,200	778,600	799 100	830 550	850 000	890 000	935 000	965 000
	Total Interest			30 950	28 718	26 474	840,970	806,791	771,401	734 525	696 388	656 375	614,713
	Annual Debt Payment	Per Capita		\$108,200	\$106,468	\$104,674	\$1,619,570	\$1,605,891	\$1,601,951	\$1,584,525	\$1,586,388	\$1,591,375	\$1,579,713
	Loan Balance	\$29	\$1,066 450	\$19,489 200	\$19,411 450	\$19 333 250	\$18,554 650	\$17 755 550	\$16 925,000	\$16,075 000	\$15 185 000	\$14 250 000	\$13 285 000

Water fund operating costs include these interest payments as a expenditure while the principal payments are not reflected as an expenditure in this Enterprise fund Principal payments are funded by Water fund operations



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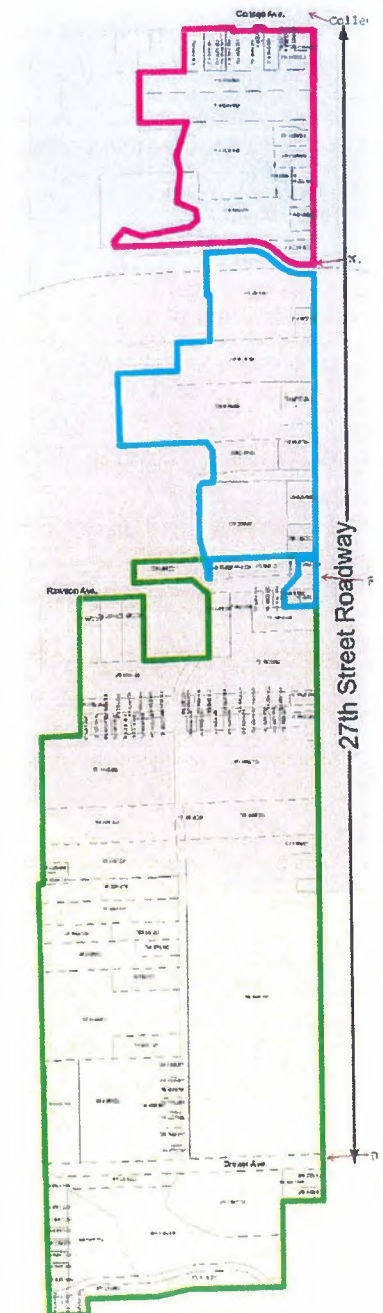
## TAX INCREMENTAL FINANCING DISTRICTS

The City of Franklin has several operating Tax Incremental Financing (TIF) Districts. TIF Districts exist to assist in the development of particular areas. They receive the increase in tax revenue that is generated from the development that occurs in that area. The City may ask its Community Development Authority (CDA) to act as agent of the City in planning and carrying out any community development programs and activities approved by the Mayor and Common Council within the TIF Districts. The CDA is not currently involved with any of the operating TIF Districts. The tax levy generated by the increase in assessed value in the TIF District's is the main source of revenue for the TIF District. Expenditures consistent with approved Project Plans may be incurred until a time determined by State statute (15 years in the case of TID 3, 4, 5 & 6; the TID's have a 20 year maximum life). District 7 was created in 2019 as a Blighted District and has 22 years for expenditures and a maximum 27 year life.

### TIF District #3 (Fund 48)

In June 2005, the Council adopted Resolution 2005-5906 establishing TIF District #3. Originally, the TIF District was bounded from W Rawson Avenue to just south of Drexel Avenue and from 27<sup>th</sup> Street to 35<sup>th</sup> Street. In 2013, the District's boundary was extended north one half mile to W Sycamore St. The main purpose of the TIF District is to improve road infrastructure in the district and to promote quality development. The latest projection anticipates \$34.5 million in infrastructure cost and incentives, \$5.8 million in net financing costs and anticipates \$97 million in incremental development within the District. The debt issued will pay for the infrastructure costs with tax revenue created by the development paying off the debt. The plan anticipates that the debt will be paid off and TIF District closed in 2022. The following year the tax revenue will be available to the taxing districts. The District sold \$3.33 million in General Obligation Notes in December 2014 to finance the 27<sup>th</sup> Street project. Those notes were retired in 2018. Additional approved project costs to facilitate additional development were included in a 2013 project plan amendment. All project costs must be incurred by June 2020 by state statute. After that time, once all project costs have been provided for, the District will close and the increment will be available to all taxing authorities.

In October, 2017 the Common Council approved a new Developer's grant associated with an apartment development at the old YMCA site on S 27<sup>th</sup> Street. The TID borrowed \$3 million in 2019 to fund this grant.



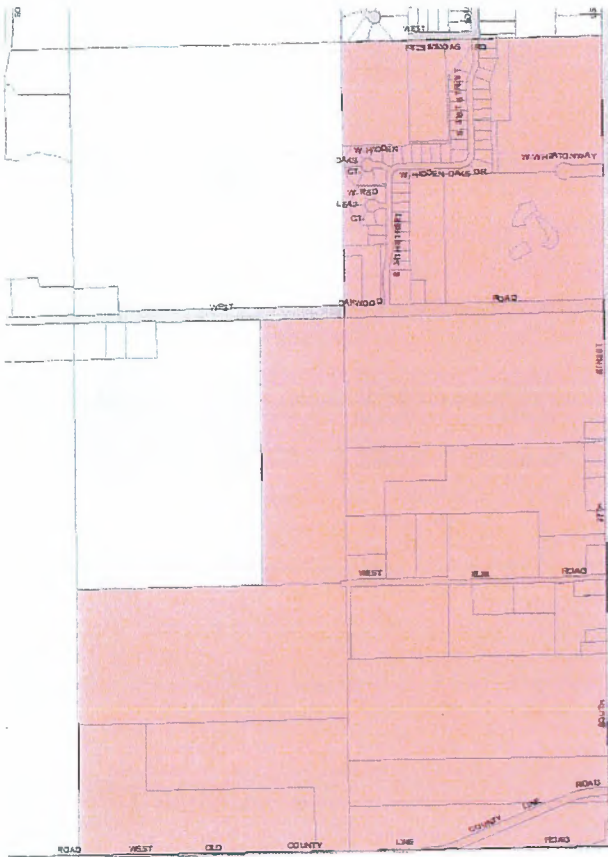
City of Franklin, WI  
Tax Increment District 3 - Funds 38 & 48

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>Debt Service - Fund 33</b>						
INVESTMENT EARNINGS						
38-0000-4711	INTEREST ON INVESTMENTS					772
FUND TRANSFERS						
38-0000-4830	TRANSFERS FROM OTHER FUNDS	1 020,795	1,020,795	745,525	745,265	50,000
PRINCIPAL						
38-0000-5611 8020	PRINC 2019A TAXABLE	965 000	965,000	665,000	665 000	
INTEREST						
38-0000-5621 8020	INTEREST 2019A TAXABLE	55,725	55,725	80,175	80,175	47,830
UNCLASSIFIED						
38-0000-5691	BANK FEES	70	70	350	90	90
Dept 0998 - OTHER FINANCING USES/TRSFERS						
TRANSFERS OUT						
38-0998-5589	TRANSFER TO OTHER FUNDS					89,620
ESTIMATED REVENUES - FUND 38		1 020,795	1,020,795	745,525	745,265	50,772
APPROPRIATIONS - FUND 38		1,020,795	1,020,795	745,525	745 265	137 540
<b>NET OF REVENUES/APPROPRIATIONS - FUND 38</b>						<b>(86,768)</b>
BEGINNING FUND BALANCE		2,216	2,216	2,216	2,216	88,984
ENDING FUND BALANCE		2,216	2,216	2,216	2,216	2,216
<b>Fund 48 - TIF 3 - S 27 St/Rawson-Drexel</b>						
Dept 0000 - GENERAL						
INVESTMENT EARNINGS						
48-0000-4711	INTEREST ON INVESTMENTS			15,000	25,000	84,636
48-0000-4713	INVESTMENT GAINS/LOSSES					10,193
Total				15,000	25,000	94,829
FUND TRANSFERS						
48-0000-4830	TRANSFERS FROM OTHER FUNDS					89,620
TRANSFERS OUT						
48-0000-5589	TRANSFER TO OTHER FUNDS	1,020 795	1,020,795	745 525	745,265	50 000
REAL ESTATE TAXES						
48-0000-4011	GENERAL PROPERTY TAX	2,107,000	2,107,000	1,401,700	1,409,000	1,114,683
TAXES						
48-0000-4012	PROPERTY TAX-SPECIAL-PAY IN LIEU OF	62,000				
INTERGOVERNMENTAL						
48-0000-4126	STATE EXEMPT COMPUTER AID	476,000	476,000	476 000	480,000	476,183
48-0000-4128	EXEMPT PERS PROP AID	61,440	61,440	33,900	27,500	6,293
Total		537 440	537,440	509,900	507,500	482 476
DEBT PROCEEDS						
48-0000-4911	BOND PROCEEDS					3,005,000
48-0000-4913	BOND & NOTE PREMIUM					19,367
Total						3 024,367
DEBT SERVICE						
48-0000-5601	BOND/NOTE ISSUANCE COST					38,681
SERVICES & CHARGES						
48-0000-6453 6945	TIF CERTIFICATION FEE	150		150	150	150
48-0000-6461 6945	LEGAL FEES					95
Total		(150)		(150)	(150)	(245)
<b>Total Net Rev (Expend) - Dept General</b>		<b>1,685,495</b>	<b>1,623,645</b>	<b>1,180,925</b>	<b>1,196,085</b>	<b>4,717,049</b>

City of Franklin, WI  
Tax Increment District 3 - Funds 38 & 48

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
Dept 0141 - CITY CLERK						
EMPLOYEE BENEFITS						
48-0141-5199	ALLOCATED PAYROLL COST	480	480	600	600	600
	Total	(480)	(480)	(600)	(600)	(600)
Dept 0147 - ADMINISTRATION						
EMPLOYEE BENEFITS						
48-0147-5199	ALLOCATED PAYROLL COST	480	480	600	600	600
	Total	(480)	(480)	(600)	(600)	(600)
Dept 0151 - FINANCE						
SERVICES & CHARGES						
48-0151-5421	OFFICIAL NOTICES/ADVERTISING					58
48-0151-5492	CERT OF DEPOSIT ORIG FEE					1,177
	Total					(1,235)
EMPLOYEE BENEFITS						
48-0151-5199	ALLOCATED PAYROLL COST	3,960	3,960	5,200	5,200	5,200
	Total	(3,960)	(3,960)	(5,200)	(5,200)	(5,200)
	Total Finance	(3,960)	(3,960)	(5,200)	(5,200)	(6,435)
Dept 0152 - AUDITOR						
CONTRACTUAL SERVICES						
48-0152-5213	ANNUAL AUDIT SERVICES			750	1,000	1,000
	Total			(750)	(1,000)	(1,000)
Dept 0161 - LEGAL SERVICES						
CONTRACTUAL SERVICES						
48-0161-5212	LEGAL SERVICES				5,000	
	Total				(5,000)	
Dept 0198 - UNCLASSIFIED EXPENSES						
FACILITY CHARGES						
48-0198-5543	REFUNDED PROPERTY TAXES					91,266
	Total					(91,266)
Dept 0641 - ECONOMIC DEVELOPMENT						
EMPLOYEE BENEFITS						
48-0641-5199	ALLOCATED PAYROLL COST			700	700	
	Total			(700)	(700)	
CLAIMS, CONTRIB AND AWARDS						
48-0641-5701	DEVELOPMT INCENTIVE/GRANT				49,000	5,000,000
48-0641-5702	MUNICIPAL REV OBLIG PAYMENTS	1,050,225	1,050,225	760,005	711,005	291,991
	Total	(1,050,225)	(1,050,225)	(760,005)	(760,005)	(5,291,991)
	Total Economic Development	(1,050,225)	(1,050,225)	(760,705)	(760,705)	(5,291,991)
ESTIMATED REVENUES - FUND 48		2,706,440	2,644,440	1,926,600	1,941,500	4,805,975
APPROPRIATIONS - FUND 48		2,076,090	2,075,940	1,513,530	1,518,520	5,480,818
NET OF REVENUES/APPROPRIATIONS - FUND 48		630,350	568,500	413,070	422,980	(674,843)
BEGINNING FUND BALANCE		302,764	302,764	(110,306)	(110,306)	564,539
ENDING FUND BALANCE		933,114	871,264	302,764	312,674	(110,304)
ESTIMATED REVENUES - ALL FUNDS		3,727,235	3,665,235	2,672,125	2,686,765	4,856,747
APPROPRIATIONS - ALL FUNDS		3,096,885	3,096,735	2,259,055	2,263,785	5,618,358
NET OF REVENUES/APPROPRIATIONS - ALL FUNDS		630,350	568,500	413,070	422,980	(761,611)
BEGINNING FUND BALANCE - ALL FUNDS		304,981	304,981	(108,089)	(108,089)	653,522
ENDING FUND BALANCE - ALL FUNDS		935,331	873,481	304,981	314,891	(108,089)

**TIF District #4 (Fund 49)**



In June 2005, the Council adopted Resolution 2005-5907 establishing TIF District #4. The TIF District boundary generally runs from S 27<sup>th</sup> Street west to what would be S 41<sup>st</sup> Street, and from south of W Ryan Rd south to the Racine County line. The main purpose of the TIF District is to improve road, water and sanitary sewer infrastructure in the district to promote quality development. The plan anticipates \$17.2 million in infrastructure costs, \$1.8 million in net financing costs and anticipates \$54 million in incremental development within the District. The debt will pay for the infrastructure with tax revenue created by the development paying off the debt. The project plan anticipates that the debt will be paid off and TIF District closed in 2025.

In Q3 of 2018, the Common Council approved project costs for infrastructure to support a new business park on S 27<sup>th</sup> St. Right of Way for improvements to Elm Road were purchased in 2020. That will complete the project costs for this District.

City of Franklin, WI  
Tax Increment District 4 - Fund 49

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>REAL ESTATE TAXES</b>						
49-0000-4011	GENERAL PROPERTY TAX	1,183,000	1,183,000	1,138,800	1,144,700	1,011,224
<b>TAXES</b>						
49-0000-4012	PROPERTY TAX-SPECIAL-PAY IN LIEU	50,000	50,000	73,900	120,000	121,759
<b>INTERGOVERNMENTAL</b>						
49-0000-4126	STATE EXEMPT COMPUTER AID	16,600	16,600	16,600	16,600	16,587
49-0000-4128	EXEMPT PERS PROP AID	69,460	69,460	37,100	32,300	4,827
	Total	86,060	86,060	53,700	48,900	21,414
<b>INVESTMENT EARNINGS</b>						
49-0000-4711	INTEREST ON INVESTMENTS			43,900	74,000	80,485
49-0000-4713	INVESTMENT GAINS/LOSSES			30,000		37,653
	Total			73,900	74,000	118,138
<b>DEBT PROCEEDS</b>						
49-0000-4911	BOND PROCEEDS				6,200,000	
<b>DEBT SERVICE</b>						
49-0000-5601	BOND/NOTE ISSUANCE COST				75,000	
	Total				(75,000)	
<b>UNCLASSIFIED</b>						
49-0000-6453				150	150	150
	Total			(150)	(150)	(150)
<b>SERVICES &amp; CHARGES</b>						
49-0000-6461 6945	LEGAL FEES			5,000		5,198
	Total			(5,000)		(5,198)
<b>INTEREST</b>						
49-0000-6505	INTERFUND INTEREST	36,875	36,875			
	Total	(36,875)	(36,875)			
	Total General Dept - 0000	1,282,185	1,282,185	1,335,150	7,512,450	1,267,187
Dept 0141 - CITY CLERK						
<b>EMPLOYEE BENEFITS</b>						
49-0141-5199	ALLOCATED PAYROLL COST	480	480	600	600	600
	Total	(480)	(480)	(600)	(600)	(600)
Dept 0147 - ADMINISTRATION						
<b>EMPLOYEE BENEFITS</b>						
49-0147-5199	ALLOCATED PAYROLL COST	480	480	600	600	600
	Total	(480)	(480)	(600)	(600)	(600)
Dept 0151 - FINANCE						
<b>SERVICES &amp; CHARGES</b>						
49-0151-5421	OFFICIAL NOTICES/ADVERTISING					41
	Total					(41)
<b>EMPLOYEE BENEFITS</b>						
49-0151-5199	ALLOCATED PAYROLL COST	3,960	3,960	4,020	5,200	5,200
	Total	(3,960)	(3,960)	(4,020)	(5,200)	(5,200)
<b>CONTRACTUAL SERVICES</b>						
49-0151-5219	OTHER PROFESSIONAL SERVICES				16,000	
	Total				(16,000)	
	Total Finance	(3,960)	(3,960)	(4,020)	(21,200)	(5,241)
Dept 0152 - AUDIT						
<b>CONTRACTUAL SERVICES</b>						
49-0152-5213	ALLOCATED PAYROLL COST			2,000		4,750
	Total			(2,000)		(4,750)

City of Franklin, WI  
Tax Increment District 4 - Fund 49

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
	Dept 0161 - LEGAL SERVICES					
CONTRACTUAL SERVICES						
49-0161-5212	LEGAL SERVICES					175
	Total					(175)
	Dept 0321 - ENGINEERING					
EMPLOYEE BENEFITS						
49-0321-5199	ALLOCATED PAYROLL COST				23,040	23,040
	Total				(23,040)	(23,040)
CONTRACTUAL SERVICES						
49-0321-5216	ENGINEERING SERVICES			1,419,000	1,520,675	5,549
	Total			(1,419,000)	(1,520,675)	(5,549)
	Total Engineering			(1,419,000)	(1,543,715)	(28,589)
	Dept 0331 - HIGHWAY					
CAPITAL OUTLAY						
49-0331-5821 6925	Frnkln Corp Pk-Phase 1-Tree Mitigation			25,000	25,000	
49-0331-5826	SANITARY SEWER CONSTRUCTION			250,000	649,790	241,012
49-0331-5829 3313	W ELM RD-Storm Sewer Construction				200,000	
49-0331-5858	LAND PURCHASE RIGHT-OF-WAY			1,240,000	1,140,000	
	Total			(1,515,000)	(2,014,790)	(241,012)
	Dept 0641 - ECONOMIC DEVELOPMENT					
EMPLOYEE BENEFITS						
49-0641-5199	ALLOCATED PAYROLL COST			700	700	
	Total			(700)	(700)	
CONTRACTUAL SERVICES						
49-0641-5219	OTHER PROFESSIONAL SERVICES				10,000	9,000
	Total				(10,000)	(9,000)
	Total Economic Development			(700)	(10,700)	(9,000)
	Dept 0755 - WATER CONNECTION					
CAPITAL OUTLAY						
49-0755-5830 3313	W ELM RD-Water Main Construction				1,200,000	
49-0755-5830 3409	S HICKORY ST-Water Main Construction			2,250,000	2,250,000	
	Total			(2,250,000)	(3,450,000)	
	Dept 0756 - SEWER CONNECTION					
CAPITAL OUTLAY						
49-0756-5819 6925	Frnkln Corp Pk-Pump/Lift Stn EQUIPMENT			190,000	190,000	
49-0756-5826 3313	W ELM RD-Sanitary Sewer Construction				1,200,000	
49-0756-5826 3409	S HICKORY ST-Sanitary Sewer Construction			2,250,000	2,250,000	
49-0756-5826 3756	SEWER LIFT STN W SO CNTY LINE RD				182,816	(45)
49-0756-5827 6925	FrnklnCorpPk-S Hickory St Lift/Pump Stn			950,000	950,000	784
	Total			(3,390,000)	(4,772,816)	(739)
ESTIMATED REVENUES - FUND 49		1,319,060	1,319,060	1,340,300	7,587,600	1,272,535
APPROPRIATIONS - FUND 49		41,795	41,795	8,587,070	11,889,571	296,054
<b>NET OF REVENUES/APPROPRIATIONS - FUND 49</b>		<b>1,277,265</b>	<b>1,277,265</b>	<b>(7,246,770)</b>	<b>(4,301,971)</b>	<b>976,481</b>
BEGINNING FUND BALANCE		(3,178,830)	(3,178,830)	4,067,940	4,067,940	3,091,459
ENDING FUND BALANCE		(1,901,565)	(1,901,565)	(3,178,830)	(234,031)	4,067,940





City of Franklin, WI  
Tax Increment District 5 - Funds 33 & 43

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>Debt Service - Fund 33</b>						
INVESTMENT EARNINGS						
33-0000-4717 8020	BOND PROC INT INC 2019A				1 000	
FUND TRANSFERS						
33-0000-4830	TRANSFERS FROM OTHER FUNDS	823,000	823,000	440 000	93,000	
DEBT PROCEEDS						
33-0000-4913	BOND & NOTE PREMIUM					(22 001)
33-0000-4914	Refunding Bond Proceeds					14,725,000
	Total					14,702,999
DEBT SERVICE						
33-0000-5601	BOND/NOTE ISSUANCE COST					187,303
PRINCIPAL						
33-0000-5611	PRINCIPAL			4,000,000	4,000,000	10,000 000
UNCLASSIFIED						
33-0000-5621	INTEREST	821,641	821,641	774,428	889,253	734,375
33-0000-5691	BANK FEES	965	965	946	1,510	710
	Total	(822,606)	(822,606)	(775 374)	(890 763)	(735 085)
	Total Net Rev (Expend) Dept General	394	394	(4,335 374)	(4,796,763)	3,780,611
Dept 0151 - FINANCE						
SERVICES & CHARGES						
33-0151-5492	CERT OF DEPOSIT ORIG FEE					766
ESTIMATED REVENUES - FUND 33		823,000	823,000	440,000	94,000	14,702,999
APPROPRIATIONS - FUND 33		822,606	822,606	4,775,374	4 890,763	10,923,154
<b>NET OF REVENUES/APPROPRIATIONS - FUND 33</b>		<b>394</b>	<b>394</b>	<b>(4,335,374)</b>	<b>(4,796,763)</b>	<b>3,779,845</b>
BEGINNING FUND BALANCE		431	431	4,335,805	4,335,805	555,960
ENDING FUND BALANCE		825	825	431	(460,958)	4,335,805

**Fund 43 - TID 5 Ballpark Commons - 76th & Rawson**

Dept 0000 - GENERAL						
INVESTMENT EARNINGS						
43-0000-4711	INTEREST ON INVESTMENTS			10,600		
43-0000-4717	BOND PROCEEDS INTEREST INCOME			45,000		104,509
	Total			55,600		104,509
DEBT PROCEEDS						
43-0000-4911	BOND PROCEEDS					3,225,000
DEBT SERVICE						
43-0000-5601	BOND/NOTE ISSUANCE COST					34,168
REAL ESTATE TAXES						
43-0000-4011	GENERAL PROPERTY TAX	501,000	501,000	721,361	756,000	30,951
TAXES						
43-0000-4012	PROPERTY TAX-SPECIAL-PAY IN LIEU	91,600	91,600	91,560		
INTERGOVERNMENTAL						
43-0000-4128	EXEMPT PERS PROP AID	25,640	25,640	12,900	12,900	123
MISCELLANEOUS REVENUE						
43-0000-4730	DONATIONS-Cash	220,000				
TRANSFERS OUT						
43-0000-5589	TRANSFER TO OTHER FUNDS			440,000	93,000	
43-0000-5593	TRSFER TO DEBT SERVICE FUND 33	823,000	823,000			
	Total	(823 000)	(823 000)	(440 000)	(93 000)	

City of Franklin, WI  
Tax Increment District 5 - Funds 33 & 43

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
	<b>Total Net Rev (Expend) Dept General</b>	<b>15,240</b>	<b>(204,760)</b>	<b>441,421</b>	<b>675,900</b>	<b>3,326,415</b>
	Dept 0141 - CITY CLERK					
EMPLOYEE BENEFITS 43-0141-5199	ALLOCATED PAYROLL COST	480 (480)	480 (480)	600 (600)	600 (600)	600 (600)
	Dept 0147 - ADMINISTRATION					
EMPLOYEE BENEFITS 43-0147-5199	ALLOCATED PAYROLL COST	480 (480)	480 (480)	600 (600)	600 (600)	600 (600)
	Dept 0151 - FINANCE					
DEBT SERVICE 43-0151-5691	BANK FEES	40 (40)				
	SERVICES & CHARGES					
43-0151-5421	OFFICIAL NOTICES/ADVERTISING				500	548
43-0151-5491	BANK FEES					1,484
43-0151-6453	TIF CERTIFICATION FEE	150 (150)		150 (150)	150 (650)	150 (2 182)
	EMPLOYEE BENEFITS					
43-0151-5199	ALLOCATED PAYROLL COST	6,960 (6 960)	6,960 (6 960)	5,200 (5 200)	5,200 (5 200)	5,200 (5 200)
	CONTRACTUAL SERVICES					
43-0151-5219	OTHER PROFESSIONAL SERVICES				4,950 (4 950)	
	Total Finance	(7 150)	(6 960)	(5 350)	(10 800)	(7 382)
	Dept 0152 - AUDITOR					
CONTRACTUAL SERVICES 43-0152-5213	ANNUAL AUDIT SERVICES			750 (750)	1,050 (1 050)	4,750 (4 750)
	Dept 0161 - LEGAL SERVICES					
CONTRACTUAL SERVICES 43-0161-5212	LEGAL SERVICES			10,000	17,509	73,146
43-0161-5219	OTHER PROFESSIONAL SERVICES				7,500	
				(10,000)	(25 009)	(73 146)
	Dept 0321 - ENGINEERING					
EMPLOYEE BENEFITS 43-0321-5199	ALLOCATED PAYROLL COST		2,040 (2,040)		4,500 (4 500)	23,040 (23 040)
	CONTRACTUAL SERVICES					
43-0321-5219	OTHER PROFESSIONAL SERVICES			1,000 (1 000)	9,929 (9 929)	870 (870)
	Total Engineering		(2 040)	(1 000)	(14 429)	(23 910)
	Dept 0331 - HIGHWAY					
CAPITAL OUTLAY 43-0331-5823	STREET EXT/IMPROVEMT/CONSTRUCTION					2,768,611
43-0331-5829	STORM SEWER CONSTRUCTION					1 736,923
43-0331-5836	PARKING LOT PAVEMT RESURFACE					1,800,092
43-0331-5850	GAS MAIN MOVEMENT-MMSD methane					68,007
43-0331-5851	GAS MAIN MOVEMENT-County methane					473,459
43-0331-6058	TOPSOIL REPLACEMENT					1,604,952
43-0331-6060	BERMS					98,706
						(8 550 750)

City of Franklin, WI  
Tax Increment District 5 - Funds 33 & 43

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
	Dept 0551 - PARKS					
CAPITAL OUTLAY						
43-0551-5833	RECREATION/BIKE TRAIL					73,119
43-0551-5845	SOUND & LIGHT					110,181
						(183,300)
	Dept 0641 - ECONOMIC DEVELOPMENT					
EMPLOYEE BENEFITS						
43-0641-5199	ALLOCATED PAYROLL COST	5,000	960	700	700	2,880
		(5,000)	(960)	(700)	(700)	(2,880)
CONTRACTUAL SERVICES						
43-0641-5219	OTHER PROFESSIONAL SERVICES				7,250	34,650
					(7,250)	(34,650)
SUPPLIES						
43-0641-5311	POSTAGE					16
						(16)
	Total Economic Development	(5,000)	(960)	(700)	(7,950)	(37,546)
	Dept 0755 - WATER CONNECTION					
CAPITAL OUTLAY						
43-0755-5830	WATER EXTENSION/IMPROVEMENT					1,156,065
						(1,156,065)
	Dept 0756 - SEWER CONNECTION					
CAPITAL OUTLAY						
43-0756-5826	SANITARY SEWER CONSTRUCTION					1,299,014
						(1,299,014)
ESTIMATED REVENUES - FUND 43		838,240	618,240	881,421	768,900	3,360,583
APPROPRIATIONS - FUND 43		836,110	833,920	459,000	153,438	11,371,231
<b>NET OF REVENUES/APPROPRIATIONS - FUND 43</b>		<b>2,130</b>	<b>(215,680)</b>	<b>422,421</b>	<b>615,462</b>	<b>(8,010,648)</b>
BEGINNING FUND BALANCE		541,328	541,328	118,907	118,907	8,129,555
<b>ENDING FUND BALANCE</b>		<b>543,458</b>	<b>325,648</b>	<b>541,328</b>	<b>734,369</b>	<b>118,907</b>
ESTIMATED REVENUES - ALL FUNDS		1,661,240	1,441,240	1,321,421	862,900	18,063,582
APPROPRIATIONS - ALL FUNDS		1,658,716	1,656,526	5,234,374	5,044,201	22,294,385
<b>NET OF REVENUES/APPROPRIATIONS - ALL FUNDS</b>		<b>2,524</b>	<b>(215,286)</b>	<b>(3,912,953)</b>	<b>(4,181,301)</b>	<b>(4,230,803)</b>
BEGINNING FUND BALANCE - ALL FUNDS		541,758	541,758	4,454,711	4,454,711	8,685,515
<b>ENDING FUND BALANCE - ALL FUNDS</b>		<b>544,282</b>	<b>326,472</b>	<b>541,758</b>	<b>273,410</b>	<b>4,454,712</b>

City of Franklin, WI  
Tax Increment District 7 - Funds 35 & 45

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>INVESTMENT EARNINGS</b>						
35-0000-4717 8023	BOND PROCEEDS INT INC 2019C			3 300		48
<b>FUND TRANSFERS</b>						
35-0000-4830	TRANSFERS FROM OTHER FUNDS	153 271	153,271		176 676	
<b>DEBT PROCEEDS</b>						
35-0000-4911	BOND PROCEEDS					40,512
<b>INTEREST</b>						
35-0000-5621 8023	INTEREST 2019C TAXABLE	54 623	54,623	40 512	52,573	
35-0000-5621 8026	INTEREST 2019 MORTGAGE	72 233	72,233	53 572	176,676	
35-0000-6505	INTERFUND INTEREST FD 75	26,250	26,250	26,250	38 500	
	Total	(153 106)	(153 106)	(120 334)	(267 749)	
<b>DEBT SERVICE</b>						
35-0000-5691 8023	BANK FEES 2019C TAXABLE	67	67	175	400	
35-0000-5691 8026	BANK FEES 2019 MORTGAGE	98	98	175	400	
	Total	(165)	(165)	(350)	(800)	
ESTIMATED REVENUES - FUND 35		153 271	153 271	3,300	176 676	40 560
APPROPRIATIONS - FUND 35		153 271	153,271	120,684	268,549	
<b>NET OF REVENUES/APPROPRIATIONS - FUND 35</b>				<b>(117,384)</b>	<b>(91,873)</b>	<b>40,560</b>
BEGINNING FUND BALANCE		(76,824)	(76,824)	40,560	40,560	
ENDING FUND BALANCE		(76,824)	(76,824)	(76,824)	(51,313)	40,560

**Fund 45 - TID7 VELO VILLAGE-Loomis south of Rawson**

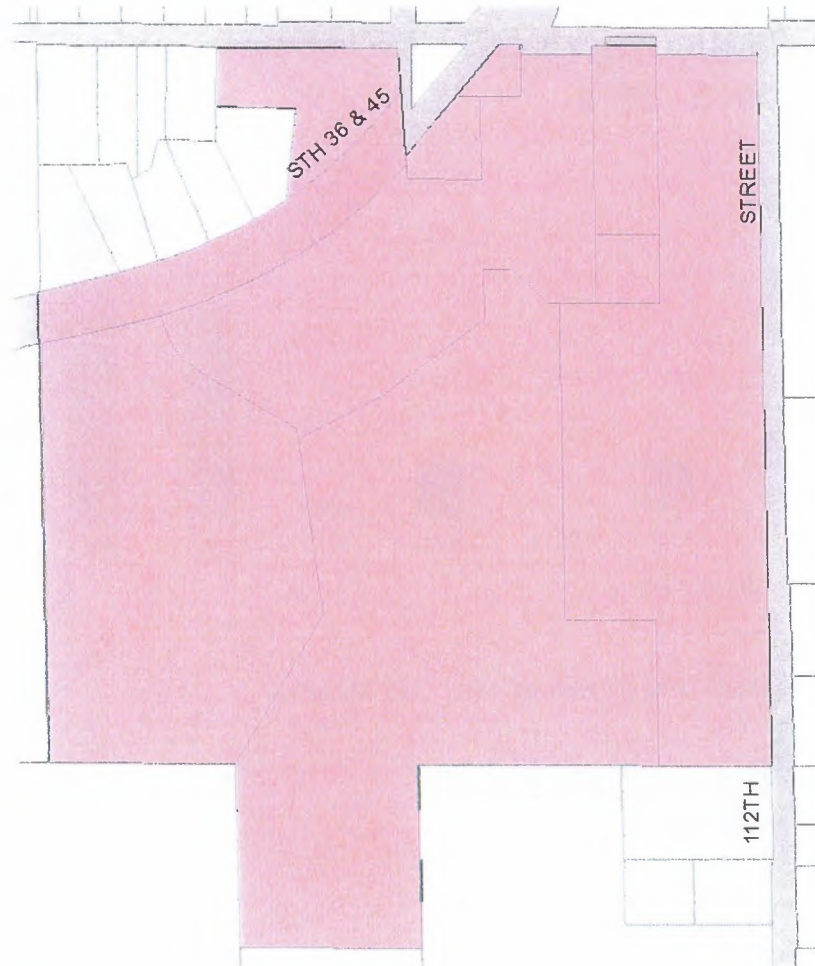
<b>INVESTMENT EARNINGS</b>						
45-0000-4711	INTEREST ON INVESTMENTS				270 000	
45-0000-4717	BOND PROCEEDS INTEREST INCOME					5 390
45-0000-4719	MISC INTEREST - Velo Village	270,000	270,000	180,000		
	Total	270 000	270 000	180,000	270,000	5,390
<b>DEBT PROCEEDS</b>						
45-0000-4911	BOND PROCEEDS					5,049,488
	Total					5,049 488
<b>INTEREST</b>						
45-0000-6505	INTERFUND INTEREST			19,688		
<b>NET OF REVENUES/APPROPRIATIONS - INTEREST</b>				<b>(19 688)</b>		
<b>DEBT SERVICE</b>						
45-0000-5601	BOND/NOTE ISSUANCE COST					53,920
	Total					(53 920)
<b>REAL ESTATE TAXES</b>						
45-0000-4011	GENERAL PROPERTY TAX	12,500	12 500			
	Total	12 500	12 500			
<b>MISCELLANEOUS REVENUE</b>						
45-0000-4781	REFUNDS/REIMBURSEMENTS					42,500
	Total					42 500
<b>TRANSFERS OUT</b>						
45-0000-5589	TRANSFER TO OTHER FUNDS	153 271	153 271			
45-0000-5598	TSFR TO CAPITAL IMPROVEMENT FUND 46				176,676	
	Total	(153 271)	(153 271)		(176 676)	
<b>NET OF REVENUES/APPROPRIATIONS - 0000 - GENERAL</b>				<b>129 229</b>	<b>129,229</b>	<b>160 312</b>
					<b>93 324</b>	<b>5 043 458</b>
<b>EMPLOYEE BENEFITS</b>						
Dept 0141 - CITY CLERK						
45-0141-5199	ALLOCATED PAYROLL COST	480	480	600	600	
	Total	(480)	(480)	(600)	(600)	
<b>EMPLOYEE BENEFITS</b>						
Dept 0147 - ADMINISTRATION						
45-0147-5199	ALLOCATED PAYROLL COST	480	480	600	600	
	Total	(480)	(480)	(600)	(600)	
<b>EMPLOYEE BENEFITS</b>						
Dept 0151 - FINANCE						
45-0151-5199	ALLOCATED PAYROLL COST	5,160	5 160	5,200	5,200	
	Total	(5 160)	(5 160)	(5 200)	(5 200)	

City of Franklin, WI  
Tax Increment District 7 - Funds 35 & 45

GL_NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>SERVICES &amp; CHARGES</b>						
45-0151-5421	OFFICIAL NOTICES/ADVERTISING					221
45-0151-5491	BANK FEES					431
45-0151-6453	TIF CERTIFICATION FEE	150		150	150	1,000
	Total	(150)		(150)	(150)	(1 652)
	Total Finance	(5 310)	(5 160)	(5 350)	(5 350)	(1 652)
Dept 0152 - AUDITOR						
<b>CONTRACTUAL SERVICES</b>						
45-0152-5213	ANNUAL AUDIT SERVICES			750	3 750	
	Total			(750)	(3 750)	
Dept 0161 - LEGAL SERVICES						
<b>CONTRACTUAL SERVICES</b>						
45-0161-5212	LEGAL SERVICES				3,000	47,704
	Total				(3 000)	(47 704)
Dept 0331 - HIGHWAY						
<b>CAPITAL OUTLAY</b>						
45-0331-5823	STREET EXT/IMPROVMT/CONSTRUCTION		100 000			1 190 281
45-0331-5829	STORM SEWER CONSTRUCTION					37 685
45-0331-6058	TOPSOIL REPLACEMENT					12,710
45-0331-6060	BERMS					245,960
	Total		(100 000)			(1 486 636)
Dept 0551 - PARKS						
<b>CAPITAL OUTLAY</b>						
45-0551-5833	RECREATION/BIKE TRAIL					50,330
	Total					(50 330)
Dept 0641 - ECONOMIC DEVELOPMENT						
<b>EMPLOYEE BENEFITS</b>						
45-0641-5199	ALLOCATED PAYROLL COST				700	
	Total				(700)	
<b>CONTRACTUAL SERVICES</b>						
45-0641-5219	OTHER PROFESSIONAL SERVICES				24 100	13,400
	Total				(24 100)	(13 400)
	Total Economic Development				(24 800)	(13 400)
Dept 0755 - WATER CONNECTION						
<b>CAPITAL OUTLAY</b>						
45-0755-5830	WATER EXTENSION/IMPROVEMENT					121,289
	Total					(121 289)
Dept 0756 - SEWER CONNECTION						
<b>CAPITAL OUTLAY</b>						
45-0756-5826	SANITARY SEWER CONSTRUCTION					20,000
	Total					(20 000)
ESTIMATED REVENUES - FUND 45		282,500	282,500	180,000	270 000	5,097 378
APPROPRIATIONS - FUND 45		159,541	259,391	26 988	214,776	1 794 931
<b>NET OF REVENUES/APPROPRIATIONS - FUND 45</b>		<b>122,959</b>	<b>23,109</b>	<b>153,012</b>	<b>55,224</b>	<b>3,302,447</b>
BEGINNING FUND BALANCE		3,455,460	3 455,460	3,302,448	3 302,448	
<b>ENDING FUND BALANCE</b>		<b>3,578,419</b>	<b>3,478,569</b>	<b>3,455,460</b>	<b>3,357,672</b>	<b>3,302,447</b>
ESTIMATED REVENUES - ALL FUNDS						
APPROPRIATIONS - ALL FUNDS						
<b>NET OF REVENUES/APPROPRIATIONS - ALL FUNDS</b>		<b>122,959</b>	<b>23,109</b>	<b>35,628</b>	<b>(36,649)</b>	<b>3,343,007</b>
BEGINNING FUND BALANCE - ALL FUNDS		3,378,636	3,378 636	3,343,008	3,343,008	
<b>ENDING FUND BALANCE - ALL FUNDS</b>		<b>3,501,595</b>	<b>3,401,745</b>	<b>3,378,636</b>	<b>3,306,359</b>	<b>3,343,007</b>

### TIF District #6 (Fund 44)

The City created TIF District #6 in the W Ryan Rd and W Loomis Road for a mixed use park in October 2018 with Resolution 2018-7441. The Developer projects \$66 million in new development and \$9.0 million in TIF assistance for infrastructure costs. A Developers agreement was completed in November 2018.



The City issued \$6.365 million of General Obligation Bonds in February 2019 to support a portion of the City's \$9 million commitment for infrastructure costs. Additional General Obligation Bonds will be needed as the project progresses.

The City also agreed to provide a \$3.1 million pay-as-you-go Grant upon acceptance of the infrastructure.

In May 2020, the City amended the District boundary to include additional parcels south and west with Resolution 2020-7619.

Infrastructure work has been slower than expected. A water main extension along W Loomis Road was completed early in 2020. By late summer 2020, no additional infrastructure work had been completed.

The District is expected to close by 2039, or earlier should all the project costs be retired prior to that.

### TIF District #8 (Fund 40)

On May 5, 2020, the Common Council adopted Resolution 2020-7620 creating TID 8. This mixed use District effectively extends the time to develop the business park on S 27<sup>th</sup> from Ryan Road to S County Line Road. The District starts with a base value of \$45 million, has multiple future projects envisioning \$125 million of new development with \$39 million of project costs.

### TIF District's Outstanding Debt

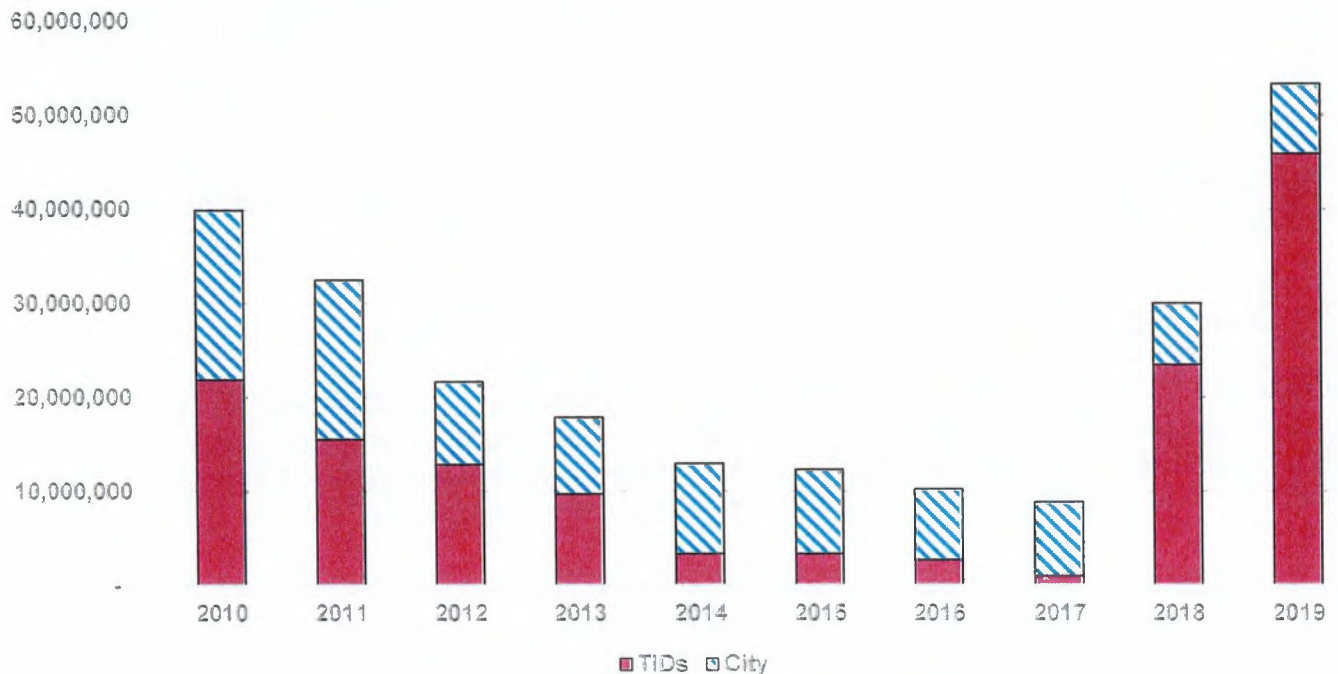
General obligation note proceeds are provided to the TIF Districts directly or through inter-fund advances from City funds. The schedule of outstanding debt maturities shows the amounts borrowed, the balance outstanding and annual debt service payment obligations for the next several years. Pay-as-you-go (Municipal Revenue Obligations) are not shown, as those principal and interest payments are dependent upon tax increment.

**New City & TID Debt  
2010 - 2019**



With these new issues, total City and TID debt has grown to over \$52 million.

**Total Government Debt  
2010 - 2019**



City of Franklin, WI  
Tax Increment District 6 - Funds 34 & 44

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>INVESTMENT EARNINGS</b>						
34-0000-4711	INTEREST ON INVESTMENTS				7 500	
34-0000-4717 8022	BOND PROC INT INC 2019B			7,500		
	Total			7 500	7 500	
<b>FUND TRANSFERS</b>						
34-0000-4830	TRANSFERS FROM OTHER FUNDS	342 850	342 850			
<b>DEBT PROCEEDS</b>						
34-0000-4911	BOND PROCEEDS					555 963
<b>INTEREST</b>						
34-0000-5621 8022	INTEREST 2019B	219,700	219 700	219 700	219,700	116 563
34-0000-5621 8024	INTEREST 2019D EXEMPT				61,250	
34-0000-5621 8028	INTEREST 2020B	122,750	122,750			
	Total	(342 450)	(342 450)	(219 700)	(280 950)	(116 563)
<b>DEBT SERVICE</b>						
34-0000-5691 8022	BANK FEES 2020A EXEMPT	400	400	350	400	400
34-0000-5691 8024	BANK FEES 2019D EXEMPT				240	
	Total	(400)	(400)	(350)	(640)	(400)
<b>ESTIMATED REVENUES - FUND 34</b>						
		342,850	342 850	7,500	7,500	555 963
<b>APPROPRIATIONS - FUND 34</b>						
		342,850	342 850	220 050	281,590	116 963
<b>NET OF REVENUES/APPROPRIATIONS - FUND 34</b>				(212,550)	(274,090)	439,000
BEGINNING FUND BALANCE		226,450	226,450	439,000	439,000	
ENDING FUND BALANCE		226,450	226,450	226,450	164,910	439,000

**Fund 44 - TID 6 Bear Developmt-Loomis/Ryan/S 112**

Dept 0000 - GENERAL

<b>INVESTMENT EARNINGS</b>								
44-0000-4711	INTEREST ON INVESTMENTS				25,000			
44-0000-4717	BOND PROCEEDS INTEREST INCOME			39,000		120 883		
	Total			39,000	25,000	120 883		
<b>DEBT PROCEEDS</b>								
44-0000-4911	BOND PROCEEDS	3 000,000	3 000 000		3 250 000	5 809 037		
44-0000-4913	BOND & NOTE PREMIUM					273,320		
	Total	3,000,000	3,000 000		3,250,000	6 082,357		
<b>DEBT SERVICE</b>								
44-0000-5601	BOND/NOTE ISSUANCE COST	50,000	50,000		45,000	109 100		
	Total	(50 000)	(50 000)		(45 000)	(109 100)		
<b>TRANSFERS OUT</b>								
44-0000-5593	TRSFER TO DEBT SERVICE FUND 34	342,850	342,850					
	Total	(342 850)	(342 850)					
<b>NET OF REVENUES/APPROPRIATIONS - 0000 - GENERAL</b>				2,607,150	2 607 150	39 000	3,230 000	6 094 140
<b>Dept 0141 - CITY CLERK</b>								
<b>EMPLOYEE BENEFITS</b>								
44-0141-5199	ALLOCATED PAYROLL COST	480	480	600	600			
	Total	(480)	(480)	(600)	(600)			
<b>SERVICES &amp; CHARGES</b>								
44-0141-5421	OFFICIAL NOTICES/ADVERTISING					43		
	Total					(43)		
	Total City Clerk	(480)	(480)	(600)	(600)	(43)		
<b>Dept 0147 - ADMINISTRATION</b>								
<b>EMPLOYEE BENEFITS</b>								
44-0147-5199	ALLOCATED PAYROLL COST	480	480	600	600			
	Total	(480)	(480)	(600)	(600)			
<b>Dept 0151 - FINANCE</b>								
<b>DEBT SERVICE</b>								
44-0151-5691	BANK FEES				350			
	Total				(350)			
<b>EMPLOYEE BENEFITS</b>								
44-0151-5199	ALLOCATED PAYROLL COST	6,960	6,960	2,400	5,200			
	Total	(6 960)	(6 960)	(2 400)	(5 200)			



City of Franklin, WI  
Tax Increment District 6 - Funds 34 & 44

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>SERVICES &amp; CHARGES</b>						
44-0151-5421	OFFICIAL NOTICES/ADVERTISING					128
44-0151-5492	CERT OF DEPOSIT ORIG FEE					2 959
44-0151-6453	TIF CERTIFICATION FEE	150		150	150	1,000
	Total	(150)		(150)	(150)	(4 087)
	Total Finance	(7 110)	(6 960)	(2 550)	(5 700)	(4 087)
Dept 0152 - AUDITOR						
<b>CONTRACTUAL SERVICES</b>						
44-0152-5213	ANNUAL AUDIT SERVICES			1,000	3,750	
	Total			(1 000)	(3 750)	
Dept 0161 - LEGAL SERVICES						
<b>CONTRACTUAL SERVICES</b>						
44-0161-5212	LEGAL SERVICES			12,000		8,640
	Total			(12 000)		(8 640)
Dept 0321 - ENGINEERING						
<b>EMPLOYEE BENEFITS</b>						
44-0321-5199	ALLOCATED PAYROLL COST	21,060	20,040	23,000	23,040	
	Total	(21 060)	(20 040)	(23 000)	(23 040)	
<b>CONTRACTUAL SERVICES</b>						
44-0321-5219	OTHER PROFESSIONAL SERVICES				5,000	
	Total				(5 000)	
	Total Engineering	(21 060)	(20 040)	(23 000)	(28 040)	
Dept 0331 - HIGHWAY						
<b>CAPITAL OUTLAY</b>						
44-0331-5823	STREET EXT/IMPROVEMT/CONSTRUCT	3,000,000	1,500,000	5,000,000	6,000,000	
	Total	(3 000 000)	(1 500 000)	(5 000 000)	(6 000 000)	
Dept 0641 - ECONOMIC DEVELOPMENT						
<b>EMPLOYEE BENEFITS</b>						
44-0641-5199	ALLOCATED PAYROLL COST	12,500	960	700	700	
	Total	(12 500)	(960)	(700)	(700)	
<b>CONTRACTUAL SERVICES</b>						
44-0641-5219	OTHER PROFESSIONAL SERVICES			15,000	1,156	
	Total			(15 000)	(1 156)	
	Total Economic Development	(12 500)	(960)	(15 700)	(1 856)	
Dept 0755 - WATER CONNECTION						
<b>CAPITAL OUTLAY</b>						
44-0755-5830	WATER EXTENSION/IMPROVEMENT				1,500,000	1,065 176
	Total				(1 500 000)	(1 065 176)
Dept 0756 - SEWER CONNECTION						
<b>CAPITAL OUTLAY</b>						
44-0756-5826	SANITARY SEWER CONSTRUCTION				1,500,000	
	Total				(1 500 000)	
ESTIMATED REVENUES - FUND 44		3 000 000	3 000 000	39 000	3 275 000	6,203 240
APPROPRIATIONS - FUND 44		3,434,480	1 921,770	5 055 450	9 085 546	1 187 046
<b>NET OF REVENUES/APPROPRIATIONS - FUND 44</b>		<b>(434,480)</b>	<b>1,078,230</b>	<b>(5,016,450)</b>	<b>(5,810,546)</b>	<b>5,016,194</b>
BEGINNING FUND BALANCE		(13,599)	(13,599)	5,002,851	5,002,851	(13 344)
<b>ENDING FUND BALANCE</b>		<b>(448,079)</b>	<b>1,064,631</b>	<b>(13,599)</b>	<b>(807,695)</b>	<b>5,002,850</b>
ESTIMATED REVENUES - ALL FUNDS		3,342,850	3 342 850	46 500	3,282,500	6 759 203
APPROPRIATIONS - ALL FUNDS		3,777,330	2 264 620	5 275 500	9,367,136	1,304 009
<b>NET OF REVENUES/APPROPRIATIONS - ALL FUNDS</b>		<b>(434,480)</b>	<b>1,078,230</b>	<b>(5,229,000)</b>	<b>(6,084,636)</b>	<b>5,455,194</b>
BEGINNING FUND BALANCE - ALL FUNDS		212,851	212,851	5,441,851	5,441,851	(13,344)
<b>ENDING FUND BALANCE - ALL FUNDS</b>		<b>(221,629)</b>	<b>1,291,081</b>	<b>212,851</b>	<b>(642,785)</b>	<b>5,441,850</b>

**City of Franklin  
Tax Incremental Financing Districts  
Outstanding Debt Maturities**

Revised for Dec 2020 Debt Sale

Date	Purpose of borrowing	Payment	Balance	Revised for Dec 2020 Debt Sale									
Amount	Interest rate	Dates	12/31/2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
<b>TIF #3 General Obligation Notes - Taxable</b>													
\$3,005,000	General Obligation Taxable Notes 2019A		\$ 2,340,000										
2/20/2019	Principal \$3,005,000	3/1	\$	\$965,000	\$985,000	\$390,000							
	Interest 3.0 - 3.50	3/1 & 9/1		55,725	26,475	5,850							
Population 38,514	Annual Debt Payment			\$ 1,020,725	\$ 1,011,475	\$ 395,850							
	Per Capita												
	TIF No. 3 Debt Total	64	\$ 2,340,000	\$ 1,375,000	\$ 390,000	\$ -							
<b>TIF #4 Internal Advance</b>													
\$2,500,000	Advance - Sept 2020		\$ 2,500,000										
9/15/2020	Principal \$2,500,000	3/1	-	1,100,000	1,100,000	300,000							
	Interest 1.25%	3/1 & 9/1		24,375	10,625	1,875							
Population 38,514	Annual Debt Payment			1,124,375	1,110,625	301,875							
	TIF No. 4 Debt Total		\$ 2,500,000	\$ 1,400,000	\$ 300,000	\$ -							
<b>TIF #5 Ballpark Commons</b>													
2/20/2019	General Obligation Taxable Bonds 2019A												
\$10,680,000	Principal	3/1	\$ 10,680,000	0	510,000	550,000	1,000,000	1,000,000	1,020,000	1,100,000	1,100,000	1,100,000	1,100,000
	Interest of 2.5-3.5%	3/1 & 9/1		335,525	327,875	311,975	288,725	268,725	228,425	196,625	162,938	128,583	93,500
12/4/2019	General Obligation Taxable Bonds 2019C												
\$4,045,000	Principal	3/1	\$ 4,045,000	\$ -	\$ 100,000	\$ 100,000	\$ 225,000	\$ 225,000	\$ 300,000	\$ 320,000	\$ 330,000	\$ 340,000	\$ 350,000
	Interest of 1.75-3.05%	3/1 & 9/1		98,773	97,898	96,098	92,979	88,479	82,948	76,123	68,728	60,853	52,398
12/10/2020	General Obligation Taxable Bonds												
\$9,545,000	Principal	3/1	\$ 9,545,000	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 300,000	\$ 400,000	\$ 500,000	\$ 600,000	\$ 675,000	\$ 675,000
	Interest of 1.75 - 2.05%	3/1 & 9/1		130,743	180,335	180,335	178,335	174,335	169,335	162,335	153,335	142,335	129,585
12/4/2019	General Obligation Taxable Bonds - 2019C												
\$3,225,000	Principal	3/1	\$ 3,225,000	\$ -	\$ 100,000	100,000	125,000	125,000	130,000	140,000	155,000	170,000	180,000
	Interest of 1.75-3.05%	3/1 & 9/1		83,983	83,108	81,308	79,164	76,864	73,985	71,013	67,655	63,833	59,543
<b>Total TID5</b>													
	Total Principal		\$0	\$710,000	\$750,000	\$1,550,000	\$1,550,000	\$1,750,000	\$1,980,000	\$2,085,000	\$2,210,000	\$2,305,000	\$2,305,000
	Total Interest		\$649,023	\$889,215	\$889,715	\$839,203	\$598,203	\$554,693	\$508,095	\$452,655	\$395,583	\$335,025	\$335,025
	Per Capita		\$ 649,023	\$ 1,399,215	\$ 1,419,715	\$ 2,189,203	\$ 2,148,203	\$ 2,304,693	\$ 2,486,095	\$ 2,537,655	\$ 2,605,583	\$ 2,640,025	\$ 2,640,025
	TIF No 5 Debt Total	753	\$ 27,495,000	\$ 27,495,000	\$ 26,785,000	\$ 35,695,000	\$ 34,145,000	\$ 32,595,000	\$ 30,845,000	\$ 28,885,000	\$ 26,800,000	\$ 24,590,000	\$ 22,285,000
<b>TIF #6 - Bear Development</b>													
2/20/2019	General Obligation Exempt Bonds 2019B												
\$6,365,000	Principal	3/1	\$ 6,365,000	-	160,000	215,000	270,000	370,000	515,000	535,000	560,000	575,000	595,000
	Interest 3.25-4.0%	3/1 & 9/1		219,700	216,500	209,000	199,300	186,500	168,800	147,800	125,900	106,075	88,525
	Per Capita												
	Annual Debt Payment		\$ 219,700	\$ 376,500	\$ 424,000	\$ 469,300	\$ 556,500	\$ 683,800	\$ 682,800	\$ 685,900	\$ 681,075	\$ 683,525	\$ 683,525

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**City of Franklin  
Tax Incremental Financing Districts  
Outstanding Debt Maturities**

Revised for Dec 2020 Debt Sale

Date Amount	Purpose of borrowing Interest rate	Payment Dates	Balance 12/31/2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
12/10/2020 \$3,045,000	General Obligation Exempt Bonds												
	Principal	3/1	\$ 3,045,000	-		75,000	100,000	150,000	150,000	200,000	250,000	300,000	325,000
	Interest 1.05 - 2.0%	3/1 & 9/1 Per Capita		33,171	45,753	45,003	43,253	40,753	37,753	34,253	29,753	24,253	19,628
	Annual Debt Payment			\$ 33,171	\$ 45,753	\$ 120,003	\$ 143,253	\$ 190,753	\$ 187,753	\$ 234,253	\$ 279,753	\$ 324,253	\$ 344,628
	Total Principal			-	160,000	290,000	370,000	520,000	665,000	735,000	810,000	875,000	920,000
	Total Interest			252,871	262,253	254,003	242,553	227,253	206,553	182,053	155,653	130,328	108,153
				\$ 252,871	\$ 422,253	\$ 544,003	\$ 612,553	\$ 747,253	\$ 871,553	\$ 917,053	\$ 965,653	\$ 1,005,328	\$ 1,028,153
	<b>TIF No. 6 Debt Total</b>	258	\$ 9,410,000	\$ 9,410,000	\$ 9,250,000	\$ 8,960,000	\$ 8,590,000	\$ 8,070,000	\$ 7,405,000	\$ 6,670,000	\$ 5,860,000	\$ 4,985,000	\$ 4,065,000
	Annual Debt Payment												
<b>TIF# 7 -</b>	<b>Velo Village</b>												
12/4/2019 \$1,500,000	Interfund Advance												
	Principal	3/1	\$ 1,500,000					86,000	86,000	86,000	86,000	86,000	1,070,000
	Interest of 1.75-3.05%	3/1 & 9/1 Per Capita		26,250	26,250	27,750	29,250	29,869	29,477	28,913	27,577	26,712	13,375
	Annual Debt Payment			\$ 26,250	\$ 28,250	\$ 27,750	\$ 29,250	\$ 115,869	\$ 115,477	\$ 114,913	\$ 113,577	\$ 112,712	\$ 1,083,375
12/4/2019 \$3,030,000	General Obligation Taxable Notes - 2019C												
	Principal	3/1	\$ 3,030,000						95,000	100,000	100,000	2,735,000	
	Interest of 1.75-3.05%	3/1 & 9/1 Per Capita		72,233	72,233	72,233	72,233	72,233	71,211	69,065	66,790	32,820	
	Annual Debt Payment			\$ 72,233	\$ 72,233	\$ 72,233	\$ 72,233	\$ 72,233	\$ 166,211	\$ 169,065	\$ 166,790	\$ 2,767,820	\$ -
12/4/2019 \$2,060,000	General Obligation Taxable Bonds - 2019C												
	Principal	3/1	\$ 2,060,000				100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Interest of 1.75-3.05%	3/1 & 9/1 Per Capita		54,623	54,623	54,623	53,848	51,648	49,548	47,348	45,073	42,723	40,273
	Annual Debt Payment			\$ 54,623	\$ 54,623	\$ 54,623	\$ 153,648	\$ 151,648	\$ 149,548	\$ 147,348	\$ 145,073	\$ 142,723	\$ 140,273
	Total Principal			-	-	-	100,000	100,000	195,000	200,000	200,000	2,835,000	100,000
	Total Interest			126,855	126,855	126,855	125,880	123,880	120,759	116,413	111,863	75,543	40,273
				\$ 126,855	\$ 126,855	\$ 126,855	\$ 225,880	\$ 223,880	\$ 315,759	\$ 316,413	\$ 311,863	\$ 2,910,543	\$ 140,273
	<b>TIF No. 7 Debt Total</b>	180	\$ 6,590,000	\$ 6,590,000	\$ 6,590,000	\$ 6,590,000	\$ 6,490,000	\$ 6,390,000	\$ 6,195,000	\$ 5,995,000	\$ 5,795,000	\$ 2,960,000	\$ 2,860,000
	Annual Debt Payment												
<b>TIF #8</b>	<b>Business Park @ S 27th &amp; Elm Rd</b>												
2021 \$4,300,000	Principal \$4,300,000	3/1	\$ -			350,000	350,000	350,000	375,000	400,000	400,000	425,000	425,000
	Est. Interest 4.50%	3/1 & 9/1		150,500	150,500	144,375	132,125	119,875	107,188	93,625	79,625	65,188	50,313
	Per Capita			\$ 150,500	\$ 150,500	\$ 494,375	\$ 482,125	\$ 469,875	\$ 482,188	\$ 493,625	\$ 479,625	\$ 490,188	\$ 475,313
	<b>TIF No. 8 Debt Total</b>		\$ -	\$ -	\$ -	\$ (350,000)	\$ (700,000)	\$ (1,050,000)	\$ (1,425,000)	\$ (1,825,000)	\$ (2,225,000)	\$ (2,650,000)	\$ (3,075,000)
	<b>TIF Districts Total Outstanding</b>	1,324	\$ 48,335,000	\$ 46,270,000	\$ 43,315,000	\$ 50,895,000	\$ 48,525,000	\$ 46,005,000	\$ 43,020,000	\$ 39,725,000	\$ 36,230,000	\$ 29,885,000	\$ 26,135,000

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## SELF INSURANCE FUND (75) INTERNAL SERVICE FUND

The City of Franklin is self insured for employee & retiree health and dental benefits. The fund captures the resources and expenditures for the Active Employee health benefits and active and retiree dental benefits. The program currently covers approximately 170 employees with 130 of that electing family coverage. This does not include any retirees.

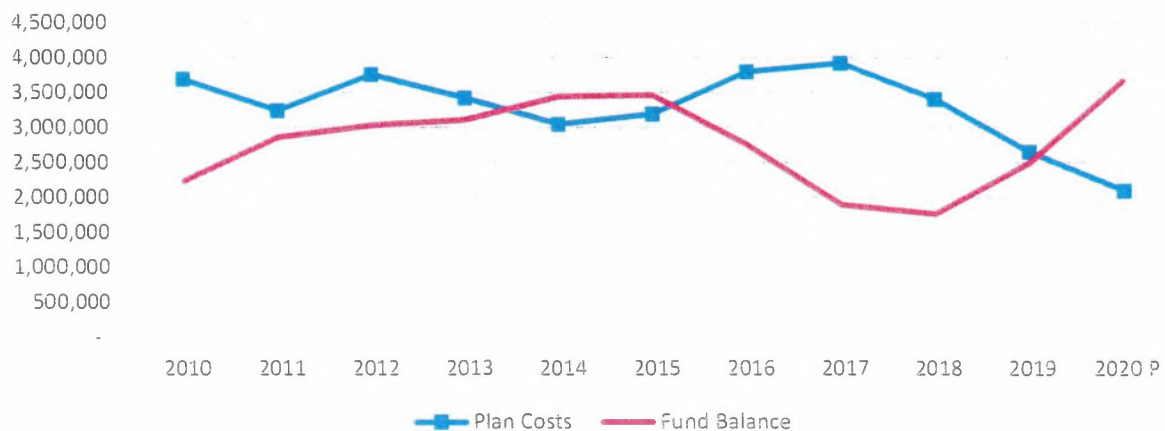
The fund resources consist principally of health and dental premiums. Employees contribute premiums via payroll deductions and the employer portion is contributed monthly. A rebate on Stop Loss premiums had added an element of resource the last few years. Income on accumulated reserves provides an additional resource.

Program costs include health and dental benefits, prescription drug benefit, claims processing costs, wellness program costs, Stop Loss Insurance premiums, and flex plan administrative costs. Stop Loss insurance recoveries are reductions to the benefit claims costs incurred. Annual costs include an estimate of the cost for incurred but not yet reported benefits. The claims administrator assists in estimating this amount annually.

In 2019, the City added a High Deductible option. This had two significant impacts, a reduction in the number of participants electing coverage under the plan, and reduced plan benefit costs in total. With the addition of the High Deductible plan, the City is making contributions to Employee Health Savings Accounts.

In 2021, the Plan will offer lower out of pocket maximums, via the use of a Health Reimbursement provision, additional benefits in home service provider, and added inducement for wellness activities. Lastly, a Family Savings Plan provision to shift risk to other plan providers.

### Actives - Health Plan



The program is administered thru United Health Insurance Company, who acts as the Third-Party Administrator for benefit payments, and provides benefit plan networks

A Stop Loss Insurance policy is acquired each year to act as a shock absorber for large claims at the individual participant level. That limit has changed over time and currently is \$80,000/year. In addition to the individual limit, there is a group deductible of \$75,000.

Claims costs vary from year to year with some years exceeding resources.

City of Franklin, WI  
Self Insurance Fund - 75

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>INVESTMENT EARNINGS</b>						
75-0000-4711	INTEREST ON INVESTMENTS	15,000	45,000		45,000	38,705
75-0000-4713	INVESTMENT GAINS/LOSSES					26,775
	Total	15,000	45,000		45,000	65,480
<b>MISCELLANEOUS REVENUE</b>						
75-0000-4781	REFUNDS/REIMBURSEMENTS	59,650				
	Total	59,650				
<b>SERVICES &amp; CHARGES</b>						
75-0000-5501	IncurClaim-RestrictedContngcy		1,251,300			
	Total		(1,251,300)			
	Net Rev (Expend) - General	74,650	(1,206,300)		45,000	65,480
<b>Dept 5010 - MEDICAL INSURANCE</b>						
<b>MISCELLANEOUS REVENUE</b>						
75-5010-4701	GROUP HEALTH CHARGES-CITY	976,917	1,267,000		1,272,993	1,274,970
75-5010-4704	GROUP HEALTH CHG-MEDICAL-EMPLO	270,000	360,400		324,456	343,606
	Total	1,246,917	1,627,400		1,597,449	1,618,576
<b>SERVICES &amp; CHARGES</b>						
75-5010-5424	MEMBERSHIPS/DUES					3,045
75-5010-5501	IncurMedClaimCurrentYrActive	859,723			1,230,308	682,795
75-5010-5502	PRESCRIPTION DRUG CLAIMS - ACTIVE					163,735
75-5010-5503	CLAIM FEES - ACTIVE	48,031	54,400		49,152	119,003
75-5010-5504	MISC WELLNESS EXP - ACTIVE	79,533			52,900	72,500
75-5010-5505	STOP LOSS PREMIUMS - ACTIVE	236,592	321,750		317,989	332,966
75-5010-5506	REFUNDS-STOP LOSS COV - ACTIVE					22
75-5010-5507	SECTION 125-FLEX & MISC EXP - ACT		57,700			(7,152)
75-5010-5509	INCURRED CLAIM-PR YR - ACTIVE					222,811
75-5010-5510	VITALITY REWARDS				500,000	
	Total	(1,223,879)	(433,850)		(2,150,349)	(1,589,725)
<b>CHARGES FOR SERVICES</b>						
75-5010-4706	STOP LOSS PREMIUM REBATE		120,000		120,000	122,191
75-5010-4707	PHARMACY RX REBATES	85,150	50,000			56,131
	Total	85,150	170,000		120,000	178,322
<b>CLAIMS, CONTRIB AND AWARDS</b>						
75-5010-5580	ACA TRANSITIONAL REINSURANCE FEES					1,338
	Total					(1,338)
<b>TRANSFERS OUT</b>						
75-5010-5589	TRANSFER TO OTHER FUNDS					(3,750)
	Total					3,750
	Net Rev (Expend) - Medical Insurance	108,188	1,363,550		(432,900)	209,585
<b>Dept 5011 - COBRA - TRADITIONAL PLAN</b>						
<b>MISCELLANEOUS REVENUE</b>						
75-5011-4703	COBRA- GROUP HEALTH CHARGES					1,634
	Total					1,634
<b>SERVICES &amp; CHARGES</b>						
75-5011-5501	COBRA-Incur Claim-Current Year		1,023,200			6,328
75-5011-5502	COBRA-PRESCRIPTION DRUG CLAIMS					7,828
75-5011-5509	COBRA-HEALTH-INCURRED CLAIM-PRIOR YEAR					2,351
	Total		(1,023,200)			(16,507)
	Net Rev (Expend) - COBRA PPO		(1,023,200)			(14,873)
<b>Dept 5012 - MEDICAL HIGH DEDUCTIBLE</b>						
<b>MISCELLANEOUS REVENUE</b>						
75-5012-4701	GROUP HEALTH CHARGES-CITY	1,236,452	1,172,500		1,375,053	1,162,710
75-5012-4704	GROUP HEALTH CHARGES-EMPLOYEE	208,630	197,700		213,984	183,146
	Total	1,445,082	1,370,200		1,589,037	1,345,856

City of Franklin, WI  
Self Insurance Fund - 75

GL NUMBER	DESCRIPTION	2021 ORIGINAL BUDGET	2021 DEPT REQ BUDGET	2020 PROJECTED ACTIVITY	2020 AMENDED BUDGET	2019 ACTIVITY
<b>SERVICES &amp; CHARGES</b>						
75-5012-5501	INCURRED CLAIM-CURRENT YEAR	988,813			1,184,170	472,045
75-5012-5502	PRESCRIPTION DRUG CLAIMS					43,210
75-5012-5503	CLAIM FEES	59,010	53,800		56,525	40,834
75-5012-5504	MISC WELLNESS EXP	97,712	55,000		59,577	
75-5012-5505	STOP LOSS PREMIUMS	304,018	293,200		348,342	220,927
	Total	(1 449 553)	(402 000)		(1 648 614)	(777 016)
<b>EMPLOYEE BENEFITS</b>						
75-5012-5162	EMPLOYER HSA CONTRIBUTION	224,650	219,000		237,000	98,125
	Total	(224 650)	(219 000)		(237 000)	(98 125)
	Net Rev (Expend) - HDHP	(229 121)	749,200		(296 577)	470,715
<b>Dept 5016 - COBRA - HIGH DEDCUTIBLE PLAN</b>						
<b>SERVICES &amp; CHARGES</b>						
75-5016-5501	INCURRED CLAIM-CURRENT YEAR					2,102
75-5016-5502	PRESCRIPTION DRUG CLAIMS					13
	Total					(2 115)
	Net Rev (Expend) - COBRA HDHP					(2 115)
<b>Dept 5020 - DENTAL INSURANCE</b>						
<b>MISCELLANEOUS REVENUE</b>						
75-5020-4701	DENTAL CHARGES - CITY ACTIVE	112,000	112,000		112,000	111,844
75-5020-4703	GROUP HEALTH CHARGES-RETIREE	3,600				2,472
75-5020-4704	DENTAL - GRP HEALTH	60,000	60,000		60,000	57,150
	Total	175,600	172,000		172,000	171,466
<b>SERVICES &amp; CHARGES</b>						
75-5020-5501	Incur Dental Claim-Current Yr	165,000			193,000	139,419
75-5020-5503	DENTAL CLAIM FEES	14,000				14,117
75-5020-5509	DENTAL-INCURRED CLAIM-PRIOR YEAR					10,759
	Total	(179 000)			(193 000)	(164 295)
	Net Rev (Expend) - Dental Insurance	(3 400)	172,000		(21 000)	7,171
<b>Dept 5021 - COBRA - DENTAL ACTIVE</b>						
<b>SERVICES &amp; CHARGES</b>						
75-5021-5501	COBRA-DentalIncurClaimCurYr					2,890
75-5021-5509	COBRA-DENTAL-INCURRED CLAIM-PRIOR YEAR					1,254
	Total					(4 144)
	Net Rev (Expend) - COBRA Dental Active					(4 144)
<b>Dept 5025 - DENTAL - RETIREE</b>						
<b>SERVICES &amp; CHARGES</b>						
75-5025-5501	Dental-Retiree-IncurClaim-CurrYr	5,500			4,900	3,318
75-5025-5503	DENTAL CLAIM FEES-RETIREE-CURREN	200				148
	Total	(5 700)			(4 900)	(3 466)
	Net Rev (Expend) - Dental Retiree	(5 700)			(4 900)	(3 466)
	ESTIMATED REVENUES - FUND 75	3,027,399	3,384,600		3,523,486	3 381,334
	APPROPRIATIONS - FUND 75	3,082,782	3,329,350		4,233,863	2,652,981
	<b>NET OF REVENUES/APPROPRIATIONS - FUND 75</b>	<b>(55,383)</b>	<b>55,250</b>		<b>(710,377)</b>	<b>728,353</b>
	BEGINNING FUND BALANCE	2,488,521	2,488,521	2,488,521	2,488,521	1,760,168
	<b>ENDING FUND BALANCE</b>	<b>2,433,138</b>	<b>2,543,771</b>	<b>2,488,521</b>	<b>1,778,144</b>	<b>2,488,521</b>

STATE OF WISCONSIN: CITY OF FRANKLIN: MILWAUKEE COUNTY

ORDINANCE NO. 2020-2453

AN ORDINANCE ADOPTING THE 2021 ANNUAL BUDGETS FOR THE GENERAL, CIVIC CELEBRATIONS, ST MARTIN'S FAIR, DONATIONS, GRANT, SOLID WASTE COLLECTION, SANITARY SEWER, CAPITAL OUTLAY, EQUIPMENT REPLACEMENT, STREET IMPROVEMENT, CAPITAL IMPROVEMENT, DEBT SERVICE, DEVELOPMENT, UTILITY DEVELOPMENT, TID 3, TID 4, TID 5, TID 6, TID 7, AND INTERNAL SERVICE FUNDS AND ESTABLISHING THE TAX LEVY AND OTHER REVENUE FOR THE CITY OF FRANKLIN AND ESTABLISHING THE SOLID WASTE FEE AND ADJUSTING THE ROOM TAX RATE

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WHEREAS, the Finance Committee has reviewed and recommended changes accepted by the Common Council on October 6, 2020, where desired, the 2021 Mayor's Recommended Budgets for the General, Civic Celebrations, St Martin's Fair, Donations, Grant, Solid Waste Collection, Sanitary Sewer, Capital Outlay, Equipment Replacement, Street Improvement, Capital Improvement, Debt Service, Development, Utility Development, TID 3, TID 4, TID 5, TID 6, TID 7, TID 8 and Internal Service Funds for the City of Franklin; and

WHEREAS, debt incurred and anticipated has 2021 required repayments for the Debt Service Fund, TID 3, TID 4, TID 5, TID 6, TID 7, TID 8 and the Sanitary Sewer Funds; and

WHEREAS, the 2021 Proposed Budget includes property taxes of \$21,918,100 that are levied to support the 2021 Annual Budget with a resulting City tax rate of approximately \$5.049 with the Common Council concurring in the need and with the final rate being the mathematical result of statutory property tax billing process, including, but not limited to, inclusion of the required state adjustment for equalization; and

WHEREAS, for the purposes, in part, of accounting detail, transparency of governmental actions and intent, efficiency of operations, and enhanced record keeping, the 2021 Proposed Budget document and format provides greater detail and categorization of anticipated expenditures than required by Wisconsin Statutes §65.90, which provides that "all proposed appropriations for each department, activity and reserve account" shall be listed in the budget; and, therefore, expenditure appropriation unit amounts are itemized and, entitled "Official Budget Appropriation Units," while the remaining pages of the document provide supplemental information for informational purposes as earlier noted; and

WHEREAS, a Public Notice of the 2021 Proposed Budget appeared in the official City Newspaper, South Now on October 28, 2020; and

WHEREAS, a Public Hearing was held by the Common Council on November 17, 2020, regarding the 2021 Proposed Budget.



NOW, THEREFORE, the Common Council of the City of Franklin does hereby ordain as follows:

- Section 1 That the 2021 Expenditure Budgets, summarized herein, for the General Fund as \$30,119,168, for Civic Celebrations Fund as \$122,123, for the St Martin's Fair Fund as \$52,551, for Donations Fund as \$94,600, for Grant Funds as \$354,224, for the Solid Waste Collection Fund as \$2,048,974, for the Capital Outlay Fund as \$1,810,385, for the Equipment Replacement Fund as \$1,168,500, for the Street Improvement Fund as \$1,000,000, for the Development as \$15,000, for the Capital Improvement Fund as \$9,807,750, for TID 3 Fund as \$1,055,295, for TID 4 Fund as \$4,920, for TID 5 Fund as \$14,075, for TID 6 Fund as \$3,091,630, for TID 7 Fund as \$6,270, for TID 8 as \$8,420,130 and for Internal Service Fund as \$3,082,782, totaling \$62,268,377 with expenditure appropriation unit amounts as set forth on the tables entitled "Official Budget Appropriation Units" (which is attached hereto and incorporated herein by reference) and as set forth by department, activity, and reserve account (all as maintained by the City in a multiple-fund accounting structure) are adopted as the annual expenditure budgets for the City of Franklin for fiscal year 2021.
- Section 2 The Sanitary Sewer Fund includes 2021 capital additions of \$3,011,800 and debt service of \$1,691,786, with revenues of \$4,465,630 and operating expenditures of \$6,460,847.
- Section 3 Debt payments of \$1,617,363 in the Debt Service Fund, \$1,020,795 in TID 3, \$36,875 in TID 4, \$821,641 in TID 5, \$342,850 in TID 6, \$153,271 in TID 7, and \$1,691,786 in the Sanitary Sewer fund totaling \$5,684,581 are adopted as annual required payments for those respective funds for fiscal year 2021.
- Section 4 That the 2021 property taxes used to support the General Fund of \$19,184,900, the Library Fund of \$1,337,200, the Capital Outlay Fund of \$296,000, and the Debt Service Fund of \$1,100,000 for City purposes, totaling \$21,918,100, are levied and adopted as the annual property tax levies for fiscal year 2021 with a resulting City tax rate of approximately \$5.049 per thousand assessed value with the final rate being the mathematical result of statutory property tax billing process, including, but not limited to, inclusion of the required state adjustment for equalization.
- Section 5 That the 2021 Revenue Budgets, other than non-TID property taxes and debt proceeds, for the General Fund of \$8,184,268, for the Civic Celebrations Fund of \$123,000, for the St. Martin's Fair Fund of \$38,000, for the Donations Fund of \$13,000, for the Grant Funds of \$260,830, for the Solid Waste Collection Fund of \$1,998,449, for the Capital Outlay Fund of \$968,150, for the Equipment Replacement Fund of \$671,800, for the Street Improvement Fund of \$1,257,000, for the Capital Improvement Fund of \$56,500, for the Development Fund of

\$1,366,352, for the Utility Development Fund of \$142,500, for the TID 3 Fund of \$2,706,440, for the TID 4 Fund of \$1,319,060, for TID 5 of \$838,240, for TID 7 of \$282,500 and for the Internal Service Fund of \$3,027,399 for City purposes, totaling \$23,253,488, are adopted as the annual revenue budgets for other than property taxes for the City of Franklin for fiscal year 2021.


- Section 6 That additional revenue of \$17,000,000 in the form of new debt is required with \$542,000 in Capital Outlay, \$1,458,000 in Capital Improvement, \$3,000,000 in TID 6, \$6,000,000 in TID 8, \$3,000,000 in Water Utility, and \$3,000,000 in the Sanitary Sewer Fund less debt issuance costs totaling \$250,000 required to fund expenditures.
- Section 7 That transfers into the St. Martin's Fair Fund of \$11,000, the Civic Celebrations Fund of \$13,000, the Debt Service Fund of \$479,895, the Capital Improvement Fund of \$8,334,250, TID3 Debt Service Fund of \$1,020,795, TID5 Debt Service Fund of \$823,000, TID6 Debt Service Fund of \$342,850, and TID7 Debt Service Fund of \$153,271 for a total of \$11,178,061 are adopted as the annual transfers in as contained in the budget for the City of Franklin for fiscal year 2021.
- Section 8 That transfers out of the General Fund total \$24,000, of the Utility Development Fund total \$1,000,000, of the Development Fund total \$3,713,259, of the Special Assessment Fund total \$25,886, of TID3 Projects Fund of \$1,020,795, of TID5 Project Fund of \$823,000, of TID6 Project Fund of \$342,850, of TID7 Project Fund of \$153,271, and of the Sewer Fund total \$3,000,000 for a total of \$10,103,061 for fiscal year 2021.
- Section 9 That the 2021 Solid Waste Collection Fund fee is \$134.60 for each property eligible to receive the solid waste collection service.
- Section 10 That the Capital Improvement Fund expenditure appropriation, excluding the Contingency allocation, shall be administered as if adopted on a "per project" basis, and unless otherwise requiring a statutorily-executed budget modification, a modification of the appropriation's administrative allocation between or to projects is subject to authorization by at least a two-thirds majority of the Common Council in the form of a budget modification, which, as an internal administrative process, does not initiate publication requirements.
- Section 11 That the single expenditure appropriation for "Contingency" within the General Fund shall be administered for City purposes as if adopted as distinct appropriations for \$0 "Restricted" and \$125,000 "Unrestricted" contingency budgets as shown within the "Unclassified, Contingency, and Anticipated Under Spending" budget detail, with "Restricted" contingency appropriations not authorized for direct expenditure and requiring a budget modification approved by two-thirds of the Common Council, interpreted consistent with statutes, moving the appropriation to "Unrestricted" contingency or another valid appropriation unit prior to or in conjunction with any spending authorization.

- Section 12 That the Capital Outlay Fund expenditure appropriation shall be administered as if adopted on the department/division basis, (except the Information Services Department shall also include all planned computer and computer-related expenditures distributed and assigned, in whole or in part and for accounting purposes, to various other departments), and unless otherwise requiring a statutorily executed budget modification, a modification of the appropriation's administrative allocation between departments and changes, valued in excess of \$5,000, in the departmental list of capital items or quantity of items to be purchased are subject to authorization by the Common Council.
- Section 13 That the Grant Funds appropriation units shall be segregated into Health (Health Department) and Other (all other Departments), with each having a single appropriation unit comprising their respective Personnel Services; Other Services, Supplies, etc.; and Capital Outlay expenditures.
- Section 14 That the Finance Department and Director of Administration shall cause to be published and made available a "City of Franklin 2021 Annual Budget" document that 1) incorporates the proposed budget as presented in the public hearing notice, including any additional changes as provided for herein, 2) incorporates the necessary and corresponding changes to the budget document text and tables as initially set forth in the Mayor's Recommended Budget document, 3) removes supplemental pages from the preliminary document that were incorporated for review, and 4) incorporates the 2021 Annual Budgets of the Library Fund, the Auxiliary Library Fund, the Tourism Commission Fund, and the Water Utility Fund as adopted by their respective boards.
- Section 15 That effective January 1, 2021 the Room Tax shall be 8%. That the Municipal Code section 229-4 B shall be amended to reflect the 8% tax rate.
- Section 16 The terms and provisions of this ordinance are severable. Should any term or provision of this ordinance be found to be invalid by a court of competent jurisdiction, or otherwise be legally invalid or fail under the applicable rules of law to take effect and be in force, the remaining terms and provisions shall remain in full force and effect.


Introduced at a special meeting of the Common Council of the City of Franklin this 17th day of November, 2020 by Alderman Barber.

Passed and adopted at a special meeting of the Common Council of the City of Franklin  
this 17th day of November, 2020.

APPROVED:

  
\_\_\_\_\_  
Stephen R. Olson, Mayor

ATTEST:

  
\_\_\_\_\_  
Sandra L. Wesolowski, City Clerk

AYES 6      NOES 0      ABSENT 0

City of Franklin, WI  
2021 PROPOSED BUDGET

Budget Appropriation Units

	2021 ADOPTED					Fav (Unf) Prior Adopted \$\$	Fav (-Unf) Prior Adopted Pct
	2019 ACTIVITY	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2020 Projection	2021 ADOPTED		
<b>REVENUES</b>							
REAL ESTATE TAXES	18 136 986	19 005 700	19 005 700	19 005 700	19 184 900	179 200	0.9%
REVENUE - OTHER TAXES	692 944	685 900	685 900	648 900	626,900	(59 000)	-8.6%
TRANSFERS - IN	968,448	1 050 000	1 050 000	1 046,000	1 050 000	0	0.0%
INTERGOVERNMENTAL	1 757 347	1 746 400	1 746 400	1 847 400	1 785 400	39 000	2.2%
LICENSES & PERMITS	1 314,918	903,200	905 700	1 007 480	1 108 650	205,450	22.7%
FINES FORFEITURES AND PENALTIES	451 062	546,000	546 000	450 000	490 000	(56,000)	10.3%
CHARGES FOR SERVICES	2,829,033	2,527 300	2 351 900	1 866 950	2 424,650	(102 650)	-4.1%
INTERGOVERNMENTAL CHARGES	226,178	182 000	182,000	183,600	203 200	21,200	11.6%
INTEREST & INV INCOME	510 943	343,580	343,580	345 500	359 718	16,138	4.7%
MISCELLANEOUS	189 606	139,250	136 750	138,000	135,750	(3,500)	-2.5%
<b>Total Resources</b>	<b>27,077,465</b>	<b>27,129,330</b>	<b>26,953,930</b>	<b>26,539,530</b>	<b>27,369,168</b>	<b>239,838</b>	<b>0.9%</b>
Totals for dept 0101 MAYOR	18,482	18 482	18 482	18,491	18,486	4	0.0%
Totals for dept 0102 - ALDERMEN	47 409	47 409	47 409	47 428	47 417	8	0.0%
Totals for dept 0121 - MUNICIPAL COURT	187 333	193,490	193,490	188,957	189 109	(4,381)	-2.3%
Totals for dept 0141 - CITY CLERK	305 789	353,001	353 001	323 277	334 272	(18,729)	-5.3%
Totals for dept 0142 - ELECTIONS	14,025	70 404	70 404	72,436	28,922	(41 482)	-58.9%
Totals for dept 0144 - INFORMATION SERVICES	129,250	131 451	236 451	193 171	102,343	(29 108)	-22.1%
Totals for dept 0147 - ADMINISTRATION	317 732	411 533	411 533	257 089	262 816	(148 717)	-36.1%
Totals for dept 0151 - FINANCE	409 026	419 877	419 877	406,191	424 474	4,597	1.1%
Totals for dept 0181 - MUNICIPAL BUILDINGS	107 963	101 001	154 001	101 840	106 778	5,777	5.7%
Totals for dept 0199 - CONTINGENCY					0	0	
Personnel Costs - General Government	1 537 009	1 746,648	1 904 648	1 608,880	1 514 617	(232 031)	-13.3%
Totals for dept 0101 - MAYOR	5,046	7 850	8,694	5 600	12,000	4,150	52.9%
Totals for dept 0102 - ALDERMEN	23 032	25 651	25 651	23 200	25 350	(301)	-1.2%
Totals for dept 0121 - MUNICIPAL COURT	15 942	19 625	19 625	17 000	21 475	1 850	9.4%
Totals for dept 0141 - CITY CLERK	21 835	27,200	27 200	24 850	28,500	1 300	4.8%
Totals for dept 0142 - ELECTIONS	8 704	16 500	16 500	13,800	25,000	8,500	51.5%
Totals for dept 0144 - INFORMATION SERVICES	411 444	429,878	346,271	303 800	432,736	2,858	0.7%
Totals for dept 0147 - ADMINISTRATION	75,989	129 655	129 655	80 780	129 755	100	0.1%
Totals for dept 0151 - FINANCE	104,742	115 710	115 710	122,500	122,490	6 780	5.9%
Totals for dept 0152 - AUDITOR	31 455	30 050	30 050	25 500	30 050	0	0.0%
Totals for dept 0154 - CITY ASSESSORS	226 888	233,350	233,350	232 850	237 650	4 300	1.8%
Totals for dept 0161 - LEGAL SERVICES	299 700	358,000	357 000	314,850	353 600	(4 400)	1.2%
Totals for dept 0181 - MUNICIPAL BUILDINGS	110 721	130,515	159 214	114,925	120 615	(9 900)	-7.6%
Totals for dept 0194 - INSURANCE	65 437	95,850	95 850	78 500	106 565	10 715	11.2%
Totals for dept 0198 - UNCLASSIFIED EXPENSES	15,979	27 500	27 500		2,500	(25,000)	-90.9%
Non-Personnel General Government	1 416 914	1 647 334	1 592,270	1 358,155	1 648,286	952	0.1%
GENERAL GOVERNMENT TOTAL	2 953 923	3 393 982	3,496 918	2,967 035	3,162,903	(231 079)	-6.8%
Totals for dept 0211 - POLICE DEPT	7 507 336	7 970 358	8 020 358	7 752,697	7 925 895	(44 463)	-0.6%
Totals for dept 0212 - PD DISPATCH	1 080 162	1 197 247	1 197 247	1 177 038	1 207 563	10 316	0.9%
Dept 213 - GENERAL PUB SAFETY	0	0			-	0	
Totals for dept 0221 - FIRE DEPT	5 884,640	6,286 453	6,286 453	6,046,924	6,268 073	(18 380)	-0.3%
Totals for dept 0231 - INSPECTION SERVICES	707,549	768,655	846,955	734,091	753,818	(14,837)	1.9%
Personnel Costs - Public Safety	15 179 687	16,222 713	16 351 013	15 710 750	16 155 349	(67 364)	-0.4%
Totals for dept 0211 - POLICE DEPT	1 043 928	1 226 530	1 249 060	1 096 074	1,235,790	9 260	0.8%
Totals for dept 0221 - FIRE DEPT	513,583	566 500	566 831	507 621	515,980	(50 520)	-8.9%
Totals for dept 0223 - FIRE PROTECTION	279,819	283 300	283 300	283 300	283 300	0	0.0%
Totals for dept 0231 - INSPECTION SERVICES	132,736	140 335	218 635	134 405	154 044	13 709	9.8%
Totals for dept 0239 - SEALER OF WEIGHTS & MEAS	7,600	7,600	7,600	7,600	7,600	0	0.0%
Non-Personnel Costs - Public Safety	1 977 666	2,224,265	2,325,426	2,029 000	2,196,714	(27 551)	1.2%
PUBLIC SAFETY TOTAL	17 157 353	18,446 978	18,676,439	17 739 750	18 352,063	(94 915)	-0.5%
Totals for dept 0321 - ENGINEERING	540 914	590,261	590,261	531 404	599 419	9 158	1.6%
Totals for dept 0331 - HIGHWAY	1 648,581	1 974 746	2,604,746	1 871 001	2 015,467	40 721	2.1%
Personnel Costs - Public Works	2,189 495	2,565 007	3,195,007	2,402,405	2 614 886	49 879	1.9%
Totals for dept 0321 - ENGINEERING	675 297	342 820	342,820	339 250	292 850	(49 970)	-14.6%
Totals for dept 0331 - HIGHWAY	965,411	890 800	975,737	979 000	1 016,750	125 950	14.1%
Totals for dept 0351 - STREET LIGHTING	303,972	346 000	386 120	342,800	357 200	11 200	3.2%
Totals for dept 0361 - WEED CONTROL	5,898	7,050	7,050	7,050	7,050	0	0.0%
Non-Personnel Costs - Public Works	1 950 578	1 586,670	1 711 727	1 668,100	1 673 850	87 180	5.5%
PUBLIC WORKS TOTAL	4 140 073	4 151 677	4 906,734	4 070 505	4 288 736	137 059	3.3%

City of Franklin, WI  
2021 PROPOSED BUDGET

Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2020 Projection	2021 ADOPTED	Fav (Unf) Prior Adopted \$\$	Fav (-Unf) Prior Adopted Pct
Personnel Costs - dept 0411 - PUBLIC HEALTH	528,981	628,585	628,585	612,910	597,789	(30,796)	-4.9%
Totals for dept 0411 - PUBLIC HEALTH	75,056	65,250	65,250	64,100	67,450	2,200	3.4%
Totals for dept 0431 - ANIMAL CONTROL	42,723	43,800	43,800	46,400	48,000	4,200	9.6%
Non-Personnel Costs - Public Health	117,779	109,050	109,050	110,500	115,450	6,400	5.9%
HEALTH & HUMAN SERVICES TOTAL	646,760	737,635	737,635	723,410	713,239	(24,396)	-3.3%
Totals for dept 0529 - ST MARTINS FAIR					0	0	
Totals for dept 0551 - PARKS	153,110	119,998	119,998	116,235	122,368	2,370	2.0%
Personnel Costs - Culture & Recreation	153,110	119,998	119,998	116,235	122,368	2,370	2.0%
Totals for dept 0551 - PARKS	46,839	66,450	66,450	61,250	73,975	7,525	11.3%
Totals for dept 0521 - RECREATION	23,411	24,000	24,000	13,000	22,000	(2,000)	-8.3%
Non-Personnel Costs - Culture & Recreation	70,250	90,450	90,450	74,250	95,975	5,525	6.1%
CULTURE & RECREATION TOTAL	223,360	210,448	210,448	190,485	218,343	7,895	3.8%
Totals for dept 0621 - PLANNING	332,122	358,680	358,680	332,979	367,941	9,261	2.6%
Totals for dept 0641 - ECONOMIC DEVELOPMENT	123,622	126,770	126,770	125,139	95,793	(30,977)	-24.4%
Personnel Costs - Conservation & Development	455,744	485,450	485,450	458,118	463,734	(21,716)	-4.5%
Totals for dept 0621 - PLANNING	99,070	74,950	133,844	117,345	75,650	700	0.9%
Totals for dept 0641 - ECONOMIC DEVELOPMENT	51,605	59,000	97,000	47,500	60,500	1,500	2.5%
Non-Personnel Costs - Conservation & Development	150,675	133,950	230,844	164,845	136,150	2,200	1.6%
CONSERVATION & DEVELOPMENT TOTAL	606,419	619,400	716,294	622,963	599,884	(19,516)	-3.2%
Totals for dept 0521 - RECREATION	13,000	13,000	13,000		13,000	0	0.0%
Totals for dept 0529 - ST MARTINS FAIR-USE FUND 2	31,000	11,000	11,000		11,000	0	0.0%
Totals for dept 0998 - OTHER FINANCING USES/TRSF	8,100	500,000	500,000	0	-	(500,000)	-100.0%
TRANSFERS OUT TOTAL	52,100	524,000	524,000	0	24,000	(500,000)	-95.4%
CONTINGENCY	0	1,144,000	979,815		2,760,000	1,616,000	141.3%
<b>TOTAL EXPENDITURES</b>	<b>25,779,988</b>	<b>29,228,120</b>	<b>30,248,283</b>	<b>26,314,148</b>	<b>30,119,168</b>	<b>891,048</b>	<b>3.0%</b>
<b>NET RESOURCES (EXPENDITURES)</b>	<b>1,297,477</b>	<b>(2,098,790)</b>	<b>(3,294,353)</b>	<b>225,382</b>	<b>(2,750,000)</b>	<b>(651,210)</b>	<b>31.0%</b>
BEGINNING FUND BALANCE	7,336,277	8,633,754	8,633,754	8,633,754	8,859,136		
ENDING FUND BALANCE	8,633,754	6,534,964	5,339,401	8,859,136	6,109,136		

City of Franklin, WI  
Debt Service Funds 31 & 51

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted \$\$	Fav (-Unf) Prior Adopted Pct
<b>REVENUES</b>							
REAL ESTATE TAXES	1 300,000	1 100 000	1 100,000	1 100 000	1 100,000	0	0 0%
INTEREST & INV INCOME	10,816			3 000	-	0	
<b>Total Revenues</b>	<b>1,310,816</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,103,000</b>	<b>1,100,000</b>	<b>0</b>	<b>0.00%</b>
<b>Expenditures</b>							
PRINCIPAL	1 405,000	1 387 500	1,387,500	1,425 000	1 480,000	92,500	6 7%
INTEREST	135,337	200 272	200 272	200 000	137,363	(62 909)	-31 4%
Total Expenditures	1 540 337	1 587 772	1,587,772	1,625 000	1 617,363	29,591	1 9%
<b>Excess Revenue (Expenditures)</b>	<b>(229,521)</b>	<b>(487,772)</b>	<b>(487,772)</b>	<b>(522,000)</b>	<b>(517,363)</b>	<b>(29,591)</b>	
Transfers In	312,067	487,772	487,772	475,000	479,895	(7 877)	-1 6%
Total Other Financing	312,067	487 772	487 772	475 000	479,895	(7,877)	-1 6%
<b>Net Change in Fund Balance</b>	<b>82,546</b>	<b>0</b>	<b>0</b>	<b>(47,000)</b>	<b>(37,468)</b>	<b>(37,468)</b>	
Beginning Fund Balance	268,385	350,931	350,931	350,931	303,931		
Ending Fund Balance	350,931	350 931	350,931	303 931	266,463		
<b>Special Assessments-Fund 51</b>							
REVENUE - OTHER TAXES	28 524	65,000	65,000	21 000	21 000	(44 000)	-67 7%
INTEREST & INV INCOME	24,772	12,000	12 000	15,000	15,000	3,000	25 0%
<b>Total Revenues</b>	<b>53,296</b>	<b>77,000</b>	<b>77,000</b>	<b>36,000</b>	<b>36,000</b>	<b>(41,000)</b>	<b>-53 25%</b>
Total Expenditures		-	-	-	-	-	
<b>Excess Revenue (Expenditures)</b>	<b>53,296</b>	<b>77,000</b>	<b>77,000</b>	<b>36,000</b>	<b>36,000</b>	<b>(41,000)</b>	<b>-53 2%</b>
Transfers in		(34,090)	(34,090)	(34,000)	-	34,090	-100 0%
Transfers Out		(600,000)	(600,000)		(25,886)	574,114	-95 7%
Total Other Financing	-	(634,090)	(634,090)	(34 000)	(25 886)	608 204	
<b>Net Change in Fund Balance</b>	<b>53,296</b>	<b>(557,090)</b>	<b>(557,090)</b>	<b>2,000</b>	<b>10,114</b>	<b>567,204</b>	
Beginning Fund Balance	714,334	767,630	767,630	767,630	769,630		
Ending Fund Balance	767,630	210,540	210 540	769 630	779 744		
<b>DEBT SERVICE FUND TOTAL</b>							
<b>REVENUES</b>							
REAL ESTATE TAXES	1 300,000	1 100 000	1,100,000	1 100,000	1,100 000	0	0 0%
REVENUE - OTHER TAXES	28,524	65 000	65 000	21,000	21,000	(44 000)	-67 7%
INTEREST & INV INCOME	35,588	12,000	12 000	18,000	15,000	3,000	25 0%
<b>Total Revenues</b>	<b>1,364,112</b>	<b>1,177,000</b>	<b>1,177,000</b>	<b>1,139,000</b>	<b>1,136,000</b>	<b>(41,000)</b>	
<b>Expenditures</b>							
PRINCIPAL	1,405,000	1,387 500	1,387,500	1 425 000	1 480,000	92,500	6 7%
INTEREST	135,337	200 272	200 272	200,000	137 363	(62 909)	-31 4%
DEBT ISSUANCE COSTS	-	-	-	-	-	0	
Total Expenditures	1,540,337	1,587,772	1,587,772	1,625,000	1,617,363	29,591	
<b>Excess Revenue (Expenditures)</b>	<b>(176,225)</b>	<b>(410,772)</b>	<b>(410,772)</b>	<b>(486,000)</b>	<b>(481,363)</b>	<b>(70,591)</b>	
Transfers In	312,067	453 682	453,682	441 000	479,895		0 0%
Transfers Out	-	(600,000)	(600 000)	-	(25 886)		0 0%
General Obligation Debt Issued	-	-	-	-	-		
Total Other Financing	312,067	(146,318)	(146,318)	441 000	454,009		
<b>Net Change in Fund Balance</b>	<b>135,842</b>	<b>(557,090)</b>	<b>(557,090)</b>	<b>(45,000)</b>	<b>(27,354)</b>		
Beginning Fund Balance	982,719	1,118,561	1,118,561	1,118,561	1,073,561		
Ending Fund Balance	1 118 561	561,471	561 471	1,073 561	1,046 207		

City of Franklin, WI  
TID's

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL	2020 AMENDED	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted	Fav (-Unf) Prior Adopted
<b>TID3 SUMMARY</b>							
REAL ESTATE TAXES	1 114 683	1 409 000	1,409 000	1,401 700	2 107 000	698 000	49 5%
REVENUE - OTHER TAXES	-	-	-	-	538 000	538 000	
INTERGOVERNMENTAL	482,476	507,500	507,500	513 900	61 440	(446 060)	-87 9%
INTEREST & INV INCOME	95 601	25 000	25 000	15 000	-	(25 000)	100 0%
MISCELLANEOUS	-	-	-	-	-	-	
<b>Total Revenues</b>	<b>1 692 760</b>	<b>1,941,500</b>	<b>1 941,500</b>	<b>1 930 600</b>	<b>2 706 440</b>	<b>764 940</b>	<b>39.40%</b>
GENERAL GOVERNMENT TOTAL	100 146	12,550	12,550	7,300	5 070	(7,480)	-59 6%
CONSERVATION & DEVELOPMENT TOTAL	5,291 991	711 705	760 705	760 750	1 050 225	338 520	47 6%
CAPITAL OUTLAY	-	-	-	-	-	-	
PRINCIPAL	-	665,000	665,000	665 000	965 000	300 000	45 1%
INTEREST	47 921	80 265	80 265	80,525	55 795	(24,470)	-30 5%
DEBT ISSUANCE COSTS	38 681	-	-	-	-	-	
<b>Total Expenditures</b>	<b>5,478 739</b>	<b>1,469,520</b>	<b>1,518 520</b>	<b>1 513 575</b>	<b>2 076 090</b>	<b>606 570</b>	<b>41 3%</b>
<b>Excess Revenue (Expenditures)</b>	<b>(3 785 979)</b>	<b>471 980</b>	<b>422,980</b>	<b>417 025</b>	<b>630 350</b>	<b>158 370</b>	
General Obligation Debt Issued	3,024,367	-	-	-	-	-	
Total Other Financing	3 024 367	-	-	-	-	-	
<b>Net Change in Fund Balance</b>	<b>(761 612)</b>	<b>471 980</b>	<b>422,980</b>	<b>417 025</b>	<b>630,350</b>		
Beginning Fund Balance	653,522	(108,090)	(108,090)	(108 090)	308,935		
Ending Fund Balance	(108 090)	363 890	314,890	308 935	939,285		
<b>TID 4 SUMMARY</b>							
REAL ESTATE TAXES	1 132 983	1 144 700	1 144 700	1 138 800	1 183,000	38,300	3 3%
REVENUE - OTHER TAXES	-	120 000	120 000	73 900	50 000	(70 000)	-58 3%
INTERGOVERNMENTAL	21 414	48 900	48 900	53 700	86 060	37 160	76 0%
INTEREST & INV INCOME	118 138	74 000	74 000	73 900	-	(74 000)	100 0%
<b>Total Revenues</b>	<b>1 272,535</b>	<b>1,387 600</b>	<b>1 387 600</b>	<b>1,340,300</b>	<b>1 319 060</b>	<b>(68 540)</b>	<b>-4 9%</b>
GENERAL GOVERNMENT TOTAL	16 714	7,550	22,550	12,370	4 920	(2 630)	-34.8%
PUBLIC WORKS TOTAL	28,589	23 040	1,543 715	53 700	-	(23 040)	-100 0%
CONSERVATION & DEVELOPMENT TOTAL	9 000	700	10 700	700	-	(700)	-100.0%
CAPITAL OUTLAY	241 751	11 000 000	10,237,606	8,574 000	-	(11 000 000)	-100.0%
PRINCIPAL	-	-	-	-	-	-	
INTEREST	-	-	-	-	36 875	36,875	
DEBT ISSUANCE COSTS	-	75 000	75 000	-	-	(75 000)	-100 0%
<b>Total Expenditures</b>	<b>296,054</b>	<b>11,106,290</b>	<b>11,889,571</b>	<b>8 587 070</b>	<b>41 795</b>	<b>(11 064,495)</b>	<b>-99 62%</b>
<b>Excess Revenue (Expenditures)</b>	<b>976,481</b>	<b>(9 718 690)</b>	<b>(10,501 971)</b>	<b>(7 246 770)</b>	<b>1,277,265</b>	<b>10,995 955</b>	
General Obligation Debt Issued	-	6,200,000	6,200,000	-	-	(6,200,000)	-100 0%
Total Other Financing	-	6,200 000	6,200 000	-	-	(6,200 000)	-100 0%
<b>Net Change in Fund Balance</b>	<b>976,481</b>	<b>(3,518 690)</b>	<b>(4,301 971)</b>	<b>(7,246 770)</b>	<b>1,277,265</b>	<b>4 795 955</b>	
Beginning Fund Balance	3,091,459	4,067,940	4,067,940	4,067,940	(3,178,830)		
Ending Fund Balance	4 067 940	549,250	(234 031)	(3 178 830)	(1 901 565)		
<b>TID 5 SUMMARY</b>							
REAL ESTATE TAXES	30,951	756 000	756 000	721 361	501 000	(255 000)	-33 7%
REVENUE - OTHER TAXES	-	-	-	91,560	91,600	91,600	
INTERGOVERNMENTAL	123	12 900	12,900	12 900	25,640	12 740	98.8%
INTEREST & INV INCOME	104 510	1 000	1 000	55 600	-	(1 000)	-100.0%
MISCELLANEOUS	-	-	-	-	220,000	220 000	
<b>Total Revenues</b>	<b>135,584</b>	<b>769 900</b>	<b>769,900</b>	<b>881,421</b>	<b>838,240</b>	<b>68,340</b>	<b>8 9%</b>
GENERAL GOVERNMENT TOTAL	87,243	18 100	38 059	31 800	9 075	(9 025)	-49 9%
PUBLIC WORKS TOTAL	23 910	9 500	14,429	-	-	(9,500)	-100.0%
CONSERVATION & DEVELOPMENT TOTAL	5 929 866	700	7 950	7,250	5 000	4,300	614.3%
CAPITAL OUTLAY	5,296,810	-	-	-	-	-	
PRINCIPAL	10 000 000	-	4 000 000	13 800 000	-	-	
INTEREST	735 085	890 763	890 763	775,374	821 641	(69 122)	7 8%
DEBT ISSUANCE COSTS	221,471	-	-	-	-	-	
<b>Total Expenditures</b>	<b>22,294 385</b>	<b>919 063</b>	<b>4 951,201</b>	<b>14 614,424</b>	<b>835 716</b>	<b>(83 347)</b>	<b>-9 1%</b>
<b>Excess Revenue (Expenditures)</b>	<b>(22,158,801)</b>	<b>(149,163)</b>	<b>(4,181,301)</b>	<b>(13,733,003)</b>	<b>2,524</b>	<b>151,687</b>	
Transfers In	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	
General Obligation Debt Issued	17,927,999	-	-	9,770,000	-	-	
Total Other Financing	17 927 999	-	-	9 770 000	-	-	
<b>Net Change in Fund Balance</b>	<b>(4,230,802)</b>	<b>(149,163)</b>	<b>(4,181,301)</b>	<b>(3,963,003)</b>	<b>2,524</b>	<b>151,687</b>	
Beginning Fund Balance	8 685 515	4,454 713	4,454,713	4,454,713	491,710		
Ending Fund Balance	4,454 713	4,305,550	273,412	491 710	494,234		



City of Franklin, WI  
TID's

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL	2020 AMENDED	2020 Forecast	1 2021 ADOPTED	Fav (Unf) Prior Adopted	Fav (-Unf) Prior Adopted
<b>TID6 SUMMARY</b>							
<b>REVENUES</b>							
REAL ESTATE TAXES							
REVENUE - OTHER TAXES		-	-	-	-	-	
INTEREST & INV INCOME	120 883	25 000	25 000	9 000	-	(25 000)	-100 0%
MISCELLANEOUS	-	7 500	7 500	7 500	-	(7 500)	100 0%
<b>Total Revenues</b>	<b>120 883</b>	<b>32 500</b>	<b>32 500</b>	<b>16,500</b>		<b>(32 500)</b>	<b>100 00%</b>
GENERAL GOVERNMENT TOTAL	12 770	10 650	10 650	4 750	8 070	(2,580)	-24.2%
PUBLIC WORKS TOTAL	-	28 040	28 040	14,800	21 060	(6 980)	-24.9%
CONSERVATION & DEVELOPMENT TOTAL		700	1,856	-	12 500	11 800	1685 7%
CAPITAL OUTLAY	1 065 175	3,000 000	9 000 000	8 000 000	3 000 000		0 0%
INTEREST	116 963	281,590	281,590	220,400	342 850	61,260	21 8%
DEBT ISSUANCE COSTS	109 100	45 000	45 000	45 000	50 000	5 000	11 1%
<b>Total Expenditures</b>	<b>1 304,008</b>	<b>3,365 980</b>	<b>9,367 136</b>	<b>8,284 950</b>	<b>3,434,480</b>	<b>68 500</b>	<b>2 0%</b>
<b>Excess Revenue (Expenditures)</b>	<b>(1 183 125)</b>	<b>(3,333,480)</b>	<b>(9,334 636)</b>	<b>(8,268 450)</b>	<b>(3 434,480)</b>		<b>0 0%</b>
General Obligation Debt Issued	6,638,319	3,250,000	3,250,000	3,200,000	3,000,000	(250,000)	-7 69%
Total Other Financing	6 638 319	3,250 000	3 250 000	3,200 000	3 000 000	(250 000)	-7 69%
<b>Net Change in Fund Balance</b>	<b>5,455 194</b>	<b>(83,480)</b>	<b>(6 084 636)</b>	<b>(5 068,450)</b>	<b>(434 480)</b>		
Beginning Fund Balance	(13,344)	5,441,850	5,441,850	5,441,850	373,400		
Ending Fund Balance	5,441,850	5,358,370	(642 786)	373,400	(61 080)		

<b>TID7 SUMMARY</b>							
REAL ESTATE TAXES	-	-	-	-	12,500	12,500	
INTERGOVERNMENTAL	-	-	-	-	-	-	
INTEREST & INV INCOME	5,438	270 000	270 000	180 000	270 000	-	0 00%
MISCELLANEOUS	42 500	-	-	-	-	-	
<b>Total Revenues</b>	<b>47 938</b>	<b>270 000</b>	<b>270 000</b>	<b>183 300</b>	<b>282,500</b>	<b>12 500</b>	<b>4 63%</b>
GENERAL GOVERNMENT TOTAL	49 356	13 300	13,300	7,300	6,270	(7 030)	-52 86%
PUBLIC WORKS TOTAL	13 400	-	-	-	-	-	
CONSERVATION & DEVELOPMENT TOTAL		700	24,800	-	-	(700)	100 00%
CAPITAL OUTLAY	1 678,254	-	-	-	-	-	
INTEREST	-	268,549	268 549	114 530	153 271	(115 278)	-42.93%
DEBT ISSUANCE COSTS	53 920	-	-	-	-	-	
<b>Total Expenditures</b>	<b>1 794 930</b>	<b>282,549</b>	<b>306,649</b>	<b>121 830</b>	<b>159 541</b>	<b>(123 008)</b>	<b>-43.54%</b>
<b>Excess Revenue (Expenditures)</b>	<b>(1 746 992)</b>	<b>(12,549)</b>	<b>(36 649)</b>	<b>61,470</b>	<b>122 959</b>	<b>135 508</b>	
General Obligation Debt Issued	5,090,000	-	-	-	-	-	
Total Other Financing	5 090 000	-	-	-	-	-	
<b>Net Change in Fund Balance</b>	<b>3 343 008</b>	<b>(12,549)</b>	<b>(36,649)</b>	<b>61,470</b>	<b>122 959</b>		
Beginning Fund Balance	-	3,343,008	3,343,008	3,343,008	3,404,478		
Ending Fund Balance	3,343,008	3,330,459	3,306,359	3,404,478	3,527,437		

<b>TID8 SUMMARY</b>							
REAL ESTATE TAXES	-	-	-	-	-	-	
INTERGOVERNMENTAL	-	-	-	-	-	-	
INTEREST & INV INCOME	-	-	-	-	-	-	
MISCELLANEOUS	-	-	-	-	-	-	
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
GENERAL GOVERNMENT TOTAL	-	-	-	-	8 070	8 070	
PUBLIC WORKS TOTAL	-	-	-	-	644 060	644 060	
CONSERVATION & DEVELOPMENT TOTAL	-	-	-	-	2 517,500	2 517,500	
CAPITAL OUTLAY	-	-	-	-	5 150 500	5 150 500	
INTEREST	-	-	-	-	-	-	
DEBT ISSUANCE COSTS	-	-	-	-	100 000	100 000	
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,420,130</b>	<b>8 420 130</b>	
<b>Excess Revenue (Expenditures)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(8 420 130)</b>	<b>(8 420 130)</b>	
General Obligation Debt Issued	-	-	-	-	6,000,000	6,000,000	
Total Other Financing	-	-	-	-	6 000 000	6 000 000	
<b>Net Change in Fund Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2 420 130)</b>	<b>(2,420 130)</b>	
Beginning Fund Balance	-	-	0	0	-	-	
Ending Fund Balance	-	-	0	0	(2 420 130)	(2 420 130)	

City of Franklin, WI  
TID's

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL	2020 AMENDED	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted	Fav (-Unf) Prior Adopted
<b>All TID's</b>							
REVENUES							
REAL ESTATE TAXES	2,278,617	3,309,700	3,309,700	3,261,861	3,803,500	493,800	14.92%
REVENUE - OTHER TAXES	-	120,000	120,000	165,460	679,600	559,600	466.33%
INTERGOVERNMENTAL	504,013	569,300	569,300	580,500	173,140	(396,160)	-69.59%
INTERGOVERNMENTAL CHARGES	-	-	-	3,300	-	-	
INTEREST & INV INCOME	444,570	395,000	395,000	333,500	270,000	(125,000)	-31.65%
MISCELLANEOUS	42,500	7,500	7,500	7,500	220,000	212,500	2833.33%
<b>Total Revenues</b>	<b>3,269,700</b>	<b>4,401,500</b>	<b>4,401,500</b>	<b>4,352,121</b>	<b>5,146,240</b>	<b>744,740</b>	<b>16.92%</b>
GENERAL GOVERNMENT TOTAL	266,229	62,150	97,109	63,520	41,475	(20,675)	-33.27%
PUBLIC WORKS TOTAL	65,899	60,580	1,586,184	14,800	665,120	604,540	997.92%
CONSERVATION & DEVELOPMENT TOTAL	11,230,857	714,505	806,011	768,700	3,585,225	2,870,720	401.78%
CAPITAL OUTLAY	8,281,990	14,000,000	19,237,606	16,574,000	8,150,500	(5,849,500)	-41.78%
PRINCIPAL	10,000,000	665,000	4,665,000	14,465,000	965,000	300,000	45.11%
INTEREST	899,969	1,521,167	1,521,167	1,190,829	1,410,432	(110,735)	-7.28%
DEBT ISSUANCE COSTS	423,172	120,000	120,000	45,000	150,000	30,000	25.00%
Total Expenditures	31,168,116	17,143,402	28,033,077	33,121,849	14,967,752	(2,175,650)	-12.69%
<b>Excess Revenue (Expenditures)</b>	<b>(27,898,416)</b>	<b>(12,741,902)</b>	<b>(23,631,577)</b>	<b>(28,769,728)</b>	<b>(9,821,512)</b>	<b>2,920,390</b>	
General Obligation Debt Issued	32,680,685	9,450,000	9,450,000	12,970,000	9,000,000	(450,000)	-4.76%
Total Other Financing	32,680,685	9,450,000	9,450,000	12,970,000	9,000,000	(450,000)	-4.76%
<b>Net Change in Fund Balance</b>	<b>4,782,269</b>	<b>(3,291,902)</b>	<b>(14,181,577)</b>	<b>(15,799,728)</b>	<b>(821,512)</b>	<b>2,470,390</b>	
Beginning Fund Balance	12,417,152	17,199,421	17,199,421	17,199,421	1,399,693		
Ending Fund Balance	17,199,421	13,907,519	3,017,844	1,399,693	578,181		

City of Franklin  
Special Revenue Funds

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted \$\$	Fav (-Unf) Prior Adopted Pct
<b>LIBRARY FUND 15</b>							
REAL ESTATE TAXES	1 312 700	1 340,500	1,340 500	1 340,500	1 337 200	(3,300)	-0.2%
CHARGES FOR SERVICES	49,181	60 000	60 000	68 000	-	(60 000)	-100.0%
INTERGOVERNMENTAL CHARGES	0	-	-	-	-	-	-
INTEREST & INV INCOME	27 174	15 000	15 000	11,000	-	(15,000)	-100.0%
TRANSFERS IN	8100	0	-	-	-	-	-
<b>Total Revenues</b>	<b>1,397,155</b>	<b>1,415,500</b>	<b>1,415,500</b>	<b>1,419,500</b>	<b>1,337,200</b>	<b>(78,300)</b>	<b>-5.5%</b>
Personnel Services	898 852	998,134	998,134	998,955	-	(998 134)	-100.0%
Non-Personnel Services	333 525	314,485	314,485	330,157	-	(314 485)	-100.0%
Capital Expenditures	91,020	154,000	154,000	147,940	-	(154,000)	-100.0%
<b>CULTURE &amp; RECREATION TOTAL</b>	<b>1 323 397</b>	<b>1,466 619</b>	<b>1,466,619</b>	<b>1,477 052</b>	<b>-</b>	<b>(1 466,619)</b>	<b>-100.0%</b>
Non-Personnel Services - Dept 512	-	-	-	-	-	-	-
<b>CULTURE &amp; RECREATION TOTAL</b>	<b>1,323,397</b>	<b>1,466,619</b>	<b>1,466,619</b>	<b>1,477,052</b>	<b>-</b>	<b>(1,466,619)</b>	<b>-100.0%</b>
<b>NET REVENUE (EXPENDITURES)</b>	<b>73,758</b>	<b>(51,119)</b>	<b>(51,119)</b>	<b>(57,552)</b>	<b>1,337,200</b>	<b>1,388,319</b>	
BEGINNING FUND BALANCE	489,669	563,427	563 427	563 427	505 875	-	-
ENDING FUND BALANCE	563,427	512,308	512,308	505 875	1 843 075	-	-
<b>AUXILIARY LIBRARY FUND 16</b>							
CHARGES FOR SERVICES	11 909	10,000	10,000	10 000	-	(10 000)	-100.0%
INTEREST & INV INCOME	777	100	100	1 080	-	(100)	-100.0%
MISCELLANEOUS	58,350	58 400	58,400	44,200	-	(58 400)	-100.0%
<b>Total Revenues</b>	<b>71,036</b>	<b>68,500</b>	<b>68,500</b>	<b>55,280</b>	<b>-</b>	<b>(68,500)</b>	<b>-100.0%</b>
Non-Personnel Services	50,785	52,100	52,100	47 090	-	(52,100)	-100.0%
Capital Expenditures	13,427	16,400	16,400	21,400	-	(16,400)	-100.0%
<b>CULTURE &amp; RECREATION TOTAL</b>	<b>64,212</b>	<b>68,500</b>	<b>68,500</b>	<b>68,490</b>	<b>-</b>	<b>(68,500)</b>	<b>-100.0%</b>
<b>NET REVENUE (EXPENDITURES)</b>	<b>6,824</b>	<b>0</b>	<b>0</b>	<b>(13,210)</b>	<b>-</b>	<b>-</b>	
BEGINNING FUND BALANCE	140,621	147,445	147,445	147,445	134,235	-	-
ENDING FUND BALANCE	147,445	147,445	147 445	134 235	134 235	-	-
<b>TOURISM COMMISSION - FUND 17</b>							
REVENUE - OTHER TAXES	175,721	210,179	210,179	93 000	-	(210 179)	-100.0%
INTEREST & INV INCOME	6 755	-	-	4 000	-	-	-
<b>Total Revenues</b>	<b>182,476</b>	<b>210,179</b>	<b>210,179</b>	<b>97,000</b>	<b>-</b>	<b>(210,179)</b>	<b>-100.0%</b>
Personnel Services	-	35 000	35,000	-	-	(35 000)	-100.0%
Non-Personnel Services	88,594	404,000	405,371	-	-	(404,000)	-100.0%
CONSERVATION & DEVELOPMENT TOTAL	88 594	439 000	440 371	-	-	(439 000)	-100.0%
<b>NET REVENUE (EXPENDITURES)</b>	<b>93,882</b>	<b>(228,821)</b>	<b>(230,192)</b>	<b>97,000</b>	<b>-</b>	<b>228,821</b>	<b>-100.0%</b>
BEGINNING FUND BALANCE	376,069	469,951	469,951	469,951	566,951	-	-
ENDING FUND BALANCE	469,951	241,130	239 759	566,951	566,951	-	-
<b>SOLID WASTE FUND 19</b>							
INTERGOVERNMENTAL	68,858	69 000	69,000	-	69 000	-	0.0%
CHARGES FOR SERVICES	1,584,034	1 899 349	1,899,349	-	1 909,449	10 100	0.5%
INTEREST & INV INCOME	29,382	20 000	20 000	-	20 000	-	0.0%
MISCELLANEOUS	2,301	1 500	1 500	-	-	(1,500)	-100.0%
<b>Total Revenues</b>	<b>1,684,575</b>	<b>1,989,849</b>	<b>1,989,849</b>	<b>-</b>	<b>1,998,449</b>	<b>8,600</b>	<b>0.4%</b>
Personnel Services	15 248	17 638	17 638	-	16 384	(1,254)	-7.1%
Non-Personnel Services	1,644,949	1,953,649	1,953,649	-	2,032,600	78,951	4.0%
<b>Public Works Total</b>	<b>1,660,197</b>	<b>1,971,287</b>	<b>1,971,287</b>	<b>-</b>	<b>2,048,984</b>	<b>77,697</b>	<b>3.9%</b>
<b>NET REVENUE (EXPENDITURES)</b>	<b>24,378</b>	<b>18,562</b>	<b>18,562</b>	<b>-</b>	<b>(50 535)</b>	<b>(69 097)</b>	
BEGINNING FUND BALANCE	430,747	455,125	455,125	455,125	455,125	-	-
ENDING FUND BALANCE	455 125	473 687	473 687	455 125	404 590	-	-

City of Franklin  
Special Revenue Funds

Official Budget Appropriation Units

	2021 ADOPTED					Fav (Unf) Prior Adopted	
	2019 ACTIVITY	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2020 Forecast	2021 ADOPTED	\$\$\$	Prior Adopted Pct
<b>FIRE GRANT FUND - 20</b>							
INTERGOVERNMENTAL	7,895	6,000	6,000	6,000	10,000	4,000	66.7%
<b>Total Revenues</b>	<b>7,895</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>10,000</b>	<b>4,000</b>	66.7%
Non-Personnel Services	6,299	6,000	6,000	6,000	10,000	4,000	66.7%
Capital	2,547	-	-	-	-	-	-
<b>Public Safety Total</b>	<b>8,846</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>10,000</b>	<b>4,000</b>	66.7%
<b>NET REVENUE (EXPENDITURES)</b>	<b>(951)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
BEGINNING FUND BALANCE	22,574	21,623	21,623	21,623	21,623		0.0%
ENDING FUND BALANCE	21,623	21,623	21,623	21,623	21,623		
<b>POLICE GRANT FUND - 21</b>							
INTERGOVERNMENTAL	7,971	25,000	25,000	25,000	25,000	-	0.0%
<b>Total Revenues</b>	<b>7,971</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	
Capital	7,971	25,000	25,000	25,000	25,000	-	0.0%
<b>Public Safety Total</b>	<b>7,971</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	
<b>NET REVENUE (EXPENDITURES)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
BEGINNING FUND BALANCE	-	-	-	0	-		
ENDING FUND BALANCE	-	-	-	0	-		
<b>ST MARTINS FAIR FUND 24</b>							
LICENSES & PERMITS	20,372	27,000	27,000	-	24,000	(3,000)	-11.11%
MISCELLANEOUS	-	-	-	-	3,000	3,000	
TRANSFERS IN	31,000	11,000	11,000	-	11,000	-	0.0%
<b>Total Revenues</b>	<b>51,372</b>	<b>38,000</b>	<b>38,000</b>	<b>-</b>	<b>38,000</b>	<b>-</b>	0.0%
Personnel Services	37,797	36,716	36,716	-	37,051	335	0.9%
Non-Personnel Services	15,543	21,150	21,150	-	15,500	(5,650)	-26.7%
<b>Culture &amp; Recreation Total</b>	<b>53,340</b>	<b>57,866</b>	<b>57,866</b>	<b>-</b>	<b>52,551</b>	<b>(5,315)</b>	-9.2%
<b>NET REVENUE (EXPENDITURES)</b>	<b>(1,968)</b>	<b>(19,866)</b>	<b>(19,866)</b>	<b>-</b>	<b>(14,551)</b>	<b>5,315</b>	
BEGINNING FUND BALANCE	5,604	3,636	3,636	3,636	3,636		
ENDING FUND BALANCE	3,636	(16,230)	(16,230)	3,636	(10,915)		
<b>HEALTH GRANTS FUND 25</b>							
INTERGOVERNMENTAL	204,497	223,750	223,750	250,359	225,830	2,080	0.9%
INTEREST & INV INCOME	-	-	-	-	-	-	-
MISCELLANEOUS	18,156	2,080	2,080	2,280	-	(2,080)	-100.0%
TRANSFERS IN	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>222,653</b>	<b>225,830</b>	<b>225,830</b>	<b>252,639</b>	<b>225,830</b>	<b>-</b>	0.0%
Personnel Services	98,978	128,774	128,774	100,249	102,774	(26,000)	-20.2%
Non-Personnel Services	111,617	167,280	222,280	224,180	216,450	49,170	29.4%
Capital	10,056	-	-	3,000	-	-	-
<b>Total Health</b>	<b>220,651</b>	<b>296,054</b>	<b>351,054</b>	<b>327,429</b>	<b>319,224</b>	<b>23,170</b>	7.8%
<b>NET REVENUE (EXPENDITURES)</b>	<b>2,002</b>	<b>(70,224)</b>	<b>(125,224)</b>	<b>(74,790)</b>	<b>(93,394)</b>	<b>(23,170)</b>	
BEGINNING FUND BALANCE	169,615	171,617	171,617	171,617	96,827		
ENDING FUND BALANCE	171,617	101,393	46,393	96,827	3,433		

City of Franklin  
Special Revenue Funds

Official Budget Appropriation Units

2021 ADOPTED	2019 ACTIVITY	2020 ORIGINAL BUDGET	2020 AMENDED BUDGET	2020 Forecast	2021 ADOPTED	Fav (-Unf)		
						Prior Adopted \$\$	Prior Adopted Pct	
<b>DONATIONS FUND 28</b>								
	MISCELLANEOUS	41,245	11,000	26,000	21,000	13,000	2,000	18.2%
	<b>Total Revenues</b>	<b>41,245</b>	<b>11,000</b>	<b>26,000</b>	<b>21,000</b>	<b>13,000</b>	<b>2,000</b>	<b>18.18%</b>
	Public Safety	18,133	68,950	83,950	53,100	94,600	25,650	37.2%
	Health & Human Services	(1,123)				-	-	
	Capital	13,500				-	-	
	<b>Total Expenditures</b>	<b>30,510</b>	<b>68,950</b>	<b>83,950</b>	<b>53,100</b>	<b>94,600</b>	<b>25,650</b>	<b>37.20%</b>
	<b>NET REVENUE (EXPENDITURES)</b>	<b>10,735</b>	<b>(57,950)</b>	<b>(57,950)</b>	<b>(32,100)</b>	<b>(81,600)</b>	<b>(23,650)</b>	
	BEGINNING FUND BALANCE	150,599	161,334	161,334	161,334	129,234		
	ENDING FUND BALANCE	161,334	103,384	103,384	129,234	47,634		
<b>CIVIC CELEBRATIONS FUND 29</b>								
	LICENSES & PERMITS	300				-	-	
	CHARGES FOR SERVICES	93,598	85,000	85,000	-	85,000	-	0.0%
	MISCELLANEOUS	38,997	21,000	21,000	-	25,000	4,000	19.0%
	TRANSFERS IN	13,000	13,000	13,000	-	13,000	-	0.0%
	<b>Total Revenues</b>	<b>145,895</b>	<b>119,000</b>	<b>119,000</b>	<b>-</b>	<b>123,000</b>	<b>4,000</b>	<b>3.4%</b>
	Culture & Recreation	138,717	104,528	104,528	7,552	122,123	17,595	16.8%
	<b>Total Expenditures</b>	<b>138,717</b>	<b>104,528</b>	<b>104,528</b>	<b>7,552</b>	<b>122,123</b>	<b>17,595</b>	<b>16.8%</b>
	<b>NET REVENUE (EXPENDITURES)</b>	<b>7,178</b>	<b>14,472</b>	<b>14,472</b>	<b>(7,552)</b>	<b>877</b>	<b>(13,595)</b>	
	BEGINNING FUND BALANCE	70,138	77,316	77,316	77,316	69,764		
	ENDING FUND BALANCE	77,316	91,788	91,788	69,764	70,641		
<b>TOTAL SPECIAL REVENUE FUNDS</b>								
	REAL ESTATE TAXES	1,312,700	1,340,500	1,340,500	1,340,500	1,337,200	(3,300)	-0.2%
	REVENUE - OTHER TAXES	175,721	210,179	210,179	93,000	-	(210,179)	-100.0%
	INTERGOVERNMENTAL	299,221	323,750	323,750	281,359	329,830	6,080	1.9%
	LICENSES & PERMITS	20,672	27,000	27,000	0	24,000	(3,000)	-11.1%
	CHARGES FOR SERVICES	1,738,722	2,054,349	2,054,349	78,000	1,994,449	(59,900)	-2.9%
	INTEREST & INV INCOME	64,088	35,100	35,100	16,080	20,000	(15,100)	-43.0%
	MISCELLANEOUS	159,049	93,980	108,980	67,480	41,000	(52,980)	-56.4%
	<b>Total Revenues</b>	<b>3,770,173</b>	<b>4,084,858</b>	<b>4,099,858</b>	<b>1,876,419</b>	<b>3,746,479</b>	<b>(338,379)</b>	<b>-8.3%</b>
<b>EXPENDITURES</b>								
	PUBLIC SAFETY TOTAL	24,432	74,950	89,950	59,100	104,600	29,650	39.6%
	PUBLIC WORKS TOTAL	1,660,197	1,971,287	1,971,287	-	2,048,984	77,697	3.9%
	HEALTH & HUMAN SERVICES TOTAL	209,472	296,054	351,054	324,429	319,224	23,170	7.8%
	CULTURE & RECREATION TOTAL	1,475,219	1,527,113	1,527,113	1,383,754	174,674	(1,352,439)	-88.6%
	CONSERVATION & DEVELOPMENT TOTAL	88,594	439,000	440,371	-	-	(439,000)	-100.0%
	CAPITAL OUTLAY	143,521	195,400	195,400	197,340	25,000	(170,400)	-87.2%
	<b>Total Expenditures</b>	<b>3,601,435</b>	<b>4,503,804</b>	<b>4,575,175</b>	<b>1,964,623</b>	<b>2,672,482</b>	<b>(1,831,322)</b>	<b>-40.66%</b>
	<b>Excess Revenue (Expenditures)</b>	<b>168,738</b>	<b>(418,946)</b>	<b>(475,317)</b>	<b>(88,204)</b>	<b>1,073,997</b>	<b>1,492,943</b>	
	Transfers In	52,100	24,000	24,000	0	24,000	-	0.0%
	Total Other Financing	52,100	24,000	24,000	0	24,000	-	0.0%
	<b>Net Change in Fund Balance</b>	<b>220,838</b>	<b>(394,946)</b>	<b>(451,317)</b>	<b>(88,204)</b>	<b>1,097,997</b>	<b>1,492,943</b>	
	Beginning Fund Balance	1,855,952	2,076,790	2,076,790	2,076,790	1,988,586		
	Ending Fund Balance	2,076,790	1,681,844	1,625,473	1,988,586	3,086,583		

City of Franklin, WI  
Capital Funds

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL	2020 AMENDED	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted	Fav (-Unf) Prior Adopted
<b>Utility Development Fund 22</b>							
REVENUE OTHER TAXES	425,757	75,000	75,000	163,000	125,000	50,000	66.7%
INTEREST & INV INCOME	56,502	18,000	18,000	16,000	17,500	(500)	-2.8%
<b>Total Revenues</b>	<b>482,259</b>	<b>93,000</b>	<b>93,000</b>	<b>179,000</b>	<b>142,500</b>	<b>49,500</b>	<b>53.2%</b>
Transfers In							0
Transfers Out		(1,120,000)	(1,120,000)		(1,000,000)	120,000	
Total Other Financing	-	(1,120,000)	(1,120,000)	-	(1,000,000)	120,000	
<b>Net Change in Fund Balance</b>	<b>482,259</b>	<b>(1,027,000)</b>	<b>(1,027,000)</b>	<b>179,000</b>	<b>(857,500)</b>		
Beginning Fund Balance	1,712,540	2,194,799	2,194,799	2,194,799	2,373,799		
Ending Fund Balance	2,194,799	1,167,799	1,167,799	2,373,799	1,516,299		
<b>Development Fund 27 (Impact Fees)</b>							
Impact Fee Parks	948,902	804,000	804,000	179,000	146,117	(657,883)	-81.8%
Impact Fee Sewer	48,440	48,000	48,000	113,000	112,000	64,000	133.3%
Impact Fee - Administrative	21,684	15,000	15,000	3,500	7,535	(7,465)	-49.8%
Impact Fee Water	1,158,186	679,000	679,000	300,000	498,000	(181,000)	-26.7%
Impact Fee Transportation	113,102	22,000	22,000	20,000	158,825	136,825	621.9%
Impact Fee Fire	174,135	133,500	133,500	30,000	108,875	(24,625)	-18.4%
Impact Fee Law Enforcement	322,218	207,700	207,700	50,000	124,750	(82,950)	-39.9%
Impact Fee Library	262,058	224,000	224,000	50,000	24,750	(199,250)	-89.0%
REVENUE - OTHER TAXES	3,048,725	2,133,200	2,133,200	745,500	1,180,852	(952,348)	-44.6%
INTEREST & INV INCOME	187,289	120,000	120,000	144,687	185,500	65,500	54.6%
MISCELLANEOUS							0
<b>Total Revenues</b>	<b>3,236,014</b>	<b>2,253,200</b>	<b>2,253,200</b>	<b>890,187</b>	<b>1,366,352</b>	<b>(1,839,196)</b>	<b>-81.6%</b>
<b>EXPENDITURES</b>							
GENERAL GOVERNMENT TOTAL	6,701	25,000	33,553	35,000	15,000	(10,000)	-40.0%
Total Expenditures	6,701	25,000	33,553	35,000	15,000	(10,000)	-40.0%
<b>Excess Revenue (Expenditures)</b>	<b>3,229,313</b>	<b>2,228,200</b>	<b>2,219,647</b>	<b>855,187</b>	<b>1,351,352</b>	<b>(1,829,196)</b>	
Parks	212,631	621,500	718,185	150,000	1,259,250	637,750	102.6%
Transportation	18,000	71,923	71,923	72,000	71,886	(37)	-0.1%
Fire	39,333	42,937	42,937	43,000	42,941	4	0.0%
Law Enforcement	133,800	205,082	205,082	205,000	205,182	100	0.0%
Library	132,286	134,000	134,000	134,000	134,000	0	0.0%
Water	-	1,025,000	1,368,130	556,000	2,250,000	1,225,000	119.5%
Sewer		250,000	250,000		75,000	(175,000)	70.0%
Total Transfers Out	(536,050)	(2,350,442)	(2,790,257)	(1,160,000)	(4,038,259)	(1,687,817)	71.8%
Total Other Financing	(536,050)	(2,350,442)	(2,790,257)	(1,160,000)	(4,038,259)	(1,687,817)	71.8%
<b>Net Change in Fund Balance</b>	<b>2,693,263</b>	<b>(122,242)</b>	<b>(570,610)</b>	<b>(304,813)</b>	<b>(2,686,907)</b>	<b>(3,517,013)</b>	<b>2877.1%</b>
Beginning Fund Balance	6,140,194	8,833,457	8,833,457	8,833,457	8,528,644		
Ending Fund Balance	8,833,457	8,711,215	8,262,847	8,528,644	5,841,737		
<b>Capital Outlay Fund 41</b>							
REAL ESTATE TAXES	452,800	295,700	295,700	295,700	296,000	300	0.1%
INTERGOVERNMENTAL	3,998	6,000	45,900	16,700	15,000	9,000	150.0%
CHARGES FOR SERVICES	317,730	483,900	475,000	475,000	904,100	420,200	86.8%
INTEREST & INV INCOME	17,956	7,800	7,800	10,800	7,800	0	0.0%
MISCELLANEOUS	0			18,000	21,250	21,250	
SALE OF CAPITAL ASSETS	31,327	25,000	43,125	20,000	20,000	(5,000)	-20.0%
<b>Total Revenues</b>	<b>823,811</b>	<b>818,400</b>	<b>867,525</b>	<b>836,200</b>	<b>1,264,150</b>	<b>445,750</b>	<b>54.5%</b>
<b>EXPENDITURES</b>							
CONTINGENCY - Dept 199		60,000	33,000		40,650	(19,350)	-32.3%
CAPITAL OUTLAY	757,145	929,350	1,097,998	1,005,200	1,769,735	840,385	90.4%
DEBT ISSUANCE COSTS							0
Total Expenditures	757,145	989,350	1,130,998	1,005,200	1,810,385	821,035	83.0%
<b>Excess Revenue (Expenditures)</b>	<b>66,666</b>	<b>(170,950)</b>	<b>(263,473)</b>	<b>(169,000)</b>	<b>(546,235)</b>	<b>(375,285)</b>	
Transfers In							0
Transfers Out							0
General Obligation Debt Issued					542,000	542,000	
Total Other Financing	-	-	-	-	542,000	542,000	
<b>Net Change in Fund Balance</b>	<b>66,666</b>	<b>(170,950)</b>	<b>(263,473)</b>	<b>(169,000)</b>	<b>(4,235)</b>		
Beginning Fund Balance	425,045	491,711	491,711	491,711	322,711		
Ending Fund Balance	491,711	320,761	228,238	322,711	318,476		

City of Franklin, WI  
Capital Funds

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL	2020 AMENDED	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted	Fav (-Unf) Prior Adopted
<b>Equipment Replacement Fund 42</b>							
REAL ESTATE TAXES	175 000	0		175 000	-	0	
INTERGOVERNMENTAL						0	
CHARGES FOR SERVICES	500 000	677,600	400 000	400 000	604 400	(73,200)	10 8%
INTEREST & INV INCOME	91 827	37 400	37,400	35 000	37 400	0	0 0%
MISCELLANEOUS	727					0	
SALE OF CAPITAL ASSETS	3 151	56,500	56,500	30 000	30 000	(26,500)	-46 9%
<b>Total Revenues</b>	<b>770,705</b>	<b>771 500</b>	<b>493,900</b>	<b>640 000</b>	<b>671 800</b>	<b>(99 700)</b>	<b>-12 9%</b>
<b>EXPENDITURES</b>							
CAPITAL OUTLAY	888,337	850 000	1 056 974	1 037 900	1 168,500	318 500	37 5%
Total Expenditures	888,337	850 000	1 056,974	1 037 900	1 168,500	318 500	37 5%
Excess Revenue (Expenditures)	(117 632)	(78 500)	(563,074)	(397 900)	(496,700)	(418,200)	
Transfers In						0	
Total Other Financing							
<b>Net Change in Fund Balance</b>	<b>(117,632)</b>	<b>(78,500)</b>	<b>(563,074)</b>	<b>(397,900)</b>	<b>(496,700)</b>		
Beginning Fund Balance	2,645,694	2,528,062	2,528,062	2,528,062	2,130,162		
Ending Fund Balance	2,528,062	2,449 562	1 964,988	2,130 162	1 633,462		
<b>Capital Improvement Fund 46</b>							
INTERGOVERNMENTAL		500,000	1 443,000	824,000		(500 000)	100.0%
CHARGES FOR SERVICES	1,229 622	722 000	180 000	520 000	51 500	(678 500)	-92 9%
INTEREST & INV INCOME	87 052	25 000	25,000	25 000	5 000	(20 000)	-80 0%
MISCELLANEOUS	65				86,000	86 000	
SALE OF CAPITAL ASSETS						0	
<b>Total Revenues</b>	<b>1 316,739</b>	<b>1 247 000</b>	<b>1 648,000</b>	<b>1 369 000</b>	<b>142,500</b>	<b>(1 104 500)</b>	<b>-88.6%</b>
<b>EXPENDITURES</b>							
CONTINGENCY Dept 199		175,000	171 070		150,000	(25,000)	14 3%
CAPITAL OUTLAY	5,179 941	4 745,000	6 439,619	3,182,081	9,651 500	4 906,500	103.4%
DEBT ISSUANCE COSTS	49 924				100 000	100,000	
Total Expenditures	5,229 865	4 920 000	6,610 689	3,182 081	9,901,500	4,981 500	101 3%
Excess Revenue (Expenditures)	(3 913,126)	(3,673 000)	(4 962,689)	(1 813,081)	(9 759 000)		
Transfers In	304,631	2 841 500	2,912 900	197 000	8,349,750	5,508,250	193.9%
Transfers Out						0	
General Obligation Debt Issued	2,297,598	0			1,458,000	1,458,000	
Total Other Financing	2 602,229	2,841,500	2,912,900	197 000	9,807 750	6 966,250	245.2%
<b>Net Change in Fund Balance</b>	<b>(1,310,897)</b>	<b>(831,500)</b>	<b>(2,049,789)</b>	<b>(1,616,081)</b>	<b>48,750</b>		
Beginning Fund Balance	3,323,373	2,012,476	2,012,476	2,012,476	396,395		
Ending Fund Balance	2 012,476	1 180 976	(37 313)	396,395	445,145		
<b>Street Improvement Fund 47</b>							
REAL ESTATE TAXES	18,200	0				0	
INTERGOVERNMENTAL	700 000	845 000	845,000	765 000	1 074,500	229 500	27 2%
CHARGES FOR SERVICES	343,270	368,500	350,000	350,000	175 000	(193,500)	-52.5%
INTEREST & INV INCOME	14,136	4,800	4 800	5,500	7 500	2 700	56 3%
MISCELLANEOUS						0	
<b>Total Revenues</b>	<b>1 075,606</b>	<b>1,218 300</b>	<b>1 199 800</b>	<b>1 120,500</b>	<b>1,257 000</b>	<b>38,700</b>	<b>3.2%</b>
<b>EXPENDITURES</b>							
CAPITAL OUTLAY	968 785	1,300 000	1,487 936	1 100 000	1 000,000	(300,000)	-23.1%
Total Expenditures	968,785	1 300 000	1 487 936	1 100 000	1 000,000	(300 000)	-23.1%
Excess Revenue (Expenditures)	106,821	(81,700)	(288,136)	20,500	257,000	338,700	
<b>Net Change in Fund Balance</b>	<b>106,821</b>	<b>(81 700)</b>	<b>(288 136)</b>	<b>20 500</b>	<b>257 000</b>	<b>#VALUE!</b>	
Beginning Fund Balance	399,390	506,211	506,211	506,211	526,711		
Ending Fund Balance	506,211	424,511	218,075	526,711	783 711		
<b>All Capital Funds</b>							
REAL ESTATE TAXES	646,000	295 700	295 700	295 700	296,000	300	0 1%
REVENUE - OTHER TAXES	3 474,482	2,208,200	2,208,200	908,500	1 305 852	(902 348)	-40 9%
INTERGOVERNMENTAL	703 998	1 351 000	2,333,900	1 780 700	1 089 500	(261 500)	-19 4%
CHARGES FOR SERVICES	2 390 622	2,252 000	1 405 000	1 745 000	1 735,000	(517 000)	-23 0%
INTEREST & INV INCOME	454 762	213,000	213 000	236,987	260,700	47 700	22 4%
MISCELLANEOUS	792	0	0	18,000	107,250	107,250	
SALE OF CAPITAL ASSETS	34,478	81,500	99,625	50 000	50 000	(31,500)	-38 7%
<b>Total Revenues</b>	<b>7 705,134</b>	<b>6,401 400</b>	<b>6 555,425</b>	<b>5 034,887</b>	<b>4 844,302</b>	<b>(1 557 098)</b>	<b>-24 3%</b>
<b>EXPENDITURES</b>							
GENERAL GOVERNMENT TOTAL	6 701	25 000	33 553	35 000	15 000	(10 000)	-40 0%
CAPITAL OUTLAY	7 794,208	7 824,350	10 082,527	6,325,181	13 589,735	5 765 385	73 7%
DEBT ISSUANCE COSTS	49 924				100,000	100 000	
Total Expenditures	7 850 833	8,084 350	10 320 150	6,360 181	13,895 385	5 811 035	71 9%
Excess Revenue (Expenditures)	(145,699)	(1,682 950)	(3,764 725)	(1 325,294)	(9,051 083)	(7 368,133)	
Transfers In	304,631	2,841 500	2 912 900	197 000	8 349 750	5 508,250	193.9%
Transfers Out	(536 050)	(3 470 442)	(3,910,257)	(1 160,000)	(5,038,259)	(1 567 817)	45.2%
General Obligation Debt Issued	2,297,598				2,000,000	2,000,000	
Total Other Financing	2,066 179	(628 942)	(997 357)	(963,000)	5 311 491	5,940 433	-944 5%
<b>Net Change in Fund Balance</b>	<b>1,920,480</b>	<b>(2,311,892)</b>	<b>(4,762,082)</b>	<b>(2,288,294)</b>	<b>(3,739,592)</b>		
Beginning Fund Balance	14,846,236	16,566,716	16,566,716	16,566,716	14,278,422		
Ending Fund Balance	16,566 716	14 254 824	11 804,634	14,278,422	10 538 830		

City of Franklin, WI  
Internal Service Fund

Official Budget Appropriation Units

2021  
ADOPTED

	2019 ACTIVITY	2020 ORIGINAL	2020 AMENDED	2020 Forecast	2021 ADOPTED	Fav (Unf) Prior Adopted	Fav (-Unf) Prior Adopted
<b>SELF INSURANCE FUND 75</b>							
				1			
Medical Premiums - City	2 437 680	2 648,046	2,648 046		2 213 369	(434 677)	-16 4%
Medical Premiums - Employee	528 386	538 440	538 440		478 630	(59 810)	-11 1%
Other Revenues	178 322	120,000	120,000		144 800	24 800	20 7%
Investment Income	65,480	45,000	45,000		15,000	(30,000)	-66 7%
Total Medical Revenues	3 209,868	3 351 486	3 351,486	-	2 851 799	(499 687)	-14 9%
Dental Premiums - City	111 844	112,000	112 000		112 000	0	0 0%
Dental Premiums - Employee	59,622	60,000	60,000		63,600	3,600	6 0%
Total Dental Premiums	171,466	172,000	172,000	-	175,600	3,600	2 1%
<b>Total Revenue</b>	<b>3,381,334</b>	<b>3,523,486</b>	<b>3,523,486</b>	-	<b>3,027,399</b>	<b>(496,087)</b>	-14 1%
Medical Claims	1,606 264	2 414,477	2 414,477		1,848 536	(565 941)	-23 4%
Medical Claim Fees	159 837	105,677	105 677		107 041	1,364	1 3%
Stop Loss Premiums	553 893	666,331	666 331		540 610	(125 721)	-18 9%
Stop Loss Recovery	0				-	0	
Others	66 708	112,478	112,478		177 245	64 767	57 6%
Contingency		500,000	500,000		-	(500 000)	-100 0%
Contributions to HSA's	94,375	237,000	237,000		224,650	(12,350)	-5 2%
Total Medical Costs	2 481 077	4 035,963	4,035 963	-	2 898,082	(1 137 881)	-28 2%
Dental Claims - Actives	168,438	193,000	193,000		179,000	(14,000)	-7 3%
Dental Claims - Retiree	3,466	4,900	4,900		5,700	800	16 3%
Total Dental Costs	171 904	197,900	197,900	-	184,700	(13 200)	-6 7%
<b>Total Medical Costs</b>	<b>2,652,981</b>	<b>4,233,863</b>	<b>4,233,863</b>	-	<b>3,082,782</b>	<b>(1,151,081)</b>	
<b>Net Revenues (Expenditures)</b>	<b>728,353</b>	<b>(710,377)</b>	<b>(710,377)</b>	-	<b>(55,383)</b>	<b>654,994</b>	
Beginning Fund Balance	1,760,166	2,488,519	2,488,519	2,488,519	2,488,519		
Ending Fund Balance	2 488 519	1 778 142	1 778,142	2 488 519	2,433 136		