

Franklin

Wisconsin

2012

Annual Budget

City of Franklin



CITY OF FRANKLIN

2012 ANNUAL BUDGET

Thomas M. Taylor, Mayor

Aldermen:

**Steve Olson, District 1
Timothy Solomon, District 2
Kristen Wilhelm, District 3
Steve F. Taylor, District 4
Doug Schmidt, District 5
Ken Skowronski, District 6**

Finance Committee:

**Timothy Solomon, Chairman
Dennis Ciche, Vice Chairman
Tino Arvanetes
Linda Bowe
Steve Taylor
Kristen Wilhelm**

Prepared by the Finance Department

Calvin A. Patterson, CPA, Director of Finance & Treasurer

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2012 BUDGET
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Letter of Transmittal
January 31, 2012

Honorable Mayor, Common Council, and Finance Committee:

Pursuant to Section 13-2.A, Municipal Code of the City of Franklin, submitted here is the 2012 Annual Budget for the City of Franklin that was adopted by the Common Council on November 29, 2011.

Introduction

The budget process begins with the preparation of a budget forecast. The forecast calculates 2012 costs based on a set of cost assumptions and applied those to the 2011 approved work program. The departments then are requested to provide their input on personnel needs, capital outlay needs, equipment replacement needs, street improvement needs, capital improvement needs and related debt service needs for the year 2012 and following years. That information plus the forecast was provided to the Mayor.

The Mayor and staff review the forecast, discuss with departments requesting new personnel and determine what personnel, capital outlays, equipment replacement, street improvement, capital improvement and related debt service needs will be included in the 2012 Mayor's Recommended Budget. That information is then communicated to the departments. The departments then prepare their Departmental budget requests and submitted them for compilation. The Mayor consulted with the Director of Administration, Director of Finance & Treasurer, discussed with Department Heads and made adjustments in putting together the 2012 Mayor's Recommended Budget. That document was submitted to and reviewed by the Finance Committee and then the Common Council. The 2012 Budget was adopted November 15, 2011 after a public hearing. The budget adopted was vetoed and an alternative budget adopted on November 29, 2011.

The budget document consists of three sections: Summary information providing an overview of the City budgets including assessed valuation, tax levy, tax rate information and manpower positions; Budget summaries for Operating and Capital funds: Library, Solid Waste, Sewer, Water Utility, Capital Projects Funds, Debt Service Fund and Tax Incremental Financing Districts and detail departmental budgets for the City of Franklin General Fund departments are then presented.

Budget Summary

The Adopted 2012 budget recognizes the state and national economic environment. The serious economic recession of 2008 to 2010, the modest attempt at recovery and governmental restraints through State levy limit legislation provided a solemn setting in which to adopt a budget. The levy limit legislation provided the greatest test for municipalities as two-thirds to three-fourths of City operational revenue is derived from the property tax. This is unlike county governments where only about 25% of their revenue is derived from the property tax. Municipal governments that have been responsible in the past and have maintained minimal staffing levels to support current service levels such as Franklin's will going forward find it extremely difficult to maintain current service levels expected by the citizens.

The Adopted 2012 budget maintains core current service levels but is unable to maintain all current services and staffing. At the same time a significant portion of the property tax benefit from the ending of TIF District #2 is returned to the citizens in keeping with an original goal of that TIF District. The property tax levy and the property tax rate have both declined in this adopted budget. The property tax levy decline is attributable to a dollar for dollar transfer of the solid waste service from a tax to a fee. Other revenue sources have not increased. The adopted budget includes funding toward existing structural deficits that must be restored to maintain the City's long term financial health. Those deficits were created in 2009 and 2010 to minimize the impact on property taxes during the recession.

The actions incorporated into the Adopted 2012 Budget represent a continuation of the steps taken in recent adopted budgets to hold down the costs of local government. The 2012 revenue forecast does not anticipate increases in other revenue sources. The lack of an increase and the property levy limits are the two components responsible for making the 2012 budget extremely challenging.

Highlights of the adopted budget include the following:

- The decrease in the City portion of residential tax bills for average residential properties (\$235,000) of \$101 or a percentage decrease of 6.92%
- A City tax rate of \$5.79, a decrease of \$.43 or 6.92% from the prior year
- The solid waste collection costs have been removed from the tax levy and a special charge of about \$104 added to the property tax bill for those eligible to receive collection services. That amount is significantly below surrounding communities charges
- Implemented changes to pension and health deductions as made available in the tools associated with the State Budget Repair bill. The City of Franklin did not receive any automatic reductions in 2011 due to the Budget Repair bill as the Franklin non public safety employees were not part of the Wisconsin Retirement System
- Repaying the balance of the 2005 debt issue using available City investable funds resulting in \$430,000 of increased interest income with \$174,000 of that in 2012

- A position eliminated in the Building Inspection Department
- A position eliminated in the Planning Department
- Funding of \$200,000 restored to the Street Improvement Fund to partially address existing structural deficits. Funding was reduced in the 2009 and 2010 period
- Funding of \$50,000 restored to the Equipment Replacement Fund due to structural deficits and increased \$100,000 in funding to prevent the decline and eventual demise of this fund
- Reduced the size and delayed the impact of a proposed wage increase to mid-year for City employees not under contract for 2012
- Reduced requested budgets of most departments

Tax Bill, Tax Levy and Tax Rate implications

The Adopted Budget results in an decrease in the City portion of tax bills for average residential properties (\$235,000) of \$101 or a percentage decrease of 6.92%.

The following breakdown reflects the tax levy recommendations by fund.

<u>City of Franklin</u>				
Tax Levy Information				
City Tax Rate Components	2012 Budget Tax Levy	2011 Budget Tax Levy	2012 Budget Tax Rate	2011 Budget * Tax Rate **
Capital Outlay	384,000	380,000	0.1086088	0.1128691
Equipment Replacement	281,000	130,000	0.0794767	0.0386131
Street Improvement	604,000	400,000	0.1708325	0.1188096
Debt Service	<u>1,750,000</u>	<u>1,900,000</u>	<u>0.4949618</u>	<u>0.5643455</u>
Subtotal	3,019,000	2,810,000	0.8538798	0.8346373
Library Program	1,222,000	1,175,000	0.3456248	0.3490031
General Fund Program	<u>16,226,000</u>	<u>16,980,000</u>	<u>4.5892858</u>	<u>5.0434665</u>
Total	20,467,000	20,965,000	5.7887904	6.2271069
Prior Year Levy	<u>(20,965,000)</u>	<u>(20,426,000)</u>	<u>0.0027503</u> **	<u>(0.0050009)</u> **
Increase in Tax Levy	(498,000)	539,000	5.7915407	6.2221060

** Equalization Adjustment

The City tax rate is the result of the tax levy required to finance the activity in all funds divided by assessed value of the City. The prior year City tax rate multiplied by the new construction value provides the amount of growth tax levy and that is estimated at \$67,935, and was an increase of .2% from the prior year.

The resulting City tax rate is \$5.79 per \$1,000 of assessed value compared to last year's City tax rate of \$6.22 per \$1,000 after adjusting for the equalization adjustment. The percentage decrease in City tax rate is 6.92%.

Equalized and Assessed Valuation

The equalized (estimated assessed valuation) of all property from new development including TIF District values as computed by the Department of Revenue increased by \$5,871,000 or 0.16% to \$3,676,379,700 which is 100.8% of total assessed value. The assessed value, exclusive of the TIF District values, increased from \$3,366,731,980 to \$3,535,626,388 or a 5.0% increase.

Landfill Siting Revenue

The current landfill siting agreement provided two advance payments of \$450,000 received in 2010 and 2011. Starting in the fall of 2011 the city will receive a monthly landfill siting payment based upon the landfill tonnage less a \$1 per ton until the advance payments have been recovered. The 2012 advance payment is designated to Capital Projects Funds with \$100,000 to the Capital Outlay Fund, \$150,000 to the Equipment Revolving Fund and \$200,000 to the Street Improvement Fund. Additional funds received in 2012, if any, will be designated to the Capital Improvement Fund to be programmed for use in the following year. The agreement provides the potential of a good long term source of revenue for the City of Franklin.

General Fund

The General Fund is one section of the City's overall budget. It is the largest segment of the City's total budget and includes the operating expenditures of City departments.

The adopted expenditure budget for 2012 of \$24,972,000 reflects a 0.2% increase from the 2011 adopted budget. The budget includes 2.90 FTE's less in staff positions. The actual expenditures for 2010 were \$23,534,265, which under expended that budget by \$534,235 or 2.3% with \$271,000 of that amount anticipated. The under expenditures were the result of vacant positions and by contingency budgeted but not used during the year. The budget for 2011 of \$24,697,500 was a 2.5% increase over the 2010 budget. The current estimate to be expended in 2011 is 24,583,403, 0.5% less than budgeted. The decrease from budget in this year's estimate is across most departments with the Municipal Court and Fire Department's exceeding their budgets. Final spending numbers are expected to be less than the present estimate enabling an increase to the fund balance to be achieved.

The actual General Fund tax levy revenue for 2010 was \$16,121,570. Tax levy revenue for 2011 was budgeted at \$16,980,000. The adopted General Fund tax levy revenue for 2012 is \$16,226,000. Terminating a TID District and transferring Solid Waste activities to a Special Revenue Fund enabled a 2.4% decrease in General Fund tax levy.

All other revenue received for 2010 was \$7,784,642 compared to a 2011 budget of \$7,698,000, an expected 1.1% decrease. The projection for all other revenue for 2011 is \$7,642,979, a \$55,021 or a 0.7% decrease from the 2011 budget. In 2012 all other revenue budgeted is \$7,421,000 a 3.6% decrease from the 2011 budget and a 2.9%

decrease from the 2011 estimate. The major reason for the decrease in all other revenue in 2011 was the decrease in Charges for services.

The budgeting philosophy remains that departments are to budget at an estimate of an average year's exposure with the understanding that the departments will be able to request additional appropriations from contingency or fund balance in a year in which there are unique circumstances or above average departmental needs for items such as overtime costs, salt purchases, fuel or claims against the City.

Library Fund

The Library expenditure budget is \$1,357,945, an increase of \$42,672 in support of Library activities. Their spending level is supported by tax levy of \$1,222,000 an increase of 4.0% from 2011 and plan is to use of some of the Library's existing fund balance to support 2011 activities.

Solid Waste Collection Fund

In 2012 the solid waste collection effort was transferred from the General Fund to a new Special Revenue Fund to record the revenues related to solid waste including a fee for those who are eligible to receive the collection service and to record all of the expenditures related to the solid waste collection efforts. The budgeted expenditures are \$1,489,150 and are supported by \$1,591,000 in revenue from the solid waste fee, recycling grant and landfill tipping funds received.

Sanitary Sewer Fund

The Sewer Fund receives its revenue from user fees and interest income. Its expenditures are to MMSD, salaries, benefits, capital assets and other costs of maintaining and improving the sanitary sewer system. The Retained Earnings in this fund have increased over the past four years. Sewer rates are proportionally increased to cover any MMSD cost increase and meet local operating costs of the fund. MMSD has indicated the need for an increase of about 3% in 2012 charges to cover on going costs. The Sewer Fund rates for 2012 will need to recover these annual cost increases plus any financing increases associated with the Ryan Creek Interceptor sewer project.

Water Utility

The approving body for the Water Utility is the Franklin Board of Water Commissioners. Because of that fact, the information included in the City of Franklin Annual Budget Book relative to the Water Utility is not included in the City of Franklin summary information. The Water Utility had a 3.0% increase in overall rates approved by the

Public Service Commission for 2011. A 3.0% increase is anticipated in 2011. However the city's water supplier has filed for a significant rate increase which is being contested by the wholesale water customers. The PSC will make the final determination of that increase during 2012.

Capital Outlay Fund

Departmental requests for capital outlays in 2012 totaled \$760,900 compared to \$833,884 in 2011. The departmental requests were reduced by \$209,850 leaving \$551,050 that compares to the \$625,400 in 2011. Additional funding will be necessary for this fund to meet the ongoing need of the departments in future years.

Equipment Revolving Fund

The Equipment Revolving Fund provides for the replacement of various types of motorized equipment. New equipment is purchased by other funds. Replacement equipment purchased is placed on a depreciation schedule in the year acquired. Replacement is made based upon the estimated useful life of the equipment. Funding from the tax levy and other sources should approximate the annual depreciation of the replacement value attributed to the city's total fleet based on estimated useful life.

The 2011 anticipated funding is expected to be 45% of the funding goal. The tax levy budgeted for 2012 is \$281,000, an increase of \$151,000 from the 2010 tax levy.. The anticipated revenue represents 69.8% of the desired 2012 revenue indicated by the fund policy. Replacement expenditures of \$539,300 have been approved for 2012 from this fund. The increased funding puts this fund back on sustainable basis for the foreseeable future.

Street Improvement Fund

The Street Improvement Program is a separate capital projects fund to give visibility to street improvement activities. Many of the City of Franklin streets were reconstructed 25 to 30 years ago. Many streets need to be resurfaced in the coming years. Revenue consists of Tax Levy support of \$604,000 in 2012 compared to \$400,000 in the prior year. In addition \$200,000 in landfill siting revenue is anticipated in 2012. A proposed five year street improvement program is included in the materials. Resurfacing of 51st Street north of Rawson and local road resurfacing make up the 2012 projects. Longer term, the available revenues are insufficient to fund the projects scheduled to be implemented in the time frames projected.

Capital Improvement Fund

The Capital Improvement Plan is used to project public improvement needs for the coming years. The Capital Improvement Fund uses this five year forecast for planning purposes. Items contained in the Capital Improvement Fund are financed with existing resources, resources from other funds and from the issuance of debt. The major items in the 2012 budget are the construction of a new sewer and water building with the funding coming from the Sewer and Water Funds, City Hall and Fire Department Roof Replacements, Police portable radio replacement and sidewalks as part of the 51st Street road project.

A 2012 budget for the Capital Improvement Fund is prepared as the first year of a five-year forecast. Projects that have Common Council approval received specific budget itemization. For those projects that have not yet had Common Council review and approval an unallocated total appropriation was approved.

Debt Service Fund

The City's plan is to issue Debt every other year in support of its capital activities. The last debt issuance in support of capital activities was in 2008. The City forecasts future debt issuance of \$2.0 million every other year to support public improvement projects. In response to the economic slowdown, the forecast 2012 debt offering has been postponed at least until 2013. Where necessary borrowing needs arise, they will be met by internal borrowing. In addition the 2013 to 2015 maturities of the 2005 debt offering are being called and replaced with City funds until their original due dates.

Conclusion

The 2012 budget was a compromise between returning as much of the TIF District #2 funding as possible while at the same time restoring funding to capital funds that had been reduced in the last three years and attempting to maintain services at their current level. The use of the tools provided in the State Budget Repair Bill assisted achieving these results. Even with that assistance funding for two existing positions was unable to be continued. The movement of the solid waste collection effort to a separate fund allowed the general tax levy to be reduced by an equivalent amount to the new solid waste fee to be paid by all eligible residents. The 7% reduction in the tax rate is the result of the above efforts.

Combined capital spending is slightly higher than the prior year. The Capital funds revenue was strengthened compared to the prior year. The Capital Improvement budget is funded at a minimum level and Debt service tax levy has been funded with a lower tax levy as the prior year. In spite of many challenges, the adopted 2012 budget restricts expenditure increases with a tax levy decrease of 2.4%, a tax rate decrease of 6.92% and a General Fund expenditure increase of 0.2%.

Respectfully submitted,

A handwritten signature in cursive script that reads "Calvin A. Patterson". The signature is written in black ink and is positioned above the printed name and title.

Calvin A. Patterson, CPA
Director of Finance & Treasurer

City of Franklin
2012 Adopted Budget

SUMMARY OF CITY OF FRANKLIN REVENUE AND EXPENDITURES

	2009 Actual	2010 Actual	2011 Amended Budget	2011 Estimate (12 months)	2012 Recommended Budget	2012 Adopted Budget	Percent Change
Operating Funds:							
General Fund							
Revenue							
Other Taxes	\$ 1,518,924	\$ 1,634,580	\$ 1,653,000	\$ 1,656,000	\$ 1,675,000	\$ 1,675,000	1.3%
Intergovernmental Revenue	2,538,782	2,511,258	2,669,300	2,667,800	2,686,000	2,686,000	0.6%
Licenses and Permits	609,283	729,432	718,300	718,000	721,000	721,000	0.4%
Fines, Forfeitures, and Penalties	385,427	422,505	400,000	400,000	407,000	407,000	1.8%
Public Charges for Service	1,565,780	1,838,076	1,662,200	1,604,000	1,295,000	1,295,000	-22.1%
Intergovernmental Charges	291,584	237,319	250,000	250,000	0	125,000	-50.0%
Interest Revenue	398,408	226,207	247,000	247,000	421,000	421,000	70.4%
Miscellaneous Revenue	164,380	185,265	98,200	100,179	91,000	91,000	-7.3%
Transfers from Other Funds	0	0	0	0	0	0	0.0%
Total non-tax levy revenue	7,472,568	7,784,642	7,698,000	7,642,979	7,296,000	7,421,000	-3.6%
Property Taxes	15,535,375	16,121,570	16,980,000	16,980,000	16,226,000	16,226,000	-4.4%
Total Revenue	23,007,943	23,906,212	24,678,000	24,622,979	23,522,000	23,647,000	-4.2%
Expenditures							
General Government	\$ 2,780,110	\$ 2,694,374	\$ 2,394,089	\$ 2,458,541	\$ 2,397,203	\$ 2,380,203	-9.8%
Public Safety	15,017,640	15,142,906	16,102,386	15,914,978	16,296,632	16,346,632	1.5%
Public Works	4,504,611	4,521,992	4,882,810	4,895,974	3,510,351	3,510,351	-27.9%
Health and Human Services	619,556	628,052	657,270	661,300	650,109	650,109	-1.1%
Culture and Recreation	181,987	160,758	173,180	173,601	173,009	173,009	-0.1%
Conservation and Development	344,442	386,183	421,865	413,109	444,696	444,696	6.3%
Contingency	0	0	65,900	65,900	1,500,000	1,467,000	2013.8%
Other Financing Uses	0	0	0	0	0	0	0.0%
Total Expenditures	\$ 23,448,346	\$ 23,534,266	\$ 24,697,500	\$ 24,583,403	\$ 24,972,000	\$ 24,972,000	0.2%
Fund Balance:							
Beginning of Year	5,545,781	5,105,378	5,477,325	5,477,325	5,516,901	5,516,901	
Net Change/Transfer from Fund Bal.	(440,403)	371,947	(19,500)	39,576	(1,450,000)	(1,325,000)	
End of Year	\$ 5,105,378	\$ 5,477,325	\$ 5,457,825	\$ 5,516,901	\$ 4,066,901	\$ 4,191,901	
Special Revenue Funds							
Revenue							
Property Taxes - Library	\$ 1,150,000	\$ 1,150,000	\$ 1,175,000	\$ 1,175,000	\$ 1,222,000	\$ 1,222,000	4.0%
Reciprocal Borrowing - Library	101,066	122,021	50,000	50,000	50,000	50,000	0.0%
Solid Waste Collection	0	0	0	0	1,591,000	1,591,000	0.0%
Miscellaneous Revenue	22,639	11,078	20,000	20,000	16,000	16,000	-20.0%
Total Revenue	\$ 1,273,695	1,283,099	\$ 1,245,000	\$ 1,245,000	\$ 2,879,000	\$ 2,879,000	131.2%
Expenditures							
Library	\$ 1,218,331	1,246,259	\$ 1,315,273	\$ 1,304,368	\$ 1,357,945	\$ 1,357,945	3.2%
Solid Waste Collection	-	-	-	-	1,511,751	1,512,000	0.0%
Total Expenditures	\$ 1,218,331	1,246,259	\$ 1,315,273	\$ 1,304,368	\$ 2,869,696	\$ 2,869,945	118.2%
Fund Balance							
Beginning of the Year	298,479	353,843	390,683	390,683	331,315	331,315	
End of the Year	\$ 353,843	390,683	\$ 320,410	\$ 331,315	\$ 340,619	\$ 340,370	
Sanitary Sewer Fund							
Revenue							
Charges for Services	\$ 2,995,464	\$ 3,064,177	\$ 3,100,000	\$ 3,130,000	\$ 3,242,000	\$ 3,242,000	4.6%
Miscellaneous Revenue	40,146	21,713	16,000	16,000	16,000	16,000	0.0%
Total Revenue	\$ 3,035,610	\$ 3,085,889	\$ 3,116,000	\$ 3,146,000	\$ 3,258,000	\$ 3,258,000	4.6%
Expenditures							
Operations and Maintenance	\$ 2,540,071	\$ 2,687,161	\$ 2,707,000	\$ 2,693,242	\$ 2,784,250	\$ 2,784,250	2.9%
Capital Outlay	9,448	19,624	100,000	100,000	150,000	150,000	50.0%
Transfers to Other Funds	99,900	93,200	94,000	94,000	97,750	97,750	4.0%
Total Expenditures	\$ 2,649,419	\$ 2,799,985	\$ 2,901,000	\$ 2,887,242	\$ 3,032,000	\$ 3,032,000	4.5%
Retained earnings							
Beginning of the Year	966,171	1,346,116	1,036,614	1,036,614	1,329,122	1,329,122	
Transfer to Invested in Capital	(6,246)	(595,406)	21,000	33,750	(1,430,450)	(1,430,450)	
End of the Year	\$ 1,346,116	\$ 1,036,614	\$ 1,272,614	\$ 1,329,122	\$ 124,672	\$ 124,672	

	2009 Actual	2010 Actual	2011 Amended Budget	2011 Estimate (12 months)	2012 Recommended Budget	2012 Adopted Budget	Percent Change
Capital Expenditure Funds							
Equipment Replacement Fund, Capital Outlay Fund & Street Improvement Fund							
Revenue							
Property Taxes-Capital Outlay	\$ 475,000	\$ 475,000	\$ 380,000	\$ 380,000	\$ 384,000	\$ 384,000	1.1%
Property Taxes-Equip Replacement	277,000	277,000	130,000	130,000	281,000	281,000	116.2%
Property Taxes-Street Improvement	800,000	500,000	400,000	400,000	604,000	604,000	51.0%
Intergovernmental Revenue	17,683	33,905	78,000	78,000	78,000	78,000	0.0%
Landfill Siting Revenue	0	0	450,000	450,000	450,000	450,000	0.0%
Miscellaneous Revenue	150,724	103,784	136,000	116,000	90,000	90,000	-33.8%
Other Financing Sources	0	0	1,300	1,300	0	0	0.0%
Total Revenue	\$ 1,720,407	\$ 1,389,688	\$ 1,675,300	\$ 1,555,300	\$ 1,887,000	\$ 1,887,000	26.1%
Expenditures							
Capital Outlay-Equip Replacement	\$ 619,533	\$ 432,731	\$ 308,000	\$ 308,000	\$ 539,300	\$ 539,300	95.4%
Capital Outlay-Capital Outlay	507,737	460,857	653,200	653,200	551,050	551,050	-11.9%
Capital Outlay-Street Improvement	1,545,807	308,281	665,000	665,000	620,000	620,000	0.0%
Total Expenditures	\$ 2,673,077	\$ 1,201,869	\$ 1,626,200	\$ 1,626,200	\$ 1,710,350	\$ 1,710,350	12.4%
Fund Balance							
Beginning of the Year	3,083,794	2,131,124	2,318,944	2,318,944	2,248,044	2,248,044	
End of the Year	\$ 2,131,124	\$ 2,318,944	\$ 2,268,044	\$ 2,248,044	\$ 2,424,694	\$ 2,424,694	

Debt Service Fund

Revenue							
Property Taxes	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,750,000	\$ 1,750,000	-7.9%
Miscellaneous Revenue	-	-	-	-	-	-	0.0%
Other Financing Source:							
Transfer from Other Funds	23,191	164,754	319,000	345,720	311,000	311,000	-2.5%
Transfer from TIF Districts	220,161	197,117	174,163	174,164	143,623	143,623	-17.5%
Transfer from Special Assessments	2,948,359	115,152	286,348	259,624	-	-	-100.0%
Total Revenue	\$ 5,091,711	\$ 2,377,023	\$ 2,679,511	\$ 2,679,508	\$ 2,204,623	\$ 2,204,623	-17.8%
Proceeds from Borrowing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Expenditure							
Debt Service *	\$ 8,773,711	\$ 1,607,023	\$ 1,729,511	\$ 1,729,508	\$ 8,863,652	\$ 8,863,652	411.5%
Bond Issue Cost	-	-	-	-	-	-	
Refunded Debt	-	-	-	-	-	-	
Transfer to Other Funds	-	-	-	-	-	-	0.0%
Fund Balance							
Beginning of the Year	5,700,000	(0)	(0)	(0)	(0)	(0)	
Interfund advances *	2,018,000	770,000	950,000	950,000	(6,850,000)	(6,850,000)	
End of the Year	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ 190,971	\$ 190,971	

* Excludes TIF Districts Debt service and internal investment activity

Summary of Budgeted Funds(without one time projects):

Total Revenue	\$ 34,129,366	\$ 32,041,911	\$ 33,293,811	\$ 33,248,787	\$ 33,750,623	\$ 33,875,623	2.0%
Total Expenditures	38,762,884	30,389,401	32,269,484	32,130,721	41,447,698	41,447,947	27.9%
Total Tax Levy	20,137,375	20,423,570	20,965,000	20,965,000	20,467,000	20,467,000	-2.4%
Percent of Total Revenue	59.0%	63.7%	63.0%	63.1%	60.6%	60.4%	
Assessed Value	3,452,366,240	3,490,551,540	3,366,731,980	3,366,731,980	3,534,231,788	3,535,626,388	5.0%
Tax Rate	\$5.833	\$5.851	\$6.227	\$6.227	\$6.227	\$6.789	-7.0%
Total Fund Balance & Retained Earnings	8,936,460	9,223,565	9,318,892	9,425,381	7,147,856	7,272,607	15.1%
Percent of Total Expenditures	23.1%	30.4%	28.9%	29.3%	17.2%	17.5%	

Capital Improvement Fund (One time projects):

Revenue							
Intergovernmental Revenue	\$ 50,362	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Landfill Siting Revenue	0	300,000	240,000	240,000	427,000	427,000	100.0%
Miscellaneous Revenue	42,080	116,987	36,000	36,000	5,000	5,000	-95.9%
Other Financing Sources	1,169,119	187,534	4,763,000	1,463,000	3,800,000	3,800,000	-25.6%
Total Revenue	\$1,261,561	\$604,521	\$5,039,000	\$1,739,000	\$4,232,000	\$4,232,000	-19.1%
Proceeds from Borrowing	\$0	\$0	\$0	\$0	\$62,000	\$62,000	-63.7%
Expenditures							
Capital Outlay	\$ 2,166,067	\$ 261,066	\$ 5,359,000	\$ 2,009,000	\$ 4,413,500	\$ 4,413,500	-24.5%
Other Financing Uses	86,824	-	-	-	-	-	
Fund Balance							
Beginning of the Year	1,039,176	47,846	391,301	391,301	121,301	121,301	
End of the Year	\$ 47,846	\$ 391,301	\$ 71,301	\$ 121,301	\$ 1,801	\$ 1,801	

City of Franklin
2012 Adopted Budget

SUMMARY OF CITY OF FRANKLIN REVENUE AND EXPENDITURES

	2009 Actual	2010 Actual	2011 Amended Budget	2011 Estimate (12 months)	2012 Recommended Budget	2012 Adopted Budget	Percent Change
Operating Funds:							
General Fund							
Revenue							
Other Taxes	\$ 1,518,924	\$ 1,634,580	\$ 1,653,000	\$ 1,656,000	\$ 1,675,000	\$ 1,675,000	1.3%
Intergovernmental Revenue	2,538,782	2,511,258	2,669,300	2,667,800	2,686,000	2,686,000	0.6%
Licenses and Permits	609,283	729,432	718,300	718,000	721,000	721,000	0.4%
Fines, Forfeitures, and Penalties	385,427	422,505	400,000	400,000	407,000	407,000	1.8%
Public Charges for Service	1,565,780	1,838,076	1,662,200	1,604,000	1,295,000	1,295,000	-22.1%
Intergovernmental Charges	291,584	237,319	250,000	250,000	0	125,000	-50.0%
Interest Revenue	398,408	226,207	247,000	247,000	421,000	421,000	70.4%
Miscellaneous Revenue	164,380	185,265	98,200	100,179	91,000	91,000	-7.3%
Transfers from Other Funds	0	0	0	0	0	0	0.0%
Total non-tax levy revenue	7,472,568	7,784,642	7,698,000	7,642,979	7,296,000	7,421,000	-3.6%
Property Taxes	15,535,375	16,121,570	16,980,000	16,980,000	16,226,000	16,226,000	-4.4%
Total Revenue	23,007,943	23,906,212	24,678,000	24,622,979	23,522,000	23,647,000	-4.2%
Expenditures							
General Government	\$ 2,780,110	\$ 2,694,374	\$ 2,394,089	\$ 2,458,541	\$ 2,397,203	\$ 2,380,203	-9.8%
Public Safety	15,017,640	15,142,906	16,102,386	15,914,978	16,296,632	16,346,632	1.5%
Public Works	4,504,611	4,521,992	4,882,810	4,895,974	3,510,351	3,510,351	-27.9%
Health and Human Services	619,555	628,052	657,270	661,300	650,109	650,109	-1.1%
Culture and Recreation	181,987	160,758	173,180	173,601	173,009	173,009	-0.1%
Conservation and Development	344,442	386,183	421,865	413,109	444,696	444,696	6.3%
Contingency	0	0	65,900	65,900	1,500,000	1,467,000	2013.8%
Other Financing Uses	0	0	0	0	0	0	0.0%
Total Expenditures	\$ 23,448,346	\$ 23,534,265	\$ 24,697,500	\$ 24,583,403	\$ 24,972,000	\$ 24,972,000	0.2%
Fund Balance:							
Beginning of Year	5,545,781	6,105,378	5,477,325	5,477,325	5,516,901	5,516,901	
Net Change/Transfer from Fund Bal.	(440,403)	371,947	(19,500)	39,576	(1,450,000)	(1,325,000)	
End of Year	\$ 5,105,378	\$ 5,477,325	\$ 5,457,825	\$ 5,516,901	\$ 4,066,901	\$ 4,191,901	
Special Revenue Funds							
Revenue							
Property Taxes - Library	\$ 1,150,000	\$ 1,150,000	\$ 1,175,000	\$ 1,175,000	\$ 1,222,000	\$ 1,222,000	4.0%
Reciprocal Borrowing - Library	101,066	122,021	50,000	50,000	50,000	50,000	0.0%
Solid Waste Collection	0	0	0	0	1,591,000	1,591,000	0.0%
Miscellaneous Revenue	22,639	11,078	20,000	20,000	16,000	16,000	-20.0%
Total Revenue	\$ 1,273,695	1,283,099	\$ 1,245,000	\$ 1,245,000	\$ 2,879,000	\$ 2,879,000	131.2%
Expenditures							
Library	\$ 1,218,331	1,246,259	\$ 1,315,273	\$ 1,304,368	\$ 1,357,945	\$ 1,357,945	3.2%
Solid Waste Collection	-	-	-	-	1,511,751	1,512,000	0.0%
Total Expenditures	\$ 1,218,331	1,246,259	\$ 1,315,273	\$ 1,304,368	\$ 2,869,696	\$ 2,869,945	118.2%
Fund Balance							
Beginning of the Year	298,479	353,843	390,683	390,683	331,315	331,315	
End of the Year	\$ 353,843	390,683	\$ 320,410	\$ 331,315	\$ 340,619	\$ 340,370	
Sanitary Sewer Fund							
Revenue							
Charges for Services	\$ 2,995,464	\$ 3,064,177	\$ 3,100,000	\$ 3,130,000	\$ 3,242,000	\$ 3,242,000	4.6%
Miscellaneous Revenue	40,146	21,713	16,000	16,000	16,000	16,000	0.0%
Total Revenue	\$ 3,035,610	\$ 3,085,889	\$ 3,116,000	\$ 3,146,000	\$ 3,258,000	\$ 3,258,000	4.6%
Expenditures							
Operations and Maintenance	\$ 2,540,071	\$ 2,687,161	\$ 2,707,000	\$ 2,693,242	\$ 2,784,250	\$ 2,784,250	2.9%
Capital Outlay	9,448	19,624	100,000	100,000	150,000	150,000	50.0%
Transfers to Other Funds	99,900	93,200	94,000	94,000	97,750	97,750	4.0%
Total Expenditures	\$ 2,649,419	\$ 2,799,985	\$ 2,901,000	\$ 2,887,242	\$ 3,032,000	\$ 3,032,000	4.5%
Retained earnings							
Beginning of the Year	966,171	1,346,116	1,036,614	1,036,614	1,329,122	1,329,122	
Transfer to Invested in Capital	(6,246)	(595,406)	21,000	33,750	(1,430,450)	(1,430,450)	
End of the Year	\$ 1,346,116	\$ 1,036,614	\$ 1,272,614	\$ 1,329,122	\$ 124,672	\$ 124,672	

	2009 Actual	2010 Actual	2011 Amended Budget	2011 Estimate (12 months)	2012 Recommended Budget	2012 Adopted Budget	Percent Change
Capital Expenditure Funds							
Equipment Replacement Fund, Capital Outlay Fund & Street Improvement Fund							
Revenue							
Property Taxes-Capital Outlay	\$ 475,000	\$ 475,000	\$ 380,000	\$ 380,000	\$ 384,000	\$ 384,000	1.1%
Property Taxes-Equip Replacement	277,000	277,000	130,000	130,000	281,000	281,000	116.2%
Property Taxes-Street Improvement	800,000	500,000	400,000	400,000	604,000	604,000	51.0%
Intergovernmental Revenue	17,683	33,905	78,000	78,000	78,000	78,000	0.0%
Landfill Siting Revenue	0	0	450,000	450,000	450,000	450,000	0.0%
Miscellaneous Revenue	150,724	103,784	136,000	116,000	90,000	90,000	-33.8%
Other Financing Sources	0	0	1,300	1,300	0	0	0.0%
Total Revenue	\$ 1,720,407	\$ 1,389,688	\$ 1,575,300	\$ 1,555,300	\$ 1,887,000	\$ 1,887,000	26.1%
Expenditures							
Capital Outlay-Equip Replacement	\$ 619,533	\$ 432,731	\$ 308,000	\$ 308,000	\$ 539,300	\$ 539,300	95.4%
Capital Outlay-Capital Outlay	507,737	460,857	653,200	653,200	551,050	551,050	-11.9%
Capital Outlay-Street Improvement	1,545,807	308,281	665,000	665,000	620,000	620,000	0.0%
Total Expenditures	\$ 2,673,077	\$ 1,201,869	\$ 1,626,200	\$ 1,626,200	\$ 1,710,350	\$ 1,710,350	12.4%
Fund Balance							
Beginning of the Year	3,083,794	2,131,124	2,318,944	2,318,944	2,248,044	2,248,044	
End of the Year	\$ 2,131,124	\$ 2,318,944	\$ 2,268,044	\$ 2,248,044	\$ 2,424,694	\$ 2,424,694	
Debt Service Fund							
Revenue							
Property Taxes	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,750,000	\$ 1,750,000	-7.9%
Miscellaneous Revenue	-	-	-	-	-	-	0.0%
Other Financing Source:							
Transfer from Other Funds	23,191	164,754	319,000	345,720	311,000	311,000	-2.5%
Transfer from TIF Districts	220,161	197,117	174,163	174,164	143,623	143,623	-17.5%
Transfer from Special Assessments	2,948,359	115,152	286,348	259,624	-	-	-100.0%
Total Revenue	\$ 5,091,711	\$ 2,377,023	\$ 2,679,511	\$ 2,679,508	\$ 2,204,623	\$ 2,204,623	-17.8%
Proceeds from Borrowing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Expenditure							
Debt Service *	\$ 8,773,711	\$ 1,607,023	\$ 1,729,511	\$ 1,729,508	\$ 8,863,652	\$ 8,863,652	411.5%
Bond Issue Cost	-	-	-	-	-	-	
Refunded Debt	-	-	-	-	-	-	
Transfer to Other Funds	-	-	-	-	-	-	0.0%
Fund Balance							
Beginning of the Year	5,700,000	(0)	(0)	(0)	(0)	(0)	
Interfund advances *	2,018,000	770,000	950,000	950,000	(6,850,000)	(6,850,000)	
End of the Year	\$ (0)	\$ (0)	\$ (0)	\$ (0)	\$ 190,971	\$ 190,971	
* Excludes TIF Districts Debt service and internal investment activity							
Summary of Budgeted Funds(without one time projects):							
Total Revenue	\$ 34,129,366	\$ 32,041,911	\$ 33,293,811	\$ 33,248,787	\$ 33,750,623	\$ 33,875,623	2.0%
Total Expenditures	38,762,884	30,389,401	32,269,484	32,130,721	41,447,698	41,447,947	27.9%
Total Tax Levy	20,137,376	20,423,570	20,965,000	20,965,000	20,467,000	20,467,000	-2.4%
Percent of Total Revenue	59.0%	63.7%	63.0%	63.1%	60.6%	60.4%	
Assessed Value	3,452,366,240	3,490,551,540	3,366,731,980	3,366,731,980	3,534,231,788	3,535,626,388	5.0%
Tax Rate	\$5.833	\$5.851	\$6.227	\$6.227	\$6.227	\$5.789	-7.0%
Total Fund Balance & Retained Earnings	8,936,460	9,223,565	9,318,892	9,425,381	7,147,856	7,272,607	15.1%
Percent of Total Expenditures	23.1%	30.4%	28.9%	29.3%	17.2%	17.5%	
Capital Improvement Fund (One time projects):							
Revenue							
Intergovernmental Revenue	\$ 50,362	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Landfill Siting Revenue	0	300,000	240,000	240,000	427,000	427,000	100.0%
Miscellaneous Revenue	42,080	116,987	36,000	36,000	5,000	5,000	-95.9%
Other Financing Sources	1,169,119	187,534	4,763,000	1,463,000	3,800,000	3,800,000	-25.6%
Total Revenue	\$1,261,561	\$604,521	\$5,039,000	\$1,739,000	\$4,232,000	\$4,232,000	-19.1%
Proceeds from Borrowing	\$0	\$0	\$0	\$0	\$62,000	\$62,000	-63.7%
Expenditures							
Capital Outlay	\$ 2,166,067	\$ 261,066	\$ 5,359,000	\$ 2,009,000	\$ 4,413,500	\$ 4,413,500	-24.5%
Other Financing Uses	86,824	-	-	-	-	-	
Fund Balance							
Beginning of the Year	1,039,176	47,846	391,301	391,301	121,301	121,301	
End of the Year	\$ 47,846	\$ 391,301	\$ 71,301	\$ 121,301	\$ 1,801	\$ 1,801	

Opportunities and Threats facing the current and future year budgets

Opportunities

- Continue the receipt of landfill siting fees beyond 2015 by assisting Waste Management in receiving necessary approvals to expand of in the north area of landfill which could extend landfill siting fees for many years.
- Consolidation of similar services with neighboring communities.
- Billing 100% of the fire protection charges to the water utility customers instead of the current practice of 50% to the property tax levy and 50% to the utility customer
- Establishing a property tax equivalent from the Sewer Service Fund that would provide the equivalent of property taxes on the sewer service assets similar to the amounts charged to the Water Utility (Requires state law change).
- Growth of the Community – Increased revenue
- Level of City tax rate below comparable Milwaukee County communities

Threats

- Structural Deficits caused by revenue reductions without permanent expense reductions:
In 2009 \$200,000 in reduced funding between Street Improvement Fund & Equipment Revolving Fund. In 2010 \$300,000 in restored manpower positions, \$300,000 in reduced revenue to Street Improvement Fund and \$150,000 in other revenue declines. In 2011 restored \$100,000 in Street Improvement funding and \$450,000 in operating structural deficits with \$250,000 is capital related structural deficits remaining. In 2012 \$250,000 in structural deficits were funded.
- Potential for Library increases after three years of Library funding freezes and possible restructuring of reciprocal borrowing program
- Municipal property tax levy limits limited to the larger of new construction growth or 0% in 2011.
- Infrastructure improvements necessary in the developing 27th Street corridor
- Potential for large increases in annual health care costs
- Development of the Park plan could strain available financial resources
- Growth of the community –
 - Increased demand for services from residents
 - Increased need for staffing to provide same services

This is intended to be a dynamic list. Please feel free to provide Director of Finance & Treasurer with other opportunity or threats to add to this list at any time! Updated January 31, 2012

CITY OF FRANKLIN
Summary of Assessed Value - Final

	Total Assessed Values	TIF #2 Assessed Values	TIF #3 Assessed Values	TIF #4 Assessed Values	2011		2010		Difference
					Assessed Values	Less TIF	Assessed Values	Less TIF	
Personal Property-manufacturing @ FMV Assessment Ratio	15,073,700 99.260% ²	-	-	38,100 99.260%	15,035,600 99.260%	7,310,600 98.988%	7,725,000		
P.P. @ Est Assessed Value	14,962,100	-	-	37,800	14,924,300	7,236,600	7,687,700		
Real Estate-manufacturing @ FMV Assessment Ratio	133,560,300 99.260% ²	-	-	1,489,600 99.260%	132,070,700 99.260%	62,985,900 98.977%	69,084,800		
R.E. @ Est Assessed Value	132,571,800	-	-	1,478,600	131,093,200	62,341,300	68,751,900		
Manufacturing at Est Assessed Value	147,533,900	-	-	1,516,400	146,017,500	69,577,900	76,439,600		
Real Estate - Residential	2,639,608,880	-	44,903,300	7,703,700	2,587,001,880	2,578,558,680	8,443,200		
Real Estate - Commercial	762,172,408	-	125,125,400	42,235,000	594,812,008	516,590,200	78,221,808		
Real Estate - Agricultural/Other	20,712,300	-	-	625,100	20,087,200	19,817,900	269,300		
Total Real Estate	3,422,493,588	-	170,028,700	50,563,800	3,201,901,088	3,114,966,780	86,934,308		
Personal Property - Commercial	75,682,600	-	18,401,700	7,159,200	50,121,700	42,371,800	7,749,900		
Residential, Commercial & Agricultural	3,498,176,188 ¹	-	188,430,400	57,723,000	3,252,022,788	3,157,338,580	94,684,208		
Sub total	3,645,710,088	-	188,430,400	59,239,400	3,398,040,288	3,226,916,480	171,123,808		
Less: TID Base	-	-	(117,768,200)	(19,817,900)	137,586,100 ³	139,815,500	(2,229,400)		
Total Assessed Value - 2010	3,645,710,088	-	70,662,200	39,421,500	3,535,626,388	3,366,731,980	168,894,408		
Percent Increase	0.0%	-100.0%	-2.2%	3.0%	5.0%				
2011 Breakdown by Type									
Real Estate	3,555,065,388	-	67,810,120	35,047,780	3,470,580,388	3,317,123,580	153,456,808		
Personal Property	90,644,700	-	2,852,080	4,373,720	65,046,000	49,608,400	15,437,600		
Total Assessed Value - 2011	3,645,710,088	-	70,662,200	39,421,500	3,535,626,388	3,366,731,980	168,894,408		
2011 Breakdown by School District									
Franklin School District	2,706,025,588	-	-	-	2,706,025,588	2,586,399,180	119,626,408		
Oak Creek/Franklin School District	708,565,100	-	70,662,200	39,421,500	598,481,400	549,126,100	49,355,300		
Whitnall School District	231,119,400	-	-	-	231,119,400	231,206,700	(87,300)		
Total Assessed Value - 2011	3,645,710,088	-	70,662,200	39,421,500	3,535,626,388	3,366,731,980	168,894,408		
Total Assessed Value - 2010	3,644,743,988	167,499,808	72,232,400	38,279,800	3,366,731,980				

¹ Agrees to Statement of Assessment
² Per DOR Average Assessment Ratio to be received
³ 1/1/05 base for TIF#3 & TIF #4 per DOR

**City of Franklin
2012 Adopted Budget
Tax Levy Information**

City Tax Rate Components	2012	2012	2011	Tax Levy % change	2011	Tax Rate % change
	Budget Tax Levy	Budget Tax Rate	Budget Tax Levy		Budget Tax Rate	
General Fund Operating Budget	16,226,000	4.5892858	16,980,000	-4.44%	5.0434665	-9.01%
Library Program	1,222,000	0.3456248	1,175,000	4.00%	0.3490031	-0.97%
Capital Outlay Fund	384,000	0.1086088	380,000	1.05%	0.1128691	-3.77%
Equipment Revolving Fund	281,000	0.0794767	130,000	116.15%	0.0386131	105.83%
Street Improvement Program	604,000	0.1708325	400,000	51.00%	0.1188096	43.79%
Debt Service	<u>1,750,000</u>	<u>0.4949618</u>	<u>1,900,000</u>	<u>-7.89%</u>	<u>0.5643455</u>	<u>-12.29%</u>
	20,467,000	5.7887904	20,965,000	-2.38%	6.2271069	-7.04%
Equalization adjustment		<u>0.0027503</u>			<u>-0.0050009</u>	
		<u>5.7915407</u>			<u>6.2221060</u>	
Assessed Value - (net of TIF value)		3,535,626,388	3,366,731,980	5.02%		
Impact on Average Household	2011	\$ 235,197	5.7915407	1,362.15		
	2010	\$ 235,197	6.2221060	1,463.42		

Note: The equalization adjustment is due to usually minor valuation differences in the equalization proces of the Wisconsin Department of Revenue. In 2009 and 2010 the equalization differences were unusually high.

**DIRECT AND OVERLAPPING TAX RATES
2011 AND 2010 COMPARISON**

TAXING AUTHORITY	2012 Budget Tax Levy	2011 Budget Tax Levy	2011 Rate PER/\$1,000	2010 Rate PER/\$1,000	% Increase in Tax Levy	% Increase in Tax Rate	% of Total
State Of Wisconsin	623,904	622,907	0.1711338	0.1709057	0.16%	0.13%	0.73%
Milwaukee County	16,812,497	15,112,830	4.7574270	4.4845135	11.25%	6.09%	19.71%
Mil Metro Sewer Dist	5,188,886	4,718,481	1.5237957	1.4538638	9.97%	4.81%	6.08%
City of Franklin	20,467,000	20,965,000	5.7915407	6.2210600	-2.38%	-6.90%	23.99%
Franklin School District	31,435,718	31,535,755	11.6169330	12.2212536	-0.32%	-4.94%	36.85%
Oak Creek/Franklin School District	5,268,377	4,816,333	8.8324374	8.6887390	9.39%	1.65%	6.18%
Whitnall School District	2,208,503	2,404,636	9.5556799	10.4003750	-8.16%	-8.12%	2.59%
Mil Area Tech College	6,934,659	6,512,551	1.9622700	1.9325050	6.48%	1.54%	8.13%
School Credit	(6,195,239)	(6,277,662)	-1.6993230	-1.7223877	1.31%	1.34%	-7.26%
TIF Increment	<u>2,560,324</u>	<u>6,737,305</u>					<u>3.00%</u>
	<u>85,304,529</u>	<u>87,148,136</u>			<u>-2.12%</u>		<u>100.00%</u>
							38.35%

COMBINED RATES BY SCHOOL DISTRICT

School District	Combined 2011 Rate PER/\$1,000	Combined 2010 Rate PER/\$1,000	Increase (Decrease)	Percent Increase (Decrease)
Franklin With Sewer	24.1237772	24.7617139	-0.6379367	-2.58%
Franklin Without Sewer	22.5999815	23.3078501	-0.7078686	-3.04%
Oak Creek/Franklin With Sewer	21.3392816	21.2291993	0.1100823	0.52%
Oak Creek/Franklin Without Sewer	19.8154859	19.7753355	0.0401504	0.20%
Whitnall With Sewer	22.0625241	22.9408353	-0.8783112	-3.83%

(Note: 2011 rate is reflected on tax bills mailed in December 2011, used to fund the 2012 budgets)

**City of Franklin
2012 Adopted Budget
Tax Levy Information**

Assessed Values	TIF Termination	Reassessment	New Properties	
Old Assessed Value - (net of TIF)	3,366,731,980	3,534,231,788	3,534,231,788	Growth - 0.2%
TIF District Values	167,499,808			
New Construction			10,909,500	
Valuation Changes		0	<u>-9,514,900</u>	Reassessment - 0.0%
New Assessed Value - (net of estimated TIF value)	<u>3,534,231,788</u>	<u>3,534,231,788</u>	<u>3,535,626,388</u>	

A Impact of Increased Assessed Value after TIF Termination

City Tax Rate Components	2010	2010	2010	Tax Levy % change	2010	Tax Rate % change
	Budget Tax Levy	Budget Tax Rate	Budget Tax Levy		Budget Tax Rate	
General Fund Operating Budget	17,824,780	5.0434665	16,980,000	4.98%	5.0434665	
Library Program	1,233,458	0.3490031	1,175,000	4.98%	0.3490031	
Capital Outlay Fund	398,906	0.1128691	380,000	4.98%	0.1128691	
Equipment Replacement Fund	136,468	0.0386131	130,000	4.98%	0.0386131	
Street Improvement Program	419,901	0.1188096	400,000	4.98%	0.1188096	
Debt Service	1,994,528	0.5643455	1,900,000	4.98%	0.5643455	
Total with TIF	22,008,039	6.2271069	20,965,000	4.98%	6.2271069	0.00%
Equalization adjustment		-0.0050009			-0.0050009	
Total without TIF	-20,965,000	6.2221060	33,667.32 each cent		6.2221060	
Potential TIF Impact	1,043,039					
Assessed Value - (net of estimated TIF value)		3,534,231,788	3,366,731,980	4.98%		

B Impact of Growth in Assessed Value

City Tax Rate Components	2011	2011	2010	Tax Levy % change	2010	Tax Rate % change
	w/Growth Tax Levy	w/Growth Tax Rate	Budget Tax Levy		Budget Tax Rate *	
General Fund Operating Budget	17,035,022	5.0434665	16,980,000	0.32%	5.0434665	0.00%
Library Program	1,178,807	0.3490031	1,175,000	0.32%	0.3490031	0.00%
Capital Outlay Fund	381,231	0.1128691	380,000	0.32%	0.1128691	0.00%
Equipment Replacement Fund	130,421	0.0386131	130,000	0.32%	0.0386131	0.00%
Street Improvement Program	401,296	0.1188096	400,000	0.32%	0.1188096	0.00%
Debt Service	1,906,157	0.5643455	1,900,000	0.32%	0.5643455	0.00%
	21,032,935	6.2271069	20,965,000	0.32%	6.2271069	0.00%
	-20,965,000					
Tax Revenue from Growth	67,935	Each .01 change	\$33,667.32	0.16%	\$0.01	
Assessed Value - (net of TIF)		3,377,641,480	3,366,731,980	0.32%	0.01921431	

* After adjustment for reassessment, if any

C Impact of Forecast

City Tax Rate Components	Using TIF	Not Using TIF	2011	2011	2011	Tax Levy % change	2011	Tax Rate % change
	2011 Budget Tax Levy	2011 Budget Tax Levy	2011 Budget Tax Levy	2011 Budget Tax Rate	2011 w/Growth Tax Levy **		2011 w/Growth Tax Rate **	
General Fund Operating Budget	16,890,779	16,161,000	16,226,000	4.5892858	17,035,022	-4.75%	5.0434665	-9.01%
Library Program	1,237,335	1,187,000	1,222,000	0.3456248	1,178,807	3.66%	0.3490031	-0.97%
Capital Outlay Fund	400,159	384,000	384,000	0.1086088	381,231	0.73%	0.1128691	-3.77%
Equipment Replacement Fund	136,897	131,000	281,000	0.0794767	130,421	115.46%	0.0386131	105.83%
Street Improvement Program	421,221	404,000	604,000	0.1708325	401,296	50.51%	0.1188096	43.79%
Debt Service	2,000,797	1,750,000	1,750,000	0.4949618	1,906,157	-8.19%	0.5643455	-12.29%
	21,087,188	20,017,000	20,467,000	5.7887904	21,032,935	-2.69%	6.2271069	-7.04%
Equalization adjustment				0.0027503			-0.0050009	
	-20,965,000	-20,965,000	-21,032,935	5.7915407			6.2221060	-6.92%
			-565,935	Each .01 change	\$33,776.41	0.16%	\$0.01	
Increase in tax Levy	122,188	-948,000	-498,000	Each 1.0% change	\$ 210,329	1.00%	\$0.06	
Tax Levy Increase	0.583%	-4.522%	-2.375%					

Assessed Value - (net of TIF)

3,535,626,388 3,377,641,480 4.68%

** After adjustment for growth (& reassessment, if any)

Levy and Rate Changes:

Combined increase in tax Levy	-498,000	-2.375%	Current year tax rate change	Final rate on tax bill -6.92%	-7.04%
Combined increase in tax Levy - Prior Year	539,000	2.639%	Prior year tax rate change	0.56%	1.99%
Combined increase in tax Levy - Two Years ago	284,000	1.410%	Two Years ago tax rate change	2.60%	0.30%
Combined increase in tax Levy - Three Years ago	587,000	3.002%	Three Years ago tax rate change	-0.20%	1.50%
Combined increase in tax Levy - Four Years ago	1,054,000	5.697%	Four Years ago tax rate change	3.80%	3.18%
Five Year tax levy change		10.63%	Five Year tax rate change		-0.41%
Per Year Average		2.13%	Per Year Average		-0.08%
Five Year Inflation change		11.44%	Five Year Inflation change		11.44%
Per Year Average		2.29%	Per Year Average		2.29%

**CITY OF FRANKLIN
AUTHORIZED POSITIONS - FULL TIME EQUIVALENTS**

DEPARTMENT	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
COMMON COUNCIL					0.48	0.48	0.48	0.00	0.00	0.00	0.00
MUNICIPAL COURT	0.45	0.45	0.45	0.50	2.00	2.00	2.00	2.00	2.00	2.00	2.50
CLERK	3.50	3.50	3.50	3.50	3.50	3.53	3.53	4.00	4.00	4.00	4.14
INFORMATION SERVICES											
ADMINISTRATOR	3.00	3.00	3.25	3.75	3.80	3.80	3.80	3.60	3.60	3.60	3.00
FINANCE	7.38	7.18	7.45	7.45	7.30	7.30	7.10	7.10	7.10	7.03	7.10
ASSESSOR	2.00	2.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
MUNICIPAL BUILDINGS	4.56	5.06	4.68	4.68	4.90	4.83	4.83	4.74	3.92	3.92	3.74
TOTAL GENERAL GOVERNMENT	20.89	21.19	21.33	20.88	22.98	22.94	22.74	22.44	21.62	21.55	21.48
POLICE	62.75	62.75	62.75	62.75	61.25	61.25	61.25	61.25	61.25	61.25	60.75
DISPATCH	16.00	16.00	16.00	16.00	16.00	16.00	16.00	16.00	16.00	16.00	16.00
FIRE	44.50	44.00	44.00	44.00	44.00	45.45	46.45	46.45	46.45	46.48	46.45
PAID ON CALL FIRE	6.00										
BUILDING INSPECTION	11.00	12.00	11.00	12.00	10.00	10.00	10.00	8.00	8.00	8.00	7.00
TOTAL PUBLIC SAFETY	140.25	134.75	133.75	134.75	131.25	132.70	133.70	131.70	131.70	131.73	130.20
ENGINEERING	9.80	9.80	9.80	9.80	9.80	9.80	9.80	8.80	8.25	8.25	8.25
HIGHWAY	21.00	22.00	21.00	22.00	22.00	22.00	22.00	22.00	21.00	22.00	22.00
PARKS	1.25	1.25	1.25	1.25	1.25	1.79	2.27	2.00	2.00	2.00	2.00
TOTAL PUBLIC WORKS	32.05	33.05	32.05	33.05	33.05	33.59	34.07	32.80	31.25	32.25	32.25
PUBLIC HEALTH	6.35	6.35	6.35	6.50	6.50	6.63	6.50	6.15	6.15	6.25	6.25
PLANNING	5.84	6.49	5.21	6.60	6.60	7.60	7.60	5.60	5.60	5.60	4.60
TOTAL GENERAL FUND	205.38	201.83	198.69	201.78	200.38	203.46	204.61	198.69	196.32	197.38	194.78
PUBLIC HEALTH - GRANT	0.60	0.60	0.60	0.25							
LIBRARY	15.29	15.04	15.59	16.10	16.92	17.22	17.20	17.11	17.12	17.12	16.82
SEWER & WATER	10.75	9.80	10.80	11.10	12.85	12.85	12.85	12.55	12.55	11.53	11.53
TOTAL (including paid on call)	232.02	227.27	225.68	229.23	230.15	233.53	234.66	228.35	225.99	226.03	223.13
TOTAL FTE's	226.02	227.27	225.68	229.23	230.15	233.53	234.66	228.35	225.99	226.03	223.13

City of Franklin
Summary of General Fund Budget - 2012 Adopted Budget

	2009 Actual	2010 Actual	2011 Adopted Budget	2011 Amended Budget	2011 Estimate	2012 Dept Request	2012 Proposed	2012 Adopted	Percent Change/
Revenue:									
Property taxes	\$15,535,375	\$16,121,570	\$16,980,000	\$16,980,000	\$16,980,000	\$17,201,000	\$17,216,000	\$16,226,000	-4.4%
Other taxes	153,053	178,404	177,000	177,000	177,000	177,000	177,000	177,000	0.0%
Cable TV Franchise Fee	442,591	442,810	440,000	440,000	460,000	470,000	470,000	470,000	6.8%
Utility tax equivalent	923,280	1,013,366	1,036,000	1,036,000	1,019,000	1,028,000	1,028,000	1,028,000	-0.8%
Total tax revenue	17,054,299	17,756,150	18,633,000	18,633,000	18,636,000	18,876,000	18,891,000	17,901,000	-3.9%
Intergovernmental	2,538,782	2,511,258	2,669,300	2,669,300	2,667,800	2,575,000	2,745,000	2,686,000	0.6%
Licenses and permits	609,283	729,432	718,300	718,300	718,000	721,000	721,000	721,000	0.4%
Penalties and forfeitures	385,427	422,505	400,000	400,000	400,000	400,000	401,000	407,000	1.8%
Charges for services	1,565,780	1,838,076	1,662,200	1,662,200	1,604,000	1,622,000	1,689,000	1,295,000	-22.1%
Intergovernmental charges	291,584	237,319	250,000	250,000	250,000	250,000	0	125,000	-50.0%
Interest revenue	398,408	226,207	247,000	247,000	247,000	247,000	421,000	421,000	70.4%
Miscellaneous revenue	164,380	185,265	98,200	98,200	100,179	98,000	98,000	91,000	-7.3%
Transfers from other funds	0	0	0	0	0	0	0	0	0.0%
Total non-tax revenue	5,953,644	6,150,062	6,045,000	6,045,000	5,986,979	5,913,000	6,075,000	5,746,000	-4.9%
Total revenue	23,007,943	23,906,212	24,678,000	24,678,000	24,622,979	24,789,000	24,966,000	23,647,000	-4.2%
Transfer from fund balance	0	0	255,000	0	0	0	0	1,325,000	419.6%
Total revenue & fb transfer	23,007,943	23,906,212	24,933,000	24,678,000	24,622,979	24,789,000	24,966,000	24,972,000	0.2%
Expenditures:									
Mayor	0	0	26,615	26,615	26,615	26,606	26,606	26,606	0.0%
Aldermen	92,239	99,186	71,738	71,738	71,738	71,696	71,366	71,366	-0.5%
Municipal Court	176,550	171,870	178,061	188,011	188,097	208,477	208,824	208,824	17.3%
Clerk	296,893	297,486	310,964	310,964	310,611	323,783	314,091	314,091	1.0%
Elections	12,511	30,518	22,835	22,835	23,117	47,222	46,941	46,941	105.6%
Information Services	382,099	351,920	323,400	323,400	322,700	334,000	327,350	327,350	1.2%
Administration	434,075	405,005	464,799	464,799	435,001	446,916	428,745	428,745	-7.8%
Finance	510,450	514,611	524,703	524,703	514,178	588,743	510,365	510,299	-2.7%
Independent Audit	32,509	25,535	33,000	33,000	33,000	27,300	27,300	27,300	-17.3%
Assessor	228,681	237,817	256,684	256,684	251,850	258,645	255,572	255,572	-0.4%
Legal Services	300,271	282,570	284,200	284,200	284,200	290,640	290,650	290,650	2.3%
Municipal Buildings	249,561	205,742	208,340	208,340	200,034	219,193	202,309	202,309	-2.9%
Insurance	58,102	70,477	72,300	72,300	72,900	74,622	74,650	74,650	3.3%
Unclassified	6,169	1,637	12,500	12,500	12,500	12,500	2,500	2,500	-80.0%
Sub total General Government	2,780,110	2,694,374	2,790,139	2,800,089	2,746,541	2,930,343	2,787,269	2,787,203	-0.1%
Contingency	0	0	324,400	65,900	65,900	50,000	129,000	1,467,000	352.2%
Anticipated Underexpenditures	0	0	-406,000	-406,000	-288,000	-406,000	-407,000	-407,000	0.2%
Total General Government	2,780,110	2,694,374	2,708,539	2,459,989	2,524,441	2,574,343	2,509,269	3,847,203	42.0%

City of Franklin
Summary of General Fund Budget - 2012 Adopted Budget

	2009 Actual	2010 Actual	2011 Adopted Budget	2011 Amended Budget	2011 Estimate	2012 Dept Request	2012 Proposed	2012 Adopted	Percent Change/
Police Department	8,423,441	8,442,182	9,123,611	9,113,661	9,031,041	9,486,736	9,229,452	9,329,452	2.3%
Fire Department	5,633,370	5,694,870	5,918,535	5,922,035	5,826,660	6,349,102	5,929,619	6,029,619	1.9%
Public Fire Protection	235,687	269,925	304,800	304,800	304,800	304,800	304,800	304,800	0.0%
Building Inspection	718,342	729,130	755,090	755,090	745,677	780,161	687,961	675,961	-10.5%
Weights and Measures	6,800	6,800	6,800	6,800	6,800	6,800	6,800	6,800	0.0%
Total Public Safety	15,017,640	15,142,906	16,108,836	16,102,386	15,914,978	16,927,599	16,158,632	16,346,632	1.5%
Engineering	525,934	558,996	597,762	597,762	585,667	638,426	610,993	610,993	2.2%
Highway	2,333,551	2,264,938	2,535,479	2,535,479	2,560,881	2,664,005	2,558,458	2,558,458	0.9%
Solid Waste Collection	1,347,892	1,387,687	1,406,019	1,406,019	1,405,876	1,512,763	1,511,750	0	-100.0%
Street Lighting	283,897	295,326	317,500	333,500	333,500	325,862	325,850	325,850	2.6%
Weed Control	13,337	15,043	10,050	10,050	10,050	15,050	15,050	15,050	49.8%
Total Public Works	4,504,611	4,521,992	4,866,810	4,882,810	4,895,974	5,156,106	5,022,101	3,510,351	-27.9%
Health Department	572,003	582,046	609,520	609,520	613,550	633,474	601,059	601,059	-1.4%
Animal Control	47,552	46,006	47,750	47,750	47,750	49,055	49,050	49,050	2.7%
Total Health & Human Services	619,555	628,052	657,270	657,270	661,300	682,529	650,109	650,109	-1.1%
Recreation	77,179	36,654	39,000	39,000	39,000	39,000	39,000	39,000	0.0%
Parks	104,808	124,104	134,180	134,180	134,601	138,491	134,009	134,009	-0.1%
Total Culture and Recreation	181,987	160,758	173,180	173,180	173,601	177,491	173,009	173,009	-0.1%
Planning	338,997	379,130	407,865	407,865	399,109	449,137	442,080	433,896	6.4%
Economic Development	5,445	7,053	10,500	14,000	14,000	12,500	10,800	10,800	2.9%
Total Conservation/development	344,442	386,183	418,365	421,865	413,109	461,637	452,880	444,696	6.3%
Transfers to other funds	0	0	0	0	0	0	0	0	0.0%
Total expenditures	23,448,346	23,534,265	24,933,000	24,697,500	24,583,403	25,979,705	24,966,000	24,972,000	0.2%
Net Change	-440,403	371,947	0	-19,500	39,576	-1,190,705	0	0	
Beginning fund balance	5,545,781	5,105,378	5,477,325	5,477,325	5,477,325	5,516,901	5,516,901	5,516,901	
Ending fund balance	5,105,378	5,477,325	5,477,325	5,457,825	5,516,901	4,326,196	5,516,901	4,191,901	
Fund Balance as a percent of total expenditures	21.77%	23.27%	21.97%	22.10%	22.44%	16.65%	22.10%	16.79%	

City of Franklin General Fund Revenue

City general fund revenue, as described below, are normally relatively predictable, and with the majority of general fund revenue obtained from property taxes, state shared revenue, and transportation aides which are known at the beginning of the year. Revenue has historically not been dependent on changes in economic factors. However, as discussed below, varying factors, including the local economy, can cause fluctuations from year to year in certain revenue items.

Property Taxes

Property taxes are levied upon all property owners at a calculated rate per \$1,000 of assessed value, on both real and personal property. As is typical for most Wisconsin municipalities, the property tax is the primary source of revenue for government operations. The trend for property taxes as a percentage of General Fund operating revenue is as follows:

Year	2007	2008	2009	2010	2011	2012
Percentage	60	61	64	67	68	69

Property taxes as a percentage of general fund revenue will increase or decrease, depending on fluctuations in other revenue sources, the amount of growth in new assessments or whether significant increases in expenditures are needed to meet service needs for the City. The 2012 percentage increase is attributable to the annual increase necessary to support City operations reflecting the switch of Solid Waste Collection to a special revenue fund and that other revenue sources still have not rebounded. The 2011 percentage increase is attributable to the annual increase necessary to support City operations and that other revenue sources have not rebounded. The 2010 increase in property tax percentage is attributable to decreases in all non-tax revenue categories due to the economic slowdown. The 2009 increase in property tax percentage is due to development revenue remaining at a lower level and other funds tax levy being reduced and utilized in the General Fund. The 2008 percentage increase is attributable to development revenue being lower and less revenue being realized from the State. As a result other than property tax revenue was only slightly increased resulting in larger property tax increases. The 2007 percentage increase is attributable to no increase in EMT revenue from Milwaukee County, no increase in shared revenue and transportation revenue payments, a decrease in expenditure restraint payments and the ending of the current landfill siting revenue mid year.

Utility Tax Equivalent

The Franklin Water Utility makes a payment in lieu of property taxes, as mandated by the Public Service Commission, by applying the local municipal and school tax rates against the total value of plant in service. As the plant in service has grown due to the pace of development in the City, this revenue source has also increased. Much of the plant value added is contributed via developers or assessment projects.

Hotel/Motel Room Tax

Hotels and motels charge a room tax that benefits the City of Franklin. The development of a hotel on 27th Street resulted in the City receiving increased room taxes starting in 2009.

Cable Franchise Fees

A franchise fee is charged by the City on cable television services, and has increased in recent years along with growth in the City and increases in cable rates charged by the service providers.

State Revenue

State shared revenue was based on a formula that considered per capita and aidable revenue factors that included relative property value of the City and local revenue generated. During recent years the State has either not increased or has decreased the amount received. In 2003 the City received \$822,500 and in 2012 is anticipated to receive \$471,000 a 57.3% decrease. In 2012 this revenue declined by \$77,000.

Expenditure Restraint payments are provided by the State in 2012 for communities that limited their 2011 General Fund budget spending to a specified percentage, which was 3.5% in 2011. The percentage limit considers inflation and growth in new construction in the City. The amount received is dependant on the amount of the tax rate over 5 mils and the communities that qualify. In 2012 the City of Franklin expects to receive \$211,000 down from the \$610,093 received in 2003 a 68.0% decrease in that period. In 2012 this revenue increased by \$106,000. The 2012 expenditure budget will continue the City's eligibility for the 2013 expenditure restraint program by limiting General Fund budgeted expenditures.

The State provides general transportation aids to local communities. Transportation aids are based on a formula established by the State that considers costs of maintaining the City's transportation system, including maintenance, traffic enforcement, and capital costs (street construction, etc.). This formula uses costs over a rolling 6-year period in determining the aid amount. In 2012 the City of Franklin expects to receive \$1,399,000 up from the \$1,255,329 received in 2003 a 11.4% increase in that period but a decline of \$155,000 from the prior year.

A 1997 legislative change exempted business computers from being subject to property tax. It also provided for a state aid payment to municipalities to offset the loss of taxable income. The estimated state aid payment in 2012 is approximately \$307,000 compared to \$41,938 received in 2011.

The recycling grant pays for a portion of the cost of the City's curbside recycling program and yard waste collection and disposal. The State recycling grant paid \$59,818 in 2011 and is expected to pay about the same in 2012. This revenue is being transferred to the new Solid Waste Collection Special Revenue Fund in 2012.

Overall support from the State of Wisconsin has declined over the last five year period.

Licenses and Permits

The City issues numerous licenses and permits in performing its regulatory functions, such as liquor, bartender, peddler, food, pet, contractor, building, electrical, plumbing and others. The majority of such revenue items do not fluctuate greatly from year to year and in some cases change is limited by state statutes. The primary source of revenue in the permit category is building, plumbing and electrical permits, which were down in 2009 and have remained at that approximate level in the last three years due to the slower development cycle currently in effect.

Penalties and Forfeitures

This category represents the City's share of fines from violation of City ordinances and state statutes, as well as parking ticket revenue. This revenue source is stable.

Charges for Services

This revenue source includes charges for use of City services. The majority of revenue in this category is generated from ambulance services, planning, engineering and administrative fees, charges to developers in connection with development agreements, and landfill operations.

The advanced life support program switched to a market driven system in 2007 where actual revenue created in each community is recorded by that community. Fees for basic and advanced life support services and ambulance transportation are billed on behalf of the City by an outside billing service. Landfill charges represent amounts paid to the City from Metro Landfills in accordance with operation agreements that provide a rebate of tipping fees for City refuse deposited at the landfill and from siting agreement payments. The tipping Fees are being transferred to the new Solid Waste Collection Special Revenue Fund in 2012

Intergovernmental Charges for Services

In addition to the revenue included in charges for services above a County subsidy is received toward providing the service. The subsidy to be received is \$125,000 for 2012 from Milwaukee County for the County coordinated paramedic services program, as they serve a County area extending beyond the City limits. This amount is 50% of the amounts received in prior years.

Interest Revenue

Interest earnings on invested funds is one of two main revenue sources in this category. Interest revenue has declined significantly in the 2009 to 2011 period due to the economic slowdown. Short term investment returns are expected to remain low for the foreseeable future. A rebound in this revenue source will be slow in coming.

Miscellaneous Revenue

Water Tower rentals to cell phone companies and worker compensation Insurance dividends are the main components of miscellaneous revenue.

**CITY OF FRANKLIN
2012 REVENUE BUDGET**

		2009	2010	2011	2011	2012	2012	2012	2012	Percent
		Actual	Actual	Amended	Estimated	Dept/Request	Recommend	Proposed	Adopted	Change
GENERAL FUND										
TAXES										
PROPERTY TAXES	01.0000.4011	\$15,514,185	\$16,072,764	\$16,980,000	\$16,980,000	\$17,201,000	\$16,226,000	\$17,216,000	\$16,226,000	
PERSONAL PROPERTY TAX	01.0000.4012	21,190	48,806	\$0	0	0	0	0	0	
MOBILE HOME TAX	01.0000.4014	27,533	26,510	27,000	27,000	27,000	27,000	27,000	27,000	
MOTEL ROOM TAX	01.0000.4022	125,520	151,894	150,000	150,000	150,000	150,000	150,000	150,000	
CABLE TV FRANCHISE	01.0000.4025	442,591	442,810	440,000	460,000	470,000	470,000	470,000	470,000	
UTILITY TAX EQUIVALENT	01.0000.4031	923,280	1,013,366	1,036,600	1,019,000	1,028,000	1,028,000	1,028,000	1,028,000	
Total Taxes		17,054,299	17,756,150	18,633,000	18,636,000	18,876,000	17,901,000	18,891,000	17,901,000	-3.9%
INTERGOVERNMENTAL										
PER CAPITA	01.0000.4121	563,440	478,564	474,000	474,000	402,000	402,000	402,000	402,000	
MEDICAL TRANSPORT AID	01.0000.4122	36,400	31,300	36,000	36,000	31,000	31,000	31,000	31,000	
SPECIAL UTILITY	01.0000.4125	41,333	39,283	40,000	38,000	38,000	42,000	42,000	42,000	
STATE SHARED REVENUE		641,173	549,147	550,000	548,000	471,000	475,000	475,000	475,000	
EXPENDITURE RESTRAINT	01.0000.4124	281,734	208,715	271,000	271,000	211,000	377,000	377,000	377,000	
STATE EXEMPT COMPUTER AID	01.0000.4126	42,445	37,543	38,000	42,000	307,000	307,000	307,000	307,000	
FIRE INSURANCE TAX	01.0000.4127	110,993	115,148	115,000	115,000	115,000	115,000	115,000	115,000	
BLOCK GRANTS	01.0000.4142	0	13,654	0	0	0	0	0	0	
TRANSPORTATION AIDS	01.0000.4144	1,346,480	1,458,603	1,554,000	1,554,600	1,399,000	1,399,000	1,399,000	1,399,000	
LOCAL ROAD IMPROVEMENT AIDS	01.0000.4145	0	0	0	0	0	0	0	0	
RECYCLING GRANTS	01.0000.4146	87,938	92,521	93,000	59,800	59,000	0	59,000	0	
LIBRARY GRANTS	01.0000.4154	0	0	0	0	0	0	0	0	
COUNTY YOUTH EMPLOYMENT	01.0000.4155	0	0	0	0	0	0	0	0	
LAW ENFORCEMENT TRAINING	01.0000.4156	0	8,874	10,800	9,900	10,000	10,000	10,000	10,000	
OTHER POLICE GRANTS	01.0000.4157	28,019	27,053	37,500	67,500	3,000	3,000	3,000	3,000	
Total Intergovernmental		2,538,782	2,511,258	2,669,300	2,667,800	2,575,000	2,686,000	2,745,000	2,686,000	0.6%
LICENSES & PERMITS										
CLASS A BEER	01.0000.4201	2,045	1,970	2,000	2,000	2,000	2,000	2,000	2,000	
CLASS A LIQUOR	01.0000.4202	10,468	8,757	10,500	8,500	8,500	8,500	8,500	8,500	
CLASS B BEER	01.0000.4203	3,510	3,625	3,500	3,500	3,500	3,500	3,500	3,500	
CLASS B LIQUOR	01.0000.4204	15,960	16,885	15,000	16,000	16,000	16,000	16,000	16,000	
SPECIAL CLASS B BEER	01.0000.4205	0	0	100	0	0	0	0	0	
BARTENDERS LICENSE	01.0000.4209	15,196	17,674	14,500	16,700	16,600	16,600	16,600	16,600	
AMUSEMENT OPERATORS	01.0000.4211	2,040	2,070	2,000	2,000	2,000	2,000	2,000	2,000	
AMUSEMENT DEVICES	01.0000.4213	6,000	4,590	5,000	5,000	5,000	5,000	5,000	5,000	
BOWLING AND POOL	01.0000.4215	530	530	500	500	500	500	500	500	
DANCE AND ENTERTAINMENT	01.0000.4217	3,425	3,950	3,400	3,900	4,000	4,000	4,000	4,000	
PEDDLERS LICENSE	01.0000.4219	24,655	1,807	1,000	1,500	2,000	2,000	2,000	2,000	
COMB. FOOD/PEDDLERS/INSP	01.0000.4221	9,850	24	0	0	0	0	0	0	
FOOD LICENSE/INSPECTION	01.0000.4223	2,170	600	0	600	0	0	0	0	
SODA LICENSE	01.0000.4227	415	480	250	450	450	450	450	450	
CIGARETTE LICENSE	01.0000.4229	3,110	2,300	2,500	2,000	2,000	2,000	2,000	2,000	
COUNTRY CLUB LICENSE	01.0000.4233	250	250	250	250	250	250	250	250	
SALVAGE YARD LICENSE	01.0000.4237	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	
OTHER LICENSES	01.0000.4241	5,044	4,872	4,000	4,500	4,500	4,500	4,500	4,500	
TECHNOLOGY FEE	01.0000.4242	0	3,471	0	3,500	4,000	4,000	4,000	4,000	
ELECTRICAL CONTRACTORS	01.0000.4253	13,399	14,626	13,000	13,500	13,500	13,500	13,500	13,500	
BICYCLE LICENSE	01.0000.4257	54	333	100	100	100	100	100	100	
CAT/DOG LICENSE	01.0000.4261	9,010	9,781	9,000	9,000	9,000	9,000	9,000	9,000	
HEALTH LICENSE/INSPECTION	01.0000.4262-7	57,016	58,324	56,400	58,400	56,000	56,000	56,000	56,000	
Total Licenses		186,249	159,019	145,100	154,000	152,000	152,000	152,000	152,000	
BUILDING PERMITS	01.0000.4271	250,312	395,776	400,000	400,000	400,000	400,000	400,000	400,000	
ELECTRICAL PERMITS	01.0000.4273	55,977	69,639	70,700	65,000	70,000	70,000	70,000	70,000	
PLUMBING PERMITS	01.0000.4275	69,290	60,643	65,000	60,000	60,000	60,000	60,000	60,000	
STREET EXCAVATION PERMITS	01.0000.4277	2,400	2,800	2,500	2,500	2,500	2,500	2,500	2,500	
FILL PERMITS	01.0000.4279	6,250	13,050	5,000	5,000	5,000	5,000	5,000	5,000	
SIGN PERMITS	01.0000.4281	17,690	7,126	10,000	10,000	10,000	10,000	10,000	10,000	
SPECIAL EVENT PERMITS	01.0000.4285	750	250	1,000	1,000	1,000	1,000	1,000	1,000	
PARK PERMITS	01.0000.4287	11,429	12,394	10,500	12,000	12,000	12,000	12,000	12,000	
MISC FIRE PERMITS	01.0000.4288	5,961	5,935	6,000	6,000	6,000	6,000	6,000	6,000	
MINING & OTHER PERMITS	01.0000.4289	2,975	2,800	2,500	2,500	2,500	2,500	2,500	2,500	
Total Permits		423,034	570,413	573,200	564,000	569,000	569,000	569,000	569,000	
Total Licenses and Permits		609,283	729,432	718,300	718,000	721,000	721,000	721,000	721,000	0.4%
PENALTIES & FORFEITURES										
PENALTY/COST	01.0000.4311	385,427	422,505	400,000	400,000	400,000	407,000	401,000	407,000	
ORDINANCE VIOLATIONS-OTHER	01.0000.4331	0	0	0	0	0	0	0	0	
Total Penalties and Forfeitures		385,427	422,505	400,000	400,000	400,000	407,000	401,000	407,000	1.8%

		2009	2010	2011	2011	2012	2012	2012	2012	Percent
		Actual	Actual	Amended	Estimated	Dept/Request	Recommend	Proposed	Adopted	Change
CHARGES FOR SERVICES										
SUBDIVISION FILING	01.0000.4401	14,500	5,000	10,000	5,000	5,000	5,000	5,000	5,000	
LAND COMBINATION FILING	01.0000.4402	800	0	800	0	0	0	0	0	
CSM FILING	01.0000.4403	7,100	10,500	10,000	10,000	10,000	10,000	10,000	10,000	
SITE PLAN REVIEW	01.0000.4404	6,000	18,525	12,000	12,000	12,000	12,000	12,000	12,000	
ZONING APPEALS	01.0000.4405	2,050	3,750	2,000	2,000	2,000	2,000	2,000	2,000	
SPECIAL USE	01.0000.4406	7,250	4,500	8,000	8,000	8,000	8,000	8,000	8,000	
ZONING FILING	01.0000.4407	350	2,850	500	500	500	500	500	500	
OTHER FILING	01.0000.4409	7,661	8,697	7,500	7,500	7,500	7,500	7,500	7,500	
Planning Sub total		45,711	53,822	50,800	45,000	45,000	45,000	45,000	45,000	0.0%
PUBLICATIONS & RECORDING	01.0000.4411	3,102	1,896	3,300	2,000	2,000	2,000	2,000	2,000	
PROPERTY STATUS REPORTS	01.0000.4413	3,270	2,430	3,300	2,500	2,500	2,500	2,500	2,500	
HOME SALES REPORTS	01.0000.4414	0	5	0	0	0	0	0	0	
COPYING CHARGES	01.0000.4415	1,283	1,426	1,200	1,200	1,200	1,200	1,200	1,200	
MAP SALES	01.0000.4421	683	1,091	500	500	500	500	500	500	
ARCHITECTURAL BOARD REVIEW	01.0000.4425	2,650	3,220	3,600	3,300	3,300	3,300	3,300	3,300	
POLICE SERVICES	01.0000.4431	5,856	12,446	4,500	4,500	4,500	4,500	4,500	4,500	
SPECIAL EVENT PUBLIC SAFETY	01.0000.4432	1,189	657	1,500	1,500	1,500	1,500	1,500	1,500	
AMBULANCE SERVICES - ALS	01.0000.4440	394,707	422,437	450,000	430,000	430,000	430,000	430,000	430,000	
AMBULANCE SERVICES - BLS	01.0000.4441	471,441	444,816	450,000	445,000	450,000	507,000	507,000	507,000	
SAFETY & CPR TRAINING-FIRE	01.0000.4442	3,648	5,146	2,000	2,000	2,000	2,000	2,000	2,000	
FIRE SPRINKLER PLAN REVIEW	01.0000.4443	81,014	65,970	70,000	70,000	70,000	70,000	70,000	70,000	
FIRE INSPECTION SERVICES	01.0000.4444	49,995	37,343	50,000	40,000	40,000	40,000	40,000	40,000	
QUARRY REIMBURSEMENT	01.0000.4445	0	0	0	0	30,000	40,000	40,000	40,000	
WEIGHTS & MEASURES CHARGES	01.0000.4449	280	0	6,800	6,800	6,800	6,800	6,800	6,800	
CLINIC SERVICES	01.0000.4452	55,848	44,194	55,000	45,000	43,000	43,000	43,000	43,000	
WEED CONTROL	01.0000.4470	14,090	15,885	10,050	15,050	15,050	15,050	15,050	15,050	
STREET LIGHTING	01.0000.4471	1,000	2,000	3,000	3,000	3,000	3,000	3,000	3,000	
ENGINEERING REVIEW FEES 2%	01.0000.4478	3,420	0	5,000	1,000	1,000	1,000	1,000	1,000	
ENGINEERING INSPECTION FEES 5%	01.0000.4479	1,635	-774	2,000	1,000	1,000	1,000	1,000	1,000	
DPW CHARGES	01.0000.4480	23,329	39,379	35,650	35,650	35,650	35,650	35,650	35,650	
LANDFILL OPERATIONS-DIRECT	01.0000.4492	0	150,000	0	0	0	0	0	0	
LANDFILL OPERATIONS-SEPARATE	01.0000.4493	17,009	17,806	20,000	15,000	0	0	0	0	
LANDFILL OPERATIONS-TIPPAGE	01.0000.4495	346,462	469,443	394,000	394,000	394,000	0	394,000	0	
LANDFILL OPERATIONS-EMERALD	01.0000.4496	38,158	47,438	40,000	40,000	40,000	40,000	40,000	40,000	
Total Charges for Services		1,565,780	1,838,076	1,662,200	1,604,000	1,622,000	1,295,000	1,689,000	1,295,000	0.0%
INTERGOVERNMENT CHARGES FOR SERVICES										
COUNTY EMT-P	01.0000.4611	271,440	237,319	250,000	250,000	250,000	0	0	125,000	
SCHOOL LIAISON OFFICER	01.0000.4615	20,144	0	0	0	0	0	0	0	
INSPECTION CHARGES	01.0000.4620			0	0	0	0	0	0	
Total Intergovernmental Charges		291,584	237,319	250,000	250,000	250,000	0	0	125,000	-50.0%
INTEREST REVENUE										
INTEREST ON INVESTMENTS	01.0000.4711	255,168	131,901	140,000	140,000	140,000	314,000	314,000	314,000	
INVESTMENT GAINS/LOSSES	01.0000.4713	24,330	-31,515	-10,000	-10,000	-10,000	-10,000	-10,000	-10,000	
INTEREST-TAX ROLL	01.0000.4715	116,839	124,571	115,000	115,000	115,000	115,000	115,000	115,000	
MISCELLANEOUS INTEREST	01.0000.4719	2,071	1,250	2,000	2,000	2,000	2,000	2,000	2,000	
Total Interest Revenue		398,408	226,207	247,000	247,000	247,000	421,000	421,000	421,000	70.4%
MISCELLANEOUS REVENUE										
RENTAL-MUNICIPAL PROP	01.0000.4725	34,016	38,500	34,000	34,000	34,000	34,000	34,000	34,000	
PROPERTY SALE	01.0000.4751	0	0	3,000	3,000	3,000	3,000	3,000	3,000	
CULVERT PIPE SALES	01.0000.4753	3,250	5,900	3,300	3,300	3,300	3,300	3,300	3,300	
SALE OF STATE SEALS	01.0000.4756	660	830	1,000	1,000	1,000	1,000	1,000	1,000	
SALE OF HOUSE NUMBERS	01.0000.4757	154	188	300	250	300	300	300	300	
SALE OF RECYCLING BINS	01.0000.4759	1,583	1,810	2,000	2,000	2,000	0	2,000	0	
SALE OF RECYCLABLES	01.0000.4761	6,100	8,858	5,000	5,000	5,000	0	5,000	0	
INSURANCE DIVIDEND	01.0000.4771	86,803	15,253	15,000	15,000	15,000	15,000	15,000	15,000	
REFUNDS/REIMBURSEMENTS	01.0000.4781	29,672	24,946	30,000	30,000	30,000	30,000	30,000	30,000	
REFUNDS & REIMB - ELECTIONS	01.0000.4782	0	0	0	2,029	0	0	0	0	
REFUNDS & REIMB - MADACC	01.0000.4784	5,197	3,832	4,000	4,000	3,800	3,800	3,800	3,800	
MISCELLANEOUS REVENUE	01.0000.4799	-3,055	85,148	600	600	600	600	600	600	
Total Miscellaneous Revenue		164,380	185,265	98,200	100,179	98,000	91,000	98,000	91,000	-7.3%
TOTAL GENERAL FUND REVENUE		23,007,943	23,906,212	24,678,000	24,622,979	24,789,000	23,522,000	24,966,000	23,647,000	-4.2%
OTHER FINANCING SOURCES										
TRANSFERS FROM OTHER FUNDS	01.0000.4830	0	0	0	0	0	0	0	0	
TRANSFERS FROM FUND BALANCE	01.0000.4850	0	0	0	0	0	1,450,000	0	1,325,000	
Total Other Financing Sources		0	0	0	0	0	1,450,000	0	1,325,000	
TOTAL GENERAL FUND REVENUE & TRANSFERS		\$23,007,943	\$23,906,212	\$24,678,000	\$24,622,979	\$24,789,000	\$24,972,000	\$24,966,000	\$24,972,000	0.2%
							\$24,966,000	\$24,972,000		
							-\$17,216,000	-\$16,226,000		
							\$0	-\$1,325,000		
							\$7,750,000	\$7,421,000		

City of Franklin General Fund Expenditures

City general fund expenditures are divided into departments and those departments are grouped into categories. The categories are general government, public safety, public works, health & human services, culture & recreation, and conservation and development.

General Government

General government is comprised of 12 departments that provide either specific services for the City or provide services to or on behalf of the departments. General Government also includes unclassified, contingency and anticipated underexpenditure budgets for unknown needs that may come up in the coming year in any of the expenditure categories. General Government expenditures decreased 0.1% from the 2011 budget. General Government expenditures were 11.2% of the general fund expenditure budget. Reductions were in most areas. Contingency and anticipated underexpenditures increased 352.2% from the 2011 budget. Contingency and anticipated underexpenditures were 4.2% of the general fund expenditure budget. Reductions were in most areas.

Public Safety

Public safety is comprised of the departments that provide for the safety of the general public. This includes police, fire, public fire protection, building inspection and weight and measures. Public Safety expenditures increased 1.5% from the 2011 budget and amounts to 65.5% of the general fund expenditure budget. A personnel reduction is planned in the Building Inspection Department.

Public Works

Public Works is comprised of the departments that provide the infrastructure for the City. This includes engineering, highway, street lighting, and weed control. Public Works expenditures have decreased 27.9% over 2011 due to the movement of Solid Waste collection expenses to a special revenue fund and amount to 14.1% of the general fund expenditure budget.

Health & Human Services

Health & Human Services is comprised of the health and the animal control expenses. Health & Human Services expenditures have decreased 1.1% from 2011 and amount to 2.6% of the general fund expenditure budget.

Culture & Recreation

Culture & Recreation is comprised of the Parks and recreation expenses. Recreation expense includes amounts paid for St. Martins Fair expenses, senior travel and civic celebrations expenses. Culture & Recreation expenditures have decreased 0.1% from 2011 and amount to 0.7% of the general fund expenditure budget.

Conservation & Development

Conservation & Development is comprised of the economic development and planning functions. Conservation & Development expenditures have increased 6.3% from 2011 and amount to 1.8% of the general fund expenditure budget. A personnel reduction is planned in the Planning Department offset by increases in quarry monitoring expenses and contract supervision cost.

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**LIBRARY FUND
15-511**

PROGRAM: Public Library

DEPARTMENT: Library

PROGRAM MANAGER: Library Director

PROGRAM DESCRIPTION:

The Public Library is operated through a Special Revenue Fund of the City under the administration of a Library Board that has exclusive control of the expenditure of all moneys collected, donated, or appropriated for the Library's use. The Library Board consists of 9 members, 1 being a representative of the school district(s), 1 an Alderman, and 7 citizens, appointed by the Mayor and approved by the Common Council. The Library is a member of the Milwaukee County Federated Library System. The Library Board appoints the Library Director who is the administrator of the Library and executive officer for the Library Board. The Director also appoints all Library personnel, prescribing their duties and compensation.

Primary funding for the Library is received from municipal property taxes in amounts determined by the Common Council. That amount has been \$1,150,000 for the 2008 thru 2010 years, \$1,175,000 in 2011 and is forecast based upon growth to increase in 2012. The Library's other funding source is a reciprocal borrowing payment from Milwaukee County Federated Library System. Payments from this source have allowed the Library to meet its budget during the 2008 to 2010 period. The amount of revenue from this source is unknown for 2011 and 2012. Potential reductions from this source will bring additional need for increased property tax levy support.

The Franklin Public Library is established to provide all members of the community with access to library services to meet their informational, education, and leisure needs. All library services are provided at no additional charge to residents of the City and County (in accordance with the agreement with the Milwaukee County Federated Library System).

The usage of the Franklin Public Library continues to climb. In 2002, the Library moved into a new facility. It is approximately 40,000 square feet and was supported by a referendum of almost 2/3rds of Franklin voters. The library offers a wide variety of material in many different formats: hardcover, large print, paperback, audiobooks, Music CD's, DVD's, VHS, CD-ROMs, magazines, newspapers, puppets, puzzles and more. Patrons have access to materials in many different formats. Our latest formats are Playaway audiobooks and downloadable audio books, ebooks, and movies. Patrons can check out over 140,000 items at the Franklin Public Library. Patrons may also request items from other libraries throughout Milwaukee County. This gives patrons access to over millions of items.

The Franklin Public Library has:

Fadow Community Meeting Room(s) for large groups of up to 250 people

Sievert Meeting Room (Board style) for up to 20 people

Young Adult Area with study booths

Children's Tree and Program Room donated by the Northwestern Mutual Foundation

Material security and two self-checkout stations
 Fireplace donated by the Sullivan Family Foundation
 Separate Children's and Adult Internet Stations and 15 minute Internet Express Stations
 WI-FI Accessibility provided by the Harley Davidson Foundation
 Technology Lab
 Study Rooms
 Reading Garden Area

The Franklin Public Library is the site of a beautiful tribute to our Veterans with Flag Memorials.

Programming is a very important part of the library function. This year the Children's Department has introduced all new programs to help focus on early literacy. The programs use creative play, music and fun to introduce concepts of reading. The Young Adult (YA) Department started a TEEN ADVISORY BOARD (TAB) which gives teens an opportunity to help develop the area and programs.

For adults there are book clubs, speakers, and programs throughout the year. The Friends of Franklin Public Library sponsor many of our programs, including our highly popular cooking programs. The annual Friends of Franklin Public Library book sale is held the weekend after Labor Day.

Computer usage continues to be a demand. The library has classes for both the beginning and advanced computer user.

Some comparative data reflect the efforts of our remarkable Library staff, and the public's early and enthusiastic acceptance of the new facility:

The percentage of Checkouts in 2010 were 71% Female and 29% Male.

The library continues to be blessed with wonderful volunteers. In 2010 library volunteers, put in over 2000 hours of volunteer hours. This equates to slightly more than one full time library worker. We could not do all that we do without our wonderful volunteers.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Library Director	1.00	1.00	1.00	1.00	1.00	1.00
Adult Services Librarian	1.00	1.00	1.00	1.00	1.00	1.00
Youth Services Librarian	1.00	1.00	1.00	1.00	1.00	1.00
Reference Librarian	3.25	3.25	3.25	3.25	3.25	3.25
Technical Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Library Assistant	7.67	7.67	7.59	7.59	7.59	7.29
Shelver	2.23	2.23	2.23	2.23	2.23	2.23
Summer Help	.05	.05	.05	.05	.05	.05
Total	17.20	17.20	17.12	17.12	17.12	16.82

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Hours of Service	59	59	59	59	59	59
Hours of Service-Summer	56	56	56	56	56	56
Circulation	471,442	490,843	519,054	519,580	520,000	520,000
Registered Borrowers	22,424	23,500	25,233	26,517	26,700	26,800
Collection Size	127,000	130,000	135,688	140,000	142,000	144,000
Computer Internet Use	54,000	55,000	50,222	50,369	50,400	50,400
Children Programs-Attend	13,699	13,486	13,800	13,900	13,900	13,900

*Forecast

2009 Computer Statistics Breakdown

Average Session

Adults 35:47 minutes
 Express 8:57 minutes
 Kids 29:33 minutes

Daily Use of Computers

57:17hours 12 computers
 1:15 hours 4 computers
 16:06 hours 10 computers

BUDGET SUMMARY:

Since the “new library” opened in 2002 the measures used by libraries have shown increases. These measures include: circulation, programs and program attendance, computer/internet usage, meeting room use and collection development. The Franklin Public Library continues to be a destination for the citizens of Franklin. This next year the library will celebrate its 10th Anniversary in the “new building” The Franklin Public Library Foundation is planning on a major fundraiser for this event.

With the advent of tough times the library has embarked on ways of saving money. One was the installation of two self checkout machines in 2007. Patrons self check out approximately 51% of their items with self check. Another way is the reduction of hours of part-time staff with benefits to part-time staff with no benefits. Both of these cost saving measures are helped us deal with the no increase in funding for 2009 and 2010. In fall of 2011 the Franklin Public Library Board of Trustees is surveying the citizens of Franklin to see what they want in their library for the “next 10 years!”

CITY OF FRANKLIN
2012 BUDGET

	2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change	
LIBRARY FUND									
REVENUE									
General Property Taxes	15.0000.4011	1,150,000	1,150,000	1,175,000	1,175,000	1,175,000	1,215,000	1,222,000	4.0%
Reciprocal Borrowing	15.0000.4458	101,056	122,021	50,000	50,000	50,000	50,000	50,000	
Interest on Investments	15.0000.4711	20,842	12,887	20,000	20,000	20,000	16,000	16,000	
Investment Gains/Losses	15.0000.4713	1,797	-2,559	0	0	0	0	0	
Miscellaneous Revenue	15.0000.4799	0	749	0	0	0	0	0	
Total Revenue		\$1,273,695	\$1,283,099	\$1,245,000	\$1,245,000	\$1,245,000	\$1,281,000	\$1,288,000	3.5%
EXPENDITURES									
Personal Services									
Salaries-FT	15.511.0000.5111	314,785	316,940	317,203	317,203	317,207	324,299	324,299	
Salaries-PT	15.511.0000.5113	249,575	251,826	265,930	265,930	250,487	263,446	263,446	
Salaries-Temp	15.511.0000.5115	0	0	0	0	0	0	0	
Overtime	15.511.0000.5117	5,204	6,122	6,500	6,500	7,000	6,500	6,500	
Longevity	15.511.0000.5133	800	780	795	795	915	1,035	1,035	
Holiday Pay	15.511.0000.5134	27,772	30,155	29,371	29,371	29,373	30,110	30,110	
Vacation Pay	15.511.0000.5135	26,546	30,706	32,375	32,375	32,377	34,060	34,060	
FICA	15.511.0000.5151	45,248	45,982	49,394	49,394	48,758	49,951	49,951	
Retirement	15.511.0000.5152	49,498	50,879	51,640	51,640	51,704	30,981	30,981	
Retiree Group Health	15.511.0000.5153	5,071	5,278	5,511	5,511	5,583	5,465	5,465	
Group Health & Dental	15.511.0000.5154	116,450	119,616	121,001	121,001	125,267	127,860	127,860	
Life Insurance	15.511.0000.5155	1,856	1,705	1,868	1,868	2,055	2,095	2,095	
Workers Compensation Ins	15.511.0000.5156	1,736	2,158	1,885	1,885	1,842	1,643	1,643	
Personal Services Sub-total		844,542	862,426	883,473	883,473	872,568	877,445	877,445	-0.7%
Percent of Department Total		69.3%	69.2%	67.2%	67.2%	66.9%	64.6%	64.6%	
Contractual Services									
Equipment Maintenance	15.511.0000.5242	6,958	4,766	12,550	12,550	12,550	12,950	12,950	
Equipment Maintenance - Restricted	15.512.0000.5242	0	0	0	0	0	0	0	
Data & Telephone Cabling	15.511.0000.5247	0	0	200	200	200	100	100	
Sundry Contractors	15.511.0000.5299	2,639	2,670	2,600	2,600	2,600	2,700	2,700	
Contracted Services Sub-total		9,597	7,436	15,350	15,350	15,350	15,750	15,750	2.6%
Supplies									
Postage	15.511.0000.5311	3,693	3,587	3,900	3,900	3,900	2,500	2,500	
Office Supplies	15.511.0000.5312	8,566	8,778	9,200	9,200	9,200	9,200	9,200	
Printing	15.511.0000.5313	37	0	150	150	150	150	150	
Education Supplies	15.511.0000.5328	556	0	750	750	750	750	750	
Operating Supplies-Other	15.511.0000.5329	21,311	25,244	17,500	17,500	17,500	23,000	23,000	
Supplies Sub-total		34,163	37,609	31,500	31,500	31,500	35,600	35,600	13.0%
Services and Charges									
Subscriptions	15.511.0000.5422	9,222	8,800	9,000	9,000	9,000	9,000	9,000	
Memberships	15.511.0000.5424	1,704	1,641	1,800	1,800	1,800	1,500	1,500	
Conferences and Schools	15.511.0000.5425	318	513	750	750	750	750	750	
Mileage	15.511.0000.5432	188	319	500	500	500	500	500	
Equipment Rental	15.511.0000.5433	0	0	0	0	0	2,000	2,000	
Milw Co Library Computer	15.511.0000.5451	20,041	22,449	21,900	21,900	21,900	28,500	28,500	
Services and Charges Sub-total		31,473	33,721	33,950	33,950	33,950	42,250	42,250	24.4%
Facility Charges									
Allocated Insurance Cost	15.511.0000.5528	28,500	26,600	27,600	27,600	27,600	28,700	28,700	
Water	15.511.0000.5551	1,449	1,306	1,350	1,350	1,350	1,400	1,400	
Electricity	15.511.0000.5552	65,198	68,762	81,900	81,900	81,900	70,200	70,200	
Sewer	15.511.0000.5553	449	363	250	250	250	250	250	
Natural Gas	15.511.0000.5554	30,499	28,068	32,000	32,000	32,000	33,300	33,300	
Janitorial Supplies	15.511.0000.5556	6,468	6,655	5,200	5,200	5,200	5,400	5,400	
Building Maintenance - Systems	15.511.0000.5557	12,509	4,732	16,350	16,350	16,350	17,000	17,000	
Building Maintenance - Flooring	15.511.0000.5558	625	625	650	650	650	650	650	
Building Maintenance - Other	15.511.0000.5559	2,748	6,959	6,000	6,000	6,000	6,250	6,250	
Allocated payroll cost	15.511.0000.5560	67,100	79,300	82,700	82,700	82,700	79,900	79,900	
Facility Charges Sub-total		215,544	223,370	254,000	254,000	254,000	243,050	243,050	-4.3%
Capital Outlay									
Furniture/Fixtures	15.511.0000.5812	127	70	500	500	500	500	500	
Office Equipment	15.511.0000.5813	0	0	0	0	0	0	0	
Library Materials	15.511.0000.5816	59,495	73,947	95,000	95,000	95,000	99,000	99,000	
Building Improvements - Restricted	15.512.0000.5822	0	0	0	0	0	29,350	29,350	
Computer Equipment	15.511.0000.5841	1,368	1,517	1,500	1,500	1,500	2,000	2,000	
Computer Equipment - Restricted	15.512.0000.5841	19,943	0	0	0	0	13,000	13,000	
Software	15.511.0000.5843	2,081	6,164	0	0	0	0	0	
Capital Outlay Sub-total		83,013	81,697	97,000	97,000	97,000	143,850	143,850	48.3%
Non Personal Services Sub-total		373,790	383,833	431,800	431,800	431,800	480,500	480,500	11.3%
Total Library		1,218,331	1,246,259	1,315,273	1,315,273	1,304,368	1,357,945	1,357,945	3.2%
Total Library Fund Expenditures		1,218,331	1,246,259	1,315,273	1,315,273	1,304,368	1,357,945	1,357,945	3.2%
Excess of revenue over expenditures		55,364	36,840	-70,273	-70,273	-59,368	-76,945	-69,945	
Fund Balance, Beginning of Period		298,479	353,843	390,683	390,683	390,683	331,315	331,315	
Fund Balance, End of Period		353,843	390,683	320,410	320,410	331,315	254,370	261,370	

**SOLID WASTE COLLECTION FUND
19-341**

DEPARTMENT: Solid Waste Collection

PROGRAM MANAGER: City Engineer

PROGRAM DESCRIPTION:

The Solid Waste Department provides weekly refuse, bi-weekly recycling, and 3 times a year leaf and brush collection to all single-family, two-family, and condominium ownership multi-family units. The collection service is outsourced to a private contractor. Bids have been received for the years 2010, 2011 and 2012 with John's Disposal Service as low bidder. The calculation for this budget is based on the low bid from John's Disposal Service. In addition, the City provides a recycling center adjacent to the Public Works Garage that is manned by Highway Division personnel and is open during normal work hours and 7 hours on Saturday. The overtime and contracted pickup fees for the drop off site is included in this budget. The efficiency of the recycling program, which was instituted in 1995, continues to be maintained at over the 25 percent level (36 percent for 2007).

SERVICES:

- Weekly curbside pickup of rubbish.
- Bi-weekly curbside pickup of commingled recyclables.
- Three times yearly curbside pickup of brush.
- Drop-off site for mixed recyclables maintained at Public Works Garage.

STAFFING:

In addition to the contracted service, overtime hours equivalent to 0.26 Highway Division personnel (one person for three months) are budgeted for weekend operation of the drop off site.

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011	2012*
Total non-recyclable refuse collected (tons)	8,381	8,519	7,762	8,320	8,353	8,400
Recyclables collected (tons)	3,008	2,825	2,676	2,693	2,813	3,000
Yard waste (tons)	205	214	375	295	274	310

*Forecast

BUDGET SUMMARY:

Budget has increased due to refuse contract increases of 5 percent and an increase in refuse collection that is assessed based on number of dwellings.

The Mayor has recommended that a separate fund be established and that the charges be billed to the residents as a special charge on the property tax bill and not funded using tax levy.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
SOLID WASTE COLLECTION FUND									
REVENUE									
USER FEES	19.0000.xxxx							1,131,000	
RECYCLING GRANTS	19.0000.4146							59,000	
LANDFILL OPERATIONS-TIPPAGE	19.0000.4495							394,000	
SALE OF RECYCLING BINS	19.0000.4759							2,000	
SALE OF RECYCLABLES	19.0000.4761							5,000	
TOTAL REVENUE		0	0	0	0	0	0	1,591,000	
PERSONAL SERVICES - RECYCLING									
SALARIES -FT	19.341.0000.5111							1,200	
SALARIES -TEMP	19.341.0000.5115							0	
SALARIES-OT	19.341.0000.5117							14,251	
LONGEVITY	19.341.0000.5133							0	
FICA	19.341.0000.5151							1,182	
RETIREMENT	19.341.0000.5152							1,483	
RETIREE GROUP HEALTH	19.341.0000.5153							69	
GROUP HEALTH & DENTAL	19.341.0000.5154							4,265	
LIFE INSURANCE	19.341.0000.5155							47	
WORKERS COMPENSATION INS	19.341.0000.5156							353	
Sub-total		0	0	0	0	0	0	22,850	
CONTRACTUAL SERVICES									
REFUSE COLLECTION	19.341.0000.5283							652,600	
RECYCLING COLLECTION	19.341.0000.5284							307,300	
LEAF & BRUSH PICKUPS	19.341.0000.5285							53,600	
TIPPAGE FEE COSTS	19.341.0000.5286							473,500	
MISCELLANOUS WASTE COSTS	19.341.0000.5287							2,150	
Sub-total		0	0	0	0	0	0	1,489,150	
SUPPLIES									
OPERATING SUPPLIES - OTHER	19.341.0000.5329								
OFFICIAL NOTICES/ADVERTISING	19.341.0000.5421								
Sub-total		0							
SUB TOTAL NON PERSONAL SERVICES		0	0	0	0	0	0	1,489,150	
TOTAL SOLID WASTE COLLECTION EXPENDITURES		0	0	0	0	0	0	1,512,000	
Excess of revenue over expenditures		0	0	0	0	0	0	79,000	
Fund Balance, Beginning of Period		0							
Fund Balance, End of Period		0	0	0	0	0	0	79,000	
SOLID WASTE COLLECTION DEPARTMENT									
PERSONAL SERVICES - RECYCLING									
SALARIES -FT	01.341.0000.5111	4,457	5,868	1,200	1,200	1,000	1,200	0	
SALARIES -TEMP	01.341.0000.5115	5	0	0	0	0	0	0	
SALARIES-OT	01.341.0000.5117	12,585	9,278	13,874	13,874	13,874	14,251	0	
LONGEVITY	01.341.0000.5133	40	37	0	0	0	0	0	
FICA	01.341.0000.5151	1,268	1,127	1,153	1,153	1,138	1,182	0	
RETIREMENT	01.341.0000.5152	2,205	2,207	1,884	1,884	2,149	1,483	0	
RETIREE GROUP HEALTH	01.341.0000.5153	247	380	76	76	64	69	0	
GROUP HEALTH & DENTAL	01.341.0000.5154	5,155	4,504	4,362	4,362	4,180	4,265	0	
LIFE INSURANCE	01.341.0000.5155	0	0	42	42	51	47	0	
WORKERS COMPENSATION INS	01.341.0000.5156	593	664	408	408	400	353	0	
Sub-total		26,555	24,065	22,999	22,999	22,856	22,850	0	-100.0%
CONTRACTUAL SERVICES									
REFUSE COLLECTION	01.341.0000.5283	599,285	587,106	620,500	620,500	620,500	652,600	0	
RECYCLING COLLECTION	01.341.0000.5284	291,461	289,199	290,500	290,500	290,500	307,300	0	
LEAF & BRUSH PICKUPS	01.341.0000.5285	58,135	39,426	50,000	50,000	50,000	53,600	0	
TIPPAGE FEE COSTS	01.341.0000.5286	371,230	445,252	420,100	420,100	420,100	473,500	0	
MISCELLANOUS WASTE COSTS	01.341.0000.5287	1,020	2,640	1,920	1,920	1,920	1,900	0	
Sub-total		1,321,131	1,363,623	1,383,020	1,383,020	1,383,020	1,488,900	0	-100.0%
SUPPLIES									
OFFICIAL NOTICES/ADVERTISING	01.341.0000.5421	206	0	0	0	0	0	0	
SUB TOTAL NON PERSONAL SERVICES		1,321,337	1,363,623	1,383,020	1,383,020	1,383,020	1,488,900	0	-100.0%
GRAND TOTAL SOLID WASTE COLLECTION		1,347,892	1,387,687	1,406,019	1,406,019	1,405,876	1,511,750	0	-100.0%
Less Program Revenue:									
RECYCLING GRANTS	01.0000.4146	-87,938	-92,521	-93,000	-93,000	-59,800	-59,000	0	
LANDFILL OPERATIONS-TIPPAGE	01.0000.4495	-346,462	-469,443	-394,000	-394,000	-394,000	-394,000	0	
SALE OF RECYCLING BINS	01.0000.4759	-1,583	-1,810	-2,000	-2,000	-2,000	-2,000	0	
SALE OF RECYCLABLES	01.0000.4761	-6,100	-8,858	-5,000	-5,000	-5,000	-5,000	0	
Total Program Revenue		-442,083	-572,632	-494,000	-494,000	-460,800	-460,000	0	
Net Solid Waste Related Costs		905,809	815,055	912,019	912,019	945,076	1,051,750	0	

**CITY OF FRANKLIN
SANITARY SEWER FUND
61-731**

PROGRAM MANAGER(S): Director of Public Works & Superintendent of Water/Sewer

PROGRAM DESCRIPTION:

The Sanitary Sewer Division is accounted for in an Enterprise Fund that accounts for the activities of the sanitary sewer operations of the City. Revenue comes from direct charges to those customers that use the system. Sewer bills are based on either on the amount of sewer usage when metered or when not metered are based upon the amount of water usage provided from the Franklin Water Utility with all residential customers receiving a flat charge. The City is part of the Milwaukee Metropolitan Sewerage District, which provides interceptor sewers and charges the City for treatment of the sanitary sewage generated in the City. Sewer activities handled by City personnel include maintenance and cleaning of collection sewers and monitoring of the sanitary sewer system located within the City. Employee costs of sewer and water department are allocated between water and sewer operations based on the activities performed. The Sanitary Sewer Fund receives no property tax levy support.

SERVICES:

- Clean City sewers on an ongoing basis plus trouble spots.
- Inspect City sewers for diagnostic purposes and possible replacement.
- Locate sewer lines for construction and Digger's Hotline.
- Respond to sewer backup calls and customer questions and other related problems.
- Maintain 4 sanitary lift stations to include emergency equipment.
- Televisе mainline sewers and laterals to detect defects and set up rehab schedule.
- Perform sewer rehab to include manholes, laterals and mainline.

STAFFING: Sewer Division and Water Utility share employees. The percentage varies yearly based on activities performed. For 2012 it is anticipated at 50%:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Sewer Superintendent	.50	.50	.50	.50	.50	.50
Operator II	1.00	1.00	1.00	1.00	1.00	1.00
Operator I	.50	.50	.50	.50	.50	.50
Sewer Technician	3.50	3.50	3.50	3.50	3.00	3.00
Clerk/Typist	.62	.62	.62	.62	.62	.62
Seasonal Maintenance	.30	.30	.15	.15	.15	.15
Total Sewer	6.42	6.42	6.27	6.27	5.77	5.77
Total of Water & Sewer	12.85	12.85	12.55	12.55	11.55	11.55

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Miles of Sanitary Sewer	180.4	182.0	184.75	185	185	185
Avg.No.-Sewer Service Customers	9,779	9,853	9,883	9,775	9,780	9,780
Estimated Number of Manholes	4,541	4,562	4,700	4,700	4,700	4,700
Feet of Sewer Cleaned	92,010	264,000	250,000	218,000	250,000	250,000

* Forecast

BUDGET SUMMARY:

1) The Sanitary Sewer Rehabilitation Program is a continuing program with \$150,000 anticipated to be spent in 2012.

2) Capital Outlay - \$1,500,650

<u>A. Tools & Shop Supplies – \$12,700</u>	
Replacement Nozzles for Vactor.	\$1,500
Lift Poles for Televising Trailer.	\$1,200
Industrial Park Lift Station Repairs.	\$10,000
<u>B. Design Development and Construction Document Services for Sewer/Water Building.</u>	\$49,000.
<u>C Building Construction Costs for Sewer/Water Building.</u>	\$1,351,000
<u>C. Safety and Security Equipment</u>	\$5,000
Lift Stations – Lift Station Cathodic Protection	
<u>D. Office/Computer Equipment – \$82,950</u>	
50% Laser Fax Machine Replacement.	\$1,750
Network Access Storage.	\$1,200
Sever Replacement.	\$4,000
40% SCADA Upgrade.	\$76,000

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
SEWER FUND									
REVENUE									
CHARGES FOR SERVICES									
METERED SALES-RESIDENTIAL	61.0000.4461	\$1,663,438	\$1,753,761	\$1,802,000	\$1,802,000	\$1,802,000	\$1,906,000	\$1,906,000	5.8%
METERED SALES-COMMERCIAL	61.0000.4462	819,430	811,369	796,000	796,000	816,000	820,000	820,000	3.0%
METERED SALES-INDUSTRIAL	61.0000.4463	246,502	262,407	260,000	260,000	270,000	268,000	268,000	3.1%
PUBLIC AUTHORITY	61.0000.4465	225,314	194,086	200,000	200,000	200,000	206,000	206,000	3.0%
PENALTY-FORFEITED DISCOUNT	61.0000.4466	39,340	40,863	40,000	40,000	40,000	40,000	40,000	0.0%
PROPEY STATUS REPORTS	61.0000.4413	1,440	1,690	2,000	2,000	2,000	2,000	2,000	0.0%
Total Charges for Services		2,995,464	3,064,177	3,100,000	3,100,000	3,130,000	3,242,000	3,242,000	4.6%
Increase over prior year									
MISCELLANEOUS REVENUE									
INTEREST ON INVESTMENTS	61.0000.4711	22,627	20,946	20,000	20,000	20,000	20,000	20,000	
INVESTMENT GAINS/LOSSES	61.0000.4713	1,414	-2,921	-5,000	-5,000	-5,000	-5,000	-5,000	
PROPERTY SALE	61.0000.4751	6,025	1,000	0	0	0	0	0	
SALE OF RECYCLABLES	61.0000.4761	376	0	0	0	0	0	0	
REFUNDS/REIMBURSEMENTS	61.0000.4781	9,704	2,688	1,000	1,000	1,000	1,000	1,000	
Total Miscellaneous Revenue		40,146	21,713	16,000	16,000	16,000	16,000	16,000	0.0%
TOTAL SEWER FUND REVENUE		3,035,610	3,085,889	3,116,000	3,116,000	3,146,000	3,258,000	3,258,000	4.6%
SEWER FUND									
EXPENDITURES									
PERSONAL SERVICES									
SALARIES-FT	61.731.0000.5111	230,620	223,865	194,856	194,856	186,566	196,254	196,254	
SALARIES-ADMIN	61.731.0000.5112	34,219	33,978	27,317	27,317	27,317	27,809	27,809	
SALARIES-PT	61.731.0000.5113	13,029	12,552	14,054	14,054	15,483	15,717	15,717	
SALARIES-TEMP	61.731.0000.5115	0	3,801	2,836	2,836	2,886	2,900	2,900	
SALARIES-ALLOCATED	61.731.0000.5116	10,106	10,159	22,403	22,403	22,403	22,806	22,806	
SALARIES-OT	61.731.0000.5117	5,790	5,038	20,000	20,000	9,000	20,000	20,000	
COMPTIME TAKEN	61.731.0000.5118	1,547	4,888	3,000	3,000	4,000	3,054	3,054	
LONGEVITY	61.731.0000.5133	834	835	748	748	780	748	748	
HOLIDAY PAY	61.731.0000.5134	12,621	16,165	14,497	14,497	15,968	16,389	16,389	
VACATION PAY	61.731.0000.5135	18,721	17,281	19,096	19,096	20,664	21,084	21,084	
FICA	61.731.0000.5151	22,585	23,356	24,389	24,389	23,338	24,997	24,997	
RETIREMENT	61.731.0000.5152	39,146	42,618	36,088	36,088	39,915	28,403	28,403	
RETIREE GROUP HEALTH	61.731.0000.5153	15,156	16,255	15,299	15,299	15,386	14,297	14,297	
GROUP HEALTH & DENTAL	61.731.0000.5154	79,715	84,278	73,752	73,752	83,665	84,705	84,705	
LIFE INSURANCE	61.731.0000.5155	1,245	1,059	1,062	1,062	1,168	1,204	1,204	
WORKERS COMPENSATION INS	61.731.0000.5156	12,100	11,804	13,907	13,907	13,523	10,038	10,038	
Sub-total		497,434	507,933	483,304	483,304	482,082	490,405	490,405	1.5%
Percent of Department Total		57.9%	57.5%	49.8%	49.8%	50.4%	47.9%	47.9%	

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
CONTRACTUAL SERVICES									
AUDITING	61.731.0000.5213	3,300	4,000	4,100	4,100	4,100	4,200	4,200	
EQUIPMENT MAINTENANCE	61.731.0000.5242	12,263	16,190	12,400	12,400	12,400	12,400	12,400	
SOFTWARE MAINTENANCE	61.731.0000.5257	5,951	8,271	9,300	9,300	9,300	9,300	9,300	
HAZARDOUS WASTE DISPOSAL COST	61.731.0000.5287	36,671	38,979	40,000	40,000	40,000	41,600	41,600	
SUNDRY CONTRACTORS	61.731.0000.5299	13,717	9,902	14,800	14,800	14,800	15,000	15,000	
Sub-total		71,902	77,343	80,600	80,600	80,600	82,500	82,500	2.4%
SUPPLIES									
POSTAGE	61.731.0000.5311	6,858	9,088	8,500	8,500	8,500	8,500	8,500	
OFFICE SUPPLIES	61.731.0000.5312	1,044	742	500	500	500	500	500	
PRINTING	61.731.0000.5313	4,111	3,228	5,000	5,000	5,000	5,000	5,000	
UNIFORMS	61.731.0000.5326	2,649	2,750	2,750	2,750	2,750	2,750	2,750	
OPERATING SUPPLIES-OTHER	61.731.0000.5329	860	820	1,000	1,000	1,000	1,000	1,000	
FUEL/LUBRICANTS	61.731.0000.5331	12,052	12,956	26,400	26,400	26,400	26,400	26,400	
VEHICLE SUPPORT	61.731.0000.5332	3,801	6,383	8,000	8,000	8,000	8,000	8,000	
EQUIPMENT SUPPLIES	61.731.0000.5333	30,938	34,423	30,000	30,000	34,000	30,000	30,000	
TELEVISIONING SUPPLIES	61.731.0000.5336	15,417	12,657	15,000	15,000	5,000	10,000	10,000	
Subtotal		77,729	83,047	97,150	97,150	91,150	92,150	92,150	-5.1%
Ratio of City of Franklin costs to MMSD charges		48.0%	46.1%	50.3%	50.3%	49.5%	54.2%	54.2%	
Ratio of Customer revenue to MMSD charges		170.9%	163.2%	164.0%	164.0%	165.5%	164.9%	164.9%	
SERVICES AND CHARGES									
SEWER SERVICE CHARGES	61.731.0000.5413	1,752,915	1,877,406	1,890,700	1,890,700	1,890,700	1,965,800	1,965,800	4.0%
TELEPHONE	61.731.0000.5415	5,469	5,338	8,100	8,100	8,100	8,100	8,100	
METER READING COSTS	61.731.0000.5416	6,639	6,532	15,000	15,000	7,000	10,000	10,000	
UNCOLLECTIBLE ACCOUNTS	61.731.0000.5417					1,324	0	0	
OFFICIAL NOTICES/ADVERTISING	61.731.0000.5421	0	0	0	0	0	0	0	
CONFERENCES & SCHOOLS	61.731.0000.5425	2,610	1,362	4,000	4,000	4,000	4,000	4,000	
ALLOCATED INSURANCE COST	61.731.0000.5428	8,700	8,200	8,400	8,400	8,400	8,550	8,550	
MILEAGE	61.731.0000.5432	128	260	500	500	500	500	500	
EQUIPMENT RENTAL	61.731.0000.5433	0	0	1,672	1,672	1,672	1,000	1,000	
LOCK BOX CHARGES	61.731.0000.5493	6,234	6,233	6,000	6,000	6,000	6,095	6,095	
Sub-total		1,782,694	1,905,331	1,934,372	1,934,372	1,927,696	2,004,045	2,004,045	3.6%
FACILITY CHARGES									
DEPRECIATION	61.731.0000.5541	64,798	69,623	67,500	67,500	67,500	70,200	70,200	
WATER	61.731.0000.5551	1,304	421	1,624	1,624	1,624	1,000	1,000	
ELECTRICITY	61.731.0000.5552	36,223	37,037	33,750	33,750	33,750	35,100	35,100	
SEWER	61.731.0000.5553	166	221	100	100	240	250	250	
NATURAL GAS	61.731.0000.5554	5,762	4,023	6,500	6,500	6,500	6,500	6,500	
BUILDING MAINTENANCE	61.731.0000.5559	2,059	2,181	2,100	2,100	2,100	2,100	2,100	
CITY SUPPORT-ENG & ADMIN	61.731.0000.5561	99,900	93,200	94,000	94,000	94,000	97,750	97,750	
Sub-total		210,212	206,706	205,574	205,574	205,714	212,900	212,900	3.6%
CAPITAL OUTLAY (NOT CAPITALIZED)									
AUTO EQUIPMENT	61.731.0000.5811			0	0	0			
OFFICE EQUIPMENT	61.731.0000.5813			0	0	0			
OTHER CAPITAL EQUIPMENT	61.731.0000.5819	2,777		0	0	0			
BUILDING IMPROVEMENTS	61.731.0000.5822								
SEWER REHABILITATION	61.731.0000.5829	6,671	19,624	100,000	100,000	100,000	150,000	150,000	
COMPUTER EQUIPMENT	61.731.0000.5841			0	0	0			
SOFTWARE	61.731.0000.5843			0	0	0			
ABANDONMENT COST	61.731.0000.5849								
Sub-total		9,448	19,624	100,000	100,000	100,000	150,000	150,000	50.0%
TOTAL SEWER FUND LOCAL EXPENDITURES		859,832	883,599	970,300	970,300	956,542	1,024,600	1,024,600	5.6%
TOTAL SEWER FUND MMSD EXPENDITURES		1,789,586	1,916,386	1,930,700	1,930,700	1,930,700	2,007,400	2,007,400	4.0%
TOTAL SEWER FUND OPERATING EXPENDITURES		2,649,419	2,799,985	2,901,000	2,901,000	2,887,242	3,032,000	3,032,000	4.5%
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS									
		386,191	285,904	215,000	215,000	258,758	226,000	226,000	
RETAINED EARNINGS, BEGINNING									
INVESTED IN CAPITAL ASSETS TRANSFER		966,171	1,346,116	1,036,614	1,036,614	1,036,614	1,329,122	1,329,122	
		-6,246	-595,406	21,000	21,000	33,750	-1,430,450	-1,430,450	
RETAINED EARNINGS, ENDING									
		1,346,116	1,036,614	1,272,614	1,272,614	1,329,122	124,672	124,672	
Ratio of City of Franklin costs to Retained Earnings		156.56%	117.32%	131.16%	131.16%	138.95%	12.17%	12.17%	
CLAIMS									
CAPITAL CONTRIBUTIONS	61.731.0000.5731	-555		600,000	600,000	600,000	600,000	600,000	
LESS CIAC DEPRECIATION	61.731.0000.5741	-578,902	-579,426	-586,000	-586,000	-586,000	-586,000	-586,000	
INVESTED IN CAPITAL ASSETS TRANSFER		6,246	595,406	-21,000	-21,000	-33,750	1,430,450	1,430,450	
INVESTED IN CAPITAL ASSETS, BEGINNING		45,885,767	45,338,000	45,433,289	45,433,289	45,433,289	45,413,539	45,413,539	
INVESTED IN CAPITAL ASSETS, ENDING		45,338,000	45,433,289	45,426,289	45,426,289	45,413,539	46,857,989	46,857,989	
NET ASSETS, ENDING		46,684,116	46,469,903	46,698,903	46,698,903	46,742,661	46,982,661	46,982,661	

**CITY OF FRANKLIN WATER UTILITY
65-751**

PROGRAM: Water Utility

PROGRAM MANAGER(S): Board of Water Commissioners, Manager,
& Superintendent of Water/Sewer

PROGRAM DESCRIPTION:

The City of Franklin Water Utility is a separate corporation run by the Franklin Board of Water Commissioners. The Water Utility is accounted for as an Enterprise Fund. Revenue comes from direct charges to those customers that use the system. Water bills are based on water usage. The Water Utility purchases its water from the City of Oak Creek. Water activities handled by City personnel include maintenance and monitoring of the water system located within the City. Costs of Water Department employees are allocated to water operations based on activities performed.

SERVICES:

- Operate and maintain well and pump houses.
- Inventory, install, read and maintain meters including upgrades and change outs. Inventory and maintain valves, hydrants, telemetry, reservoirs, and elevated towers.
- Respond to and resolve water customer complaints and concerns.
- Repair lateral and main breaks
- Locate all utility infrastructure as requested and required by Diggers Hotline
- Perform present time and follow up inspection on all new utility construction.
- Bills and collect amounts due for water services.

STAFFING: Water Utility and Sanitary Sewer Division share employees. The percentage varies yearly based on activities performed. For 2011 it is anticipated to be 50%.

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Water Superintendent	.50	.50	.50	.50	.50	.50
Operator II	1.00	1.00	1.00	1.00	1.00	1.00
Operator I	.50	.50	.50	.50	.50	.50
Water Technician	3.50	3.50	3.50	3.50	3.00	3.00
Clerk/Typist	.63	.63	.63	.63	.63	.63
Seasonal Maintenance	.30	.30	.15	.15	.15	.15
Total Water	6.43	6.43	6.28	6.28	5.78	5.78
Total of Water & Sewer	12.85	12.85	12.55	12.55	11.55	11.55

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Miles of Water Main	163.0	164.0	165.6	165.8	166.8	166.8
Avg. No.-Water Utility Customers	7,561	7,683	7,756	7,807	7,850	7,900
Avg. Daily Consumption (Gallons)	2.521m	2.474m	2.461m	2.298m	2.8m	2.8m
Number of Fire Hydrants	2,058	2,081	2,106	2,111	2,115	2,120

* Forecast

BUDGET SUMMARY;

The budget and operations described herein were approved by the Board of Water Commissioners who is responsible for the Water Utility. The year 2011 has had a similar sales volume to the prior year. The year 2012 is also expected to be a similar sales volume year. Utility customer growth has been rather flat for 2 years and water conservation efforts have encouraged customers to use less water and invest in water saving fixtures.

2012 Capital Equipment \$685,680

A. Tools & Shop Supplies. \$0.00

B. Vehicle Replacement. \$0.00

C. Sewer / Water Building Development. Deferred

D. Office/Computer Equipment. \$119,750

60% SCADA Upgrade. \$114,000 The City of Franklin Water & Sewer Department has been operating with a SCADA system that is now approaching 20 years old. 60% from Sewer Department. \$114,000

Sever Replacement. \$4,000 The sever supporting the water and sewer operations is in need of replacement. Server cost is approximately \$8,000. 50% from Water Utility. \$4,000

50% Laser Fax Machine Replacement. \$1,750 . A new machine with service contract is approximately \$3,500. 50% from Water Utility . \$1,750

E. Recommended Tower Maintenance. \$536,630

Drexel Tower. . This maintenance is to be scheduled for start after the completion of the new Puetz Road Booster Station. \$536,155

Puetz Road Tower. The Puetz Road Tower needs minor inspection services for 2012 at a cost of \$515.

F. New Development & Replacement Meters. \$29,300

New Development meters:

60 residential meters. - **\$9,200** will be budgeted for new residential units.

5 Compound meters, 3" - **\$10,500** for replacements

Replacement meters - \$5,600 for damaged or retrofitted.

- **\$4,000.** for large RTR's and reader replacement

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
WATER UTILITY									
REVENUE									
Metered Revenue									
Metered Sales-Residential	65.44611	2,118,410	2,077,215	2,276,000	2,276,000	2,163,000	2,371,000	2,371,000	
Metered Sales-Commercial	65.44612	1,108,265	1,135,521	1,193,000	1,193,000	1,120,000	1,202,000	1,202,000	
Other Sales to Public Author	65.44614	304,113	268,773	321,000	321,000	207,000	226,000	226,000	
Metered Sales-Industrial	65.44613	189,916	207,205	208,000	208,000	220,000	245,000	245,000	
Total Metered Revenue		3,720,704	3,688,714	3,998,000	3,998,000	3,710,000	4,044,000	4,044,000	1.2%
Other Water Revenue									
Public Fire Protection	65.44630	579,230	536,543	554,000	554,000	543,000	561,000	561,000	
Private Fire Protection	65.44620	114,745	115,530	120,000	120,000	116,000	116,000	116,000	
Forfeited Discount	65.44700	45,009	53,152	45,000	45,000	45,000	60,000	60,000	
Unmetered Sales	65.44600	-5,193	1,330	0	0	0	0	0	
Total Miscellaneous Revenue		733,791	706,555	719,000	719,000	704,000	737,000	737,000	2.5%
Total Water Utility Revenue		4,454,495	4,395,269	4,717,000	4,717,000	4,414,000	4,781,000	4,781,000	1.4%
EXPENDITURES									
Source of Supply:									
Source of Supply: Operations Labor	65.751.56010	374	0	1,000	1,000	1,000	1,000	1,000	
Operation Supplies & Expense	65.751.56011	6,487	8,586	9,700	9,700	9,700	9,700	9,700	
Wholesale Water	65.751.56020	2,412,172	2,226,849	2,370,000	2,370,000	2,100,000	2,400,000	2,400,000	
Maint of Water Source plant	65.751.56171	56	2,976	4,000	4,000	4,000	4,000	4,000	
Sub-total Source of Supply		2,419,089	2,238,411	2,384,700	2,384,700	2,114,700	2,414,700	2,414,700	1.3%
Pumping									
Pump Exp - Fuel	65.751.56230	44,925	47,526	45,000	45,000	45,000	45,000	45,000	
Pump Exp - Operations Labor	65.751.56240	59,652	70,698	75,000	75,000	75,000	75,000	75,000	
Pump Exp - Main Labor Pump Plant	65.751.56330	26	268	2,000	2,000	2,000	2,000	2,000	
Pump Exp - Main Exp Pump Plant	65.751.56331	940	4,698	4,500	4,500	4,500	4,500	4,500	
Sub-total Pumping		105,543	123,190	126,500	126,500	126,500	126,500	126,500	0.0%
Water Treatment									
Water Treat Chemicals	65.751.56410	168	214	500	500	500	500	500	
Water Treat Operation Labor	65.751.56420	852	192	500	500	500	500	500	
Water Treat Tests	65.751.56421	10,272	2,613	5,000	5,000	5,000	5,000	5,000	
Water Treat Maint Labor	65.751.56520	105	53	500	500	500	500	500	
Water Treat Maint Expenses	65.751.56521	0	6	500	500	500	500	500	
Subtotal Water Treatment		11,397	3,078	7,000	7,000	7,000	7,000	7,000	0.0%
Transmission & Distribution									
Trans & Distr Software Maintenance	65.751.56612	1,458	2,176	2,000	2,000	2,000	2,000	2,000	
Trans & Distr Operation Labor	65.751.56620	41,022	26,183	29,600	29,600	29,600	30,750	30,750	
Trans & Distr Op Supp Exp	65.751.56621	18,572	18,320	26,000	26,000	26,000	26,000	26,000	
Trans & Distr Safety Supp Exp	65.751.56622	1,790	1,156	2,000	2,000	2,000	2,000	2,000	
Maint Labor- Distr Reservoir	65.751.56720	4,971	0	4,000	4,000	4,000	4,000	4,000	
Maint Expenses- Distr Reservoir	65.751.56721	6,287	545	4,000	4,000	4,000	4,000	4,000	
Maintenance Labor - Mains	65.751.56730	11,336	17,432	20,000	20,000	20,000	20,800	20,800	
Maintenance Expense - Mains	65.751.56731	21,973	21,778	25,000	25,000	25,000	25,000	25,000	
Locating Labor - Mains	65.751.56732	14,160	14,250	12,150	12,150	12,150	12,150	12,150	
Maint Labor - Services	65.751.56750	16,989	11,683	10,000	10,000	10,000	10,400	10,400	
Maint Expense - Services	65.751.56751	28,701	24,095	44,000	44,000	44,000	44,000	44,000	
Locating Labor - Services	65.751.56752	4,508	9,890	10,000	10,000	10,000	12,000	12,000	
Maint Labor - Meters	65.751.56760	39,151	34,867	48,700	48,700	48,700	35,000	35,000	
Maint Expense - Meters	65.751.56761	1,886	1,287	3,000	3,000	3,000	3,000	3,000	
Maint Labor - Hydrants	65.751.56770	18,043	11,528	16,850	16,850	16,850	17,500	17,500	
Maint Expenses - Hydrants	65.751.56771	12,090	7,150	12,000	12,000	12,000	12,000	12,000	
Maint Labor - Plant	65.751.56780	17,536	11,739	9,800	9,800	9,800	10,200	10,200	
Maint Expenses - Plant	65.751.56781	6,459	5,539	29,500	29,500	29,500	15,000	15,000	
Sub-total Transmission & Distribution		266,932	219,618	308,600	308,600	308,600	285,800	285,800	-7.4%

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
Customer Accounts									
Meter Reading Labor	65.751.59020	6,540	6,635	7,200	7,200	7,200	7,500	7,500	
Acct & Collection Labor	65.751.59030	22,337	22,299	21,400	21,400	21,400	22,250	22,250	
Acctg & Coll Payroll Exp - Allocated	65.751.59031	12,600	15,875	13,100	13,100	13,100	12,950	12,950	
Supplies & Expense	65.751.59032	9,384	7,165	14,800	14,800	14,800	14,800	14,800	
Bank Fees	65.751.59033	9,350	8,970	10,000	10,000	10,000	10,150	10,150	
Uncollectible Accounts	65.751.59040								
Sub-total Customer Accounts		60,211	60,944	66,500	66,500	66,500	67,650	67,650	1.7%
Administrative & General									
Admin & General Payroll Exp - Allocated	65.751.59201	50,600	43,725	48,500	48,500	48,500	49,300	49,300	
Office Supplies	65.751.59210	1,206	2,494	1,000	1,000	1,000	1,000	1,000	
Conferences/Dues/Subscriptions	65.751.59211	4,750	5,848	4,000	4,000	4,000	4,000	4,000	
Mileage	65.751.59212	677	369	1,000	1,000	1,000	1,000	1,000	
Outside Services	65.751.59230	33,592	25,292	44,000	44,000	44,000	44,000	44,000	
Property Insurance	65.751.59240	30,200	28,100	28,300	28,300	28,300	25,050	25,050	
Empl Ben - Allocated	65.751.59270	36,700	33,600	33,800	33,800	33,800	34,000	34,000	
Empl Ben - Sick & Other Leave Exp	65.751.59260	21,928	13,228	10,000	10,000	10,000	23,100	23,100	
Empl Ben - Comp Time Taken Exp	65.751.59261	1,663	4,734	3,100	3,100	3,100	3,200	3,200	
Empl Ben - Longevity Exp	65.751.59262	861	759	800	800	800	750	750	
Empl Ben - Holiday Exp	65.751.59263	16,210	15,989	14,500	14,500	14,500	16,400	16,400	
Empl Ben - Vacation Exp	65.751.59264	23,603	20,402	19,000	19,000	19,000	21,100	21,100	
Empl Ben - Retirement Exp	65.751.59265	42,445	45,191	36,000	36,000	36,000	28,400	28,400	
Empl Ben - Retiree Health Exp	65.751.59266	15,187	16,318	15,300	15,300	15,300	14,300	14,300	
Empl Ben - Group Health & Dental Exp	65.751.59267	82,223	77,130	73,800	73,800	73,800	84,700	84,700	
Empl Ben - Life Insurance Exp	65.751.59268	1,348	1,135	1,100	1,100	1,100	1,200	1,200	
Empl Ben - Workers Comp Exp	65.751.59269	12,101	11,803	14,000	14,000	14,000	10,050	10,050	
Regulatory Commission Exp	65.751.59280	9,609	4,515	5,000	5,000	5,000	5,000	5,000	
Misc General Expense	65.751.59300	148	1,485	1,000	1,000	1,000	1,000	1,000	
Maintenance of General Plant	65.751.59320	0	1,000	2,000	2,000	2,000	2,000	2,000	
Transportation Expenses	65.751.59321	11,275	13,855	19,500	19,500	19,500	19,500	19,500	
Sub-total Administrative & General		396,326	366,972	375,700	375,700	375,700	389,050	389,050	3.6%
Total Local Expenditures		847,326	785,364	899,000	899,000	899,000	890,700	890,700	-0.9%
Total Wholesale Water Cost		2,412,172	2,226,849	2,370,000	2,370,000	2,100,000	2,400,000	2,400,000	1.3%
Operation & Maintenance Expenses - subtotal		3,259,498	3,012,213	3,269,000	3,269,000	2,999,000	3,290,700	3,290,700	0.7%
Depreciation	65.761.54030	300,419	323,662	340,000	340,000	340,000	350,000	350,000	
Taxes - Property Tax Equivalent	65.761.54080	920,666	1,010,459	1,036,000	1,036,000	1,036,000	1,049,600	1,049,600	
Taxes - FICA	65.761.54081	25,784	22,809	24,000	24,000	24,000	24,700	24,700	
Total Operating Expenses		4,506,367	4,369,143	4,669,000	4,669,000	4,399,000	4,715,000	4,715,000	1.0%
Operating Income		-51,872	26,126	48,000	48,000	15,000	66,000	66,000	
Non Operating Income (Expenses)									
Interest Income	65.44190	22,697	23,368	25,000	25,000	25,000	10,000	10,000	
Misc Revenue	65.44210	6,066	6,068	2,000	2,000	2,000	2,000	2,000	
Water Property Rent	65.44720	34,016	38,501	33,000	33,000	33,000	33,000	33,000	
Other Water Revenue	65.44740	0	217	0	0	0	0	0	
Loss on Abandoned Property	65.761.54260	-97,871	0	0	0	0	0	0	
Interest on LTD	65.771.54270						-21,000	-21,000	
Sub-total non-operating Income (Expenses)		-35,092	68,154	60,000	60,000	60,000	24,000	24,000	-60.0%
Income before Capital Contributions		-86,964	94,280	108,000	108,000	75,000	90,000	90,000	
Retained Earnings , Beginning		1,574,449	1,756,993	1,988,848	1,988,848	1,988,848	1,726,948	1,726,948	
Invested in capital assets transfer		269,508	137,575	203,100	-336,900	-336,900	-1,735,680	-1,735,680	
Retained Earnings - Ending		1,756,993	1,988,848	2,299,948	1,759,948	1,726,948	81,268	81,268	
Capital Contributions	65.44990	1,336,229	133,576	750,000	750,000	750,000	750,000	750,000	
Depreciation - CIAC	65.761.54031	-532,881	-717,725	-715,000	-715,000	-725,000	-736,000	-736,000	
Invested in capital assets transfer		-269,508	-137,575	-203,100	336,900	336,900	1,735,680	1,735,680	
		533,840	-721,724	-168,100	371,900	361,900	1,749,680	1,749,680	
Invested in Capital Assets - Beginning		44,956,719	45,490,559	44,768,835	44,768,835	44,768,835	45,130,735	45,130,735	
Invested in Capital Assets - Ending		\$45,490,559	\$44,768,835	\$44,600,735	\$45,140,735	\$45,130,735	\$46,880,415	\$46,880,415	
Total Net Assets - Ending		\$47,247,552	\$46,757,683	\$46,900,683	\$46,900,683	\$46,857,683	\$46,961,683	\$46,961,683	

CAPITAL PROJECTS FUNDS

The 2008 capital budgets were requested from the departments in May with a due date to be returned of June 29th. Amounts are assumed to be purchased during that year they have been budgeted.

Capital Outlay Fund – This fund is the primary fund used to account for new departmental capital outlays. These expenditures are funded by the tax levy and are under the direction of the department supervisor.

Equipment Replacement Fund - This fund is used to account for the rolling stock replacement program, which accumulates annual funding (from property taxes) for the replacement of vehicles and similar equipment in lieu of using borrowed monies.

Street Improvement Fund - This fund is used to account for the activities of the local road improvement program. Funding is provided by the tax levy and a every other year local road improvement grant from the State.

Capital Improvement Fund - This fund is used to account for land acquisitions, building projects and all public works projects and are usually funded with borrowed money or funding from some source other than the tax levy.

The Debt Service Fund supports the Capital Project Funds

Debt Service Fund - This fund is used to account for general obligation debt issued by the City to support the capital construction projects undertaken. Funding comes from tax levy, Special assessments collections, Impact fees and other sources.

CITY OF FRANKLIN

CAPITAL OUTLAY FUND

The projected 2012 tax levy for this fund of \$384,000 was slightly increased from the 2011 tax levy amount. However, based upon the last several years experience that level is not a sustainable level that can meet the needs of the community for capital outlays on an ongoing basis. Starting in 2011 the fund receives \$100,000 annually from the landfill siting fees. The departmental requests of about \$834,000 for 2011 were lower than the prior year requests. In 2011 75% of the requests were able to be funded. The largest amounts of unfunded requests were in the Police, Fire, Building Inspection and Engineering Departments. The recommended amounts reflected the Mayor's decisions after recommendations from the department heads to reduce the departmental requests to the revenue available.

Capital assets are purchases of assets that are reasonably expected to last more than 12 months and benefit multiple years. Included in this category are all new capital assets and replacement capital assets that do not meet the criteria for inclusion in the equipment replacement program. Those capital assets that exceed the capitalization policy limits will be capitalized and depreciated over the estimated useful life of the asset.

The yearly amount to be funded for Capital Outlay requests is based on the requests of the departments and it is the intention that although the items purchased will vary each year the amount of the purchases and therefore the total tax levy will be approximately the same amount from year to year. The goal in this fund is to increase the tax levy by the amount of new growth in the City.

Monies for capital outlay purchases are obtained via the property tax levy, sale proceeds of retired capital assets other than those eligible for replacement in the Equipment Revolving Fund, investment earnings on unspent monies and any unspent funds from prior years.

New equipment requests must be made as part of the Capital Outlay Fund and are not eligible in the Equipment Revolving Fund. The Equipment Revolving Fund provides for replacement of major equipment.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
CAPITAL OUTLAY FUND									
REVENUE									
GENERAL PROPERTY TAXES	41.0000.4011	475,000	475,000	380,000	380,000	380,000	384,000	384,000	1.1%
GRANTS	41.0000.4157	17,683	33,905	0	0	0	0	0	
LANDFILL SITING	41.0000.4493			100,000	100,000	100,000	100,000	100,000	
INTEREST ON INVESTMENTS	41.0000.4711	14,138	8,944	10,000	10,000	10,000	10,000	10,000	
INVESTMENT GAINS/LOSSES	41.0000.4713	1,219	-1,776	0	0	0	0	0	
PROPERTY SALES	41.0000.4751	29,025	26,258	45,000	45,000	25,000	30,000	30,000	
MISCELLANEOUS REVENUE	41.0000.4799	297	0	0	0	0	0	0	
TRANSFER FROM OTHER FUNDS	41.0000.4830	0	0	0	1,300	1,300	0	0	
TRANSFER FROM GENERAL FUND	41.0000.4834	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND REVENUE		537,362	542,331	535,000	536,300	516,300	524,000	524,000	-2.1%
EXPENDITURES									
General Government:									
Emergency Government Operations									
Mayor	41-101	0	0	0	0	0	0	0	
Aldermen	41-102	0	3,731	0	0	0	0	0	
Municipal Court	41-121	3,378	26	35,000	35,000	35,000	0	0	
City Clerk	41-141	130	0	4,700	4,700	4,700	0	0	
Elections		0	0	0	0	0	0	0	
Information Services	41-144	42,894	42,176	61,400	61,400	61,400	43,000	43,000	
Administration	41-147	1,033	0	2,250	2,250	2,250	1,250	1,250	
Finance	41-151	3,258	8,780	4,600	4,600	4,600	9,000	9,000	
Assessor	41-154	0	0	1,250	1,250	1,250	1,250	1,250	
Municipal Buildings	41-181	0	4,600	6,350	7,950	7,950	0	0	
Total General Government		50,693	59,313	115,550	122,550	122,550	54,500	54,500	-52.8%
Public Safety:									
Police	41-211	276,643	257,481	372,200	372,200	372,200	297,150	297,150	
Fire	41-221	52,356	48,413	64,000	65,300	65,300	66,900	66,900	
Building Inspection	41-231	0	5,003	5,000	5,000	5,000	4,300	4,300	
Total Public Safety		328,999	310,897	441,200	442,500	442,500	368,350	368,350	-16.5%
Public Works:									
Engineering	41-321	9,439	8,451	0	6,500	6,500	2,300	2,300	
Highway	41-331	103,517	68,162	49,850	59,850	59,850	57,800	57,800	
Street Lighting	41-351	0	0	0	0	0	0	0	
Total Public Works		112,956	76,613	49,850	66,350	66,350	60,100	60,100	20.6%
Health and Human Services:									
Public Health	41-411	0	0	0	0	0	0	0	
Total Health and Human Services		0	0	0	0	0	0	0	0.0%
Culture and Recreation:									
Parks	41-551	14,872	11,873	17,000	20,000	20,000	16,500	16,500	
Total Culture and Recreation		14,872	11,873	17,000	20,000	20,000	16,500	16,500	-2.9%
Conservation and Development:									
Planning	41-621	217	2,160	1,800	1,800	1,800	1,600	1,600	
Total Conservation and Development		217	2,160	1,800	1,800	1,800	1,600	1,600	-11.1%
Capital Outlay Contingency				0	0	0	50,000	50,000	
Total Capital Outlay Expenditures		507,737	460,857	625,400	653,200	653,200	551,050	551,050	-11.9%
Excess of revenue over expenditures		29,625	81,474	-90,400	-116,900	-136,900	-27,050	-27,050	
Fund Balance, Beginning of Period		310,192	339,817	421,291	421,291	421,291	284,391	284,391	
Fund Balance, End of Period		339,817	421,291	330,891	304,391	284,391	257,341	257,341	

The individual items requested can be found in the departmental presentations.

CITY OF FRANKLIN

EQUIPMENT REPLACEMENT FUND

The Equipment Replacement Fund, established in 1996, provides resources for the replacement of rolling stock and similar equipment. Monies for purchases are obtained via the property tax levy, a portion of the landfill siting fees, sale proceeds of retired rolling stock and investment earnings on monies in the replacement fund. A minimum purchase amount (\$20,000) and minimum life (seven years) are required for assets to be replaced from this fund. Expenditures for vehicle purchases fluctuate on an annual basis, depending on the need for replacement and condition of vehicles scheduled for replacement.

For 2011 the scheduled equipment revolving funding requests were less than the tax levy and other revenue expected to be received. This is the first year in the last four years that expenditures have not exceeded revenue. The fund balance has declined during this period and is projected to decline to the \$1.071 million dollar level by 2014 and then further declining to zero over the next five years effectively eliminating this replacement fund. The expected replacements over the next six years are as follows:

2012 – \$492,058	2013 – \$654,705	2014 – \$356,294
2015 – \$302,595	2016 – \$805,729	2011 – \$470,503

A goal of the program is to keep a relatively constant annual tax levy increased by the growth realized in the City. It became necessary to decrease the 2009 tax levy in this fund by \$50,000 due to economic circumstances. In 2011 tax levy of \$150,000 was replaced with the same amount of landfill siting revenue. The levy is projected to remain at that amount received in 2011. The level of projected expenses in the next 5 to 8 years will result in a draw down of fund balance. It will be necessary to restore tax levy support to this fund to avoid a long term elimination of this fund. A \$150,000 increase to tax levy support for this fund is recommended.

Caution and planning needs to be exercised when additional equipment is added to the fund since these additions will impact future funding needs. The fund balance at the end of 2010 is expected to be about 13% of the replacement cost of the assets in the program. The projection shows the fund balance declining to about 9% of replacement cost by the end of 2015. The percentage is expected to decline to 0% during the following four years.

The replacement cost is estimated using recent acquisition costs plus an inflation factor. Costs of vehicles replaced to date under the program have been in line with the estimated replacement cost. The yearly amount to be funded was to be based on the annual depreciation cost for the equipment in place and used by the City. The funding formula has not been achieved in recent years. The challenge will be to fund the replacement of the larger cost items.

Council will need to consider making increases in tax levy for this fund.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
EQUIPMENT REPLACEMENT FUND									
REVENUE									
GENERAL PROPERTY TAXES	42.0000.4011	277,000	277,000	130,000	130,000	130,000	281,000	281,000	116.2%
LANDFILL SITING	42.0000.4493			150,000	150,000	150,000	150,000	150,000	
INTEREST ON INVESTMENTS	42.0000.4711	33,700	25,190	51,000	51,000	51,000	20,000	20,000	
INVESTMENT GAINS/LOSSES	42.0000.4713	2,906	-5,001	0	0	0	0	0	
INTERFUND INTEREST	42.0000.4716	15,126	1,841	0	0	0	0	0	
PROPERTY SALES	42.0000.4751	13,140	37,813	10,000	10,000	10,000	10,000	10,000	
MISCELLANEOUS REVENUE	42.0000.4799		2,000	0	0	0	0	0	
TOTAL EQUIPMENT REVOLVING FUND REVENUE		\$341,872	\$338,842	\$341,000	\$341,000	\$341,000	\$461,000	\$461,000	35.2%
EXPENDITURES									
CAPITAL OUTLAY									
MUNICIPAL BUILDINGS AUTO EQUIPMENT	42.181.0000.5811	0	0	0	0	0	0	0	
POLICE DEPARTMENT AUTO EQUIPMENT	42.211.0000.5811	37,333	0	0	0	0	0	0	
FIRE DEPARTMENT AUTO EQUIPMENT	42.221.0000.5811	117,481	146,607	0	0	0	170,800	170,800	
BUILDING INSPECTION AUTO EQUIPMENT	42.231.0000.5811	0	0	50,000	50,000	50,000	58,000	58,000	
ENGINEERING AUTO EQUIPMENT	42.321.0000.5811	0	0	0	0	0	0	0	
PUBLIC WORKS AUTO EQUIPMENT	42.331.0000.5811	464,718	288,124	226,000	258,000	258,000	310,500	310,500	
TOTAL EQUIPMENT REVOLVING FUND EXPENDITURES		619,533	432,731	276,000	308,000	308,000	539,300	539,300	95.4%
EXCESS OF REVENUE OVER EXPENDITURES		-277,661	-93,889	65,000	33,000	33,000	-78,300	-78,300	
FUND BALANCE, BEGINNING OF PERIOD		1,852,282	1,574,621	1,480,732	1,480,732	1,480,732	1,513,732	1,513,732	
FUND BALANCE, END OF PERIOD		\$1,574,621	\$1,480,732	\$1,545,732	\$1,513,732	\$1,513,732	\$1,435,432	\$1,435,432	

City of Franklin
 Equipment Revolving Fund
 Listing of Equipment Proposed to be Acquired - 2011

<u>Description</u>	<u>Amount</u>	<u>Replaces: Vehicle No.</u>	<u>Description</u>
Fire Department			
Ambulance	170,800	219	2001 Ford Ambulance
Total Fire Department	<u>170,800</u>		
Building Inspection Department			
Vehicle	29,000		1998 Jeep
Vehicle	29,000		1998 Jeep
	58,000		
Highway Department			
Single Axle Dump w/ Plow. Wing & Salt Spreader	159,500	738	1993 Ford Single axle Dump Truck w/plow & salt spreader
Skid Steer	38,000	61	2000 New Holland Skid Steer
Brush Chipper	55,000	05	2001 Vermeer Brush Chipper
Large Area Mower w/Trailer	58,000	44	2000 Ransom Large Area Mower
Total Highway Department	<u>310,500</u>		
Total 2011 Equipment Acquisitions	<u><u>\$539,300</u></u>		

**City of Franklin
Equipment Revolving Fund
For Replacement of Rolling Stock
December 31, 2010**

Dept	#	Model	Historical Cost	Current Replacement Cost	Life	Purchase Year	Replace Year	Replacement Cost @ 3% Inflation	Total By Year
Highway	736	1992 Ford 8000 Single Axle 5 yd dump w/plow *	\$36,546	\$110,496	19	1992	2011	\$113,811	\$155,000
Highway	719	1997 Chevrolet K2500 Pick up Truck	\$23,378	\$34,331	14	1997	2011	\$35,361	
Highway	746	1999 Ford F450 One Ton Dump	\$33,681	\$46,622	12	1999	2011	\$48,021	\$71,000
Inspect	771	1997 Jeep Cherokee *	\$17,752	\$27,876	14	1997	2011	\$28,713	\$25,000
Inspect	775	1997 Jeep Cherokee *	\$15,752	\$27,876	14	1997	2011	\$28,713	\$25,000
								\$254,619	\$276,000
Highway	22	PB Slip-in Pot Hole Patcher -used *	\$6,000	\$26,096	20	1992	2012	\$27,685	
Highway	738	1993 Ford 8000 Single Axle 5 yd dump w/plow	\$61,035	\$100,882	19	1993	2012	\$107,025	
Highway	-	2000 Ransom Large Mower (Municipal Bldg)	\$35,973	\$48,345	12	2000	2012	\$51,289	
Highway	61	2000 New Holland 180LS Skid Steer	\$33,743	\$45,348	12	2000	2012	\$48,109	
Highway	05	2001 Vermeer 1800 Brush Chipper	\$25,135	\$32,795	11	2001	2012	\$34,793	
Inspect	774	1998 Jeep	\$19,808	\$28,241	14	1998	2012	\$29,961	
Inspect	776	1998 Jeep	\$19,808	\$28,241	14	1998	2012	\$29,961	
Fire	219	2001 Ford Ambulance - Med Unit	\$90,000	\$114,009	10	2002	2012	\$120,952	
Fire	220	1999 Chevy PFR/Command Vehicle	\$28,792	\$39,855	13	1999	2012	\$42,282	\$492,058
Highway	17	Sicard Snow Blower *	\$10,800	\$49,902	34	1979	2013	\$54,529	
Highway	716	1985 Case International 585 Tractor/Mower	\$27,000	\$53,287	26	1987	2013	\$58,228	
Highway	739	1993 Ford 8000 Single Axle 5 yd dump w/plow	\$61,035	\$100,882	20	1993	2013	\$110,236	
Highway	740	1995 Ford LTS8000 Tandem Axle Dump w/plow	\$79,912	\$124,500	18	1995	2013	\$136,045	
Highway	54	Trail Boss 20 Ton Equipment Trailer	\$13,550	\$19,319	15	1998	2013	\$21,110	
Highway	747	2000 Ford F450 One-Ton Dump Truck	\$34,389	\$46,216	13	2000	2013	\$50,501	
Highway	62	2002 John Deere Skid Steer	\$25,108	\$31,806	11	2002	2013	\$34,755	
Inspect	772	1999 Ford Explorer	\$23,099	\$31,974	14	1999	2013	\$34,939	
Inspect	770	1999 Ford Explorer	\$23,099	\$31,974	14	1999	2013	\$34,939	
Eng	754	2001 Chevrolet Venture	\$20,000	\$26,095	12	2001	2013	\$28,515	
Fire	207	1996 Ford F350 Grass Fire Truck	\$55,000	\$83,192	17	1996	2013	\$90,907	\$654,705
Highway	741	1996 Ford LTS8000 Tandem Axle Dump w/plow	\$79,668	\$120,505	18	1996	2014	\$135,629	
Highway	726	2002 Ford Ranger Pickup Truck fm Inspection	\$20,010	\$25,348	12	2002	2014	\$36,266	
Inspect	773	2003 Ford Explorer	\$21,623	\$26,594	11	2003	2014	\$31,821	
Eng	753	2004 Dodge Intrepid	\$14,550	\$17,895	11	2003	2014	\$26,638	
Fire	283	2004 Ford Ambulance	\$93,710	\$111,895	10	2004	2014	\$125,938	\$356,294
Highway	702	1985 Oshkosh heavy duty snow plow *	\$101,126	\$171,091	30	1985	2015	\$198,342	
Highway	31	1985 Beuthling B100 1 1/2 ton roller *	n/a	\$9,980	25	1990	2015	\$11,570	
Highway	06	2003 Vermeer BC 1800 Brush Chipper	\$21,855	\$26,879	12	2003	2015	\$31,160	
Eng	755	2003 Chevrolet Suburban	\$28,869	\$35,505	12	2003	2015	\$39,172	
Fire	217a	1995 Wells Cargo Haz-Mat Trailer	\$12,375	\$19,280	20	1995	2015	\$22,351	\$302,595
Highway	29	1992 Ingersoll Rand 575T Paver Self propelled	\$22,500	\$114,061	20	1996	2016	\$136,195	
Highway	714	1998 John Deere 624H Front End Loader	\$140,568	\$200,416	18	1998	2016	\$239,308	
Highway	718	2001 Caterpillar 312C Hydraulic Excavator	\$122,900	\$160,357	15	2001	2016	\$191,474	
Fire	284	2006 Ford Ambulance-Med Unit w Cot	\$116,192	\$130,775	10	2006	2016	\$156,152	
Fire	225	2004 Chevy Silverado 2500	\$24,227	\$28,928	12	2004	2016	\$34,542	
Fire	221	2004 GMC Command/PFR Truck	\$33,707	\$40,248	12	2004	2016	\$48,058	\$805,729
Highway	10	Ingersoll Rand Portable Compressor-Diesel	\$11,420	\$16,771	20	1997	2017	\$20,626	
Highway	742	2000 Sterling LT8513 Tandem Axle Dump Truck	\$88,324	\$122,261	18	1999	2017	\$150,366	
Highway	743	2000 Sterling LT8513 Tandem Axle Dump Truck	\$88,324	\$122,261	18	1999	2017	\$150,366	
Highway	748	2002 Ford F450 Stake Body w liftgate	\$33,182	\$42,034	15	2002	2017	\$51,696	
Highway	715	2005 Ford F450 Single Axle 5 yd dump w/plow	\$45,873	\$53,179	12	2005	2017	\$65,404	
Fire	200	2005 Chevy Trailblazer	\$22,476	\$26,056	12	2005	2017	\$32,045	\$470,503

CITY OF FRANKLIN

STREET IMPROVEMENT FUND

Funding for the street improvement program comes from three sources: the property tax levy, a portion of the landfill siting fees and an every other year state grant of \$75,000 for Local Road Improvements. The goal is to increase the tax levy annually by the amount of growth in the City. However due to past economic circumstances revenue needed to be temporarily decreased. Revenue was \$950,000 in 2008 and was decreased to \$500,000 in 2010. Of the \$450,000 structural deficit in this fund \$100,000 was made up in 2011 through the inclusion of \$200,000 in landfill siting fees and the reduction of \$100,000 in tax levy support. The forecast for 2012 includes making up \$200,000 of the structural deficit with the remaining \$150,000 forecast to be made up over the next three years. Even with these forecasted amounts the revenue is less than projected to operate this program and to resurface the streets over a thirty year period. Additional funding will be necessary long term or the number of streets to be resurfaced will need to be reduced.

This pavement resurfacing program provides the funds to complete major maintenance (resurfacing) of the City's 166.5 miles of local streets. The City's street maintenance is influenced by the curb and gutter streets that were constructed in the urban subdivisions in the late 1960's and the 1970's. They are now reaching conditions that require these streets to be resurfaced. A life of 30 years for pavement is considered very well.

The formula Engineering uses for determination of the annual amount of funding divides the City streets into three categories: arterial streets, urban streets and rural street with each having a different cost per mile and a different useful life. The result of the formula is the 2012 theoretical funding needed in the Street Improvement Fund detailed as follows:

Arterial streets	\$607,200 x 12.5 miles =	\$7,590,000 / 20 years =	\$379,500
Urban streets	\$302,400 x 99.5 miles =	\$30,088,800 / 30 years =	\$1,002,990
Rural streets	\$195,800 x 54.5 miles =	\$8,976,150 / 25 years =	\$426,844

The annual funding needs under this funding formula amount to \$1,809,304. In spite of the decline in current tax levy funding the Common Council will need to try to continue to increase future funding committed to this fund to continue to be able to resurface six plus miles of local roads per year.

In 2009 an additional \$587,000 in streets were resurfaced in addition to the streets initially selected for resurfacing. Then the main project for 2010 (51st Street between Drexel Ave and Puetz Road) was selected as a State stimulus project. These two factors explain the low level of spending in 2010 projects.

Adequate funding is not available to complete the five year road improvement plan.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
STREET IMPROVEMENT FUND									
REVENUE									
General Property Taxes	47.0000.4011	800,000	500,000	400,000	400,000	400,000	604,000	604,000	51.0%
Local Road Improvements Aids	47.0000.4151	0	0	0	78,000	78,000	78,000	78,000	
Grants	47.0000.415x			0	0	0	0	0	
Landfill Siting	47.0000.4492			200,000	200,000	200,000	200,000	200,000	
Interest on Investments	47.0000.4711	37,905	10,624	20,000	20,000	20,000	20,000	20,000	
Investment Gains/Losses	47.0000.4713	3,268	-2,109	0	0	0	0	0	
Miscellaneous Revenue	47.0000.4799	0	0	0	0	0	0	0	
Total Revenue		\$841,173	\$508,515	\$620,000	\$698,000	\$698,000	\$902,000	\$902,000	45.5%
EXPENDITURES									
Local Street Improvement Program	47.000.9500.5823	1,545,807	165,902	580,000	625,000	625,000	1,720,000	1,720,000	
Urban and Rural Streets									
Unfunded portion of projection							-1,100,000	-1,100,000	
OTHER FINANCING USES									
TRANSFER TO CAPITAL IMPROVEMENTS	47.000.0000.5598		142,379	40,000	40,000	40,000	0	0	
Total Street Improvement Fund Expenditures		1,545,807	308,281	620,000	665,000	665,000	620,000	620,000	0.0%
Excess of revenue over expenditures		-704,634	200,234	0	33,000	33,000	282,000	282,000	
Net Assets, Beginning of Period		921,321	216,687	416,921	416,921	416,921	449,921	449,921	
Net Assets, End of Period		\$216,687	\$416,921	\$416,921	\$449,921	\$449,921	\$731,921	\$731,921	

**FIVE YEAR ROAD IMPROVEMENT PLAN
CITY OF FRANKLIN
2011-2015**

FUNDING FROM

YEAR	PROJECT	ROAD TYPE	PROJECT COST	STREET IMPROVEMENT		CAPITAL IMPROVEMENT		TIF
				OTHER	FUND	OTHER	FUND	
2011	W. Oakwood Road (Construction) ³	A	\$ 500,000					\$ 500,000
	(W of S. 34th to 60th Street)				\$ 725,000			
	Additional Roads	U	\$ 800,000					
	LRIP Funding ²			\$ 75,000				
	Marquette Avenue West	U	\$ 50,000				\$ 50,000	
	ANNUAL 2011 TOTAL		\$ 1,350,000	\$ 75,000	\$ 725,000	\$ -	\$ 50,000	\$ 500,000

2012	S.51st Street (Construction) (With Trail) ⁴	A	\$ 400,000		\$ 245,000		\$ 80,000	
	(N of Rawson to Greendale)							
	LRIP Funding ²			\$ 75,000				
	Additional Roads	U	\$ 1,400,000		\$ 1,400,000			
	ANNUAL 2012 TOTAL		\$ 1,800,000	\$ 75,000	\$ 1,645,000	\$ -	\$ 80,000	\$ -

2013	Additional Roads	U	\$ 1,800,000		\$ 1,800,000			\$ -
	ANNUAL 2013 TOTAL		\$ 1,800,000	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -

2014	W. Puetz Road	A	TBD					
	(S. 76th to Lovers Lane)							
	Reconstruction with Trail				\$ 1,725,000			
	Additional Roads	U	\$ 1,800,000					
	LRIP Funding ²			\$ 75,000				
	ANNUAL 2014 TOTAL		\$ 1,800,000	\$ 75,000	\$ 1,725,000	\$ -	\$ -	\$ -

2015	Additional Roads	U	\$ 1,800,000		\$ 1,800,000			\$ -
	ANNUAL 2015 TOTAL		\$ 1,800,000	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -
	TOTAL ARTERIAL (A)		\$ 900,000					\$ 500,000
	TOTAL ALL		\$ 8,550,000	\$ 225,000	\$ 7,695,000	\$ 130,000	\$ 500,000	\$ 500,000

¹ Assessment of Property Owners

² Developer Modifications

³ Local Road

⁴ Road Impact Fee

⁵ Assessment of Property Owners

⁶ WDOT Grant

FIVE YEAR ROAD IMPROVEMENT PLAN

CITY OF FRANKLIN

Plan Assumptions (2011 – 2015)

- Reconstruction of S. 51st Street has been phased to best coordinate funding with anticipated development, safety demands, and need for new pavement.
 - S. 51st Street from W. Puetz Road to W. Drexel Avenue. Construction was completed in 2010.

Still remaining are the following two projects:

- S. 51st Street from 1300' north of Rawson Avenue to the Village of Greendale is proposed to be resurfaced with a bituminous path shown in 2012. Reconstruction to four lanes in the future will need to be justified by peak hour and daily traffic volume increases resulting from W. Rawson Avenue development.
 - S. 51st Street from Rawson Avenue to 1200' south, design and construction year uncertain. This additional construction has been deferred several years due to a slow development climate and resulting traffic.
- W. Puetz Road, S. 27th Street to S. 43rd Street reconstruction will occur after the installation of distribution water main (24 inch) is installed. A proposed overlay on portions of W. Puetz Road will extend this road's functional life beyond 2015.
 - St. Martins Road Relocation, connecting St. Martins to S. 108th Street in line with Forest Hill Avenue extended was taken off from this schedule. Wisconsin Department of Transportation (WDOT) funding through the Surface Transportation Program (STP) – Urban System funds will be used for the City request to install sidewalks along S. 76th Street a Milwaukee County project.

CITY OF FRANKLIN

CAPITAL IMPROVEMENT FUND 2012 BUDGET AND CAPITAL IMPROVEMENT PLAN

Maintaining a capital improvement plan (CIP) is an important financial planning tool to allow the City to structure the review and funding of capital improvement projects competing for limited resources. A CIP helps to schedule the availability of resources to meet needs when they occur. Annually the Council adopts a capital budget, which is the first year of the CIP, which details the projects to be accomplished in the coming year. Changes to project amounts or additions to the budget need to be approved by the Council, similar to other funds with adopted budgets.

As a general guideline, capital improvement expenditures are defined as those amounts expended for infrastructure with long useful lives that would require significant amounts of funds. Resurfacing the City streets is funded through the Street Improvement Fund. Rolling stock and similar equipment replacements are funded via the City's Equipment Revolving Fund. Replacement of equipment used in department operations costing less than \$20,000 and new types of equipment are funded as part of each department's Capital Outlay Fund budget.

Capital improvements revenue sources can include long-term debt, one-time revenue, grants, transfers from other funds, and interest earnings. Typically the City has used long-term debt to fund its capital expenditures. Another indirect source of funding for infrastructure improvements is special assessments. When the City makes improvements such as sewer, water, or other infrastructure, the abutting property owners are assessed their pro-rata share of the cost. The construction costs for assessment projects are paid with borrowed funds, and assessment collections then are used to apply to a portion of the debt service on the borrowed monies.

The City's CIP is refined annually to include approved and pending projects as a result of planning efforts from the Council and other boards or commissions. For the 2012 budget funding will come from borrowing or from a fund balance transfer from another fund. The following projects are contemplated:

Water & Sewer Projects – These projects are processed through the fund for operational control. To be included a water or sewer project must have a source of funding outside of this fund for any project processed. In this way the contract processing is centralized and the funding is determined before a water or sewer project is approved.

Water & Sewer Building – The current water and sewer facilities have been outgrown. Master planning has been done and a plan is in place to upgrade these facilities. Plans had been on hold due to the economic conditions but are now being recommended.

Park Development – Development of an access to Pleasantview Park is the number one priority of the Park Commission for the coming year. City funds and Impact fees are expected to cover the costs of this project.

Police Department Mobile & Portable Radio Equipment – Due to the switchover to digital communications portable and squad radios need to be replaced to be compatible with the Milwaukee County Radio System.

Community Recreation Center – The purchase of land for the development of a recreation center.

Future capital projects are included in the capital improvement plan after a policy decision of the Council. Presently a number of potential future road projects are awaiting policy decisions. In addition to those road projects that have not been authorized, scheduled or approved other known projects have been included. Borrowing or other funding of \$3.0 million dollars will be needed to fund these projects.

Future Park Improvements – The City is committed to the future improvement of its park system. The use of impact fees collected and future City funds, as available will allow the City to continue future park acquisition and development.

27th Street corridor

Also currently under study is development and infrastructure costs in the 27th Street corridor. The costs and financing of those costs are currently under discussion and may have an impact on the Capital Improvement Fund in the future for those costs are not attributable to TIF District's.

Fire Station 1 Improvements – The department requests to remodel and expand station one during the next five years to provide office space, meeting areas, living areas for future female fire personnel, handicap access needs and provide a backup emergency operations center.

Salt Storage Building – A second salt storage building has been requested to provide for storage of additional salt and to function to pre-wet salt and mixing area for sand and salt prior to a snow event.

Road Projects – (timing is yet to be determined)

When a road project is committed (ie contract or an agreement with another jurisdiction) it is considered appropriated and tax levy support equal to the anticipated future annual debt service needs to be included in the next City tax levy computation.

76th Street Road Improvements – Terrace Drive to Puetz Road. The City's potential share of a County project to improve 76th Street is estimated at \$172,000.

Ryan Road reconstruction 60th St to Loomis Road – Reconstruction cost by the State of a portion of Ryan Road. (\$710,000)

27th Street Improvements – Reconstruction cost by the State of the north mile of College Ave to Rawson Ave in 2015 at \$2,616,000 per mile

76th Street Road Improvements – Puetz Road to County Line Road. The City's share of a future County project to improve 76th Street.

College Avenue Road Improvements – 27th Street to 43rd Street. The City's share of a future County project to improve College Avenue.

W Puetz Road – 76th Street to St Martins Road. Resurface this two lane rural street into a two lane rural roadway with pedestrian path in the future. (\$1,000,000)

Extension of St. Martins Road to STH 100 at W Forest Hill Avenue – the construction of an arterial City street to a new connection with STH100

**City of Franklin
Capital Improvement Plan
2011-2016**

		Adopted 2011	Amended Budget 2011	Estimate 2011	Requested Budget 2012	Adopted Budget 2012	2013	Forecast 2014 2015		2016	Potential Future Projects
Revenue:											
Proceeds from borrowing-10 year or interfund	46.0000.4911	171,000	-	-	2,675,000	62,000	-	-	3,220,000	-	
Grants-LGIP	46.0000.4143	78,000	-	-	-	-	-	-	-	-	
Landfill Siting - Direct	46.0000.4492	-	240,000	240,000	427,000	427,000	463,000	658,000	859,000	898,000	
Landfill Siting	46.0000.4493	35,000	27,000	27,000	-	-	-	-	-	-	
Reimbursement - Drexel Avenue	46.0000.4781	-	-	-	-	-	-	-	-	-	
Miscellaneous Revenue	46.0000.4799	5,000	5,000	5,000	-	-	-	-	-	-	
Transfer from Connection Fees - Sewer	46.0756.4833	750,000	750,000	750,000	500,000	500,000	500,000	500,000	500,000	500,000	
Transfer from Connection Fees - Water	46.0755.4833	-	-	-	500,000	500,000	500,000	500,000	500,000	500,000	
Transfer from Impact Fees-Development	46.0000.4839	500,000	500,000	-	500,000	-	1,100,000	-	-	-	
Transfer from Water Utility toward building **	46.0000.4830	1,400,000	1,400,000	-	1,400,000	1,400,000	-	-	-	-	
Transfer from Sewer Fund toward building **	46.0000.4830	1,400,000	1,400,000	-	1,400,000	1,400,000	-	-	-	-	
Transfer from Street Improvement fund	46.0000.4838	40,000	40,000	40,000	-	-	-	-	-	-	
Transfer from TIF District #2	46.0000.4830	422,000	325,000	325,000	-	-	-	-	-	-	
Transfer from TIF District #3	46.0000.4830	-	-	-	-	-	-	-	500,000	500,000	
Transfer from TIF District #4	46.0755.4830	597,000	348,000	348,000	-	-	-	-	-	-	
Interest revenue	46.0000.4711	4,000	4,000	4,000	4,000	5,000	5,000	5,000	5,000	5,000	
Total Revenue		5,402,000	5,039,000	1,739,000	7,406,000	4,294,000	2,566,000	1,663,000	5,584,000	2,403,000	
Expenditures:											
Approved Projects:											
Tornado Warning Sirens	46.321.7969.5819	-	1,000	1,000	-	-	-	-	-	-	
Oakwood Road 34th St to 60th St		500,000	325,000	325,000	-	-	-	-	-	-	
City Hall & Fire Parking lot and Sidewalk Repair		310,000	210,000	210,000	-	-	-	-	-	-	
Storm Water Management Plan		45,000	45,000	45,000	-	-	-	-	-	-	
Bridge Repair 51st & Drexel		40,000	40,000	40,000	-	-	-	-	-	-	
51st St-Clair Meadows S half to Minnesota	46.000.0000.5589	-	25,000	25,000	-	-	-	-	-	-	
South 76th St - Puetz to Imperial Dr- Sidewalks	46.000.9249.5829	-	-	-	-	-	172,000	-	-	-	
27th St - College to Drexel Enhanced Lighting		-	-	-	-	-	-	-	500,000	-	
Ryan Road - 60th St to Loomis Road		-	-	-	-	-	-	-	-	710,000	
Oakwood Road-Water Main	46.755.9740.5830	797,000	588,000	588,000	-	-	-	-	-	-	
Water Projects	46.755.0000.5830	-	-	-	500,000	500,000	500,000	500,000	500,000	500,000	
Sewer Projects	46.756.0000.5829	750,000	750,000	750,000	500,000	500,000	250,000	500,000	500,000	500,000	
Sewer - Local connection costs of RCI project		-	-	-	-	-	250,000	-	-	-	
Interfund Loan repayment		-	-	-	-	-	62,000	-	-	600,000	
Total Approved Projects		2,442,000	1,984,000	1,984,000	1,000,000	1,000,000	1,234,000	1,000,000	1,500,000	2,310,000	-
Projects Pending Approval:											
27th St - College to Rawson-Enhanced items		-	-	-	-	-	-	-	2,025,000	-	
27th St - Rawson to Drexel - WISDOT items *		-	-	-	-	-	-	-	591,000	*	
27th St - Rawson to Drexel-Enhanced items *		-	-	-	-	-	-	-	2,025,000	*	
27th St - Drexel to Ryan - 2 miles - WISDOT Items		-	-	-	-	-	-	-	-	-	1,182,000
27th St - Drexel to Ryan - 2 miles - Enhanced Items		-	-	-	-	-	-	-	-	-	4,050,000
27th St - Ryan to .5M south - WISDOT Items		-	-	-	-	-	-	-	-	-	295,500
27th St - Ryan to .5M south - Enhanced Items		-	-	-	-	-	-	-	-	-	1,012,500
27th St - .5M south of Ryan to County Line - WISDOT Items		-	-	-	-	-	-	-	-	-	886,500
27th St - .5M south of Ryan to County Line - Enhanced Items		-	-	-	-	-	-	-	-	-	3,037,500
Puetz Road -76th St to St Martins-Rual Section		-	-	-	-	-	-	-	-	-	1,000,000
College Avenue S27th St to S43rd St		-	-	-	-	-	-	-	-	-	1,150,000
St Martins Road Extension at Forest Hill Ave		-	-	-	-	-	-	-	-	-	1,425,000
South 76th St - Puetz to County Line		-	-	-	-	-	-	-	-	-	3,500,000
51st St Bike lanes		-	-	-	-	-	-	-	-	-	-
51st St Sidewalks - West Side		-	-	-	122,500	122,500	-	-	-	-	-
51st St Sidewalks - East Side		-	-	-	136,000	-	-	-	-	-	-
51st St-Clair Meadows N half to Minnesota	46.000.0000.5589	-	-	-	55,000	-	-	-	-	-	-
51st St-Clair Meadows - Minnesota to Rawson	46.000.0000.5589	-	-	-	70,000	-	-	-	-	-	-
Extension W Marquette - PVS to 49th Street		50,000	50,000	-	263,000	-	-	-	-	-	-
Extension W Marquette - 49th to 51st Street		-	-	-	417,000	-	-	-	-	-	-
Roof Replacements - City Hall & Fire Station #1		-	-	-	177,000	177,000	-	-	-	-	-
Fire Station #1 Addition		-	-	-	1,500,000	-	-	-	-	-	1,500,000
Water/Sewer Building Addition **		2,800,000	2,800,000	-	2,800,000	2,800,000	-	-	-	-	-
Salt Storage Building		-	-	-	170,000	-	-	-	-	-	170,000
Pleasant View Park Access (Road)		500,000	500,000	-	500,000	-	-	-	-	-	-
Hillcrest Neighborhood Park		-	-	-	-	-	-	-	-	-	585,000
Woodview Park		-	-	-	-	-	-	-	-	-	357,000
Community Recreation Center		-	-	-	-	-	1,100,000	-	-	-	-
Police Dept Mobile & Portable Radio Equipment		-	-	-	177,000	177,000	-	-	-	-	-
Police Department Dispatch Center		-	-	-	-	-	185,000	-	-	-	-
Other	46.999.0000.5499	50,000	25,000	25,000	137,000	137,000	50,000	50,000	50,000	50,000	-
Total Projects not yet Approved	46.999.0000.5499	3,400,000	3,375,000	25,000	6,523,500	3,413,500	1,335,000	50,000	4,691,000	50,000	20,151,000
Total expenditures		5,842,000	5,359,000	2,009,000	7,523,500	4,413,500	2,569,000	1,050,000	6,191,000	2,360,000	20,151,000
Net change in fund balance		(440,000)	(320,000)	(270,000)	(117,500)	(119,500)	(1,000)	613,000	(607,000)	43,000	
Beginning fund balance (projected)		391,301	391,301	391,301	121,301	121,301	1,801	801	613,801	6,801	
Ending fund balance		(48,699)	71,301	121,301	3,801	1,801	801	613,801	6,801	49,801	

* Possible TIF #3 funding if Joint Review Board approved

Current construction estimate is 2025 (Traffic dependent)

CITY OF FRANKLIN

DEBT SERVICE FUND

The Debt Service Fund of the City is used to account for the payment of debt service on all general obligation debt issued for City purposes. Payments on general obligation debt issued for general government purposes are funded by the following sources:

- Property tax levy for general City projects (for example, City facilities, such as the Police facility or the Library facility, or non-assessable infrastructure project costs)
- Special assessment collections, for public improvement projects financed with general obligation debt where the property owner is assessed the pro-rata share of the project cost in accordance with City policy, ordinances and state statutes.
- Impact fees collected for the purpose of paying toward new facilities after those facilities were completed.
- Repayment of principal and interest on any City debt issued that is advanced to TIF Districts.

Over the last decade, the net general bonded debt level for City purposes has fluctuated from a low of \$4,669,515 at December 31, 2007 to a high of \$33,102,304 at December 31, 2001.

As shown on the accompanying schedule of debt maturities, the general obligation debt for City purposes outstanding at December 31, 2011 will be \$13,237,000 (\$16,975,000-\$3,738,000). When you combine that amount with the \$19,258,000 outstanding of TIF District debt the total outstanding general obligation debt outstanding will be \$32,495,000. This total debt represents about 18% of the City's legal debt limit per Wisconsin Statutes (5% of equalized property value). Over the past decade, the ratio of net general bonded debt to assessed value has ranged from a high of 1.68% in 2001 to a low of .13% in 2007. The ratio of net general obligation debt to assessed value at December 31, 2011 will be about .13%.

The last issuance of GO debt was in 2008 as part of a TIF District borrowing. In the event that additional borrowing becomes necessary 2012 the City will look first to internal borrowing to meet any additional borrowing needs. Historically the city has planned to issue debt every other year. Future debt issuance is forecast at \$2.0 million every other year and is anticipated to pay for public improvement projects as growth occurs in the community. However, due to the lower level of development the next debt issuance is forecast for 2013. Any new debt for projects presently contemplated for public improvement projects should be offset by the repayment of debt currently outstanding that is scheduled for repayment during this period.

Included in the Mayor's Recommended Budget is the calling of the outstanding amounts of the 2005 debt issue of \$6,150,000. The funds used are currently short term invested funds earning significantly less than what is being paid on this debt issue. Carrying that investment with City of Franklin funds will increase the City's interest income by \$430,000 over the next three years.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
DEBT SERVICE FUND - CITY									
REVENUE									
GENERAL PROPERTY TAX	31.0000.4011	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	\$1,900,000	1,750,000	1,750,000	-7.9%
INTEREST ON INVESTMENTS	31.0000.4711	0	0	0	0	0	0	0	
INTERFUND INTEREST FROM TIF DISTRICTS	31.0000.4716	220,161	197,117	174,163	174,163	174,164	143,623	143,623	
LANDFILL OPERATIONS-DIRECT	31.0000.4492	0	0	0	0	0	0	0	
LANDFILL OPERATIONS-SEPARATE	31.0000.4493	0	0	0	0	0	0	0	
LANDFILL OPERATIONS-FLAT	31.0000.4494	0	0	0	0	0	0	0	
TRANSFER FROM OTHER FUNDS	31.0000.4830	0	0	0	0	0	0	0	
TRANSFER FROM IMPACT FEES	31.0000.4839	23,191	164,754	319,000	319,000	345,720	311,000	311,000	
TRANSFER FROM SPECIAL ASSESSMENTS	31.0000.4835	2,948,359	115,152	289,588	286,348	259,624	0	0	
DEBT SERVICE FUND REVENUE		\$5,091,711	\$2,377,023	\$2,682,751	\$2,679,511	\$2,679,508	\$2,204,623	\$2,204,623	-17.8%
REFUNDED DEBT PROCEEDS	31.0000.4911	0	0	0	0	0	0	0	
GO NOTES DEBT PROCEEDS	31.0000.4912	0	0	0	0	0	0	0	
BOND & NOTE PREMIUM	31.0000.4913	0	0	0	0	0	0	0	
TOTAL REVENUE AND OTHER FUNDING SOURCES		\$5,091,711	\$2,377,023	\$2,682,751	\$2,679,511	\$2,679,508	\$2,204,623	\$2,204,623	-17.8%
G.O. 7850-99									
PRINCIPAL	31.0000.8189.5611	1,125,000	0	0	0	0	0	0	
INTEREST	31.0000.8189.5621	24,188	0	0	0	0	0	0	
TOTAL 1999 BORROWING		1,149,188	0	0	0	0	0	0	
G.O. 10000-01									
PRINCIPAL	31.0000.8021.5611	50,000	50,000	105,000	105,000	105,000	0	0	
INTEREST	31.0000.8021.5621	8,050	5,850	2,363	2,363	2,362	0	0	
TOTAL 2001 REFUNDING		58,050	55,850	107,363	107,363	107,362	0	0	
G.O. 10000-01									
PRINCIPAL	31.0000.8025.5611	5,875,000	0	0	0	0	0	0	
INTEREST	31.0000.8025.5621	157,772	0	0	0	0	0	0	
TOTAL 2001 BORROWING		6,032,772	0	0	0	0	0	0	
G.O. 3000-05									
PRINCIPAL	31.0000.8011.5611	113,000	150,000	225,000	225,000	225,000	3,462,000	3,462,000	
INTEREST	31.0000.8011.5621	150,524	145,593	138,562	138,562	138,562	72,366	72,366	
TOTAL 2005 BORROWING		263,524	295,593	363,562	363,562	363,562	3,534,366	3,534,366	
G.O. 4000-05 TIF #3									
PRINCIPAL	31.0000.8012.5611	200,000	0	0	0	0	0	0	
INTEREST	31.0000.8012.5621	13,200	0	0	0	0	0	0	
TOTAL 2005 BORROWING		213,200	0	0	0	0	0	0	
G.O. 3000-05 TIF #4									
PRINCIPAL	31.0000.8013.5611	337,000	400,000	525,000	525,000	525,000	3,738,000	3,738,000	
INTEREST	31.0000.8013.5621	185,738	171,920	154,576	154,576	154,576	67,171	67,171	
TOTAL 2005 BORROWING		522,738	571,920	679,576	679,576	679,576	3,805,171	3,805,171	
G.O. 3000-05 Debt Service									
PRINCIPAL	31.0000.8014.5611	0	150,000	100,000	100,000	100,000	250,000	250,000	
INTEREST	31.0000.8014.5621	9,450	16,087	11,400	11,400	11,400	4,763	4,763	
TOTAL 2005 BORROWING		9,450	166,087	111,400	111,400	111,400	254,763	254,763	
G.O. 9925-07 Refunding									
PRINCIPAL	31.0000.8016.5611	100,000	100,000	100,000	100,000	100,000	720,000	720,000	
INTEREST	31.0000.8016.5621	371,450	367,650	363,850	363,850	363,850	348,270	348,270	
TOTAL 2007 REFUNDING		471,450	467,650	463,850	463,850	463,850	1,068,270	1,068,270	
TRANSFER TO OTHER FUNDS	31.0000.0000.5589	0	0	0	0	0	0	0	
ADVANCED REFUNDING ESCROW	31.0000.9640.5611	0	0	0	0	0	0	0	
PAYMENT TO ESCROW AGENT	31.0000.9641.5611	0	0	0	0	0	0	0	
BOND ISSUE COSTS	31.998.0000.5601	0	0	0	0	0	0	0	
LINE OF CREDIT INTEREST	31.998.0000.5621	53,339	49,923	7,000	3,760	3,758	201,082	201,082	
		53,339	49,923	7,000	3,760	3,758	201,082	201,082	
DEBT SERVICE PRINCIPAL		7,800,000	850,000	1,055,000	1,055,000	1,055,000	8,170,000	8,170,000	
DEBT SERVICE INTEREST		973,711	757,023	677,751	674,511	674,508	693,652	693,652	
DEBT SERVICE PRINCIPAL & INTEREST - CITY		8,773,711	1,607,023	1,732,751	1,729,511	1,729,508	8,863,652	8,863,652	411.5%
EXCESS OF REVENUE OVER EXPENDITURES		-3,682,000	770,000	950,000	950,000	950,000	-6,659,029	-6,659,029	
FUND BALANCE, BEGINNING OF PERIOD		5,700,000	2,018,000	2,788,000	2,788,000	2,788,000	3,738,000	3,738,000	
FUND BALANCE, END OF PERIOD		2,018,000	2,788,000	3,738,000	3,738,000	3,738,000	-2,921,029	-2,921,029	
Fund Balance		0	0	0	0	0	190,971	272,128	
Interfund Advance to TIF Districts		4,663,000	4,263,000	3,738,000	3,738,000	3,738,000	3,038,000	3,038,000	
Interfund Advance from Other Funds		-2,645,000	-1,475,000	0	0	0	-6,150,000	-6,150,000	

**City of Franklin
General Obligation Debt Maturities**

Borrowing Date	Purpose of borrowing, amount, interest rate	Payment Dates	Balance 12/31/2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
03/01/12	Line of Credit Loan												
	PRINCIPAL	3/1		-	1,850,000	2,100,000	2,200,000						
	INTEREST	3/1, 9/1		201,082	173,829	92,755	7,287						
04/15/01	Current refunding												
	PRINCIPAL	3/1											
	INTEREST	4.3 - 5.4% 3/1, 9/1											
08/15/05	Capital improvements												
	PRINCIPAL	3/1	\$3,462,000	450,000	0	0	0						
	INTEREST	3.75 - 3.9% 3/1, 9/1		67,171									
08/15/05	Debt Service												
	PRINCIPAL	3/1	\$250,000	150,000									
	INTEREST	3.75 - 3.9% 3/1, 9/1		4,763	0								
08/15/05	Capital improvements - TIF #4												
	PRINCIPAL	3/1	\$3,738,000	700,000	0	0	0						
	INTEREST	3.75 - 3.9% 3/1, 9/1		72,366									
01/01/07	Advance Refunding-4/2001 Bonds												
	PRINCIPAL	3/1	9,525,000	720,000	620,000	570,000	520,000	1,200,000	1,190,000	1,180,000	1,200,000	1,140,000	1,185,000
	INTEREST	3/1, 9/1		348,270	322,810	300,200	279,490	248,810	201,400	156,370	111,150	66,690	22,515
2013	PRINCIPAL	3/1		0	0	50,000	100,000	150,000	150,000	200,000	250,000	300,000	400,000
	INTEREST	3/1, 9/1		0	0	88,875	86,425	81,650	75,525	68,150	58,125	45,600	29,200
2015	PRINCIPAL	3/1					0	50,000	100,000	150,000	150,000	200,000	250,000
	INTEREST	3/1, 9/1					0	88,875	86,425	81,650	75,525	68,150	58,125
2017	PRINCIPAL	3/1							0	50,000	100,000	150,000	150,000
	INTEREST	3/1, 9/1							0	88,875	86,425	81,650	75,525
2019	PRINCIPAL	3/1									0	50,000	100,000
	INTEREST	3/1, 9/1									0	88,875	86,425
2021	PRINCIPAL	3/1											0
	INTEREST	3/1, 9/1											0
2023	PRINCIPAL	3/1											0
	INTEREST	3/1, 9/1											0
Population 35,451	PRINCIPAL TOTAL	Per Capita	16,975,000	2,020,000	2,470,000	2,720,000	2,820,000	1,400,000	1,440,000	1,580,000	1,700,000	1,840,000	2,065,000
	INTEREST TOTAL			693,652	496,639	481,830	373,202	417,335	363,350	395,045	331,225	350,965	271,790
	Total City Debt Service			2,713,652	2,966,639	3,201,830	3,193,202	1,817,335	1,803,350	1,975,045	2,031,225	2,190,965	2,356,790
	Less:												
	Impact fee shortfall		1,200,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	-
	Transfer from Impact Fees - Police		(2,128,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)
	Transfer from Impact Fees - Drexel Ave		(1,310,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)	(73,000)
	Transfer from Impact Fees - Fire #3		(591,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)	(43,000)
	Transfer from Impact Fees - Library		(1,207,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)	(140,000)
	Interest Repayment from TIF's		(316,367)	(143,623)	(105,114)	(59,094)	(8,536)	-	-	-	-	-	-
	Principal Repayment from TIF's		(3,738,000)	(700,000)	(875,000)	(1,038,000)	(1,125,000)	-	-	-	-	-	-
	Land Fill Siting & Refinancing Revenue		0	-	-	-	-	-	-	-	-	-	-
	Add to (Use of) Fund Balance		521,334	190,971	74,475	(43,736)	1,334	243,665	257,650	85,955	29,775	(32,965)	(285,790)
	Estimated special assessments		0	-	-	-	-	-	-	-	-	-	-
	NET TAX LEVY IMPACT		49	(963,652)	(1,216,639)	(1,451,830)	(1,443,202)	(67,335)	(63,350)	(225,045)	(281,225)	(440,965)	(606,790)
				\$1,750,000	\$1,750,000	\$1,750,000	\$1,750,000	\$1,750,000	\$1,750,000	\$1,750,000	\$1,750,000	\$1,750,000	\$1,750,000

CITY OF FRANKLIN

TIF DISTRICTS

The City of Franklin has two operating Tax Incremental Financing (TIF) Districts (TIF District #2 was completed in 2011 and the assessed valuation was returned to the general tax roll.) TIF Districts exist to assist in the development of particular areas. They receive the increase in tax revenue that is generated from the increase in development that occurs in that area. The City has asked its Community Development Authority (CDA) to act as agent of the City (i) in planning and carrying out any community development programs and activities approved by the Mayor and Common Council within the TIF Districts. The tax levy generated by the increase in assessed value in the TIF District's is the main source of revenue for the TIF District's. Expenditures consistent with approved Project Plans may be incurred until a time determined by State statute.

TIF District #3

In June 2005, the City of Franklin adopted Resolution 2005-5906 establishing TIF District #3. The TIF District is generally from Rawson Avenue to just south of Drexel Avenue and from 27th Street to 35th Street. The main purpose of the TIF District is to improve road infrastructure in the district to promote quality development. The latest projection anticipates \$18.2 million in the costs of infrastructure and incentives, \$4.5 million in net financing costs and anticipates \$109 million in incremental development within the District. The debt issued will pay for the infrastructure with tax revenue created by the development paying off the debt. The plan anticipates that the debt will be paid off and TIF District closed by 2018. The following year the tax revenue will be available to the taxing districts. THE one remaining project for this district is the improvements to the 27th Street road infrastructure.

TIF District #4

In June 2005, the City of Franklin adopted Resolution 2005-5907 establishing TIF District #4. The TIF District is generally from 27th Street to the Oakwood Golf Course then south to the Racine County line. The main purpose of the TIF District is to improve road and sanitary sewer infrastructure in the district to promote quality development. The plan anticipates \$24.6 million in the costs of infrastructure created and anticipates \$133 million in incremental development within the District. The debt will pay for the infrastructure with tax revenue created by the development paying off the debt. The project plan anticipates that the debt will be paid off and TIF District closed by 2026. The following year the tax revenue will be available to the taxing districts. The first phase of project cost will be completed and phases 2 & 3 are dependant upon future development within the District. The first phase debt will be retired by 2017.

TIF District's Outstanding Debt

General obligation note proceeds are provided to the TIF Districts directly or through interfund advances from a shared issuance (2005) with similar terms to the general obligation notes issued by the City. The schedule of outstanding debt maturities shows the amounts borrowed, the balance outstanding and annual debt service payment obligations for the next several years.

City of Franklin
Tax Incremental Financing Districts
Outstanding Debt Maturities

Date	Purpose of borrowing	Payment Dates	Balance 12/31/2011	2012	2013	2014	2015
Amount	Interest rate						

TIF #3 City of Franklin General Obligation Notes

1/3/2007	Capital improvements Taxable Notes	3/1	\$ 7,520,000	655,000	670,000	6,195,000	
10,000,000	Principal	3/1, 9/1		356,029	323,235	153,326	
	Interest 4.95%						
8/26/2008	Capital improvements Tax Exempt Notes	3/1	\$ 8,000,000	2,000,000	2,500,000	3,500,000	
	Principal	3/1, 9/1		261,500	178,125	65,625	
	Interest 3.0 to 3.5%						
	Total Principal		2,655,000	3,170,000	9,695,000		
	Total Interest		617,529	501,360	218,951		

Population

35,451

Per Capita

92

Annual Debt Payment

\$ 3,272,529 \$ 3,671,360 \$ 9,913,951 \$ -

TIF No. 3 Debt Total

\$ 15,520,000 \$ 12,865,000 \$ 9,695,000 \$ -

TIF #4 Interfund Advance by City of Franklin

8/15/2005	Capital improvements	3/1	\$ 3,738,000	700,000	875,000	1,038,000	1,125,000
\$3,000,000	Principal	3/1, 9/1		131,607	101,420	64,116	21,938
	Interest 4.55%						

Population

35,451

Per Capita

23

Annual Debt Payment

\$ 831,607 \$ 976,420 \$ 1,102,116 \$ 1,146,938

TIF No. 4 Debt Total

\$ 3,038,000 \$ 2,163,000 \$ 1,125,000 \$ -

Population Total TIF Districts Debt

35,451

Per Capita

116

Annual Debt Payment

\$ 4,104,136 \$ 4,647,780 \$ 11,016,067 \$ 1,146,938

TIF Districts Debt Total

\$ 15,903,000 \$ 11,858,000 \$ 1,125,000 \$ -

**MAYOR
101**

DEPARTMENT: Mayor

PROGRAM MANAGER: Mayor (administered by Director of Administration)

PROGRAM DESCRIPTION:

The Mayor is the Chief Executive Officer of the City, responsible for ensuring that all City ordinances and State laws are observed and enforced and that all City officers, boards, and commissions properly discharge their duties. The Mayor nominates to Council the appointment of certain City employees and board and commission members and is chairman of the Plan Commission and the Community Development Authority. The Mayor presides at the meetings of the Common Council, voting only in cases relating to tie votes. The Mayor is elected for a three-year term of office, with the current term expiring April 2014.

City Ordinances designate eight cabinet officers, as well as other unclassified positions within City government, that shall be appointed by the Mayor subject to the confirmation by a majority of all members of the Common Council.

SERVICES:

- Represent people of the City of Franklin.
- Administer City government in accordance with City Ordinances and State Statutes.
- Annually prepare a financial forecast for use in development of the City's annual budget

STAFFING:

1 Part-time (elected)

BUDGET SUMMARY:

- 1) The annual salary for the Mayor is currently established at \$16,800. In addition, the Mayor receives \$4,800 annually for reimbursement of mileage related expenses. These compensation levels were established by Common Council action on December 15, 1998 under City Ordinance 98-1527.
- 2) The 2012 budget remains the same as the 2011 budget.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
GENERAL FUND EXPENDITURES MAYOR									
PERSONAL SERVICES									
SALARIES-PT	01.101.0000.5113	0	0	16,800	16,800	16,800	16,800	16,800	
FICA	01.101.0000.5151	0	0	1,652	1,652	1,652	1,652	1,652	
WORKERS COMPENSATION INS	01.101.0000.5156		0	63	63	63	54	54	
Sub-total		0	0	18,515	18,515	18,515	18,506	18,506	0.0%
Percent of Department Total		#DIV/0!	#DIV/0!	69.6%	69.6%	69.6%	69.6%	69.6%	
CONTRACTUAL SERVICES									
OTHER PROFESSIONAL SERVICES	01.102.0000.5219	0	0	0	0	0	0	0	
Sub-total		0	0	0	0	0	0	0	0.0%
SUPPLIES									
OFFICE SUPPLIES	01.101.0000.5312	0	0	0	0	0	0	0	
PRINTING	01.101.0000.5313	0	0	0	0	0	0	0	
Sub-total		0	0	0	0	0	0	0	#DIV/0!
SERVICES AND CHARGES									
SUBSCRIPTIONS	01.101.0000.5422	0	0	150	150	150	150	150	
MEMBERSHIPS	01.101.0000.5424	0	0	150	150	150	150	150	
CONFERENCES AND SCHOOLS	01.101.0000.5425	0	0	2,000	2,000	2,000	2,000	2,000	
MILEAGE - AUTO ALLOWANCE	01.101.0000.5432	0	0	4,800	4,800	4,800	4,800	4,800	
Sub-total		0	0	7,100	7,100	7,100	7,100	7,100	0.0%
CONTRIBUTIONS AND AWARDS									
VOLUNTEER RECOGNITION/AWARDS	01.101.0000.5734	0	0	1,000	1,000	1,000	1,000	1,000	
SUB TOTAL NON PERSONAL SERVICES									
		0	0	8,100	8,100	8,100	8,100	8,100	0.0%
TOTAL GENEAL FUND									
		0	0	26,615	26,615	26,615	26,606	26,606	0.0%
CAPITAL OUTLAY FUND									
OTHER CAPITAL EQUIPMENT	41.101.0000.5841	0		0	0	0	0	0	
SOFTWARE	41.101.0000.5843	0		0	0	0			
TOTAL CAPITAL OUTLAY FUND									
		0	0	0	0	0	0	0	
GRAND TOTAL MAYOR									
		0	0	26,615	26,615	26,615	26,606	26,606	0

ALDERMEN

102

DEPARTMENT: Aldermen

PROGRAM MANAGER: Mayor (administered by the Director of Clerk Services)

PROGRAM DESCRIPTION:

The Common Council is the legislative branch of City government. Its primary purpose is the passage of laws, ordinances and policies, establishment of pay ranges for city employees and official management of the city's financial affairs; its budget, its revenues and the raising of funds for the operation of the city. The Common Council is comprised of the Mayor and six members representing the six Aldermanic Districts, serving three-year overlapping terms. One Alderman is elected and serves as Common Council President.

Boards and Commissions of the City serve primarily in an advisory role to the Mayor and Common Council in developing policies and managing the affairs of the City to best serve its citizens. Boards and commissions allow for additional citizen input beyond that of the elected officials. Certain boards and commissions are required under Wisconsin statutes (e.g., the Board of Public Works and Plan Commission); others have been established to oversee certain activities (e.g., Civic Celebrations Commission). The City is served by the following Boards and Commissions:

Architectural Board	Fair Commission
Board of Health	Finance Committee
Board of Review	Library Board
Board of Public Works	License Committee
Board of Water Commissioners	Parks Commission
Board of Zoning and Building Appeals	Personnel Committee
Civic Celebrations Commission	Plan Commission
Community Development Authority	Police and Fire Commission
Environmental Commission	Technology Commission
Forward Franklin Economic Dev. Com.	

Certain boards and commissions oversee programs with their own budget or fund (such as the Community Development Authority, Civic Celebrations Commission, Library Board, and Board of Water Commissioners). The cost of supporting the remaining boards and commissions is included in the Common Council budget.

SERVICES:

- Adopt ordinances and resolutions, levy taxes and appropriate monies for the operation of the City.
- Adopt and review policies to meet needs of the City and its citizens.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Six Aldermen (part-time, elected)	N/A	N/A	N/A	N/A	N/A	N/A
Confidential Secretary	0.48	0.48	0.00	0.00	0.00	0.00
Total	0.48	0.48	0.00	0.00	0.00	0.00

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Ordinances passed	29	28	25	44	21	30
Resolutions passed	167	112	125	71	80	100
Common Council meeting hours	69.5	69	70	64	70	70

* Forecast

BUDGET SUMMARY:

- 1) The annual salary for Aldermen is currently established at \$7,200. In addition, Aldermen also receive \$1,800 annually for reimbursement of mileage related expenses. These compensation levels were established by Common Council action on December 15, 1998 under City Ordinance 98-1527.
- 2) Clerical support is provided through the Director of Clerk Services office.
- 3) Memberships include:

Public Policy Forum	\$ 500
Intergovernmental Cooperation Council	350
League of Wisconsin Municipalities	8,547
Amer Society of Composers, Authors, Publishers	325
South Suburban Chamber of Commerce	150
Urban Alliance	855

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
ALDERMEN									
PERSONAL SERVICES									
SALARIES-PT	01.102.0000.5113	60,000	60,000	43,200	43,200	43,200	43,200	43,200	
FICA	01.102.0000.5151	5,630	5,783	4,131	4,131	4,131	4,131	4,131	
WORKERS COMPENSATION INS	01.102.0000.5156	207	252	157	157	157	135	135	
Sub-total		65,837	66,035	47,488	47,488	47,488	47,466	47,466	0.0%
Percent of Department Total		71.4%	66.6%	66.2%	66.2%	66.2%	66.5%	66.5%	
CONTRACTUAL SERVICES									
OTHER PROFESSIONAL SERVICES	01.102.0000.5219	0	0	1,000	1,000	1,000	1,000	1,000	
SUNDRY CONTRACTORS	01.102.0000.5299	0	0	0	0	0	0	0	
Sub-total		0	0	1,000	1,000	1,000	1,000	1,000	0.0%
SUPPLIES									
OFFICE SUPPLIES	01.102.0000.5312	61	97	100	100	100	100	100	
PRINTING	01.102.0000.5313	179	7,253	50	50	50	100	100	
BOARDS AND COMMISSIONS EXP	01.102.0000.5329	201	67	1,000	1,000	1,000	650	650	
Sub-total		441	7,417	1,150	1,150	1,150	850	850	-26.1%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01.102.0000.5421	0	0	150	150	150	0	0	
SUBSCRIPTIONS	01.102.0000.5422	0	0	0	0	0	0	0	
MEMBERSHIPS	01.102.0000.5424	10,361	9,930	10,650	10,650	10,650	10,750	10,750	
CONFERENCES AND SCHOOLS	01.102.0000.5425	0	60	500	500	500	500	500	
MILEAGE - AUTO ALLOWANCE	01.102.0000.5432	15,600	15,633	10,800	10,800	10,800	10,800	10,800	
Sub-total		25,961	25,623	22,100	22,100	22,100	22,050	22,050	-0.2%
CONTRIBUTIONS AND AWARDS									
AWARDS	01.102.0000.5726	0	0	0	0	0	0	0	
VOLUNTEER RECOGNITION/AWARDS	01.102.0000.5734	0	111	0	0	0	0	0	
Sub-total		0	111	0	0	0	0	0	
SUB TOTAL NON PERSONAL SERVICES		26,402	33,151	24,250	24,250	24,250	23,900	23,900	-1.4%
TOTAL GENEAL FUND		92,239	99,186	71,738	71,738	71,738	71,366	71,366	-0.5%
CAPITAL OUTLAY FUND									
FURNITURE/FIXTURES	41.102.0000.5812	0	3,731	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		0	3,731	0	0	0	0	0	
GRAND TOTAL ALDERMEN		92,239	102,917	71,738	71,738	71,738	71,366	71,366	

**MUNICIPAL COURT
121**

DEPARTMENT: Municipal Court

PROGRAM MANAGER: Municipal Judge

PROGRAM DESCRIPTION:

The Municipal Court has jurisdiction over local ordinance and traffic citations issued in the City. The Court is presided over by a Municipal Judge, elected every three years. The Judge is required by Local Ordinance to be a licensed attorney. The cost of the court clerks for the weekly trial and pleading sessions is also included in this program. The Police Department provides administrative services for the Court which are accounted for in a separate program. The City's interests at trial are represented by the City Attorney's office are also accounted for in a separate program. Also included in this program is the cost of boarding prisoners.

SERVICES:

- Presides over Municipal Court, adjudicating violations of municipal ordinances and traffic citations and imposing forfeitures where provided by law.
- Provides for the boarding of Prisoners

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Municipal Judge (part-time, elected)	N/A	N/A	N/A	N/A	N/A	N/A
Court Clerk *	2.00	2.00	2.00	2.00	2.50	2.50
Total	2.00	2.00	2.00	2.00	2.50	2.50

* Administration and Human Resource support through the Police Department

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Municipal court cases	9811	8,019	8,050	10,159	12,304	12,304

* Forecast

BUDGET SUMMARY:

Two daytime and four nighttime court sessions per month are held. A community service alternative on a limited basis at the Franklin Public Library is currently available as an alternative to serving time at the House of Correction.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
MUNICIPAL COURT									
PERSONAL SERVICES									
SALARIES-FT	01.121.0000.5111	53,728	53,145	53,759	61,184	61,183	73,000	73,000	
SALARIES-PT	01.121.0000.5113	35,814	37,675	36,135	36,135	36,070	36,450	36,450	
SALARIES-OT	01.121.0000.5117	162	568	1,200	1,200	1,200	1,200	1,200	
COMPTIME TAKEN	01.121.0000.5118	68	0	260	260	260	265	265	
LONGEVITY	01.121.0000.5133	300	300	270	295	343	390	390	
HOLIDAY PAY	01.121.0000.5134	4,336	4,808	4,493	4,968	5,034	5,840	5,840	
VACATION PAY	01.121.0000.5135	3,773	4,669	5,372	5,697	5,697	6,673	6,673	
FICA	01.121.0000.5151	6,126	6,369	7,764	8,389	8,393	9,472	9,472	
RETIREMENT	01.121.0000.5152	7,718	8,016	8,049	8,874	8,879	5,962	5,962	
RETIREE GROUP HEALTH	01.121.0000.5153	880	916	948	1,073	1,086	1,240	1,240	
GROUP HEALTH & DENTAL	01.121.0000.5154	24,276	23,748	24,907	24,982	24,969	25,365	25,365	
LIFE INSURANCE	01.121.0000.5155	420	386	292	317	346	408	408	
WORKERS COMPENSATION INS	01.121.0000.5156	274	342	293	318	318	309	309	
Sub-total		137,874	140,942	143,742	153,692	153,778	166,574	166,574	15.9%
Percent of Department Total		76.6%	82.0%	67.5%	68.9%	68.9%	79.8%	79.8%	
CONTRACTUAL SERVICES									
OTHER PROFESSIONAL SERVICES	01.121.0000.5219	0	850	600	600	600	600	600	
EQUIPMENT MAINTENANCE	01.121.0000.5242	0	0	300	300	300	300	300	
SOFTWARE MAINTENANCE	01.121.0000.5257	0	0	0	0	0	7,000	7,000	
PRISONER BOARDING	01.121.0000.5294	35,949	28,105	30,000	30,000	30,000	30,000	30,000	
DOT SUSPENSION FEES/COLLECTION SER	01.121.0000.5298	910	65	919	919	919	650	650	
Sub-total		36,859	29,020	31,819	31,819	31,819	38,550	38,550	21.2%
SUPPLIES									
OFFICE SUPPLIES	01.121.0000.5312	278	362	400	400	400	400	400	
PRINTING	01.121.0000.5313	167	0	350	350	350	350	350	
Sub-total		445	362	750	750	750	750	750	0.0%
SERVICES AND CHARGES									
DMV ACCESS SERVICE	01.121.0000.5410	0	0	0	0	0	1,200	1,200	
SUBSCRIPTIONS	01.121.0000.5422	0	0	100	100	100	100	100	
MEMBERSHIPS	01.121.0000.5424	140	140	150	150	150	150	150	
CONFERENCES AND SCHOOLS	01.121.0000.5425	1,212	1,231	1,250	1,250	1,250	1,250	1,250	
JURY/WITNESS FEES	01.121.0000.5429	20	175	250	250	250	250	250	
Sub-total		1,372	1,546	1,750	1,750	1,750	2,950	2,950	68.6%
SUB TOTAL NON PERSONAL SERVICES		38,676	30,928	34,319	34,319	34,319	42,250	42,250	23.1%
TOTAL GENERAL FUND		176,550	171,870	178,061	188,011	188,097	208,824	208,824	17.3%
CAPITAL OUTLAY FUND									
COMPUTER EQUIPMENT	41.121.0000.5841	3,378	26						
SOFTWARE	41.121.0000.5843			35,000	35,000	35,000			
TOTAL CAPITAL OUTLAY FUND		3,378	26	35,000	35,000	35,000	0	0	
GRAND TOTAL MUNICIPAL COURT		179,928	171,896	213,061	223,011	223,097	208,824	208,824	-2.0%
Less Program Revenue:									
Penalties & Forfeitures @ 12%		-46,251	-50,701	-48,000	-48,000	-48,000	-48,120	-48,840	
Net Municipal Court Related Costs		133,677	121,195	165,061	175,011	175,097	160,704	159,984	

CITY CLERK/ELECTIONS
141, 142

DEPARTMENT: City Clerk

PROGRAM MANAGER: Director of Clerk Services

PROGRAM DESCRIPTION:

The City Clerk is the legal custodian of the city's official records, responsible for the administration of elections, complaint handling, legal notification to the public, the issuance of licenses and permits, and the preparation of agendas and the official minutes. The Clerk's Office provides administrative support to the Common Council, various boards, commissions and committees, and responds to informational requests from the general public.

In addition, the Clerk's office is responsible for the Elections budget. The Elections budget provides funding for the operation of local, school, state, and federal elections in the City of Franklin. All election records and voter files are maintained and all elections are conducted through the Office of the City Clerk.

SERVICES:

- Prepare and review Common Council agenda.
- Attend all Council meetings; Board and Commission meetings as necessary.
- Maintain custody of city's official records, providing access to and responding to public records requests.
- Prepare, distribute and process resolutions, ordinances, proclamations, agendas and minutes for meetings of the Common Council and various city boards, commissions and committees, including ad hoc groups.
- Complaint handling
- Index Council minutes, resolutions and ordinances.
- Codify approved ordinances.
- Administer oaths of office and certify official documents.
- Issue permits and licenses, as required by local and state laws. Also administers reservation requests for park rental, ball diamond rental, other recreation facility rental, burn permits, and alarm permits.
- Oversee City records management and retention program.
- Administer elections, which includes providing candidate information, voter registration, verification and updating of voter records, assistance with absentee voting, election inspector training, and preparation and processing of Federal, State, and local elections.
- Coordinate, prepare and distribute city directory and monthly calendar.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Administration Clerk	1.00	1.00	1.48	1.48	1.00	1.00
Clerk/Typist	.50	.50	.50	.50	.62	.62
Secretary	.00	.00	.00	.00	.50	.50
Temporary Help	.00	.03	.02	.02	.02	.02
Total	3.50	3.53	4.00	4.00	4.14	4.14

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Liquor licenses	52	55	54	56	55	54
Bartenders licenses	303	323	446	383	400	400
Property status reports	120	99	101	96	100	100
Burn permits	372	387	378	375	375	375
Registered voters	23,400	24,323	**20,768	21,204	20,808	22,000
Elections held	2	4	2	4	2	2

*Forecast

**State Statutes mandatory purge and update of voters' list

BUDGET SUMMARY:

- 1) 01.141.0000.5424 Memberships and 01.141.0000.5425 Conferences/Schools in the City Clerk's budget includes funding for all employees in the Director of Clerk Services' office.
- 2) 01.141.0000.5471 Background Checks includes funding for all license applicants and Board/Commission recommended appointees (\$7 charge for each check conducted through the Wisconsin Department of Justice, Crime Information Bureau).
- 3) Election increase in funding is due to four elections (including Presidential Primary and Presidential) scheduled in 2012 vs. two elections held in 2011. In addition, the boundaries created by the redistricting (completed in 2011) will be in effect January 1, 2012. Also, as required by State law, Franklin has exceeded the population of 35,000 and will now be required to vote by "Ward" rather than "District". As a result of having two State Assembly Districts, three County Supervisory Districts, three School Districts, and twenty-three Wards, there will be increased costs for ballot printing and machine tabulating.
- 4) 01.142.0000.5115 Salaries-Temporary in the Elections Budget covers Inspectors of Election (poll workers). Inspectors are currently paid minimum wage (\$7.25), with the Chairman of each location receiving an additional .25 cents per hour. Due to State election law changes enacted in 2011 and due to the effects of local changes outlined in Item 3 above, two additional workers are requested at each polling location to assist in the successful operation of election day. (While abiding by the restrictions of State law,

the number of workers assigned to each polling location will vary depending on the voter turnout estimated by the Dir. of Clerk Services.)

- 5) 01.142.0000.5242 Election Equipment Maintenance includes maintenance coverage for touch screen elections machines required by the Help America Vote Act of 2002 (HAVA) whereby every polling place is required to have accessible equipment allowing all voters the ability to vote independently, without assistance. This account also includes a full year of maintenance on the six optical scan voting machines. In addition, backup and preservation of electronic data, pursuant to Wis. Stats §5.05(1)(e) and 5.06(6), is covered in the maintenance agreements.
- 6) 01.142.0000.5425 Conferences and Schools in the Elections Budget includes funding for State-mandated training for Chief Election Inspectors (poll worker Chairman at each polling location).
- 7) 01.142.0000.5433 Equipment Rental covers \$150 per election paid to The Polish Center and \$150 per election paid to St. Martin of Tours Church for use as polling locations.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
CITY CLERK									
PERSONAL SERVICES									
SALARIES-FT	01.141.0000.5111	141,685	145,404	146,942	146,942	147,282	150,766	150,766	
SALARIES-PT	01.141.0000.5113	32,870	28,663	35,687	35,687	32,636	35,574	35,574	
SALARIES-TEMP	01.141.0000.5115	0	0	601	601	800	601	601	
SALARIES-OT	01.141.0000.5117	719	344	600	600	500	500	500	
COMPTIME TAKEN	01.141.0000.5118	30	10	160	160	50	163	163	
LONGEVITY	01.141.0000.5133	802	863	818	818	900	900	900	
HOLIDAY PAY	01.141.0000.5134	10,347	10,857	10,875	10,875	10,937	11,188	11,188	
VACATION PAY	01.141.0000.5135	15,597	15,313	14,145	14,145	16,154	15,727	15,727	
FICA	01.141.0000.5151	15,122	15,288	16,052	16,052	16,008	16,480	16,480	
RETIREMENT	01.141.0000.5152	18,525	18,633	18,985	18,985	18,908	15,910	15,910	
RETIREE GROUP HEALTH	01.141.0000.5153	1,822	1,897	1,954	1,954	1,989	1,947	1,947	
GROUP HEALTH & DENTAL	01.141.0000.5154	48,329	47,015	49,749	49,749	49,919	50,475	50,475	
LIFE INSURANCE	01.141.0000.5155	799	717	688	688	822	772	772	
WORKERS COMPENSATION INS	01.141.0000.5156	562	694	608	608	606	538	538	
Allocated payroll cost	01.141.0000.5199	-13,800	-14,600	-14,800	-14,800	-14,800	-14,800	-14,800	
Sub-total		273,409	271,098	283,064	283,064	282,711	286,741	286,741	1.3%
Percent of Department Total		92.0%	91.1%	89.7%	89.7%	89.7%	91.3%	91.3%	
CONTRACTUAL SERVICES									
FILING FEES	01.141.0000.5223	1,385	939	2,000	2,000	2,000	1,800	1,800	
EQUIPMENT MAINTENANCE	01.141.0000.5242	178	85	0	0	0	0	0	
SUNDRY CONTRACTORS	01.141.0000.5299	4,990	6,637	5,750	5,750	5,750	5,900	5,900	
Sub-total		6,553	7,661	7,750	7,750	7,750	7,700	7,700	-0.6%
SUPPLIES									
OFFICE SUPPLIES	01.141.0000.5312	507	760	1,000	1,000	1,000	900	900	
PRINTING	01.141.0000.5313	225	144	400	400	400	400	400	
Sub-total		732	904	1,400	1,400	1,400	1,300	1,300	-7.1%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01.141.0000.5421	10,093	11,014	9,000	9,000	9,000	9,000	9,000	
SUBSCRIPTIONS	01.141.0000.5422	55	25	100	100	100	100	100	
MEMBERSHIPS	01.141.0000.5424	505	700	600	600	600	600	600	
CONFERENCES AND SCHOOLS	01.141.0000.5425	1,842	1,093	2,500	2,500	2,500	2,200	2,200	
MILEAGE	01.141.0000.5432	818	434	600	600	600	600	600	
BACKGROUND CHECKS	01.141.0000.5471	2,886	4,557	5,950	5,950	5,950	5,850	5,850	
Sub-total		16,199	17,823	18,750	18,750	18,750	18,350	18,350	-2.1%
SUB TOTAL NON PERSONAL SERVICES									
		23,484	26,388	27,900	27,900	27,900	27,350	27,350	-2.0%
TOTAL GENERAL FUND									
		296,893	297,486	310,964	310,964	310,611	314,091	314,091	1.0%
CAPITAL OUTLAY FUND									
OFFICE EQUIPMENT	41.141.0000.5813	130	0	0	0	0	0	0	
COMPUTER EQUIPMENT	41.141.0000.5841	0	0	4,700	4,700	4,700	0	0	
SOFTWARE	41.141.0000.5843	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		130	0	4,700	4,700	4,700	0	0	100.0%
GRAND TOTAL CITY CLERK									
		297,023	297,486	315,664	315,664	315,311	314,091	314,091	-0.5%
Less Program Revenue:									
Licenses: 4201 -4217		-59,174	-60,051	-56,500	-56,500	-58,100	-58,100	-58,100	
Licenses: 4225 -4241		-10,919	-10,002	-8,100	-9,100	-9,300	-9,300	-9,300	
PUBLICATIONS & RECORDING	01.0000.4411	-3,102	-1,896	-3,300	-3,300	-2,000	-2,000	-2,000	
PROPERTY STATUS REPORTS	01.0000.4413	-3,270	-2,430	-3,300	-3,300	-2,500	-2,500	-2,500	
Net City Clerk Related Costs		220,558	223,107	243,464	243,464	243,411	242,191	242,191	

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
ELECTIONS									
PERSONAL SERVICES									
SALARIES-FT	01.142.0000.5111	680	1,155	730	730	438	1,500	1,500	
SALARIES-PT	01.142.0000.5113	0	174	495	495	470	936	936	
SALARIES-TEMP	01.142.0000.5115	7,890	17,573	10,053	10,053	10,353	24,843	24,843	
SALARIES-OT	01.142.0000.5117	717	2,045	1,178	1,178	1,531	4,000	4,000	
LONGEVITY	01.142.0000.5133	13	29	4	4	4	8	8	
FICA	01.142.0000.5151	97	248	184	184	187	493	493	
RETIREMENT	01.142.0000.5152	109	393	220	220	279	516	516	
RETIREE GROUP HEALTH	01.142.0000.5153	35	53	46	46	28	86	86	
GROUP HEALTH & DENTAL	01.142.0000.5154	487	969	607	607	510	1,223	1,223	
LIFE INSURANCE	01.142.0000.5155	0	0	7	7	8	15	15	
WORKERS COMPENSATION INS	01.142.0000.5156	52	113	61	61	59	121	121	
Sub-total		10,078	22,751	13,585	13,585	13,867	33,741	33,741	148.4%
Percent of Department Total		80.6%	74.5%	59.5%	59.5%	60.0%	71.9%	71.9%	
CONTRACTUAL SERVICES									
DP SERVICES	01.142.0000.5214	213	741	1,550	1,550	1,550	2,000	2,000	
EQUIPMENT MAINTENANCE	01.142.0000.5242	0	2,060	3,600	3,600	3,600	3,700	3,700	
Sub-total		213	2,801	5,150	5,150	5,150	5,700	5,700	10.7%
SUPPLIES									
OFFICE SUPPLIES	01.142.0000.5312	777	565	1,500	1,500	1,500	1,500	1,500	
PRINTING	01.142.0000.5313	197	2,595	1,000	1,000	1,000	3,000	3,000	
Sub-total		974	3,160	2,500	2,500	2,500	4,500	4,500	80.0%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01.142.0000.5421	157	817	200	200	200	1,000	1,000	
CONFERENCES AND SCHOOLS	01.142.0000.5425	122	8	600	600	600	600	600	
MILEAGE	01.142.0000.5432	368	82	200	200	200	200	200	
EQUIPMENT RENTAL	01.142.0000.5433	600	900	600	600	600	1,200	1,200	
Sub-total		1,246	1,806	1,600	1,600	1,600	3,000	3,000	87.5%
SUB TOTAL NON PERSONAL SERVICES									
		2,433	7,767	9,250	9,250	9,250	13,200	13,200	42.7%
TOTAL GENERAL FUND									
		12,511	30,518	22,835	22,835	23,117	46,941	46,941	105.6%
CAPITAL OUTLAY FUND									
OTHER CAPITAL EQUIPMENT	41.142.0000.5819	0	0	0	0	0	0	0	
SOFTWARE	41.142.0000.5843	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		0	0	0	0	0	0	0	0.0%
GRAND TOTAL ELECTIONS									
		12,511	30,518	22,835	22,835	23,117	46,941	46,941	105.6%
Less Program Revenue:									
REFUNDS & REIMB - ELECTIONS	01.0000.4782	0	0	0	0	-2,029	0	0	
Net Elections Related Costs									
		12,511	30,518	22,835	22,835	21,088	46,941	46,941	

ADMINISTRATION and HUMAN RESOURCES
147

DEPARTMENT: Administration and Human Resources

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

The Director of Administration serves as the Chief Administrative Officer of the municipal corporation; leading, planning, organizing and directing portions of the central administration of the City of Franklin toward the fulfillment of goals and policies determined by the Common Council. The Director coordinates day-to-day administrative activities of the City, excluding the administrative functions of the City Clerk and Finance Departments. The Director has responsibility of overseeing the City's insurance program and serves as the Director of Human Resources.

The mission of the Human Resources function is to develop and maintain a high functioning workforce through strategic, flexible, progressive, and cost effective human resources systems. The services provided by Human Resources range from analysis and recommendations regarding complex compensation and benefits issues, to consultation with management and policy makers, to direct service to employees. The functional areas encompassing Human Resources are summarized as follows: staffing, labor relations, compensation, benefits, training and development, employee records, equal employment opportunity, and human resources information systems.

MAJOR SERVICES:

- Attend Common Council meetings; provide staff support and attend Board and Commission meetings as necessary.
- In conjunction with the Personnel Committee and with support from the Human Resource Coordinator, responsible for negotiation and administration of collectively bargained labor agreements and recruitment of non-sworn personnel;
- In coordination with the Human Resource Coordinator, administer human resources systems, including the City's workers' compensation and employee health insurance programs, and addressing all of the State instigated changes from Acts 10 and 32..
- Develop, recommend, and maintain Human Resources policies and procedures.
- Coordinate staff training and development as requested by Department Heads.
- Administration of the City's liability and property insurance.
- Coordinate the development and publication of the City's newsletter.
- Represent the City in intergovernmental and legislative functions.
- Maintain and upgrade the City's web site and cable television channel.
- Maintain the City's information technology and voice communications systems.
- Provide staff support to the Personnel and Technology Committees.
- Coordinate the City's annual employee performance evaluation procedure.
- Oversee the Assessor, Animal Control, Recreation, Municipal Buildings, Planning, and Building Inspection offices and staff.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Director of Administration	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Clerk Typist	.80	.80	.60	.60	.12	.00
Total	3.80	3.80	3.60	3.60	3.12	3.00

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Labor Contracts Having Negotiations	3	3	6	4	2	3
Worker's Comp Claims	83	62	43	33	40	40
Job Analyses Conducted & Job Description Revised	39	5	4	3	4	4
New Hires	17	12	4	11	17	10
Separations from Service	12	17	10	10	8	10
Turnover Rate	5.1%	7.2%	4.4%	4.4%	3.5%	4.4%
Civil Service Exams Administered	3	3	0	3	5	3

* Forecast

BUDGET SUMMARY:

1. This reflects the elimination of a part-time Clerk Typist from Human Resources, which is part of the Administration Department. The position was eliminated in March of 2011. The recommended budget expands the role of the Director of Administration to that of a Chief Operating Officer increases the responsibilities of the Human resources Coordinator and transfers the supervision of Planning to the office of City Attorney.
2. The capital outlay appropriations are for a replacement computer (\$1,250).
3. It is worth noting that the Administration and Human Resources budget does not include expenditures related to the establishment of a new Wellness Program as authorized by the Common Council through the approval of certain union contracts for 2010 and beyond. As explained in conjunction with approval of the non-represented employee pay and benefits ordinances and in conjunction with the recently approved labor contracts, direct costs associated with the Wellness Program will be charged directly to the Group Health internal service fund. Costs include items such as printing, purchase of educational DVD's, speaker fees, rental fees, refreshments, employee incentives, and a myriad of other potential items that can educate, inform, or engage participants, but they do not include medical claim costs charged directly to the fund, such as the cost of health risk assessments. The costs will be capped at an annual expenditure not to exceed the City share of the cost of one family plan, which for 2012 is approximately \$21,750. Said costs, amounting to less than two-thirds of one percent of expenditures, are built into the premium rates and projected costs for the Group Health fund. Authorization for their expenditure will be incorporated into the annual approval of stop loss insurance premiums and group health fund administrative expenses.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
INFORMATION SERVICES									
CONTRACTUAL SERVICES									
DATA PROCESSING SERVICES	01.144.0000.5214	176,005	159,083	123,000	123,000	123,000	122,000	122,000	
GIS SUPPORT SERVICES	01.144.0000.5215	110,137	98,992	101,750	101,750	101,750	98,350	98,350	
EQUIPMENT MAINTENANCE	01.144.0000.5242	11,332	13,443	12,700	12,700	12,700	13,550	13,550	
SOFTWARE MAINTENANCE	01.144.0000.5257	37,945	40,613	40,000	40,000	40,000	43,500	43,500	
SUNDRY CONTRACTORS	01.144.0000.5299	2,852	2,736	3,000	3,000	3,000	3,000	3,000	
Sub-total		338,271	314,866	280,450	280,450	280,450	280,400	280,400	0.0%
SUPPLIES									
OFFICE SUPPLIES	01.144.0000.5312	189	11	200	200	200	200	200	
OPERATING SUPPLIES - OTHER	01.144.0000.5329	3,048	3,724	5,500	5,500	5,000	4,650	4,650	
EQUIPMENT SUPPLIES	01.144.0000.5333	1,236	1,855	2,500	2,500	2,300	2,250	2,250	
Sub-total		4,473	5,590	8,200	8,200	7,500	7,100	7,100	-13.4%
SERVICES AND CHARGES									
DATA COMMUNICATION SERVICES	01.144.0000.5410	10,788	8,828	10,250	10,250	10,250	14,000	14,000	
TELEPHONE	01.144.0000.5415	28,567	22,636	24,500	24,500	24,500	25,850	25,850	
CONFERENCES AND SCHOOLS	01.144.0000.5425	0	0	0	0	0	0	0	
Sub-total		39,355	31,464	34,750	34,750	34,750	39,850	39,850	14.7%
TOTAL GENERAL FUND		382,099	351,920	323,400	323,400	322,700	327,350	327,350	1.2%
CAPITAL OUTLAY FUND									
FURNITURE/FIXTURES	41.144.0000.5812	0	0	0	0	0	0	0	
OTHER CAPITAL EQUIPMENT	41.144.0000.5819	0	0	0	0	0	0	0	
COMPUTER EQUIPMENT	41.144.0000.5841	18,445	30,753	45,000	45,000	45,000	35,500	35,500	
SOFTWARE	41.144.0000.5843	24,449	11,423	16,400	16,400	16,400	7,500	7,500	
TOTAL CAPITAL OUTLAY FUND		42,894	42,176	61,400	61,400	61,400	43,000	43,000	-30.0%
GRAND TOTAL INFORMATION SERVICES		424,993	394,096	384,800	384,800	384,100	370,350	370,350	-3.8%

ADMINISTRATION and HUMAN RESOURCES

147

DEPARTMENT: Administration and Human Resources

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

The Director of Administration serves as the Chief Administrative Officer of the municipal corporation; leading, planning, organizing and directing portions of the central administration of the City of Franklin toward the fulfillment of goals and policies determined by the Common Council. The Director coordinates day-to-day administrative activities of the City, excluding the administrative functions of the City Clerk and Finance Departments. The Director has responsibility of overseeing the City's insurance program and serves as the Director of Human Resources.

The mission of the Human Resources function is to develop and maintain a high functioning workforce through strategic, flexible, progressive, and cost effective human resources systems. The services provided by Human Resources range from analysis and recommendations regarding complex compensation and benefits issues, to consultation with management and policy makers, to direct service to employees. The functional areas encompassing Human Resources are summarized as follows: staffing, labor relations, compensation, benefits, training and development, employee records, equal employment opportunity, and human resources information systems.

MAJOR SERVICES:

- Attend Common Council meetings; provide staff support and attend Board and Commission meetings as necessary.
- In conjunction with the Personnel Committee and with support from the Human Resource Coordinator, responsible for negotiation and administration of collectively bargained labor agreements and recruitment of non-sworn personnel;
- In coordination with the Human Resource Coordinator, administer human resources systems, including the City's workers' compensation and employee health insurance programs, and addressing all of the State instigated changes from Acts 10 and 32..
- Develop, recommend, and maintain Human Resources policies and procedures.
- Coordinate staff training and development as requested by Department Heads.
- Administration of the City's liability and property insurance.
- Coordinate the development and publication of the City's newsletter.
- Represent the City in intergovernmental and legislative functions.
- Maintain and upgrade the City's web site and cable television channel.
- Maintain the City's information technology and voice communications systems.
- Provide staff support to the Personnel and Technology Committees.
- Coordinate the City's annual employee performance evaluation procedure.
- Oversee the Assessor, Animal Control, Recreation, Municipal Buildings, Planning, and Building Inspection offices and staff.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Director of Administration	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00
Human Resources Coordinator	1.00	1.00	1.00	1.00	1.00	1.00
Clerk Typist	.80	.80	.60	.60	.12	.00
Total	3.80	3.80	3.60	3.60	3.12	3.00

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Labor Contracts Having Negotiations	3	3	6	4	2	3
Worker's Comp Claims	83	62	43	33	40	40
Job Analyses Conducted & Job Description Revised	39	5	4	3	4	4
New Hires	17	12	4	11	17	10
Separations from Service	12	17	10	10	8	10
Turnover Rate	5.1%	7.2%	4.4%	4.4%	3.5%	4.4%
Civil Service Exams Administered	3	3	0	3	5	3

* Forecast

BUDGET SUMMARY:

1. This reflects the elimination of a part-time Clerk Typist from Human Resources, which is part of the Administration Department. The position was eliminated in March of 2011. The recommended budget expands the role of the Director of Administration to that of a Chief Operating Officer increases the responsibilities of the Human resources Coordinator and transfers the supervision of Planning to the office of City Attorney.
2. The capital outlay appropriations are for a replacement computer (\$1,250).
3. It is worth noting that the Administration and Human Resources budget does not include expenditures related to the establishment of a new Wellness Program as authorized by the Common Council through the approval of certain union contracts for 2010 and beyond. As explained in conjunction with approval of the non-represented employee pay and benefits ordinances and in conjunction with the recently approved labor contracts, direct costs associated with the Wellness Program will be charged directly to the Group Health internal service fund. Costs include items such as printing, purchase of educational DVD's, speaker fees, rental fees, refreshments, employee incentives, and a myriad of other potential items that can educate, inform, or engage participants, but they do not include medical claim costs charged directly to the fund, such as the cost of health risk assessments. The costs will be capped at an annual expenditure not to exceed the City share of the cost of one family plan, which for 2012 is approximately \$21,750. Said costs, amounting to less than two-thirds of one percent of expenditures, are built into the premium rates and projected costs for the Group Health fund. Authorization for their expenditure will be incorporated into the annual approval of stop loss insurance premiums and group health fund administrative expenses.

CITY OF FRANKLIN 2012 BUDGET		2009	2010	2011	2011	2011	2012	2012	Percent
		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Change
ADMINISTRATION									
PERSONAL SERVICES									
SALARIES-FT	01.147.0000.5111	182,570	187,599	186,032	186,032	183,776	186,485	186,485	
SALARIES-PT	01.147.0000.5113	18,987	18,829	19,432	19,432	5,181	0	0	
SALARIES-OT	01.147.0000.5117	461	418	1,500	1,500	700	1,500	1,500	
COMPTIME TAKEN	01.147.0000.5118	0	0	530	530	0	540	540	
LONGEVITY	01.147.0000.5133	150	185	185	185	233	240	240	
HOLIDAY PAY	01.147.0000.5134	12,063	13,389	13,582	13,582	13,372	12,392	12,392	
VACATION PAY	01.147.0000.5135	12,390	11,440	15,850	15,850	15,574	15,373	15,373	
FICA	01.147.0000.5151	16,525	16,941	18,139	18,139	16,741	16,565	16,565	
RETIREMENT	01.147.0000.5152	22,662	23,186	23,711	23,711	21,644	12,559	12,559	
RETIREE GROUP HEALTH	01.147.0000.5153	2,991	3,106	3,263	3,263	3,256	3,401	3,401	
GROUP HEALTH & DENTAL	01.147.0000.5154	41,038	40,428	42,332	42,332	42,552	43,145	43,145	
LIFE INSURANCE	01.147.0000.5155	999	914	857	857	845	855	855	
WORKERS COMPENSATION/INS	01.147.0000.5156	631	785	686	686	627	540	540	
Allocated payroll cost	01.147.0000.5199	-17,475	-19,400	-19,400	-19,400	-19,400	-19,400	-19,400	
Sub-total		293,992	297,820	306,699	306,699	285,101	274,195	274,195	-10.6%
Percent of Department Total		67.6%	73.5%	65.7%	65.7%	65.2%	63.8%	63.8%	
CONTRACTUAL SERVICES									
MEDICAL SERVICES	01.147.0000.5211	4,014	10,480	6,650	6,650	6,650	6,300	6,300	
HR PROCESSING FEES	01.147.0000.5215	12,099	13,093	12,300	12,300	12,300	12,300	12,300	
OTHER PROFESSIONAL SERVICES	01.147.0000.5219	2,351	1,430	5,700	5,700	5,700	3,700	3,700	
AUTO MAINTENANCE	01.147.0000.5241	66	0	600	600	600	600	600	
EQUIPMENT MAINTENANCE	01.147.0000.5242	929	1,312	1,500	1,500	1,500	1,500	1,500	
LABOR ATTORNEY	01.147.0000.5252	31,914	13,422	25,500	25,500	25,500	24,000	24,000	
UNEMPLOYMENT COSTS	01.147.0000.5287	20,584	5,080	15,000	15,000	10,000	15,000	15,000	
SUNDRY CONTRACTORS	01.147.0000.5299	2,347	3,772	4,500	4,500	4,500	4,500	4,500	
Sub-total		74,305	48,569	71,750	71,750	66,750	67,900	67,900	-5.4%
SUPPLIES									
POSTAGE	01.147.0000.5311	38,574	36,804	45,500	45,500	45,500	46,500	46,500	
OFFICE SUPPLIES	01.147.0000.5312	484	1,015	800	800	800	800	800	
PRINTING	01.147.0000.5313	9,750	3,000	10,100	10,100	10,100	10,100	10,100	
EDUCATION SUPPLIES-TESTING	01.147.0000.5328	112	4,508	6,000	6,000	4,000	6,000	6,000	
OPERATING SUPPLIES-OTHER	01.147.0000.5329	5,502	3,698	5,650	5,650	5,650	5,650	5,650	
FUEL & LUBRICANTS	01.147.0000.5331	298	496	550	550	550	550	550	
VEHICLE SUPPORT	01.147.0000.5332	0	300	300	300	300	300	300	
MISCELLANEOUS SUPPLIES	01.147.0000.5399	96	169	0	0	0	0	0	
Sub-total		54,816	49,991	68,900	68,900	66,900	69,900	69,900	1.5%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01.147.0000.5421	2,340	167	5,300	5,300	4,000	4,800	4,800	
SUBSCRIPTIONS	01.147.0000.5422	621	458	650	650	650	650	650	
MEMBERSHIPS	01.147.0000.5424	1,821	1,751	2,100	2,100	2,200	2,200	2,200	
CONFERENCES AND SCHOOLS	01.147.0000.5425	471	579	3,500	3,500	3,500	3,200	3,200	
ALLOCATED INSURANCE COST	01.147.0000.5428	200	200	200	200	200	200	200	
MILEAGE	01.147.0000.5432	399	519	600	600	600	600	600	
EQUIPMENT RENTAL	01.147.0000.5433	5,110	4,951	5,100	5,100	5,100	5,100	5,100	
Sub-total		10,962	8,625	17,450	17,450	16,250	16,750	16,750	-4.0%
SUB TOTAL NON PERSONAL SERVICES									
		140,083	107,185	158,100	158,100	149,900	154,550	154,550	-2.2%
TOTAL GENERAL FUND									
		434,075	405,005	464,799	464,799	435,001	428,745	428,745	-7.8%
CAPITAL OUTLAY FUND									
OFFICE EQUIPMENT	41.147.0000.5813	0	0	1,000	1,000	1,000	0	0	
COMPUTER EQUIPMENT	41.147.0000.5841	1,033	0	1,250	1,250	1,250	1,250	1,250	
SOFTWARE	41.147.0000.5843	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		1,033	0	2,250	2,250	2,250	1,250	1,250	-44.4%
GRAND TOTAL ADMINISTRATION									
		435,108	405,005	467,049	467,049	437,251	429,995	429,995	-7.9%

**FINANCE DEPARTMENT
151, 152**

DEPARTMENT: Finance

PROGRAM MANAGER: Director of Finance & Treasurer

PROGRAM DESCRIPTION:

The City Finance Department is responsible for the cash receipting, accounting, investments, budgeting, banking, borrowing, and financial reporting of all City and Water Utility operations. This includes the maintenance of all financial records for the City and Water Utility, billing and collections, accounts payable processing, managing the City's borrowing, and processing payroll for all City employees. The Director is responsible for cash management and investment management with the assistance of an outside investment manager. The department is also responsible for property tax collections for the City and the other taxing jurisdictions from December through July of each year. Long-term department goals include increasing automation of accounting and treasury functions to improve efficiency of services to other City departments and the public, increasing the knowledge of department staff, maintaining timely, quality and useful financial information to City officials and citizens.

Department No. 152 accounts for the cost of the annual City audit.

SERVICES:

- Serve as the City's Chief Financial Officer
- Preparation of monthly and quarterly and annual financial statements
- Preparation of the comprehensive annual financial statements and coordination of the annual audit.
- Coordinate and supervise the preparation of annual City budget.
- Preparation of required State of Wisconsin financial reports and forms.
- Property tax collection and settlement with other governments
- Implement borrowing strategies and supervise all City borrowing.
- Disbursement of monies to vendors.
- Payroll processing for all City employees.
- Billing and collection for City services provided, including special assessments, weed control, development inspection, and other services.
- Financial support and advice to the Franklin Water Utility
- Financial support and advice regarding the TIF Districts and the Community Development Authority.
- Cash management and investment of City funds.
- Receipting of all monies paid to the City.
- Manage City bank accounts.
- Dog and cat licensing.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Chief Financial Officer (Temp)					.50	.50
Director of Finance & Treasurer	1.00	1.00	1.00	1.00	1.00	1.00
Accounting Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Treasurer	1.00	1.00	1.00	1.00	1.00	1.00
Staff Accountant	1.00	1.00	1.00	1.00	1.00	1.00
Account Clerk	1.30	1.30	1.30	1.30	1.23	1.23
Lead Cashier	.75	.75	.75	.75	.56	.56
Cashier/Clerk	.80	.80	.80	.80	.56	.56
Cashier (seasonal)	.45	.25	.25	.25	.25	.25
Total	7.30	7.10	7.10	7.10	7.10	7.10

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Disbursement Checks	5,923	5,349	5,499	5,428	5,500	5,600
Employees Paid	349	393	333	351	350	350
Property Tax Bills	13,192	13,290	13,365	13,393	13,500	13,800
Water/Sewer Payments	37,119	37,537	37,454	37,588	37,700	37,800
General Receipts Processed	8,562	8,383	7,453	7,759	8,000	8,200
Dog/Cat licenses	1,107	681	709	689	700	700
Assessment Invoices	10	61	25	0	20	20
Customer Invoices	999	869	795	709	800	800
Purchase Requisitions Used	4,094	4,412	4,035	3,645	4,000	4,200

* Forecast

BUDGET SUMMARY:

- 1) The department uses lockbox processing, outsourced payroll processing, outsourced property tax bill preparation and mailing and temporary seasonal help to minimize staffing while maintaining efficient customer services.
- 2) Allocated Payroll Costs – These credits represent the portion of the departmental personal services expense charged to TIF Districts, sewer and water operations.
- 3) Capital Outlay:

Computer Equipment	\$4,000
Software for payroll upgrade	\$5,000

CITY OF FRANKLIN
2012 BUDGET

	2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
FINANCE								
PERSONAL SERVICES								
SALARIES-FT	01.151.0000.5111	236,778	244,531	234,709	234,709	235,100	227,278	227,278
SALARIES-PT	01.151.0000.5113	88,258	85,989	91,741	91,741	82,690	75,796	75,796
SALARIES-TEMP	01.151.0000.5115	4,309	3,873	4,858	4,858	4,810	4,834	4,834
SALARIES-OT	01.151.0000.5117	35	866	1,200	1,200	1,200	1,200	1,200
COMPTIME TAKEN	01.151.0000.5118	1,503	1,206	1,500	1,500	1,500	1,527	1,527
LONGEVITY	01.151.0000.5133	670	629	559	559	498	500	500
HOLIDAY PAY	01.151.0000.5134	18,586	19,065	18,757	18,757	21,939	22,241	22,241
VACATION PAY	01.151.0000.5135	19,888	22,004	22,368	22,368	22,237	25,577	25,577
FICA	01.151.0000.5151	26,914	27,560	28,740	28,740	28,303	27,460	27,460
RETIREMENT	01.151.0000.5152	34,969	34,878	33,229	33,229	28,810	20,374	20,374
RETIREE GROUP HEALTH	01.151.0000.5153	3,036	3,155	3,312	3,312	3,400	3,302	3,302
GROUP HEALTH & DENTAL	01.151.0000.5154	75,579	74,140	77,757	77,757	81,132	95,348	95,348
LIFE INSURANCE	01.151.0000.5155	1,395	1,240	1,177	1,177	983	1,172	1,172
WORKERS COMPENSATION INS	01.151.0000.5156	1,038	1,271	1,088	1,088	1,057	896	896
ALLOCATED PAYROLL COST	01.151.0000.5199	-63,300	-62,400	-62,000	-62,000	-62,000	-62,000	-62,000
Sub-total		449,656	458,008	458,995	458,995	451,659	445,505	445,505
Percent of Department Total		87.5%	87.5%	86.7%	86.7%	87.1%	85.8%	85.8%
CONTRACTUAL SERVICES								
PAYROLL PROCESSING FEES	01.151.0000.5215	15,746	14,923	16,208	16,208	16,500	16,460	16,394
EQUIPMENT MAINTENANCE	01.151.0000.5242	857	789	1,000	1,000	857	1,000	1,000
SOFTWARE MAINTENANCE	01.151.0000.5257	12,598	13,073	14,200	14,200	15,404	16,000	16,000
COLLECTION SERVICES	01.151.0000.5298	52	217	0	0	0	0	0
TAX BILL PREPARTION & MAILING	01.151.0000.5299	10,590	11,245	12,800	12,800	12,800	12,700	12,700
Sub-total		39,843	40,247	44,208	44,208	45,561	46,160	46,094
SUPPLIES								
OFFICE SUPPLIES	01.151.0000.5312	1,854	1,670	2,100	2,100	1,900	2,300	2,300
PRINTING	01.151.0000.5313	2,395	1,585	2,500	2,500	2,500	2,500	2,500
Sub-total		4,249	3,255	4,600	4,600	4,400	4,800	4,800
SERVICES & CHARGES								
MEMBERSHIPS	01.151.0000.5424	300	300	400	400	300	400	400
CONFERENCES & SEMINARS	01.151.0000.5425	2,237	1,924	2,500	2,500	1,758	2,500	2,500
ALLOCATED INSURANCE COST	01.151.0000.5428	1,500	1,500	1,500	1,500	1,500	1,500	1,500
BANK FEES	01.151.0000.5491	12,665	9,378	12,500	12,500	9,000	9,500	9,500
Sub-total		16,702	13,103	16,900	16,900	12,558	13,900	13,900
SUB TOTAL NON PERSONAL SERVICES								
		60,794	56,605	65,708	65,708	62,519	64,860	64,794
TOTAL GENERAL FUND								
		510,450	514,611	524,703	524,703	514,178	510,365	510,299
CAPITAL OUTLAY FUND								
FURNITURE & FIXTURES	41.151.0000.5812	0	0	0	0	0	0	0
OFFICE EQUIPMENT	41.151.0000.5813	3,258	0	0	0	0	0	0
COMPUTER EQUIPMENT	41.151.0000.5841	0	780	4,600	4,600	4,600	4,000	4,000
SOFTWARE	41.151.0000.5843	0	8,000	0	0	0	5,000	5,000
TOTAL CAPITAL OUTLAY FUND		3,258	8,780	4,600	4,600	4,600	9,000	9,000
GRAND TOTAL FINANCE								
		513,708	523,391	529,303	529,303	518,778	519,365	519,299
Less Program Revenue:								
INTEREST ON INVESTMENTS	01.0000.4711	-255,168	-131,901	-140,000	-140,000	-140,000	-314,000	-314,000
INVESTMENT GAINS/LOSSES	01.0000.4713	-24,330	31,515	10,000	10,000	10,000	10,000	10,000
INTEREST-TAX ROLL	01.0000.4715	-116,839	-124,571	-115,000	-115,000	-115,000	-115,000	-115,000
Net Finance Related Costs		117,371	298,434	284,303	284,303	273,778	100,365	100,299

AUDIT

CONTRACTUAL SERVICES								
SPECIAL AUDIT	01.152.0000.5210	0	0	0	0	0	0	0
ANNUAL AUDIT	01.152.0000.5213	26,909	25,535	26,500	26,500	26,500	27,300	27,300
ACTUARIAL REVIEW	01.152.0000.5219	5,600	0	6,500	6,500	6,500	0	0
GRAND TOTAL AUDIT		32,509	25,535	33,000	33,000	33,000	27,300	27,300

**CITY ASSESSOR
154**

DEPARTMENT: Assessor

PROGRAM MANAGER: Director of Administration and City Assessor

PROGRAM DESCRIPTION:

The Assessor's Office is responsible for setting the value of all property within the City for the purposes of determining the taxable value of real and personal property, upon which is levied the municipal, county, and school property tax. The City Assessor is an outside contractor with City staff support from a full-time Assessor Clerk.

SERVICES:

- Input and update information in property database.
- Inspect and review all properties that were issued permits for the current year, as well as any partial assessments occurring in the prior year, and determine the appropriate property value assessment.
- Provide assessment information to interested parties.
- Keep an annual updated list of businesses for personal property reporting.
- Prepare the Assessor's Final Report and TIF Valuation Report for submission to the Department of Revenue.
- Attend Board of Review as required by State Statutes.
- Perform a City-wide property revaluation which typically occurs on a three-year cycle; however, the economic conditions led to delaying the planned 2009 revaluation to 2010. The next revaluation is scheduled to occur in 2013.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Assessor – Contracted ++	++	++	++	++	++	++
Assessor Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00	1.00	1.00

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010 Φ	2011*	2012*
Properties Inspected	1,422	953	798	557	645	600
Assessment Notices Mailed	1,154	733	589	12,557	573	550
Open Book Hearings	101	69	170	705	119	120
Board of Review Hearings	25	14	12	67	13	15
Residential Parcels	11,648	11,715	11,786	11,833	11,823	11830
Commercial Parcels	524	523	518	541	542	542
Total Parcels	12,645	12,663	12,817	12,857	12,852	12859
Assessed Value Increase	104 m	111 m	59 m	-117 m	5 m	5 m

* Forecast

Φ Revaluation Year

BUDGET SUMMARY:

- 1) The City contracts for Assessor Services. This cost is less than the cost of a full-time hired City Assessor position.
- 2) The State of Wisconsin provides manufacturing assessment services for the City and, by law, charges for those services. As such, the rate of increase in that expense line item cannot be controlled by the City.
- 3) The 2012 Budget includes continuing the revaluation of real property every third year. Resources are set aside annually to smooth out the expenditure.
- 4) Capital Outlay funding is provided for the replacement of a staff computer. The department has five computers. Replacement is scheduled as one per year in order to standardize the budget impact and avoid peaks.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
ASSESSOR									
PERSONAL SERVICES									
SALARIES-FT	01.154.0000.5111	36,676	35,857	36,997	36,997	36,997	37,563	37,563	
SALARIES-OT	01.154.0000.5117	0	0	300	300	0	300	300	
COMPTIME TAKEN	01.154.0000.5118	101	0	200	200	200	200	200	
LONGEVITY	01.154.0000.5133	240	305	300	300	300	300	300	
HOLIDAY PAY	01.154.0000.5134	2,258	2,605	2,480	2,480	2,480	2,518	2,518	
VACATION PAY	01.154.0000.5135	3,059	3,857	3,306	3,306	3,306	3,357	3,357	
FICA	01.154.0000.5151	3,069	3,089	3,334	3,334	3,311	3,384	3,384	
RETIREMENT	01.154.0000.5152	4,233	4,262	4,358	4,358	4,328	4,424	4,424	
RETIREE GROUP HEALTH	01.154.0000.5153	0	0	0	0	0	0	0	
GROUP HEALTH & DENTAL	01.154.0000.5154	19,656	19,344	20,278	20,278	20,382	20,992	20,992	
LIFE INSURANCE	01.154.0000.5155	180	166	155	155	170	174	174	
WORKERS COMPENSATION INS	01.154.0000.5156	120	144	126	126	126	110	110	
Sub-total		69,592	69,629	71,834	71,834	71,600	73,322	73,322	2.1%
Percent of Department Total		30.4%	29.3%	27.8%	27.8%	28.3%	28.5%	28.5%	
CONTRACTUAL SERVICES									
PROF SERVICE - ANNUAL & REVAL	01.154.0000.5210	64,800	59,740	83,000	83,000	80,000	82,000	82,000	
PROF SERVICE - CONTRACT ASSESSOR	01.154.0000.5219	80,000	88,087	80,000	80,000	80,000	80,000	80,000	
SOFTWARE MAINTENANCE	01.154.0000.5257	0	0	3,750	3,750	3,750	3,750	3,750	
STATE MFG ASSESSMENT	01.154.0000.5299	12,983	11,800	13,700	13,700	13,700	13,700	13,700	
Sub-total		157,783	159,626	180,450	180,450	177,450	179,450	179,450	-0.6%
SUPPLIES									
POSTAGE	01.154.0000.5311	0	5,000	0	0	0	0	0	
OFFICE SUPPLIES	01.154.0000.5312	1,068	646	1,000	1,000	1,000	1,000	1,000	
PRINTING	01.154.0000.5313	123	2,820	2,100	2,100	1,000	1,100	1,100	
Sub-total		1,191	8,466	3,100	3,100	2,000	2,100	2,100	-32.3%
SERVICES AND CHARGES									
PUBLICATIONS	01.154.0000.5421	95	96	300	300	300	300	300	
SUBSCRIPTIONS	01.154.0000.5422	0	0	500	500	250	150	150	
MEMBERSHIP	01.154.0000.5424	20	0	0	0	0	0	0	
CONFERENCES AND SCHOOLS	01.154.0000.5425	0	0	500	500	250	250	250	
MILEAGE	01.154.0000.5432	0	0	0	0	0	0	0	
Sub-total		115	96	1,300	1,300	800	700	700	-46.2%
SUB TOTAL NON PERSONAL SERVICES		159,069	168,168	184,850	184,850	180,250	182,250	182,250	-1.4%
TOTAL GENERAL FUND		228,681	237,817	256,684	256,684	251,850	255,572	255,572	-0.4%
CAPITAL OUTLAY FUND									
OFFICE EQUIPMENT	41.154.0000.5813	0	0	0	0	0	0	0	
COMPUTER EQUIPMENT	41.154.0000.5841	0	0	1,250	1,250	1,250	1,250	1,250	
SOFTWARE	41.154.0000.5843	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		0	0	1,250	1,250	1,250	1,250	1,250	
GRAND TOTAL ASSESSOR		228,681	237,817	257,934	257,934	253,100	256,822	256,822	-0.4%

LEGAL SERVICES

161

DEPARTMENT: Legal Services

PROGRAM MANAGER: City Attorney

PROGRAM DESCRIPTION:

The law firm of Wesolowski, Reidenbach & Sajdak, S.C. is responsible for conducting most of the legal business in which the City is involved, such as researching and preparing legal opinions, researching and drafting ordinances, drafting resolutions, providing general legal counsel services, providing representation for the purchase and sale of property, providing general litigation services and for the prosecution of ordinance and traffic code violations. Jesse A. Wesolowski serves as the City Attorney and Brian C. Sajdak serves as Assistant City Attorneys.

SERVICES:

- Attend all Common Council meetings.
- Attend all Plan Commission meetings.
- Attend all Community Development Authority meetings.
- Attend all Forward Franklin Economic Development Commission meetings.
- Attend all 27th Street Corridor Steering Committee meetings.
- Review ordinances and resolutions.
- Consult with staff and elected officials on legal matters.
- Render legal opinions as requested.
- Hold instructional meetings.
- Coordinate legal defense of claims against the City.
- Represent the City, its boards and officers in civil claims and litigation.
- Prosecute ordinance violations.
- Prepare and review development agreements.
- Prepare and/or review City contracts.
- Provide Boards and Commissions support services drafting agendas, public hearing notices, resolutions, ordinances and motions for the Plan Commission, the Community Development Authority, the Economic Development Commission, the Environmental Commission and the Parks Commission, and staff liaison services to the Community Development Authority, the Economic Development Commission and the 27th Street Corridor Steering Committee.

STAFFING - Contractual

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Hours of Service	3,429	4,485	4,264	4,652	4,603	4,603
Matters Litigated	4	4	1	1	4	4
Municipal Court Cases	9,811	8,019	8,950	10,159	12,304	12,304

* Forecast (Note: Beginning September 2010 the Police Department began using the Badger TraCS electronic reporting system for traffic matters. Reports from other departments in the State who have adopted this system report significant increases in the number of citations issued with this system. Forecast figures may be low for this reason).

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
LEGAL COUNSEL									
CONTRACTUAL SERVICES									
LEGAL SERVICES - GENERAL	01.161.0000.5212	159,802	159,919	165,000	165,000	165,000	169,950	169,950	
LEGAL SERVICES - DAY COURT	01.161.0000.5213	55,056	56,396	58,000	58,000	58,000	59,750	59,750	
BOARDS AND COMMISSIONS SUPPORT	01.161.0000.5214	53,000	48,583	55,000	55,000	55,000	55,000	55,000	
SPECIAL ATTORNEY	01.161.0000.5251	31,908	17,282	5,000	5,000	5,000	5,000	5,000	
ATTORNEY FEES - ADD'L SERVICES	01.161.0000.5253	0	0	0	0	0	0	0	
Sub-total		299,766	282,180	283,000	283,000	283,000	289,700	289,700	2.4%
SUPPLIES									
PRINTING	01.161.0000.5313	35	0	100	100	100	0	0	
Sub-total		35	0	100	100	100	0	0	-100.0%
SERVICES AND CHARGES									
CONFERENCES AND SCHOOLS	01.161.0000.5425	0	0	650	650	650	500	500	
COURT COSTS	01.161.0000.5427	470	390	450	450	450	450	450	
Sub-total		470	390	1,100	1,100	1,100	950	950	-13.6%
GRAND TOTAL LEGAL COUNSEL		300,271	282,570	284,200	284,200	284,200	290,650	290,650	2.3%

MUNICIPAL BUILDINGS

181

DEPARTMENT: Municipal Buildings

PROGRAM MANAGER: Director of Administration (assisted by Building Operation Supervisor)

PROGRAM DESCRIPTION:

The Municipal Buildings Department provides for the operation and maintenance of the City's buildings which include: the City Hall Complex, Fire Stations 1, 2, and 3; Law Enforcement Building, Library, Legend Park Buildings, the Public Works Garage and accessory buildings. Custodial service employees are provided to City Hall, Law Enforcement Building, and Library.

SERVICES:

- Provide custodial services at City Hall, Law Enforcement Building, and Library.
- Operate and maintain City grounds and buildings.
- Coordinate repairs and major maintenance projects in City facilities, including ADA compliance activities.
- Procure maintenance materials and supplies for all municipal buildings. The cost of maintenance materials, supplies, and utilities are included in the budgets of the Law Enforcement Building, Library, Fire Stations, Public Works Garage, and the Sewer and Water Building.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Operations Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Custodian	3.26	3.26	3.26	2.42	2.33	2.26
Seasonal Maintenance	.57	.57	.48	.48	.48	.48
Total	4.83	4.83	4.74	3.90	3.81	3.74

ACTIVITY MEASURES:

Square Footage:	2007	2008	2009	2010	2011*	2012*
City Hall	47,206	47,206	47,206	47,206	47,206	47,206
Fire Stations	26,480	26,480	32,392	37,750	37,750	37,750
Public Works Building	45,450	45,450	45,450	45,450	45,450	45,450
Sewer & Water Building	6,620	6,620	6,620	6,620	6,620	6,620
Law Enforcement Building	68,300	68,300	68,300	68,300	68,300	68,300
Library Building	40,000	40,000	40,000	40,000	40,000	40,000
Total Square Footage	234,056	234,056	239,968	245,326	245,326	245,326

* Forecast

BUDGET SUMMARY:

- 1) Staffing for 2012 reflects a continuation of reducing the FTE's for the department. During 2011 a part-time employee who vacated the position was replaced by an individual working fewer hours. The lost hours were picked up in contract services (sundry contracts). Service levels to departments remain at a basic cleaning level. Deep cleaning is accomplished only sporadically.
- 2) Allocated Payroll Cost – This credit represents the portion of the departmental expense charged to the Police and Library operations.
- 3) A capital outlay appropriation for \$145,000 was placed in the Capital Projects fund to replace a portion of the roof to City Hall which was professionally inspected and recommended for replacement. The roof was initially recommended for replacement in 2007 by a roof survey performed in 2003.

CITY OF FRANKLIN 2012 BUDGET		2009	2010	2011	2011	2011	2012	2012	Percent
		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Change
MUNICIPAL BUILDING									
PERSONAL SERVICES									
SALARIES-FT	01.181.0000.5111	107,576	86,562	83,793	83,793	97,125	85,508	85,508	2.0%
SALARIES-PT	01.181.0000.5113	52,901	55,382	56,617	56,617	43,382	49,702	49,702	-12.2%
SALARIES-TEMP	01.181.0000.5115	9,127	8,648	9,580	9,580	9,485	9,532	9,532	-0.5%
SALARIES-OT	01.181.0000.5117	4,135	5,001	3,000	3,000	5,000	3,000	3,000	0.0%
COMPTIME TAKEN	01.181.0000.5118	3,668	0	2,100	2,100	1,000	2,138	2,138	1.8%
LONGEVITY	01.181.0000.5133	95	135	60	60	135	180	180	200.0%
HOLIDAY PAY	01.181.0000.5134	8,847	8,855	8,803	8,803	7,661	8,504	8,504	-3.4%
VACATION PAY	01.181.0000.5135	8,163	5,049	8,417	8,417	7,587	8,245	8,245	-2.0%
FICA	01.181.0000.5151	14,558	12,711	13,186	13,186	13,110	12,761	12,761	-3.2%
RETIREMENT	01.181.0000.5152	14,657	21,671	19,035	19,035	19,612	13,050	13,050	-31.4%
RETIREE GROUP HEALTH	01.181.0000.5153	5,101	3,452	3,611	3,611	3,602	3,380	3,380	-6.4%
GROUP HEALTH & DENTAL	01.181.0000.5154	51,591	39,372	41,252	41,252	41,472	42,041	42,041	1.9%
LIFE INSURANCE	01.181.0000.5155	517	372	353	353	384	396	396	12.2%
WORKERS COMPENSATION INS	01.181.0000.5156	8,732	7,686	6,683	6,683	6,619	5,472	5,472	-18.1%
ALLOCATED PAYROLL COST	01.181.0000.5199	-153,500	-170,500	-177,100	-177,100	-177,100	-173,300	-173,300	-2.1%
Sub-total		136,167	84,396	79,390	79,390	79,074	70,609	70,609	-11.1%
Percent of Department Total		54.6%	40.1%	37.0%	36.7%	38.0%	34.9%	34.9%	
CONTRACTUAL SERVICES									
DATA & TELEPHONE CABLING	01.181.0000.5247	0	0	0	0	0	0	0	
SUNDRY CONTRACTORS	01.181.0000.5299	6,435	15,375	15,450	15,450	16,500	19,650	19,650	
Sub-total		6,435	15,375	15,450	15,450	16,500	19,650	19,650	
SUPPLIES									
OFFICE SUPPLIES	01.181.0000.5312	292	63	150	150	80	100	100	
UNIFORMS	01.181.0000.5326	551	455	850	850	550	650	650	
FUEL/LUBRICANTS	01.181.0000.5331	57	48	100	100	85	100	100	
CONSUMABLE TOOLS	01.181.0000.5342	268	261	250	250	225	250	250	
Sub-total		1,169	826	1,350	1,350	940	1,100	1,100	-18.5%
SERVICES AND CHARGES									
CONFERENCES AND SCHOOLS	01.181.0000.5425	908	0	400	400	270	400	400	
FACILITY CHARGES									
WATER	01.181.0000.5551	1,362	1,634	1,400	1,400	1,400	1,400	1,400	
ELECTRICITY	01.181.0000.5552	50,002	52,012	53,800	53,800	53,000	54,800	54,800	
SEWER	01.181.0000.5553	574	792	800	800	800	800	800	
NATURAL GAS	01.181.0000.5554	15,496	13,765	17,750	17,750	15,650	16,750	16,750	
LANDSCAPE MATERIALS	01.181.0000.5555	3,000	2,518	2,800	2,800	2,300	2,500	2,500	
JANITORIAL SUPPLIES	01.181.0000.5556	5,544	6,367	5,200	5,200	5,100	5,000	5,000	
BUILDING MAINTENANCE-SYSTEMS	01.181.0000.5557	19,786	19,858	20,000	20,000	16,000	19,600	19,600	
BUILDING MAINTENANCE-OTHER	01.181.0000.5559	9,119	8,199	10,000	10,000	9,000	9,700	9,700	
Sub-total		104,882	105,145	111,750	111,750	103,250	110,550	110,550	-1.1%
SUB TOTAL NON PERSONAL SERVICES		113,394	121,346	128,950	128,950	120,960	131,700	131,700	2.1%
TOTAL GENERAL FUND		249,561	205,742	208,340	208,340	200,034	202,309	202,309	-2.9%
CAPITAL OUTLAY FUND									
FURNITURE & FIXTURES	41.181.0000.5812	0	0	0	0	0	0	0	
NON-MOTORIZED EQUIPMENT	41.181.0000.5814	0	0	0	0	0	0	0	
SHOP EQUIPMENT	41.181.0000.5815	0	0	0	0	0	0	0	
BUILDING IMPROVEMENTS	41.181.0000.5822	0	4,600	6,350	7,950	7,950	0	0	
COMPUTER EQUIPMENT	41.181.0000.5841	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		0	4,600	6,350	7,950	7,950	0	0	-100.0%
EQUIPMENT REVOLVING FUND									
EQUIPMENT	42.181.0000.5811	0	0	0	0	0	0	0	
GRAND TOTAL MUNICIPAL BUILDING		249,561	210,342	214,690	216,290	207,984	202,309	202,309	-5.8%

INSURANCE

194

DEPARTMENT: Insurance

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

The City accounts for all insurance program activities in a separate general fund department. Insurance coverage maintained by the City includes general and umbrella liability, property, auto, professional liability, and worker compensation policies. Third party insurance companies provide all insurance coverage for the City. Workers Compensation costs are based on covered payroll amounts multiplied by standard rates established by the State. The City's worker compensation insurance carrier also offers a dividend program, which makes the City eligible to earn dividends if claim costs fall below specified thresholds. Good claims experience may increase the amount of the dividend available to the City. The full-expected premium cost is budgeted as expenditure; estimated dividends are budgeted as revenues on a conservative basis, as the amounts are subject to change based on claims experience. Insurance amounts are allocated to various City departments, the Library, Water Utility, and Sewer Fund through an ongoing administrative allocation.

BUDGET SUMMARY:

- 1) The largest expense within the funding for this area is workers compensation costs. The State sets rates and calculates the City's modification factor based upon claims history. Workers Compensation expenses are charged out to the operating department budgets. Increases in total payroll and increases in State-set rates will be offset by a reduction in the State-determined modification factor that is applied to the City of Franklin will result in an estimated increase in appropriations of less than three percent.
- 2) The insurance budget not allocated to specific departments represents mainly public officials' liability insurance.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
INSURANCE									
BUILDING INSURANCE	01.194.0000.5511	27,963	27,532	29,000	29,000	29,000	30,500	30,500	
AUTO/EQUIPMENT INSURANCE	01.194.0000.5512	68,033	70,863	72,000	72,000	72,000	73,000	73,000	
GENERAL LIABILITY	01.194.0000.5513	96,240	99,818	101,000	101,000	101,000	103,000	103,000	
PROFESSIONAL LIABILITY	01.194.0000.5514	37,281	37,452	38,200	38,200	38,800	40,100	40,100	
BOILER INSURANCE	01.194.0000.5515	7,318	6,017	6,200	6,200	6,200	6,200	6,200	
UMBRELLA INSURANCE	01.194.0000.5516	13,800	13,800	14,200	14,200	14,200	14,200	14,200	
PUBLIC OFFICIALS E & O LIABILITY	01.194.0000.5518	48,269	50,496	51,250	51,250	51,250	52,000	52,000	
MONEY & SECURITIES	01.194.0000.5521	1,699	1,699	1,850	1,850	1,850	1,850	1,850	
ALLOCATED INSURANCE COST	01.194.0000.5560	-242,500	-237,200	-241,400	-241,400	-241,400	-246,200	-246,200	
WORKERS COMPENSATION	01.194.0000.5517	384,608	415,604	387,900	387,900	387,900	395,650	395,650	
ALLOCATED WC INSURANCE COST	01.194.0000.5561	-384,608	-415,604	-387,900	-387,900	-387,900	-395,650	-395,650	
Sub-total		58,102	70,477	72,300	72,300	72,900	74,650	74,650	3.3%
GRAND TOTAL INSURANCE		58,102	70,477	72,300	72,300	72,900	74,650	74,650	3.3%
Less Program Revenue:									
INSURANCE DIVIDEND	01.0000.4771	-86,803	-15,253	-15,000	-15,000	-15,000	-15,000	-15,000	
Net Insurance Related Costs		-28,701	55,224	57,300	57,300	57,900	59,650	59,650	

**UNCLASSIFIED, CONTINGENCY & ANTICIPATED UNDERSPENDING
198, 199**

DEPARTMENT: Unclassified, Contingency & Anticipated Underspending

PROGRAM MANAGER: Director of Finance & Treasurer

PROGRAM DESCRIPTION:

These programs provide for miscellaneous accounts that are not contained in department operating budgets.

Department 198 Unclassified: Items accounted for in this department include refunded taxes, special assessments on City owned property (if any) and claims or judgment costs.

Department 199 Contingency: This area carries the annual contingency appropriation. This appropriation is made to address unforeseen expenditures in the General Fund or to allow Common Council to retain control of program expenditures that are uncertain at time of budget adoption. Funds are not expended directly from the contingency account, but are transferred to General Fund operating budgets by specific Common Council action.

Department 199 Anticipated Underspending: Historically the City budgets have been under spent for a variety of reasons. The primary reason is manpower positions that are vacant for a portion of the year due natural turnover of staffing. While it is difficult to predict where in City Departments the vacancies will occur from year to year it is predictable that within the entire City operations vacancies will occur. It is reasonable to budget for a vacancy factor as a negative budget. By doing so the resident are not taxed for an expenditure that will not be made. This has been a longstanding practice in the City of Franklin but in the past the vacancy estimate has been shown as an anticipated revenue. The change to a negative expenditure in 2010 makes a better comparison on both the revenue and the expenditure sections of the budget.

CITY OF FRANKLIN 2012 BUDGET	2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change	
UNCLASSIFIED EXPENSES									
CONTRIBUTIONS AND AWARDS									
REFUNDED PROPERTY TAXES	01.198.0000.5543	6,169	337	12,500	12,500	12,500	2,500	2,500	
CLAIMS	01.198.0000.5731	0	1,300	0	0	0	0	0	
GRAND TOTAL UNCLASSIFIED		6,169	1,637	12,500	12,500	12,500	2,500	-80.0%	
CONTINGENCY									
RESTRICTED									
ADMINISTRATION						17,000	0		
BUILDING INSPECTION						0	0		
FIRE			19,400	19,400	19,400	15,000	0		
PLANNING						47,000	0		
OTHER	01.199.0000.5110		255,000	0	0	0	1,325,000		
Sub-total		0	0	274,400	19,400	19,400	79,000	1,325,000	
UNRESTRICTED									
UNRESTRICTED	01.199.0000.5499	0	50,000	46,500	46,500	50,000	142,000		
GRAND TOTAL CONTINGENCY		0	0	324,400	65,900	65,900	129,000	1,467,000	352.2%
ANTICIPATED UNDEREXPENDITURES									
	01.199.0000.5497	0	0	-406,000	-406,000	-288,000	-407,000	-407,000	

**POLICE
211, 212**

DEPARTMENT: Police

PROGRAM MANAGER: Chief of Police

PROGRAM DESCRIPTION:

The Franklin Police Department provides law enforcement services to the community 24 hours per day, 7 days per week through the efforts of the department staff. The Chief of Police, as department manager, is responsible for the leadership, supervision, direction, staff development, training, evaluation, and discipline of department personnel. The Chief is empowered by State Statute and local ordinance to exercise authority in matters of police operations, and establishes rules/regulations and policies/procedures for the department.

The Inspector, as second in command of the department, serves as Operations Commander, which includes oversight of patrol services, special unit services, investigation services, and administration/communication services. The Inspector of Police acts on behalf of the Chief of Police in the Chief's absence. The Inspector assists in the management of the department, and is the immediate supervisor to the Captains.

The sworn staff is divided into 3 shifts, each led by a Police Captain who is responsible for the leadership, supervision, training, evaluation, and discipline of the supervisors and officers assigned to the shift. In addition, each Captain is responsible for an area of specialty within the department. Areas of specialty include the Special Unit Services Division, Investigative Services Division, and the Administrative/Communication Services Division.

Seven Police Sergeants report directly to the respective Captains. The Sergeants are responsible for first-line supervision of 40 Police Officers, 1 Corporal, and 6 Detectives. There are 2 Police Sergeants assigned to each shift in Patrol and 1 Sergeant assigned to the supervision of the Detective Bureau. In addition, each Sergeant has other responsibilities within the department. These include first line supervision of the Field Training Officers, Emergency Response Unit (E.R.U.), Street Crimes Unit, Evidence/Property Room, Traffic Enforcement Unit (T.E.U.), Evidence Technicians, department detention/lockup facility, etc.

Police Patrol Officers provide 24 hour per day police services, which include protecting of life and property, preserving peace and good order of the community, and furnishing any other appropriate service that enhances the safe and orderly operation of the City. As the Patrol Officers are the main source of routine squad, motorcycle, bicycle, and foot patrol, they respond to calls for service, conduct initial criminal investigations, investigate traffic accidents, etc. In addition to their regularly assigned duties, they provide police canine (K-9) services, are members of the E.R.U., and provide staffing for special events such as St. Martins Fair and July 4th celebrations. Patrol Officers also coordinate Crime Prevention programs, work in the Evidence/Property Room, work as Adopt-A-School Officers, and teach Drug Abuse Resistance Education (D.A.R.E.).

A Police Captain oversees management of the Special Unit Services Division. These services include the K-9 Unit, E.R.U., department negotiators, Street Crimes Unit, Dive Team, Field Training Program, T.E.U., traffic accident investigators, Intoximeter and Preliminary Breath Testers maintenance, department detention/lockup facilities, and warrant services.

A Police Captain oversees management of the Investigative Services Division. A Sergeant handles the daily supervision of 6 Detectives in the Detective Bureau, 4 assigned to general criminal investigations, and 2 assigned to youth services. In addition to handling all criminal and juvenile investigations that are forwarded from Patrol, the Detectives conduct employment background investigations for potential new City employees, and are involved in D.A.R.E. This Captain oversees maintenance of the Department web site including updating the sex offender registry. This Captain also oversees the operation of the Evidence/Property Room, Bureau of Identification, and Community Services including the Crime Prevention Unit, Police Officer Support Team (P.O.S.T.), and Department Chaplain. This Captain also serves as the department Public Information Officer.

A Police Captain oversees management of the Administrative/ Communication Services Division. This Captain deals with the operation and maintenance of department communications equipment, including radio systems, telephone equipment, 911 equipment, video cameras, and computer hardware. In addition, this Captain oversees daily administrative functions within the Police Department including equipment purchases and reporting crime statistics. This Captain oversees the operation of the Communications Bureau, Community Policing at the Wal-Mart Substation, the Bicycle Patrol Unit, Auxiliary Services, the department gun range, vehicle purchases and maintenance. This Captain also coordinates the department's participation in the Suburban Mutual Assistance Response Team (S.M.A.R.T.).

The administrative staff consisting of the Chief's Administrative Assistant who handles all related duties for the Chief, Inspector, Captains. Duties include: preparing, distributing, and filing confidential documents and correspondence; maintaining personnel, payroll and other critical departmental files; transcription of official police reports, as well as handling confidential telephone calls. She also prepares documents for the District Attorney's Office, Clerk of Courts, Police and Fire Commission, and social service agencies.

A civilian Communications Supervisor supervises the Communication Bureau and is responsible for the leadership, supervision, training, evaluation, and discipline of 15 civilian Dispatcher/Clerks. The Dispatcher/Clerks are also divided into 3 shifts and provide 24-hour emergency service communications for the City. The Dispatcher/Clerks answer emergency and non-emergency telephone calls, operate the computer aided dispatch system (CAD), and dispatch appropriate police and fire units to calls for service. The Dispatcher/Clerks are trained in state and national teletype system usage that permits access to Department of Motor Vehicle records, Crime Information Bureau, and National Crime Information Center records, warrants/commitments, and criminal history information. In addition, they transcribe and file all police reports and provide front window service to citizens seeking information.

The 3/4 time Utility Person assists with squad and equipment maintenance, squad and equipment replacement and squad transports to appropriate service departments.

SERVICES:

- Recommendations to Mayor, Common Council, Boards, Commissions, and citizens concerning public safety issues.
- Provide 24 hour per day, 7 day per week police communications.
- Secretarial support to officers, supervisory staff, municipal court, and commissions.
- Police patrol of City by squads, motorcycle, bicycles, foot, and alternative methods.
- Special City event management (St. Martin's Fair, 4th of July, etc).
- Criminal investigations (adult and juvenile).
- Apprehension and prosecution of violators/offenders of local, county, state, and federal laws.
- K-9 Unit.
- Emergency Response Unit.
- Street Crimes Unit.
- Traffic Enforcement Unit/Accident Investigation.
- Neighborhood Substation (Wal-Mart).
- Crime Prevention (Neighborhood / Business Watch) Programs.
- Adopt-A-School Officer Program.
- Drug Abuse Resistance Education.
- Child Safety Programs (including bicycle safety, child fingerprinting, protective behaviors - child abuse prevention education).
- Maintain Sex Offender Registry for offenders who live, work and go to school in Franklin.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00
Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Captain	3.00	3.00	3.00	3.00	3.00	3.00
Sergeant	7.00	7.00	7.00	7.00	7.00	7.00
Corporal	1.00	1.00	1.00	1.00	1.00	1.00
Juvenile Officer	1.00	1.00	1.00	2.00	2.00	2.00
School Liaison Off.	1.00	1.00	1.00	.00	.00	.00
Detective	4.00	4.00	4.00	4.00	4.00	4.00
Patrol Officer	40.00	40.00	40.00	40.00	40.00	40.00
Total Sworn Officers	59.00	59.00	59.00	59.00	59.00	59.00
Comm. Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Dispatcher	15.00	15.00	15.00	15.00	15.00	15.00
Secretary	1.50	1.50	1.50	1.50	1.00	1.00
Utility Person	.75	.75	.75	.75	.75	.75
Total	77.25	77.25	77.25	77.25	76.75	76.75

* Administration and Human Resource support provided to the Municipal Court Department

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Part I Crimes	1,066	994	804	629	560	610
Part II Crimes	1,417	1,828	1496	1275	1,200	1,320
Adult Arrests	1,056	1,146	950	1,267	1,110	1,210
Juvenile Arrests	436	321	285	339	340	370
Narcotics Arrests	202	224	159	164	230	260
Driving While Intoxicated	124	149	178	188	140	150
Traffic Citations	7,001	5,549	6,303	7,872	10,100**	11,100**
Parking Citations	1,448	1,331	1,490	1,253	720**	0**
Traffic Accidents	631	738	601	559	570	630
Calls for Service	28,169	27,107	28,267	37,273	39,700	41,600

*Forecast

**Parking Citation count combined with Traffic Citation count mid-year 2011

BUDGET SUMMARY:

1. The Police Department is requesting that the Patrol Officer position that went unfunded in 2011 be funded for 2012 and filled. By filling this position the staffing level of the police department will be brought back to the 2001 manpower level.
2. As reported in the 2011 Municipal Facts 11 publication from the Wisconsin Taxpayers Alliance, the City of Franklin spends \$210.88 per capita on police services. The state average for cities similar in size is \$220.00. In Franklin there are presently 58 officers or 1.63 officers per 1000 residents. Law enforcement agencies in the state average 1.95 officers per 1000 residents and agencies in Milwaukee County average 2.01 per 1000 residents..

3. Capital outlay

	Approved	Requested
Auto Equipment		
Replacement Squads	\$138,000	\$171,000
Computer Equipment:		
Replacement Mobile Data Computers	\$ 15,400	\$ 15,400
Replacement Computers	\$ 13,750	\$ 13,750
New Backup Server Hardware	\$ 6,200	\$ 6,200
Network Hardware Upgrades	\$ 5,100	\$ 5,100
DAN Storage and Controller Upgrades	\$ 4,700	\$ 4,700
Substation Computer Replacement	\$ 3,000	\$ 3,000
Other Capital Equipment:		
Police Station Video System Upgrade	\$ -0-	\$113,000
Replacement Ballistic Vests	\$ 11,200	\$ 11,200
Automated License Plate Recognition (ALPR)	\$ 22,000	\$ 22,000
9-1-1 Wireless Trunks & Selective Routing	\$ 1,800	\$ 1,800
TASER, Replacement & New Equipment	\$ 10,800	\$ 10,800
M&P 15 Carbines	\$ 5,000	\$ 5,000
Gas Masks	\$ 4,100	\$ 4,100

	Approved	Requested
Portable Surveillance System	\$ 11,700	\$ 11,700
Police Mountain Bikes and Lighting Equipment	\$ 6,000	\$ 6,000
Stand Up Dispatch Consoles #3 & #4	\$ 32,150	\$ 32,150
Dispatch Chairs	\$ 3,000	\$ 3,000
SWAT Team Equipment	\$ 3,260	\$ 3,260
Simunition Replacement & New Equipment	\$ -0-	\$ 2,190
Defense and Arrest Equipment	\$ -0-	\$ 1,850
Total Capital Outlay	\$297,150	\$447,200

CITY OF FRANKLIN		2009	2010	2011	2011	2011	2012	2012	Percent
2012 BUDGET		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Change
POLICE DEPARTMENT									
PERSONAL SERVICES									
SALARIES-FT	01.211.0000.5111	3,324,021	3,179,489	3,321,889	3,314,464	3,283,276	3,339,413	3,339,413	
SALARIES-PT	01.211.0000.5113	19,771	20,426	26,288	26,288	20,513	20,569	20,569	
SALARIES-OT	01.211.0000.5117	173,052	147,348	169,300	169,300	187,000	169,300	169,300	
COMPTIME TAKEN	01.211.0000.5118	147,883	138,628	147,000	147,000	147,000	149,646	149,646	
LONGEVITY	01.211.0000.5133	14,056	13,944	13,967	13,942	14,246	14,786	14,786	
HOLIDAY	01.211.0000.5134	231,586	228,070	241,964	241,489	241,060	245,766	245,766	
VACATION PAY	01.211.0000.5135	286,157	277,296	296,647	296,322	287,604	311,498	311,498	
FICA	01.211.0000.5151	310,193	299,402	326,388	325,763	323,595	329,020	329,020	
RETIREMENT	01.211.0000.5152	822,646	763,674	843,441	842,616	837,189	907,984	907,984	
RETIREE GROUP HEALTH	01.211.0000.5153	192,734	379,183	390,137	390,012	384,356	422,407	422,407	
GROUP HEALTH & DENTAL	01.211.0000.5154	1,060,171	1,029,012	1,127,769	1,127,694	1,094,141	1,132,084	1,132,084	
LIFE INSURANCE	01.211.0000.5155	14,313	9,084	8,840	8,815	9,386	9,798	9,798	
WORKERS COMPENSATION INS	01.211.0000.5156	146,177	144,438	127,305	127,280	126,305	136,888	136,888	
COLLEGE INCENTIVE	01.211.0000.5161	29,472	26,112	25,536	25,536	26,016	25,536	25,536	
VACANCY FACTOR	01.211.0000.5198	0	0	0	0	0	-100,000	0	
Sub-total		6,772,224	6,656,103	7,066,471	7,056,521	6,961,687	7,114,697	7,214,697	2.1%
Percent of Department Total		88.6%	87.3%	85.0%	85.0%	84.6%	85.2%	85.3%	
CONTRACTUAL SERVICES									
DATA PROCESSING SERVICES	01.211.0000.5214	0	50,886	115,000	115,000	115,000	118,450	118,450	
AUTO MAINTENANCE	01.211.0000.5241	9,777	11,777	22,150	22,150	22,150	22,800	22,800	
EQUIPMENT MAINTENANCE	01.211.0000.5242	62,893	72,964	94,300	94,300	94,300	101,550	101,550	
DATA & TELEPHONE CABLING	01.211.0000.5247	12,381	11,691	21,000	21,000	21,000	21,600	21,600	
SOFTWARE MAINTENANCE	01.211.0000.5257	46,193	43,076	59,000	59,000	59,000	60,750	60,750	
SUNDRY CONTRACTORS	01.211.0000.5299	34,726	35,724	51,000	51,000	51,000	52,500	52,500	
Sub-total		165,980	226,119	362,450	362,450	362,450	377,650	377,650	4.2%
SUPPLIES									
OFFICE SUPPLIES	01.211.0000.5312	11,843	12,287	13,100	13,100	13,100	13,100	13,100	
PRINTING	01.211.0000.5313	3,074	3,656	4,500	4,500	4,500	4,500	4,500	
UNIFORMS *	01.211.0000.5326	30,122	31,026	35,000	35,000	35,000	35,000	35,000	
FIREARMS SUPPLIES	01.211.0000.5327	17,519	18,907	20,000	20,000	20,000	20,000	20,000	
EDUCATION SUPPLIES	01.211.0000.5328	2,816	2,132	3,700	3,700	3,700	3,700	3,700	
OPERATING SUPPLIES-OTHER	01.211.0000.5329	21,971	17,643	22,250	22,250	22,250	22,250	22,250	
FUEL/LUBRICANTS	01.211.0000.5331	97,094	117,475	132,000	132,000	153,300	158,000	158,000	
VEHICLE SUPPORT	01.211.0000.5332	23,096	36,967	45,700	45,700	45,700	47,700	47,700	
EQUIPMENT SUPPLIES	01.211.0000.5333	2,088	6,298	13,500	13,500	13,500	13,500	13,500	
AUXILIARY SUPPORT	01.211.0000.5334	3,112	3,825	4,600	4,600	4,600	4,600	4,600	
CRIME PREVENTION MATERIALS	01.211.0000.5335	3,540	4,205	4,350	4,350	4,350	4,350	4,350	
Sub-total		216,275	254,422	298,700	298,700	320,000	326,700	326,700	9.4%
SERVICES AND CHARGES									
TELEPHONE	01.211.0000.5415	22,035	26,171	24,000	24,000	24,000	36,500	36,500	
SUBSCRIPTIONS	01.211.0000.5422	810	935	1,100	1,100	1,100	1,100	1,100	
TRAINING EXPENSE	01.211.0000.5423		7,626	10,800	10,800	10,800	10,800	10,800	
MEMBERSHIPS	01.211.0000.5424	982	1,059	2,100	2,100	2,100	2,100	2,100	
CONFERENCES AND SCHOOLS	01.211.0000.5425	21,588	27,589	25,000	25,000	25,000	25,000	25,000	
ALLOCATED INSURANCE COST	01.211.0000.5428	80,900	76,200	78,500	78,500	78,500	80,100	80,100	
MILEAGE	01.211.0000.5432	926	668	2,000	2,000	2,000	2,000	2,000	
Sub-total		127,241	140,248	143,500	143,500	143,500	159,600	159,600	11.2%

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
FACILITY CHARGES									
WATER	01.211.0000.5551	1,640	1,555	2,000	2,000	2,000	2,050	2,050	
ELECTRICITY	01.211.0000.5552	61,593	67,476	72,000	72,000	72,000	74,850	74,850	
SEWER	01.211.0000.5553	428	500	500	500	500	500	500	
NATURAL GAS	01.211.0000.5554	26,696	23,189	26,000	26,000	26,000	27,000	27,000	
LANDSCAPE MATERIALS	01.211.0000.5555	641	990	1,050	1,050	1,050	1,050	1,050	
JANITORIAL SUPPLIES	01.211.0000.5556	6,905	7,023	8,300	8,300	8,300	8,450	8,450	
BUILDING MAINTENANCE-SYSTEMS	01.211.0000.5557	11,652	12,299	11,450	11,450	11,450	11,650	11,650	
BUILDING MAINTENANCE-FLOORING	01.211.0000.5558	1,643	2,605	7,700	7,700	7,700	7,850	7,850	
BUILDING MAINTENANCE-OTHER	01.211.0000.5559	6,946	22,459	24,900	24,900	24,900	25,350	25,350	
ALLOCATED PAYROLL COST	01.211.0000.5560	86,400	81,200	94,400	94,400	94,400	93,400	93,400	
Sub-total		204,543	229,297	248,300	248,300	248,300	252,150	252,150	1.6%
SUB TOTAL NON PERSONAL SERVICES		714,039	850,085	1,052,950	1,052,950	1,074,250	1,116,100	1,116,100	6.0%
TOTAL GENERAL FUND		7,486,283	7,506,188	8,119,421	8,109,471	8,055,937	8,230,797	8,330,797	2.6%
CAPITAL OUTLAY FUND									
AUTO EQUIPMENT	41.211.0000.5811	154,105	109,131	204,000	204,000	204,000	138,000	138,000	
OTHER CAPITAL EQUIPMENT	01.211.0000.5819	88,342	97,537	133,200	133,200	133,200	48,150	48,150	
COMPUTER EQUIPMENT	41.211.0000.5841	34,196	50,813	35,000	35,000	35,000	111,000	111,000	
SOFTWARE	41.211.0000.5843	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		276,643	257,481	372,200	372,200	372,200	297,150	297,150	-20.2%
EQUIPMENT REVOLVING FUND									
EQUIPMENT	42.211.0000.5811	37,333	0	0	0	0	0	0	
SUBTOTAL POLICE DEPARTMENT		7,800,239	7,763,689	8,491,621	8,481,671	8,428,137	8,527,947	8,627,947	1.6%
PD Dispatch									
PERSONAL SERVICES									
SALARIES-FT	01.212.0000.5111	554,513	560,273	600,512	600,512	586,058	606,030	606,030	0.9%
SALARIES-OT	01.212.0000.5117	1,178	3,163	17,150	17,150	1,800	17,150	17,150	0.0%
COMPTIME TAKEN	01.212.0000.5118	19,508	17,616	15,000	15,000	15,000	15,270	15,270	100.0%
LONGEVITY	01.212.0000.5133	1,323	1,380	1,555	1,555	1,535	1,715	1,715	10.3%
HOLIDAY	01.212.0000.5134	34,430	37,173	37,899	37,899	37,938	38,439	38,439	1.4%
VACATION PAY	01.212.0000.5135	40,663	41,275	42,750	42,750	42,515	46,298	46,298	8.3%
FICA	01.212.0000.5151	47,805	48,408	54,687	54,687	52,391	55,455	55,455	1.4%
RETIREMENT	01.212.0000.5152	68,261	67,547	71,487	71,487	66,505	42,044	42,044	-41.2%
RETIREE GROUP HEALTH	01.212.0000.5153	4,597	4,865	5,104	5,104	5,078	6,247	6,247	22.4%
GROUP HEALTH & DENTAL	01.212.0000.5154	160,503	149,637	153,566	153,566	161,763	165,488	165,488	7.8%
LIFE INSURANCE	01.212.0000.5155	2,627	2,433	2,423	2,423	2,537	2,721	2,721	12.3%
WORKERS COMPENSATION INS	01.212.0000.5156	1,782	2,223	2,057	2,057	1,964	1,798	1,798	-12.6%
Sub-total		937,178	935,994	1,004,190	1,004,190	975,104	998,655	998,655	-0.6%
Grand Total Police Department by Fund									
General Fund		8,423,441	8,442,182	9,123,611	9,113,661	9,031,041	9,229,452	9,329,452	
Capital Outlay Fund		276,643	257,481	372,200	372,200	372,200	297,150	297,150	
Equipment Revolving Fund		0	0	0	0	0	0	0	
Grand Total Police Department		8,700,084	8,699,663	9,495,811	9,485,861	9,403,241	9,526,602	9,626,602	1.4%
Less Program Revenue:									
LAW ENFORCEMENT TRAINING	01.0000.4156	0	-8,874	-10,800	-10,800	-9,900	-10,000	-10,000	
OTHER POLICE GRANTS	01.0000.4157	-28,019	-27,053	-37,500	-37,500	-67,500	-3,000	-3,000	
Penalties & Forfeitures @ 88.0%		-339,176	-371,804	-352,000	-352,000	-352,000	-352,880	-358,160	
POLICE SERVICES	01.0000.4431	-5,856	-12,446	-4,500	-4,500	-4,500	-4,500	-4,500	
SPECIAL EVENT PUBLIC SAFETY	01.0000.4432	-1,189	-657	-1,500	-1,500	-1,500	-1,500	-1,500	
SCHOOL LIAISON OFFICER	01.0000.4615	-20,144	0	0	0	0	0	0	
PROPERTY SALES - VEHICLES	41.0000.4751	-29,025	-26,258	-45,000	-45,000	-25,000	-30,000	-30,000	
INSURANCE PROCEEDS - VEHICLES	41.0000.4799	-297	0	0	0	0	0	0	
Total Program Revenue		-423,706	-447,092	-451,300	-451,300	-460,400	-401,880	-407,160	
Net Police Related Costs		8,276,378	8,252,571	9,044,511	9,034,561	8,942,841	9,124,722	9,219,442	

**FIRE
221, 223**

DEPARTMENT: Fire

PROGRAM MANAGER: Fire Chief

PROGRAM DESCRIPTION:

The Franklin Fire Department mission is to render any service it is capable of delivering to protect the lives and property of the citizens within its jurisdiction. The department will provide educational activities to the residents and actively promote fire prevention. The department will provide these services as efficiently as possible within the limits of funding provided by the citizens of Franklin.

Full time employees staff the department, department 221 accounts for these employees. Department No. 223 is used to account for fire protection charges from the Franklin Water Utility for water mains and fire hydrants, as set by the Public Service Commission.

SERVICES:

- Fire suppression and investigation.
- Service calls for hazardous conditions such as downed power lines, strange odors, natural gas leaks, and other non-fire calls.
- Emergency medical services, including basic life support (EMT-B) and advanced life support (paramedic service). Paramedic services are provided as part of a contract with Milwaukee County.
- Special teams, including water rescue, ice rescue, confined space, and hazardous materials.
- Fire inspection services, performed in all factories, stores, schools, churches, apartments and buildings open to the general public.
- Public education services, encompassing a variety of fire safety and first aid classes, including CPR, fire extinguisher training, and Survive Alive House.
- Maintenance of 3 fire stations, 7 major fire vehicles, 5 ambulances, and 5 staff vehicles.
- Training of personnel in fire and EMS techniques.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Fire Chief	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Chief	1.00	1.00	1.00	1.00	1.00	1.00
Deputy Chief	0	0	0	0	0	0
Battalion Chief	3.00	3.00	3.00	3.00	3.00	3.00
Fire Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Part-time Inspector	.45	.45	.45	.00	.00	.00
Supervisor of Equipment	1.00	1.00	1.00	1.00	1.00	1.00
Fire Lieutenant	6.00	6.00	6.00	6.00	6.00	6.00
Paramedic Lieutenant	3.00	3.00	3.00	3.00	3.00	3.00
EMT/Firefighter	14.00	13.00	13.00	12.00	12.00	12.00
Paramedic/Firefighter	15.00	16.00	16.00	17.00	17.00	17.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Total Regular FTE	46.45	46.45	46.45	46.00	46.00	46.00

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Total Calls	3,340	3,356	3,121	3,214	3,231	3,446
Fire Responses	573	704	496	574	593	600
PI Accidents			110	94	78	100
EMS Responses	2,767	2,790	2,515	2,546	2,561	2,746
Fire Inspections	2,364	2,578	2,611	2,463	2,600	2,600
Plan Reviews	302	356	275	144	300	300
Basic Life Support Transports	1,275	1,332	1506	1,141	1,200	1,350
Paramedic Transports	653	645	1009	823	865	900

* Forecast

BUDGET SUMMARY:

- 1) Personal Services – the increase reflects an anticipated year with all positions being filled. There were also adjustments to reflect contractual wage and benefit adjustments.
- 2) Contractual Services – reflects funds needed to pay outside contractors for service otherwise unable to complete in house. Examples of these services are billing for ambulance services and vehicle repairs beyond the capability of the DPW or FFD staff. There is an increase over 2011, primarily due to billing costs and software maintenance fees, as FFD continues to transition to web-based EMS patient care reports and computer-aided dispatch and mapping programs.
- 3) Supplies- These lines are used to purchase supplies. Examples include office supplies and medical products for the ambulances. This category remains unchanged from 2011.
- 4) Services and Charges – In total, this category has decreased slightly from the 2011 budget as FFD has realized some savings by transitioning from rented pagers to text messaging in order to alert off-duty personnel of fires, shift fill-ins, and emergency call-backs. There is an increase in the telephone line (5415) which reflects the increased use of wireless technology to collect and transfer electronic EMS patient care records, facilitate automated billing, and to receive computer aided dispatch and response route mapping information.
- 5) Facility Charges – increased slightly based on estimates of anticipated energy costs.
- 6) Capital Outlay:

Furniture and fixtures

On-going expenses \$3,000

Shop Equipment

Large-diameter hose roller \$8,000

Smooth-bore nozzle replacement \$3,000

Hydraulic extrication hoses \$3,000

Safety Equipment

Structural turnout gear \$8,900

SCBA facepieces \$4,000

Computer equipment

Computer-aided dispatch software \$7,000

PC Work Stations \$4,000

Building improvements

On-going repairs \$6,000

Station #1 front apparatus doors \$20,000

Total Capital Outlay

\$66,900

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
FIRE DEPARTMENT									
PERSONAL SERVICES									
SALARIES-FT	01.221.0000.5111	2,395,881	2,458,161	2,540,776	2,540,776	2,457,686	2,582,199	2,582,199	
SALARIES-PT	01.221.0000.5113	13,036	0	19,968	19,968	14,586	15,912	15,912	
SALARIES-OT	01.221.0000.5117	200,290	174,699	180,000	180,000	190,000	180,000	180,000	
COMPTIME TAKEN	01.221.0000.5118	17,825	16,989	20,000	20,000	20,000	20,360	20,360	
SALARIES-OT- PUBLIC SERVICE	01.221.0000.5119	1,970	3,647	2,000	2,000	2,000	2,000	2,000	
SPECIAL TEAMS PAY	01.221.0000.5131	10,280	6,906	10,560	10,560	10,560	10,560	10,560	
LONGEVITY	01.221.0000.5133	10,050	13,265	12,235	12,235	12,730	13,847	13,847	
HOLIDAY PAY	01.221.0000.5134	307,799	308,951	321,924	321,924	324,282	328,218	328,218	
VACATION PAY	01.221.0000.5135	250,071	264,953	250,834	250,834	248,132	259,565	259,565	
FICA	01.221.0000.5151	238,027	241,532	258,639	258,639	252,773	262,897	262,897	
RETIREMENT	01.221.0000.5152	632,300	628,341	667,474	667,474	650,114	726,396	726,396	
RETIREE GROUP HEALTH	01.221.0000.5153	273,501	287,538	300,693	300,693	300,613	281,553	281,553	
GROUP HEALTH & DENTAL	01.221.0000.5154	747,501	758,220	805,225	805,225	815,408	822,983	822,983	
LIFE INSURANCE	01.221.0000.5155	9,172	6,865	6,412	6,412	6,686	7,191	7,191	
WORKERS COMPENSATION INS	01.221.0000.5156	134,369	146,731	126,519	126,519	123,705	124,054	124,054	
COLLEGE INCENTIVE	01.221.0000.5161	4,032	4,320	3,276	3,276	4,500	4,284	4,284	
VACANCY FACTOR	01.221.0000.5198	0	0	0	0	0	-100,000	0	
Sub-total		5,246,104	5,321,119	5,526,535	5,526,535	5,433,775	5,542,019	5,642,019	2.1%
Percent of Department Total		92.3%	92.6%	92.4%	92.3%	92.2%	92.4%	92.6%	
CONTRACTUAL SERVICES									
MEDICAL SERVICES	01.221.0000.5211	1,290	3,361	3,400	3,400	3,400	3,400	3,400	
SPRINKLER PLAN REVIEW	01.221.0000.5219	67,083	54,670	30,000	30,000	30,000	30,900	30,900	
AUTO MAINTENANCE	01.221.0000.5241	15,220	10,221	15,000	18,500	15,000	15,000	15,000	
EQUIPMENT MAINTENANCE	01.221.0000.5242	5,639	6,854	6,500	6,500	6,500	6,500	6,500	
SOFTWARE MAINTENANCE	01.221.0000.5257	1,479	1,698	3,500	3,500	3,500	4,500	4,500	
AMBULANCE BILLING FEES	01.221.0000.5296	64,600	62,809	63,000	63,000	63,000	64,900	64,900	
Sub-total		155,311	139,613	121,400	124,900	121,400	125,200	125,200	3.1%
SUPPLIES									
OFFICE SUPPLIES	01.221.0000.5312	2,328	2,019	2,000	2,000	2,000	2,000	2,000	
PRINTING	01.221.0000.5313	506	476	600	600	600	600	600	
MEDICAL SUPPLIES	01.221.0000.5322	14,832	10,642	15,000	15,000	15,000	13,000	13,000	
UNIFORMS	01.221.0000.5326	19,239	19,924	20,700	20,700	20,700	20,700	20,700	
EDUCATION SUPPLIES	01.221.0000.5328	1,621	2,233	3,000	3,000	3,000	3,500	3,500	
FUEL/LUBRICANTS	01.221.0000.5331	26,865	34,503	50,000	50,000	50,000	44,000	44,000	
VEHICLE SUPPORT	01.221.0000.5332	13,598	19,908	20,100	20,100	20,100	20,100	20,100	
EQUIPMENT SUPPLIES	01.221.0000.5333	17,227	7,162	14,000	14,000	14,000	13,000	13,000	
CONSUMABLE TOOLS	01.221.0000.5342	1,899	1,015	1,000	1,000	1,000	300	300	
Sub-total		98,114	97,882	126,400	126,400	126,400	117,200	117,200	-7.3%
SERVICES AND CHARGES									
TELEPHONE	01.221.0000.5415	1,075	4,932	6,000	6,000	6,000	6,500	6,500	
SUBSCRIPTIONS	01.221.0000.5422	828	299	450	450	450	450	450	
MEMBERSHIPS	01.221.0000.5424	1,307	2,006	1,500	1,500	1,500	1,500	1,500	
CONFERENCES AND SCHOOLS	01.221.0000.5425	7,778	8,929	8,000	8,000	8,000	7,000	7,000	
ALLOCATED INSURANCE COST	01.221.0000.5428	33,600	35,900	36,300	36,300	36,300	37,050	37,050	
MILEAGE	01.221.0000.5432	291	323	400	400	400	400	400	
EQUIPMENT RENTAL	01.221.0000.5433	6,896	7,581	8,000	8,000	8,000	6,000	6,000	
BACKGROUND CHECKS	01.221.0000.5471	42	47	50	50	50	50	50	
Sub-total		51,818	60,017	60,700	60,700	60,700	58,950	58,950	-2.9%
FACILITY CHARGES									
WATER	01.221.0000.5551	3,147	3,038	3,100	3,100	3,100	3,200	3,200	
ELECTRICITY	01.221.0000.5552	32,589	34,065	33,000	33,000	33,000	34,300	34,300	
SEWER	01.221.0000.5553	1,123	1,034	1,100	1,100	1,100	1,150	1,150	
NATURAL GAS	01.221.0000.5554	20,340	14,450	22,000	22,000	22,000	22,800	22,800	
JANITORIAL SUPPLIES	01.221.0000.5556	7,990	6,573	7,800	7,800	7,800	7,800	7,800	
BLDG MAINT SERVICE - SYSTEMS	01.221.0000.5557	12,306	13,315	12,000	12,000	12,000	12,000	12,000	
BUILDING MAINTENANCE - OTHER	01.221.0000.5559	4,529	3,763	4,500	4,500	4,500	4,500	4,500	
Sub-total		82,023	76,239	83,500	83,500	83,500	85,750	85,750	2.7%
EMPLOYEE AWARDS	01.221.0000.5726					885	500	500	
SUB TOTAL NON PERSONAL SERVICES		387,266	373,751	392,000	395,500	392,885	387,600	387,600	-1.1%
TOTAL GENERAL FUND		5,633,370	5,894,870	5,918,535	5,922,035	5,826,660	5,929,619	6,029,619	1.9%

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
CAPITAL OUTLAY FUND									
AUTO EQUIPMENT	41.221.0000.5811	0	0	0	0	0	0	0	
FURNITURE/FIXTURES	41.221.0000.5812	3,132	3,494	3,000	3,000	3,000	3,000	3,000	
SHOP EQUIPMENT	41.221.0000.5815	34,263	8,946	31,400	31,400	31,400	14,000	14,000	
SAFETY EQUIPMENT	41.221.0000.5818	6,882	7,098	9,700	9,700	9,700	12,900	12,900	
BUILDING IMPROVEMENTS	41.221.0000.5822	6,000	5,105	6,000	6,000	6,000	11,000	11,000	
COMPUTER EQUIPMENT	41.221.0000.5841	2,079	22,570	13,900	1,900	1,900	26,000	26,000	
SOFTWARE	41.221.0000.5843	0	1,200	0	13,300	13,300	0	0	
TOTAL CAPITAL OUTLAY FUND		52,356	48,413	64,000	65,300	65,300	66,900	66,900	4.5%
EQUIPMENT REVOLVING FUND									
EQUIPMENT	42.221.0000.5811	117,481	146,607	0	0	0	170,800	170,800	
GRAND TOTAL FIRE DEPARTMENT		5,685,726	5,743,283	5,982,535	5,987,335	5,891,075	5,996,019	6,096,019	4.8%
Grand Total Fire Department Costs - By Fund									
General Fund		5,633,370	5,694,870	5,918,535	5,922,035	5,826,660	5,929,619	6,029,619	
Capital Outlay Fund		52,356	48,413	64,000	65,300	65,300	66,900	66,900	
Equipment Revolving Fund		117,481	146,607	0	0	0	170,800	170,800	
Grand Total Fire Department		5,803,207	5,889,890	5,982,535	5,987,335	5,891,960	6,167,319	6,267,319	
Less Program Revenue:									
FIRE INSURANCE TAX	01.0000.4127	-110,993	-115,148	-115,000	-115,000	-115,000	-115,000	-115,000	
MISC FIRE PERMITS	01.0000.4288	-5,961	-5,935	-6,000	-6,000	-6,000	-6,000	-6,000	
AMBULANCE SERVICES - ALS	01.0000.4441	-394,707	-422,437	-450,000	-450,000	-430,000	-430,000	-430,000	
AMBULANCE SERVICES - BLS	01.0000.4441	-471,441	-444,816	-450,000	-450,000	-445,000	-507,000	-507,000	
SAFETY TRAINING-FIRE	01.0000.4442	-3,648	-5,146	-2,000	-2,000	-2,000	-2,000	-2,000	
FIRE SPRINKLER PLAN REVIEW	01.0000.4443	-81,014	-65,970	-70,000	-70,000	-70,000	-70,000	-70,000	
FIRE INSPECTION SERVICES	01.0000.4444	-49,995	-37,343	-50,000	-50,000	-40,000	-40,000	-40,000	
COUNTY EMT-PAYMENTS	01.0000.4611	-271,440	-237,319	-250,000	-250,000	-250,000	0	-125,000	
GRANT REVENUE	41.0000.4830	0	0	0	-1,300	-1,300	0	0	
DONATION	42.0000.4830	0	0	0	0	0	0	0	
Total Program Revenue		-1,389,199	-1,334,114	-1,393,000	-1,394,300	-1,359,300	-1,170,000	-1,295,000	
Net Fire Related Costs		4,414,008	4,555,776	4,589,535	4,593,035	4,532,660	4,997,319	4,972,319	
PUBLIC FIRE PROTECTION									
FACILITY CHARGES									
W/U FIRE PROTECTION CHARGES	01.223.0000.5538	235,687	269,925	304,800	304,800	304,800	304,800	304,800	
TOTAL PUBLIC FIRE PROTECTION		235,687	269,925	304,800	304,800	304,800	304,800	304,800	0.0%

BUILDING INSPECTION

231

DEPARTMENT: Inspection

PROGRAM MANAGER: Building Inspector

PROGRAM DESCRIPTION:

The Building Inspector approves all permits including electrical, building, occupancy, plumbing, heating, erosion control, etc. The Building Inspector is responsible for issuance of code violations, updating codes and ordinances, zoning and sign approval. In addition, the Building Inspector provides staff support to the Architectural Review Board. The Building Inspector assists the Director of Administration in addressing some Municipal Building issues.

SERVICES:

- Generally performs 10,000 to 14,000 inspections yearly.
- Issue between 3000 and 4,000 permits per year.
- Responds to citizen inquiries and complaints concerning construction, code clarification, erosion, and other information.
- Assists with the management of Municipal Buildings and capital improvements to facilities.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Building Inspector	1.00	1.00	1.00	1.00	1.00	1.00
First Ass't Bldg Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Building Inspector	3.00	3.00	2.00	2.00	2.00	1.00
Electrical Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Plumbing Inspector	1.00	1.00	1.00	1.00	1.00	1.00
Permit Clerk	1.00	1.00	1.00	1.00	1.00	1.00
Inspection Secretary	2.00	2.00	1.00	1.00	1.00	1.00
Total	10.00	10.00	8.00	8.00	8.00	7.00

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Building Inspections	7,000	4,060	4,634	4,646	4,500	4,500
Building Permits Issued	1,481	1,452	1,219	1,316	1,500	1,550
Plumbing Inspections	1,550	1,077	997	914	1,000	1,200
Plumbing Permits Issued	780	699	609	605	650	750
Electrical Inspections	1,600	1,294	1,318	1,096	1,250	1,400
Electrical Permits Issued	841	775	759	804	750	800

* Forecast

BUDGET SUMMARY:

1. The recommended budget includes a reduction of one building inspector position.
2. The 2012 budget represents a slight overall decrease in non-personnel budget items, which is the third year in a row of decreasing this non-personnel budget.
3. The continued slowness in the economy and reduced level of construction activity directly impacts departmental revenue, which reflects a continued drop from historical experience.
4. Capital outlay: Replace two of six computers (\$3,000) that are each over five years old and replace the office-group laser printer (\$1,300) that is over 10 years old .
5. Equipment Revolving: Replace two of three vehicles that will be at least 12 years old and were purchased in 1998 and 1999..

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
BUILDING INSPECTION									
PERSONAL SERVICES									
SALARIES-FT	01.231.0000.5111	392,360	392,508	394,163	394,163	394,162	353,697	353,697	
SALARIES-PT	01.231.0000.5113	0	0	0	0	0	11,148	0	
SALARIES-OT	01.231.0000.5117	3,207	3,238	5,000	5,000	3,000	5,000	5,000	
COMPTIME TAKEN	01.231.0000.5118	2,787	4,194	3,000	3,000	3,000	3,054	3,054	
LONGEVITY	01.231.0000.5133	964	1,015	1,010	1,010	1,080	1,015	1,015	
HOLIDAY PAY	01.231.0000.5134	24,132	25,788	26,021	26,021	26,021	26,800	26,800	
VACATION PAY	01.231.0000.5135	25,991	28,195	34,657	34,657	34,657	38,132	38,132	
FICA	01.231.0000.5151	33,169	33,575	35,485	35,485	35,337	33,571	32,719	
RETIREMENT	01.231.0000.5152	44,944	45,494	46,385	46,385	46,192	28,407	28,407	
RETIREE GROUP HEALTH	01.231.0000.5153	1,017	1,059	1,096	1,096	1,111	1,087	1,087	
GROUP HEALTH & DENTAL	01.231.0000.5154	146,576	142,966	150,820	150,820	151,326	136,722	136,722	
LIFE INSURANCE	01.231.0000.5155	1,932	1,762	1,649	1,649	1,814	1,634	1,634	
WORKERS COMPENSATION INS	01.231.0000.5156	17,022	17,301	14,979	14,979	14,927	11,444	11,444	
Sub-total		694,103	697,094	714,265	714,265	712,627	651,711	639,711	-10.4%
Percent of Department Total		96.6%	95.0%	88.2%	88.2%	89.0%	86.9%	86.7%	
CONTRACTUAL SERVICES									
EQUIPMENT MAINTENANCE	01.231.0000.5242	1,731	799	2,100	2,100	1,100	2,100	2,100	
SOFTWARE MAINTENANCE	01.231.0000.5257	1,500	3,000	3,000	3,000	3,000	3,000	3,000	
OUTSIDE INSPECTION SERVICES	01.231.0000.5299	1,163	1,656	5,000	5,000	2,500	2,500	2,500	
Sub-total		4,394	5,456	10,100	10,100	6,600	7,600	7,600	-24.8%
SUPPLIES									
OFFICE SUPPLIES	01.231.0000.5312	1,818	1,720	2,100	2,100	1,700	2,000	2,000	
PRINTING	01.231.0000.5313	546	740	2,300	2,300	1,200	2,000	2,000	
STATE SEALS	01.231.0000.5316	0	767	1,500	1,500	750	750	750	
HOUSE NUMBERS	01.231.0000.5317	0	632	750	750	300	300	300	
UNIFORMS	01.231.0000.5326	1,112	1,169	1,250	1,250	1,250	1,250	1,250	
OPERATING SUPPLIES-OTHER	01.231.0000.5329	1,255	2,460	1,900	1,900	1,750	1,900	1,900	
FUEL/LUBRICANTS	01.231.0000.5331	5,202	5,881	6,000	6,000	6,000	6,000	6,000	
VEHICLE SUPPORT	01.231.0000.5332	734	3,997	4,900	4,900	4,000	4,500	4,500	
Sub-total		10,666	17,365	20,700	20,700	16,950	18,700	18,700	-9.7%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01.231.0000.5421	0	0	0	0	0	0	0	
MEMBERSHIPS	01.231.0000.5424	1,107	867	875	875	875	900	900	
CONFERENCES AND SCHOOLS	01.231.0000.5425	5,772	4,771	5,750	5,750	5,200	5,500	5,500	
ALLOCATED INSURANCE COST	01.231.0000.5428	2,300	1,500	1,500	1,500	1,500	1,500	1,500	
MILEAGE	01.231.0000.5432	0	0	200	200	75	200	200	
EQUIPMENT RENTAL	01.231.0000.5433	0	2,077	1,700	1,700	1,850	1,850	1,850	
Sub-total		9,179	9,215	10,025	10,025	9,500	9,950	9,950	-0.7%
SUB TOTAL NON PERSONAL SERVICES									
		24,239	32,036	40,825	40,825	33,050	36,250	36,250	-11.2%
TOTAL GENERAL FUND									
		718,342	729,130	755,090	755,090	745,677	687,961	675,961	-10.5%
CAPITAL OUTLAY FUND									
OFFICE EQUIPMENT	41.231.0000.5813	0	1,780	0	0	0	1,300	1,300	
COMPUTER EQUIPMENT	41.231.0000.5841	0	3,223	5,000	5,000	5,000	3,000	3,000	
TOTAL CAPITAL OUTLAY FUND		0	5,003	5,000	5,000	5,000	4,300	4,300	-14.0%
EQUIPMENT REVOLVING FUND									
EQUIPMENT	42.231.0000.5811	0	0	50,000	50,000	50,000	58,000	58,000	
GRAND TOTAL BUILDING INSPECTION									
		718,342	734,133	810,090	810,090	800,677	750,261	738,261	-8.9%
Less Program Revenue:									
ELECTRICAL CONTRACTORS	01.0000.4253	-13,399	-14,626	-13,000	-13,000	-13,500	-13,500	-13,500	
BUILDING PERMITS	01.0000.4271	-250,312	-395,776	-400,000	-400,000	-400,000	-400,000	-400,000	
ELECTRICAL PERMITS	01.0000.4273	-55,977	-69,639	-70,700	-70,700	-65,000	-70,000	-70,000	
PLUMBING PERMITS	01.0000.4275	-69,290	-60,643	-65,000	-65,000	-60,000	-60,000	-60,000	
SIGN PERMITS	01.0000.4281	-17,690	-7,126	-10,000	-10,000	-10,000	-10,000	-10,000	
SALE OF STATE SEALS	01.0000.4756	-660	-830	-1,000	-1,000	-1,000	-1,000	-1,000	
SALE OF HOUSE NUMBERS	01.0000.4757	-154	-188	-300	-300	-250	-300	-300	
Total Program Revenue		-407,482	185,305	-560,000	-560,000	-549,750	195,461	183,461	
Net Building Inspection Related Costs		310,860	-363,523	250,090	250,090	250,927	-359,339	-371,339	

SEALER OF WEIGHTS AND MEASURES
239

DEPARTMENT: Sealer of Weights and Measures

PROGRAM MANAGER: City Clerk

PROGRAM DESCRIPTION:

The City contracts with the State of Wisconsin for the required inspections of weight and measuring devices for conformance with applicable regulations. The City will receive reimbursement from those businesses whose scales and weighing devices are inspected by the State. The State Statutes allow municipalities to recover an amount not to exceed the cost of fees by assessing fees on the person who receives the services rendered during the July-through-June contract period.

CITY OF FRANKLIN 2012 BUDGET	2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
SEALER OF WEIGHTS & MEASURES								
CONTRACTUAL SERVICES SUNDRY CONTRACTORS 01.239.0000.5299	6,800	6,800	6,800	6,800	6,800	6,800	6,800	
GRAND TOTAL WEIGHTS & MEASURES	6,800	6,800	6,800	6,800	6,800	6,800	6,800	0.0%
Less Program Revenue: WEIGHTS & MEASURES CHARGES 01.0000.4449	-280	0	-6,800	-6,800	-6,800	-6,800	-6,800	
	6,520	6,800	0	0	0	0	0	

TOTAL PUBLIC SAFETY								
General Fund	\$15,017,640	\$15,142,906	\$16,108,836	\$16,102,386	\$15,914,978	\$16,158,632	\$16,346,632	1.5%
Capital Outlay Fund	\$328,998	\$310,867	\$441,200	\$442,500	\$442,500	\$368,350	\$368,350	-16.5%
Equipment Revolving Fund	\$154,815	\$146,807	\$50,000	\$50,000	\$50,000	\$228,800	\$228,800	

ENGINEERING AND PUBLIC WORKS ADMINISTRATION
321

DEPARTMENT: Engineering

PROGRAM MANAGER: Director of Public Works (City Engineer)

PROGRAM DESCRIPTION:

The Public Works Department provides the staff and materials to plan, develop, construct, operate, and maintain the public infrastructure which includes such items as the City street system; sanitary sewers; water supply and distribution system; storm sewers and drainage system; street trees; street signs; street lighting; public parks; City owned lands; and the necessary vehicles and equipment to maintain the infrastructure.

The Public Works function is divided into six areas as follows: Engineering (321), Highway (331), Solid Waste Collection (341), Street Lighting (351), Parks (551) and Sanitary Sewer (Fund 61). The cost of the overall management of functions besides engineering is included in this program, as well as the engineering activities. Separate program descriptions are included elsewhere in the budget for specific program functions.

In order to provide control over the public infrastructure, the Engineering Department staff issues numerous permits and approvals such as fill permits, land disturbing permits, land combination permits, and driveway approach permits. In addition, the Engineering Department approves items such as plats of survey for all building permits, preliminary and final plats, and reviews all construction plans for utilities and site grading plans for new subdivisions and planned developments.

The Engineering Department develops plans and specifications for the reconstruction of City streets, storm sewer and other public facilities.

The department receives and evaluates drainage concerns on public and private lands. Design solutions vary from basic to complex, regional in nature.

SERVICES:

- Administrative and engineering related services provided to divisions and departments.
- Staff support provided to Board of Public Works, Plan, and Water Commissions.
- Project oversight and design review services provided for all public construction projects, private developments, and zoning and site plan submittals.
- Respond to citizen inquiries and concerns regarding zoning, development public construction, and drainage.
- Maintain official maps and records including zoning, sanitary sewer, storm sewer, water system and official maps.
- Establish and maintain GIS mapping and inventory. Assist other departments in accessing GIS data.
- Establish and maintain a five (5) year local road program.
- Establish and maintain with the Finance department record of quantities and costs of City wide capital assets.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
City Engineer	1.00	1.00	1.00	1.00	1.00	1.00
Assistant City Engineer	1.00	1.00	1.00	1.00	1.00	1.00
Drainage Technician	1.00	1.00	.00	.00	.00	.00
Engineering Technician	4.00	4.00	4.00	4.00	4.00	4.00
Summer Help	.25	.25	.25	.20	.20	.20
Engineering Intern	.60	.60	.60	.30	.30	.30
Engineering Secretary	1.50	1.50	1.50	1.50	1.50	1.50
Engineering Aide	.45	.45	.45	.25	.25	.25
Total	9.80	9.80	8.80	8.25	8.25	8.25

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Plats of Survey Reviewed	131	70	50	80	63	75
Preliminary Plats	3	5	8	3	2	2
Final Plats	3	5	8	3	0	2
Certified Survey Maps	9	5	11	4	9	10
Soil Disturbance Permits	10	5	3	0	4	3
Fill Permits	10	5	9	3	5	4
Driveway Approach Permit	129	60	50	44	36	30
Land Combinations	1	2	2	0	3	4
Active Subdivision/Developments	35	30	30	30	30	30
Utility Permits	197	175	99	105	85	100
Property Drainage Concerns	100	200	150	150	150	150
Condo Plats	1	6	2	2	2	4
Concept Reviews	2	25	35	35	58	60
Easements	50	50	37	40	25	70

*Forecast

BUDGET SUMMARY:

1. The departmental staffing level has remained at 8.25 FTE's.
2. Allocated Payroll Costs – These credits represent the portion of the departmental expense charges to the sewer and water operations.
3. Capital Outlay:

Office Equipment	
Computer Equipment – Laptop	\$1,300
Radio Replacement	<u>1,000</u>
Total	\$2,300

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
ENGINEERING									
PERSONAL SERVICES									
SALARIES-FT	01.321.0000.5111	372,615	377,087	379,233	379,233	361,168	383,974	383,974	1.3%
SALARIES-PT	01.321.0000.5113	11,978	3,782	10,138	10,138	10,400	10,452	10,452	3.1%
SALARIES-TEMP	01.321.0000.5115	0	352	3,605	3,605	0	3,605	3,605	0.0%
SALARIES-OT	01.321.0000.5117	2,290	0	500	500	400	500	500	0.0%
COMPTIME TAKEN	01.321.0000.5118	1,005	691	2,000	2,000	1,000	2,036	2,036	1.8%
LONGEVITY	01.321.0000.5133	1,175	1,191	1,200	1,200	1,230	1,290	1,290	7.5%
HOLIDAY PAY	01.321.0000.5134	24,195	26,606	25,632	25,632	27,505	26,004	26,004	1.5%
VACATION PAY	01.321.0000.5135	33,514	30,175	37,423	37,423	39,296	38,718	38,718	3.5%
FICA	01.321.0000.5151	33,022	32,540	35,169	35,169	33,736	35,693	35,693	1.5%
RETIREMENT	01.321.0000.5152	43,495	43,576	44,599	44,599	40,994	28,898	28,898	-35.2%
RETIREE GROUP HEALTH	01.321.0000.5153	5,428	5,586	5,850	5,850	5,407	5,246	5,246	-10.3%
GROUP HEALTH & DENTAL	01.321.0000.5154	129,258	125,948	133,008	133,008	145,789	156,879	156,879	17.9%
LIFE INSURANCE	01.321.0000.5155	1,806	1,575	1,616	1,616	1,677	1,802	1,802	11.5%
WORKERS COMPENSATION INS	01.321.0000.5156	9,969	10,084	8,839	8,839	8,115	7,546	7,546	-14.6%
Allocated payroll cost	01.321.0000.5199	-157,700	-115,600	-114,300	-114,300	-114,300	-114,300	-114,300	0.0%
Sub-total		512,051	543,594	574,512	574,512	562,417	588,343	588,343	2.4%
Percent of Department Total		95.6%	95.8%	96.1%	95.1%	95.0%	95.9%	95.9%	
CONTRACTUAL SERVICES									
OTHER PROFESSIONAL SERVICE	01.321.0000.5219	0	1,183	2,000	2,000	2,000	2,000	2,000	
FILING FEES	01.321.0000.5223	219	0	500	500	500	500	500	
EQUIPMENT MAINTENANCE	01.321.0000.5242	3,049	2,129	4,000	4,000	4,000	4,000	4,000	
Sub-total		3,268	3,312	6,500	6,500	6,500	6,500	6,500	0.0%
SUPPLIES									
OFFICE SUPPLIES	01.321.0000.5312	1,658	2,085	2,000	2,000	2,000	2,000	2,000	
PRINTING	01.321.0000.5313	32	37	100	100	100	100	100	
OPERATING SUPPLIES-OTHER	01.321.0000.5329	1,662	1,179	3,100	3,100	3,100	3,000	3,000	
FUEL/LUBRICANTS	01.321.0000.5331	2,025	2,088	3,000	3,000	3,000	3,000	3,000	
VEHICLE SUPPORT	01.321.0000.5332	162	2,033	1,500	1,500	1,500	1,500	1,500	
Sub-total		5,538	7,421	9,700	9,700	9,700	9,600	9,600	-1.0%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01.321.0000.5421	128	125	100	100	100	100	100	
SUBSCRIPTIONS	01.321.0000.5422	0	0	50	50	50	50	50	
MEMBERSHIPS	01.321.0000.5424	544	556	1,000	1,000	1,000	1,000	1,000	
CONFERENCES AND SCHOOLS	01.321.0000.5425	593	357	2,000	2,000	2,000	2,000	2,000	
ALLOCATED INSURANCE COST	01.321.0000.5428	800	800	800	800	800	800	800	
MILEAGE	01.321.0000.5432	55	17	200	200	200	200	200	
EQUIPMENT RENTAL	01.321.0000.5433	2,814	2,814	2,800	2,800	2,800	2,300	2,300	
Sub-total		4,934	4,669	6,950	6,950	6,950	6,450	6,450	-7.2%
CONTRIBUTIONS AND AWARDS									
EMPLOYEE AWARDS	01.321.0000.5726	143	0	100	100	100	100	100	
Sub-total		143	0	100	100	100	100	100	100.0%
SUB TOTAL NON PERSONAL SERVICES									
		13,883	15,402	23,250	23,250	23,250	22,650	22,650	-2.6%
TOTAL GENERAL FUND									
		525,934	558,996	597,762	597,762	585,667	610,993	610,993	2.2%
CAPITAL OUTLAY FUND									
AUTO EQUIPMENT	41.321.0000.5811								
OFFICE EQUIPMENT	41.321.0000.5813	0	729	0	0	0	0	0	
OTHER CAPITAL EQUIPMENT	41.321.0000.5819	0	0	0	0	0	1,000	1,000	
COMPUTER EQUIPMENT	41.321.0000.5841	1,320	6,286	0	6,500	6,500	1,300	1,300	
SOFTWARE	41.321.0000.5843	8,119	1,436	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		9,439	8,451	0	6,500	6,500	2,300	2,300	#DIV/0!
EQUIPMENT REVOLVING FUND									
EQUIPMENT	42.321.0000.5811	0	0	0	0	0	0	0	0.0%
GRAND TOTAL ENGINEERING									
		535,373	567,447	597,762	604,262	592,167	613,293	613,293	2.6%
Less Program Revenue:									
STREET EXCAVATION PERMITS	01.0000.4277	-2,400	-2,800	-2,500	-2,500	-2,500	-2,500	-2,500	
FILL PERMITS	01.0000.4279	-6,250	-13,050	-5,000	-5,000	-5,000	-5,000	-5,000	
ENGINEERING REVIEW FEES - 2%	01.0000.4478	-3,420	0	-5,000	-5,000	-1,000	-1,000	-1,000	
ENGINEERING INSPECTION FEES - 5%	01.0000.4479	-1,635	774	-2,000	-2,000	-1,000	-1,000	-1,000	
Total Program Revenue		-13,705	-15,076	-14,500	-14,500	-9,500	-9,500	-9,500	
Net Engineering Related Costs		521,668	552,371	583,262	589,762	582,667	603,793	603,793	

HIGHWAY/PARKS
331, 551

DEPARTMENT: Highway/Parks

PROGRAM MANAGER: Superintendent of Public Works

PROGRAM DESCRIPTION:

The Highway/Parks Department provides the staff, equipment and supplies to construct, operate and maintain the public infrastructure. The public infrastructure includes such items as the city streets, storm sewers, forestry, street signs, street lighting, public parks, bike trails, city owned lands and drainage ways.

In more specific terms, Highway/Parks Department employees maintain the City's 166 miles of City streets, 18 miles of sidewalk, 15 parks, 90+ miles of storm sewers and 3,300 catch basins and manholes, 165 vehicles, public right of way land and 5 Highway Department buildings. The Highway Department maintains the City's 10,000+ curbside trees. The Highway Department also completes numerous major special projects yearly in an effort to reduce capital expenditures and save City tax dollars.

2011 projects completed include:

1. Reconstruction of W. Oakwood Rd from S. 60th St to 3600 blk
2. Ash tree removal and replacements
3. City Hall parking lot storm sewer installation work
4. Prep work prior to resurfacing of W. Woods Rd from North Cape to S. 118th St.
5. Prep work prior to resurfacing Legend Dr from Loomis Rd to the Forest Hill condominiums
6. Prep work prior to resurfacing Forest Hill Cir from Legend Dr to Legend Dr
7. Prep work prior to resurfacing S. 58th St from Drexel Ave to Beacon Hill Dr
8. Prep work prior to resurfacing S. 60th St from Drexel Ave to Cascade Dr

The Highway/Parks Department provides the manpower and supplies necessary to properly maintain all City Parks. This encompasses 173 acres of land, 7 miles of bike trails and 15 recreational facilities. The City Parks include play equipment, playfields, play structures, ball diamonds, tennis courts, volleyball courts and park buildings. Park facility reservations are handled by the Clerk's office.

SERVICES:

- Maintain all buildings and grounds at Public Works facility.
- Storage of materials for Highway and other departments.
- Provide mechanical and vehicle maintenance services for Public Works, Police, Fire, Engineering, Health, City Hall and Inspection Department vehicles.
- Manage and maintain the fueling system for all City entities.
- Provide pavement marking of crosswalks, arrows, curbs and parking stalls for city streets and facilities.

- Repair and replace existing street signs as required, install additional regulatory and informational signs when approved and install all required signs in new developments.
- Paving and pothole patching of City streets and parking lots.
- Curb and gutter replacement and repairs.
- Repair and replace deteriorated sections of City sidewalk.
- Provide signage and manpower for festivals, such as the Civic Celebration and St. Martins Fair, and other special events.
- Maintain and repair the City's 90+ miles of storm sewer, 3,300 catch basins and the City owned retention ponds. Storm sewer systems have rapidly increased with development. Over 700 additional storm sewer catch basins have been installed since 2003.
- Clear snow and ice from 166 miles of City streets, 211 cul-de-sacs, 13 City parking lots and certain segments of sidewalk during inclement winter weather conditions.
- Mow grass and weeds on rural roadsides and City owned lands.
- Maintain all City owned street lighting systems:
 - Franklin Business Park
 - Rawson Ave. from 27th St. to Hawthorne Lane
 - 76th St. at Rawson Ave.
 - Civic Center Area
 - 27th St. from Rawson Ave. to College Ave.
 - Ryan Rd between S. 27th and S. 60th St
 - Oakwood Rd from S. 27th to S. 34th St.
 - Wheaton Way
 - Drexel Ave from S. 27th St to S. 31st St
- Sweep City streets and parking lots to remove ice control sand and other debris.
- Manage the City's urban forest, to include pruning curbside trees for safety and structure and removing / replacing trees as required.
- Remove brush and dead trees from roadsides, parks and City owned lands to create a safe environment for motorists, pedestrians and park users.
- Pick-up litter and animal carcasses from City roadway, roadsides and public lands.
- Yearly crack seal approximately 30 miles of City streets and parking lots to extend pavement life.
- City parks and tot lots are maintained, lawns mowed, garbage removed, and play structures are repaired.
- Manage and maintain the City of Franklin Recycling Center, accepting recyclable plastics, newspaper, cardboard, engine oil, automotive batteries, tree branches and brush from City residents.
- Maintain a residential pick-up location for wood chips produced from residential brush and Highway Department projects.
- Maintain and clean park buildings and picnic areas.
- Install play equipment and play structures. Regularly inspect and maintain all equipment as required.
- Groom sports fields, maintain signage and mow grassy areas along bike and pedestrian trails.
- Manage and maintain reserved picnic areas.
- Regularly assist other City departments, using Highway Department manpower and equipment, in an effort to reduce overall operating cost of the City.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Superintendent	1.00	1.00	1.00	1.00	1.00	1.00
Mechanic	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Mechanic	2.00	2.00	2.00	2.00	2.00	2.00
Foreman	1.00	1.00	1.00	1.00	1.00	1.00
Equipment Operator	4.00	4.00	4.00	4.00	4.00	4.00
Light Equipment Operator	10.00	10.00	10.00	9.00	10.00	10.00
Light Equipment Oper.-Parks	1.00	1.00	1.00	1.00	1.00	1.00
Seasonal Help	1.00	1.00	1.00	1.00	1.00	1.00
Seasonal Help-Parks	.79	1.27	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Total	23.79	24.27	24.00	23.00	24.00	24.00

ACTIVITY MEASURES:

Activity - Highway	2007	2008	2009	2010	2011*	2012*
Street miles crack sealed	31.1	33.9	31.0	28.4	32.0	30
Trees pruned	558	378	927	2,176	1,000	1,000
Feet of roadside ditching	32,738	33,014	31,000	25,035	30,000	30,000
Miles of streets	165	166.51	166.51	166.51	166.51	166.51
Vehicles maintained	159	165	165	165	165	165
Catch basins repaired	90	91	98	100	100	100

*Forecast

Activity - Parks	2007	2008	2009	2010	2011*	2012*
Acreage of parks	173	173.5	173.5	173.5	173.5	173.5
Recreational Facilities maintained	14	15	15	15	15	15
Miles of bike trail maintained	7	7	7	7	7	7
Park permits	100	99	133	139	125	130
Baseball field permits	86	139	149	172	222	225

*Forecast

BUDGET SUMMARY:

The vast majority of Highway Department accounts will once again have a 0% increase for the 2012 budget. The one account with the greatest increase is Fuel and Lubricants, and this is totally caused by the increase in fuel prices. Funds are again necessary to respond to the Emerald Ash Borer. Depending on the severity of the "outbreak" rental equipment will be required to remove and process infected ash trees and funds will be needed to purchase nursery stock for replacement.

Capital Outlay - Highway:

Non-Motorized Equipment	\$ 5,700.00
Other Capital Equipment	\$ 13,750.00
Landscaping / Trees	\$ 32,000.00
Computer Equipment	\$ 6,350.00

Total Capital Outlay \$ 57,800.00

Capital Outlay - Parks

Park Improvements	\$ 3,500.00
Landscaping and Accessory	\$ 3,000.00
Park Equipment	\$ 10,000.00

Total Capital Outlay \$ 16,500.00

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
HIGHWAY									
PERSONAL SERVICES									
SALARIES-FT	01.331.0000.5111	866,752	833,570	909,800	909,800	908,313	942,263	942,263	
SALARIES-TEMP	01.331.0000.5115	15,251	15,660	19,958	19,958	19,327	19,847	19,847	
SALARIES-OT	01.331.0000.5117	49,791	34,366	45,000	45,000	54,650	48,800	48,800	
COMPTIME TAKEN	01.331.0000.5118	14,626	15,208	20,000	20,000	20,000	20,360	20,360	
LONGEVITY	01.331.0000.5133	2,290	2,418	2,625	2,625	2,775	2,870	2,870	
HOLIDAY PAY	01.331.0000.5134	58,371	61,611	58,815	58,815	61,241	60,371	60,371	
VACATION PAY	01.331.0000.5135	71,163	73,668	76,389	76,389	76,467	75,718	75,718	
FICA	01.331.0000.5151	79,377	76,119	86,643	86,643	87,499	89,522	89,522	
RETIREMENT	01.331.0000.5152	133,146	145,187	132,742	132,742	149,916	105,979	105,979	
RETIREE GROUP HEALTH	01.331.0000.5153	51,525	54,158	59,003	59,003	59,388	55,397	55,397	
GROUP HEALTH & DENTAL	01.331.0000.5154	321,382	305,813	352,102	352,102	339,576	345,521	345,521	
LIFE INSURANCE	01.331.0000.5155	4,604	4,156	3,375	3,375	4,181	3,861	3,861	
WORKERS COMPENSATION INS	01.331.0000.5156	46,996	45,162	42,077	42,077	42,363	36,799	36,799	
ALLOCATED PAYROLL COST	01.331.0000.5199	0	-24,100	-24,600	-24,600	-24,600	-24,600	-24,600	
Sub-total		1,715,275	1,642,998	1,783,929	1,783,929	1,801,096	1,782,708	1,782,708	-0.1%
Percent of Department Total		59.1%	62.7%	63.5%	62.5%	62.6%	60.9%	60.9%	
CONTRACTUAL SERVICES									
PAVEMENT MARKING	01.331.0000.5236	33,718	36,914	38,000	38,000	37,000	37,000	37,000	
RADIO MAINTENANCE	01.331.0000.5245	1,730	1,696	1,750	1,750	1,750	1,750	1,750	
REFUSE COLLECTION	01.331.0000.5287	671	2,562	1,750	1,750	1,750	1,800	1,800	
SUNDRY CONTRACTORS	01.331.0000.5299	16,144	16,431	20,900	20,900	20,900	21,900	21,900	
Sub-total		52,263	57,603	62,400	62,400	61,400	62,450	62,450	0.1%
SUPPLIES									
OFFICE SUPPLIES	01.331.0000.5312	1,473	1,664	1,700	1,700	1,700	1,700	1,700	
PRINTING	01.331.0000.5313	426	75	450	450	450	450	450	
UNIFORMS	01.331.0000.5326	4,823	4,592	5,000	5,000	5,000	5,000	5,000	
EDUCATION SUPPLIES	01.331.0000.5328	1,168	499	1,450	1,450	1,450	1,450	1,450	
FUELLUBRICANTS	01.331.0000.5331	96,706	105,233	129,000	129,000	157,744	167,150	167,150	
VEHICLE SUPPORT	01.331.0000.5332	99,080	103,046	112,350	112,350	117,967	120,200	120,200	
CONSUMABLE TOOLS	01.331.0000.5342	9,657	9,651	10,400	10,400	10,400	10,400	10,400	
SIGN SUPPLIES	01.331.0000.5343	10,349	12,589	12,800	12,800	12,800	13,450	13,450	
OFF-ROAD MAINT. SUPPLIES	01.331.0000.5345	1,697	1,621	1,750	1,750	1,750	1,750	1,750	
TRAFFIC SAFETY	01.331.0000.5346	2,983	3,156	3,000	3,000	3,000	3,000	3,000	
SAFETY COMPLIANCE	01.331.0000.5347	7,594	8,096	8,000	8,000	8,000	8,000	8,000	
CULVERT SUPPLIES	01.331.0000.5355	14,588	13,370	15,600	15,600	15,600	12,600	12,600	
SAND DE-ICER	01.331.0000.5362	2,040	0	1,900	1,900	1,900	1,000	1,000	
SALT DE-ICER	01.331.0000.5364	102,703	97,166	106,050	106,050	106,050	107,260	107,260	
CHEMICALS-EAB	01.331.0000.5365	0	0	10,000	10,000	0	0	0	
STREET MAINT. MATERIALS	01.331.0000.5381	99,650	95,847	104,200	104,200	104,200	102,300	102,300	
Sub-total		454,937	456,595	523,650	523,650	548,011	555,700	555,700	6.1%
SERVICES AND CHARGES									
ELECTRICITY-TORNADO SIRENS	01.331.0000.5412					1,800	5,000	5,000	
TELEPHONE	01.331.0000.5415					234	500	500	
TRAFFIC SIGNAL ELECTRICITY	01.331.0000.5419	3,473	2,139	7,450	7,450	7,450	6,450	6,450	
TRAFFIC SIGNAL MAINTENANCE	01.331.0000.5420	0	0	5,400	5,400	5,400	4,400	4,400	
OFFICIAL NOTICES/ADVERTISING	01.331.0000.5421	679	529	1,800	1,800	1,800	1,150	1,150	
MEMBERSHIPS	01.331.0000.5424	165	180	200	200	200	200	200	
CONFERENCES AND SCHOOLS	01.331.0000.5425	1,601	873	2,000	2,000	2,000	2,000	2,000	
ALLOCATED INSURANCE COST	01.331.0000.5428	48,800	50,200	50,200	50,200	50,200	50,200	50,200	
EQUIPMENT RENTAL	01.331.0000.5433	4,423	5,485	37,200	37,200	20,000	26,200	26,200	
DNR216 STORM WATER PERMIT	01.331.0000.5436	7,150	7,307	7,350	7,350	7,390	7,400	7,400	
Sub-total		66,290	66,713	111,600	111,600	96,474	103,500	103,500	-7.3%

CITY OF FRANKLIN 2012 BUDGET		2009	2010	2011	2011	2011	2012	2012	Percent
		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Change
FACILITY CHARGES									
WATER	01.331.0000.5551	2,410	2,350	2,400	2,400	2,400	2,400	2,400	
ELECTRICITY	01.331.0000.5552	17,199	17,606	19,300	19,300	19,300	19,300	19,300	
SANITARY SEWER	01.331.0000.5553	2,100	2,100	3,400	3,400	3,400	3,400	3,400	
NATURAL GAS	01.331.0000.5554	16,080	11,572	20,000	20,000	20,000	20,000	20,000	
BUILDING MAINTENANCE	01.331.0000.5559	6,997	7,402	8,800	8,800	8,800	9,000	9,000	
Sub-total		44,786	41,030	53,900	53,900	53,900	54,100	54,100	0.4%
SUB TOTAL NON PERSONAL SERVICES		618,276	621,941	751,550	751,550	759,785	775,750	775,750	3.2%
TOTAL GENERAL FUND		2,333,551	2,264,938	2,535,479	2,535,479	2,560,881	2,558,458	2,558,458	0.9%
CAPITAL OUTLAY FUND									
AUTO EQUIPMENT	41.331.0000.5811	0	0	0	0	0	0	0	
NON-MOTORIZED EQUIPMENT	41.331.0000.5814	12,497	6,690	12,400	12,400	12,400	5,700	5,700	
SHOP EQUIPMENT	41.331.0000.5815	0	10,052	0	0	0	0	0	
OTHER CAPITAL EQUIPMENT	41.331.0000.5819	20,840	8,148	5,450	8,650	8,650	13,750	13,750	
LANDSCAPING/TREES	41.331.0000.5821	24,794	43,272	32,000	38,800	38,800	32,000	32,000	
BLDG CONSTRUCTION IMPROVEMENTS	41.331.0000.5822	45,386	0	0	0	0	0	0	
COMPUTER EQUIPMENT	41.331.0000.5841	0	0	0	0	0	6,350	6,350	
TOTAL CAPITAL OUTLAY FUND		103,517	68,162	49,850	59,850	59,850	57,800	57,800	15.9%
EQUIPMENT REVOLVING FUND									
EQUIPMENT	42.331.0000.5811	464,718	286,124	226,000	258,000	258,000	310,500	310,500	
GRAND TOTAL HIGHWAY		2,901,787	2,619,224	2,811,329	2,853,329	2,878,731	2,926,758	2,926,758	4.1%
Less Program Revenue:									
TRANSPORTATION AIDS	01.0000.4144	-1,346,480	-1,458,603	-1,554,000	-1,554,000	-1,554,600	-1,399,000	-1,399,000	
DPW CHARGES	01.0000.4480	-23,329	-39,379	-35,650	-35,650	-35,650	-35,650	-35,650	
CULVERT PIPE SALES	01.0000.4753	-3,250	-5,900	-3,300	-3,300	-3,300	-3,300	-3,300	
Net Highway Related Costs		1,528,728	1,115,342	1,218,379	1,260,379	1,285,181	1,488,808	1,488,808	

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
PARKS									
PERSONAL SERVICES									
SALARIES-FT	01.551.0000.5111	37,608	51,720	50,627	50,627	50,627	52,009	52,009	
SALARIES-PT	01.551.0000.5113	0	0	0	0	0	0	0	
SALARIES-TEMP	01.551.0000.5115	17,496	10,999	19,958	19,958	19,327	19,847	19,847	
SALARIES-OT	01.551.0000.5117	1,370	413	1,000	1,000	1,000	1,000	1,000	
LONGEVITY	01.551.0000.5133	117	152	0	0	0	0	0	
FICA	01.551.0000.5151	4,196	4,639	5,476	5,476	5,428	5,573	5,573	
RETIREMENT	01.551.0000.5152	4,395	7,785	6,328	6,328	7,316	4,993	4,993	
RETIREE GROUP HEALTH	01.551.0000.5153	2,179	3,128	3,200	3,200	3,215	2,980	2,980	
GROUP HEALTH & DENTAL	01.551.0000.5154	14,518	19,272	20,278	20,278	20,382	20,654	20,654	
LIFE INSURANCE	01.551.0000.5155	0	0	184	184	202	210	210	
WORKERS COMPENSATION INS	01.551.0000.5156	2,429	2,907	2,779	2,779	2,754	2,393	2,393	
Sub-total		84,309	101,015	109,830	109,830	110,251	109,659	109,659	-0.2%
Percent of Department Total		70.4%	74.3%	72.6%	71.2%	71.3%	72.9%	72.9%	
CONTRACTUAL SERVICES									
OTHER CONTRACTUAL SERVICES	01.551.0000.5219	0	0	0	0	0	0	0	
PARKS MAINTENANCE	01.551.0000.5247	10,731	11,231	12,000	12,000	12,000	11,900	11,900	
Sub-total		10,731	11,231	12,000	12,000	12,000	11,900	11,900	-0.8%
SUPPLIES									
UNIFORMS	01.551.0000.5326	250	250	250	250	250	250	250	
Sub-total		250	250	250	250	250	250	250	0.0%
SERVICES AND CHARGES									
ALLOCATED INSURANCE COST	01.551.0000.5428	3,700	4,500	4,600	4,600	4,600	4,700	4,700	
MILEAGE	01.551.0000.5432	0	112	500	500	500	500	500	
FACILITY CHARGES									
WATER	01.551.0000.5551	530	739	800	800	800	800	800	
ELECTRICITY	01.551.0000.5552	3,371	4,043	4,000	4,000	4,000	4,000	4,000	
SEWER	01.551.0000.5553	170	289	200	200	200	200	200	
NATURAL GAS	01.551.0000.5554	1,748	1,926	2,000	2,000	2,000	2,000	2,000	
Sub-total		5,818	6,996	7,000	7,000	7,000	7,000	7,000	
SUB TOTAL NON PERSONAL SERVICES		20,499	23,089	24,350	24,350	24,350	24,350	24,350	0.0%
TOTAL GENERAL FUND		104,808	124,104	134,180	134,180	134,601	134,009	134,009	-0.1%
CAPITAL OUTLAY FUND									
MOTORIZED EQUIPMENT	41.551.0000.5811	0	0	0	0	0	0	0	
LANDSCAPING	41.551.0000.5821	4,376	3,835	4,000	4,000	4,000	3,500	3,500	
PARK IMPROVEMENTS	41.551.0000.5832	4,086	3,722	3,000	3,000	3,000	3,000	3,000	
PARK EQUIPMENT & SUPPLIES	41.551.0000.5835	6,410	4,316	10,000	13,000	13,000	10,000	10,000	
TOTAL CAPITAL OUTLAY FUND		14,872	11,873	17,000	20,000	20,000	16,500	16,500	-2.9%
GRAND TOTAL PARKS		119,680	135,977	151,180	154,180	154,601	150,509	150,509	-0.4%
Less Program Revenue:									
PARK PERMITS	01.0000.4287	-10,500	-12,394	-10,500	-10,500	-12,000	-12,000	-12,000	
Net Parks Related Costs		109,180	123,583	140,680	143,680	142,601	138,509	138,509	
TOTAL CULTURE AND RECREATION									
General Fund		\$181,987	\$160,758	\$173,180	\$173,180	\$173,601	\$173,009	\$173,009	-0.1%
Capital Outlay Fund		\$14,872	\$11,873	\$17,000	\$20,000	\$20,000	\$16,500	\$16,500	-2.9%

**STREET LIGHTING
351**

DEPARTMENT: Street Lighting

PROGRAM MANAGER: City Engineer

PROGRAM DESCRIPTION:

The Street Lighting division provides street lighting at nearly all intersections within the City and also provides a high level of street lighting in the following areas: W. Rawson Ave. from Hawthorne Ln. to S. 27th St., S. 27th St. from W. College Ave. to W. Rawson Ave., S. 76th St. from Loomis Rd. to Terrace Dr., S. 60th St. from W. Ryan Rd. to W. Franklin Dr., W. Oakwood Rd. from S. 27th St. to S. 34th St., W. Wheaton Way west of S. 27th St., the Franklin Business Park and W. Drexel Ave. from S. 27th St. to S. 31st St.

SERVICES:

- Maintains City owned street lights.
- Manages contract with WEPCO for leased street lights.
- Plans and orders additional street lights for new development.

STAFFING:

None (Maintenance staff is provided by Highway Department and management by the Engineering Department)

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Intersectional street lights	892	905	909	907	906	906
27 th & 76 th /Rawson street lights	647	663	663	663	663	663
Business Park lights & S. 60 th St.	226	226	226	226	226	226

* Forecast

BUDGET SUMMARY:

The electrical cost based on the number of street lights for 2010 should not be increased and only a 3 percent increase in electric costs is included.

Tuckaway Shores Lighting. Contracted cost with Tuckaway Shores for street lighting.

Fixed Charges

Street Lighting Rental. Costs of rental from WE Energies Company are based on three (3) percent increases in electrical costs of facilities charges.

CITY OWNED STREET LIGHTS
(Not including Business Park)

Street	Range	Number of Poles	Number of Lights	Comments
S. 76 th Street	W. Terrace Dr. to W. Loomis Rd.	20	38	Active
W. Rawson Ave.	W. Hawthorne Lane to S. 27 th St.	181	330	Active
S. 27 th Street	W. College Ave. to W. Rawson Ave.	30	59	Active (Note: Oak Creek pays ½ cost)
S. 60 th Street	W. Ryan Rd. to W. Franklin Dr.	23	23	Active
W. Oakwood Rd.	S. 27 th St. to west of S. 34 th St.	20	36	Active
W. Ryan Road	S. 27 th St. to the Root River	79	151	Active
W. Wheaton Way	S. 27 th Street to the west	10	10	Active
W. Drexel Ave.	S. 27 th St. to S. 31 st St.	9	16	Active
		371	663	

CITY OF FRANKLIN 2012 BUDGET	2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change	
STREET LIGHTING									
CONTRACTUAL SERVICES STREET LIGHT MAINTENANCE	01.351.0000.5246	13,489	14,528	25,000	41,000	41,000	33,000	33,000	32.0%
SERVICES AND CHARGES ALLOCATED INSURANCE COST	01.351.0000.5428	3,100	3,100	3,100	3,100	3,100	3,150	3,150	
FACILITY CHARGES									
STREET LIGHT RENTAL	01.351.0000.5537	190,635	198,143	207,500	207,500	207,500	207,500	207,500	
BUSINESS PARK UTILITIES	01.351.0000.5539	19,521	19,824	21,000	21,000	21,000	21,000	21,000	
TUCKAWAY SHORES STREET LIGHTING	01.351.0000.5540	1,200	1,200	1,200	1,200	1,200	1,200	1,200	
ELECTRICITY	01.351.0000.5552	55,953	58,530	59,700	59,700	59,700	60,000	60,000	
Sub-total		267,308	277,698	289,400	289,400	289,400	289,700	289,700	0.1%
TOTAL GENERAL FUND		283,897	295,326	317,500	333,500	333,500	325,850	325,850	2.6%
Less Program Revenue: STREET LIGHTING	01.0000.4471	-3,000	-2,000	-3,000	-3,000	-3,000	-3,000	-3,000	
Net Street Lighting Related Costs		277,797	290,226	311,400	327,400	327,400	319,700	319,700	

**WEED CONTROL
361**

DEPARTMENT: Weed Control

PROGRAM MANAGERS: Director of Clerk Services & Weed Commissioner

PROGRAM DESCRIPTION:

City ordinance and state statutes prohibit the growing of noxious weeds beyond certain heights. The weed commissioner is responsible for inspecting and responding to weed ordinance complaints. If weeds are not cut, the weed cutter is used to remove the vegetation and the property owner is charged for the cost of the weed cutting.

STAFFING:

Actual cutting is contracted service.

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Weed notifications	114	170	225	206	200	200
Weed cutting invoices	51	64	162	125	125	125

* Forecast **Starting 2008 by property tax key number rather than owner

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
WEED CONTROL									
CONTRACTUAL SERVICES									
WEED CUTTING	01.361.0000.5237	13,300	15,005	10,000	10,000	10,000	15,000	15,000	
Sub-total		13,300	15,005	10,000	10,000	10,000	15,000	15,000	50.0%
SERVICES & CHARGES									
PUBLICATIONS	01.361.0000.5421	37	38	50	50	50	50	50	
Sub-total		37	38	50	50	50	50	50	
GRAND TOTAL WEED CONTROL		13,337	15,043	10,050	10,050	10,050	15,050	15,050	49.9%
Less Program Revenue:									
WEED CONTROL	01.0000.4470	-10,050	-15,885	-10,050	-10,050	-15,050	-15,050	-15,050	
Net Weed Control Related Costs		3,287	-842	0	0	-5,000	0	0	

**PUBLIC HEALTH
411**

DEPARTMENT: Health

PROGRAM MANAGER: Director of Health and Human Services

PROGRAM DESCRIPTION:

The mission of the Franklin Health Department is as follows: the Health Department shall protect and promote health and prevent disease and injury. Public health services are population-based which focus on improving the health status of the entire community. These services are provided in clinics, homes, schools, and businesses.

The Franklin Public Health Department shall provide 3 core public health functions to accomplish this mission: to assess the community's health status, to develop health policy, and to assure that necessary services are available.

Assessment means the regular collection, analysis, and sharing of information about health conditions, risks, and resources in a community. The assessment function is needed to identify trends in illness, injury, and death, and the factors that may cause these events. It is needed to identify available health resources and their application, unmet needs, and community perceptions about health issues. Assessment results are then shared with the community, policy makers, and the health care community for the purpose of developing resources and health policies to solve community health issues.

Policy development includes consideration of political, organizational, and community values. Good public policy development includes information sharing, citizen participation, compromise, and consensus building. The process nurtures shared ownership of the policy decisions. Policy makers review the recommendations and decide what will be done.

Assurance means making sure that needed health services and functions are available. Assurance focuses on maintaining the capacity of public health agencies to manage day-to-day operations and provide the core public health functions. The assurance function requires monitoring the quality of health services provided in both public and private sectors. While it is the responsibility of government health agencies to assure that necessary health resources are available, the actual provision of health services can come from a variety of sources.

SERVICES:

- Immunization clinics for citizens, schools, and City businesses.
- Health and wellness screening, including blood pressure, head lice, and tuberculosis.
- Health education programs for community and schools.
- Home visits, particularly for investigation and surveillance of communicable disease.
- Restaurant and food seller inspections.
- Tobacco seller compliance checks.
- School health screenings.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
Health Services Administrator	1.00	1.00	1.00	1.00	1.00	1.00
Public Health Nurse	3.95	3.95	3.95	3.95	3.95	3.95
Secretary	1.00	1.00	1.00	1.00	1.00	1.00
Clinic Nurse	.20	.20	.20	.20	.20	.20
Sanitarian (Food Inspection)	.48	.48	.00	.00	.00	.00
Total	6.63	6.63	6.15	6.15	6.15	6.15

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Home Visits	1,401	1,280	1,616	1,383	1,500	1,500
Immunization Clinic Visits	3,015	3,407	**8,658	3,660	3,700	3,700
Sanitarian Inspections	196	274	380	366	350	350
Education Programs	49	40	32	23	40	50
Community Education	31	43	39	36	40	40
School Screenings						
Hearing	969	878	878	859	900	900
Vision	1,208	1,222	1,179	1,142	1,200	1,200
Adult Blood Pressure Checks	673	480	399	287	400	450

* Forecast ** Includes 5,100 immunization for the Influenza Pandemic

BUDGET SUMMARY:

The Franklin Health Department provides a defense against communicable diseases and epidemics through home visits, immunization clinics, sanitarian inspections and community education programs to maintain and improve public health. In 2005 and 2010 during the WI State mandated 5-year review, the Franklin Health Department successfully demonstrated its adherence to all applicable Wisconsin Public Health law. In 2006, the health department responded to a regional Mumps epidemic; maintained a comprehensive West Nile Virus program, and initiated Influenza Pandemic Preparedness activities. In 2007, while maintaining all previous programs and services the health department has increased home visit contacts by 11% from 2006 and increased recommended immunization services to infants (influenza vaccine) and adolescents (MCV, HPV, Tdap). In 2008 a regional Measles Outbreak occurred. In 2009 the Franklin Health Department became an Agent of the State to perform restaurant, motel, public pool and retail food establishment inspections. During 2009-2010, a Novel Influenza virus (A H1N1) was identified and rapidly spread throughout the world. The Franklin Health Department fulfill its statutory responsibility towards suppression and control of this virus. Over twenty community-based immunization clinics were conducted.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
PUBLIC HEALTH									
PERSONAL SERVICES									
SALARIES-FT	01.411.0000.5111	239,933	240,770	242,346	242,346	243,847	248,071	248,071	
SALARIES-PT	01.411.0000.5113	53,018	53,318	61,673	61,673	61,441	62,984	62,984	
SALARIES-OT	01.411.0000.5117	10,494	10,489	6,000	6,000	9,000	6,000	6,000	
COMPTIME TAKEN	01.411.0000.5118	1,858	1,364	3,000	3,000	3,000	3,054	3,054	
LONGEVITY	01.411.0000.5133	573	518	585	585	660	765	765	
HOLIDAY PAY	01.411.0000.5134	16,849	18,252	17,842	17,842	17,842	18,265	18,265	
VACATION PAY	01.411.0000.5135	18,673	21,865	21,966	21,966	21,966	22,493	22,493	
FICA	01.411.0000.5151	24,884	25,587	27,036	27,036	27,254	27,665	27,665	
RETIREMENT	01.411.0000.5152	30,968	31,452	31,584	31,584	31,892	20,565	20,565	
RETIREE GROUP HEALTH	01.411.0000.5153	3,394	3,532	3,658	3,658	3,705	3,627	3,627	
GROUP HEALTH & DENTAL	01.411.0000.5154	77,013	77,403	81,808	81,808	82,236	83,350	83,350	
LIFE INSURANCE	01.411.0000.5155	1,252	1,151	1,123	1,123	1,236	1,267	1,267	
WORKERS COMPENSATION INS	01.411.0000.5156	13,512	14,213	12,174	12,174	12,246	10,553	10,553	
Sub-total		492,421	499,912	510,795	510,795	514,825	508,659	508,659	-0.4%
Percent of Department Total		86.1%	85.9%	83.8%	83.8%	83.9%	84.6%	84.6%	
CONTRACTUAL SERVICES									
MEDICAL SERVICES	01.411.0000.5211	2,400	2,400	2,400	2,400	2,400	2,400	2,400	
EQUIPMENT MAINTENANCE	01.411.0000.5242	1,268	1,001	1,000	1,000	1,000	750	750	
SOFTWARE MAINTENANCE	01.411.0000.5257	1,937	7,279	7,475	7,475	7,475	5,600	5,600	
SUNDRY CONTRACTORS	01.411.0000.5299	40,608	34,317	45,900	45,900	45,900	47,000	47,000	
Sub-total		46,213	44,997	56,775	56,775	56,775	55,750	55,750	-1.8%
SUPPLIES									
OFFICE SUPPLIES	01.411.0000.5312	2,670	3,145	3,250	3,250	3,250	3,250	3,250	
PRINTING	01.411.0000.5313	2,274	2,388	2,500	2,500	2,500	2,500	2,500	
TOBACCO INTERVENTIONS	01.411.0000.5321	2,097	2,750	2,750	2,750	2,750	2,750	2,750	
MEDICAL SUPPLIES	01.411.0000.5322	22,617	21,398	27,000	27,000	27,000	22,000	22,000	
RADON TEST KITS	01.411.0000.5324		131						
EDUCATION SUPPLIES	01.411.0000.5328	611	487	1,100	1,100	1,100	1,100	1,100	
OPERATING SUPP-OTHER-West Nile	01.411.0000.5329	0	0	0	0	0	0	0	
FUEL	01.411.0000.5331	864	1,277	1,300	1,300	1,300	1,000	1,000	
VEHICLE SUPPORT	01.411.0000.5332	654	2,635	800	800	800	800	800	
Sub-total		31,787	34,211	38,700	38,700	38,700	33,400	33,400	-13.7%
SERVICES AND CHARGES									
SUBSCRIPTIONS	01.411.0000.5422	25	34	50	50	50	50	50	
MEMBERSHIPS	01.411.0000.5424	879	978	1,000	1,000	1,000	1,000	1,000	
CONFERENCES AND SCHOOLS	01.411.0000.5425	156	903	1,000	1,000	1,000	1,000	1,000	
ALLOCATED INSURANCE COST	01.411.0000.5428	200	400	400	400	400	400	400	
MILEAGE	01.411.0000.5432	321	609	800	800	800	800	800	
Sub-total		1,581	2,925	3,250	3,250	3,250	3,250	3,250	0.0%
SUB TOTAL NON PERSONAL SERVICES									
		79,582	82,134	98,725	98,725	98,725	92,400	92,400	-6.4%
TOTAL GENERAL FUND									
		572,003	582,046	609,520	609,520	613,550	601,059	601,059	-1.4%
Less Program Revenue:									
Penalties & Forfeitures @ .4%		-1,600	-1,690	-1,600	-1,600	-1,600	-1,604	-1,628	
FOOD LICENSE/INSPECTION	01.0000.4223	-2,170	-600	0	0	-600	0	0	
HEALTH LICENSE/INSPECTION	01.0000.4262-70	-57,018		-56,400	-56,400	-58,400	-56,000	-56,000	
CLINIC SERVICES	01.0000.4452	-55,848	-44,194	-55,000	-55,000	-45,000	-43,000	-43,000	
Net Health Related Costs		455,367	535,562	496,520	496,520	507,950	500,455	500,431	

**ANIMAL CONTROL
431**

DEPARTMENT: Animal Control

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

This program accounts for the costs associated with contracted services for animal control purposes. Historically, these services have been provided by the Wisconsin Humane Society, coordinated through Milwaukee County. The Humane Society no longer provides such services. The City is now part of a cooperative effort with other Milwaukee County communities to jointly operate an animal control services facility, governed by the Milwaukee Area Domestic Animal Control Commission (MADACC). Construction of the facility was completed in August 1999, and MADACC assumed operation of animal control services. Each community shares the cost of operating the facility. Because service costs were not based on usage in the past, activity measures are sporadic.

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Admissions:						
Dogs	40	51	40	38	47	50
Cats	175	111	80	114	93	105
Other	8	3	6	15	5	8
Total	223	165	126	167	145	163
Service Cost Per Admission	\$130	\$193	\$278	\$199	\$241	\$214

* Forecast, (Note: The 2011 Service Cost Per Admission could be as little as \$190 to \$210)

BUDGET SUMMARY:

This budget is the City's portion of operational costs related to MADACC based on anticipated usage and the capital costs to pay for the construction of this shelter facility is based on each community's equalized value. The rate of growth in Franklin's equalized value, which has generally exceeded that of other area communities, has contributed to the increased cost of this activity in recent years. Additionally, a portion of the payments can be attributed to Franklin's share in the repayment of a 5-year loan needed by MADACC to meet a pension obligation that had gone unfunded in prior years. This added cost is reflected in the "Service Cost Per Admission" as well.

CITY OF FRANKLIN 2012 BUDGET	2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change	
ANIMAL CONTROL									
CONTRACTUAL SERVICES									
ANIMAL SHELTER	01.431.0000.5295	35,022	33,320	35,000	35,000	35,000	36,050	36,050	
FACILITY CHARGE - DEBT SERVICE									
MADACC CAPITAL CHARGES									
Principal	01.431.0000.5611	9,790	10,421	10,600	10,600	10,600	11,100	11,100	
Interest	01.431.0000.5621	2,741	2,265	2,150	2,150	2,150	1,900	1,900	
GRAND TOTAL ANIMAL CONTROL		47,552	46,006	47,750	47,750	47,750	49,050	49,050	2.7%
Less Program Revenue:									
REFUNDS & REIMB - MADACC	01.0000.4784	-4,000	-3,832	-4,000	-4,000	-4,000	-3,800	-3,800	
Net Animal Control Related Costs		43,552	42,174	43,750	43,750	43,750	45,250	45,250	

**RECREATION
521**

DEPARTMENT: Recreation

PROGRAM MANAGER: Director of Administration

PROGRAM DESCRIPTION:

This budget provides for City support of senior citizen activities, by supporting the Senior Travel Program and program activities sponsored by Franklin Senior Citizens, Inc. Additionally, this budget includes the City's support of the Civic Celebration Commission for use toward the 4th of July Civic Celebration.

BUDGET SUMMARY:

- 1) The 2012 Budget continues to provide a \$15,000 appropriation to support activities for seniors, and it provides the same allocation between the two program areas: the Senior Travel Program and Franklin Senior Citizens, Inc., including its Walking Club. These programs are also supported by CDBG dollars, which proposed funding for 2011 equals that as awarded for 2010.
- 2) The 2011 Budget provides \$13,000 in support for the 4th of July Civic Celebration. These funds are used for police and highway costs related to the event. This represents about 50% of the actual cost of staff effort toward this event. The other revenue and expenses of this activity are recorded in a separate special revenue fund.

CITY OF FRANKLIN 2012 BUDGET	2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
RECREATION								
CONTRACTUAL SERVICES								
CIVIC CELEBRATIONS								
SUPPLIES								
Civic Celebration Supplies	01.521.0000.5325	0	0	0	0	0	0	0
Civic Celebration Support (Transfer)	01.521.0000.5590	25,900	13,000	13,000	13,000	13,000	13,000	13,000
Sub-total		25,900	13,000	13,000	13,000	13,000	13,000	0.0%
SENIOR TRAVEL PROGRAM	01.521.0000.5721	2,870	4,314	5,750	5,750	5,750	5,750	0.0%
SENIOR ACTIVITIES	01.521.0000.5723	8,440	8,339	9,250	9,250	9,250	9,250	0.0%
TOTAL RECREATION		37,210	25,654	28,000	28,000	28,000	28,000	0.0%

ST. MARTIN'S FAIR
529

DEPARTMENT: St. Martin's Fair

PROGRAM MANAGER: Director of Clerk Services

PROGRAM DESCRIPTION:

Starting in 2010 St. Martin's Fair activities are recorded in a separate special revenue fund and any tax levy support will be shown in this budget. The Clerk's office issues sales permits and is responsible for coordinating oversight of the fairs by various City departments. The Fair Commission oversees the fairs, monitors and inspects vendors.

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Number of fairs	8	8	8	8	8	8
Food/peddler permits	37	37	46	57	50	50
Peddler permits	130	123	120	121	130	130
Extra footage sold	187	120	440	295	288	200

* Forecast

BUDGET SUMMARY:

The budget represent the amount of tax levy support provided for the Fair.

CITY OF FRANKLIN 2012 BUDGET	2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
ST. MARTIN'S FAIR								
PERSONAL SERVICES								
SALARIES-FT	01.529.0000.5111	4,254	0	0	0	0	0	
SALARIES-TEMP	01.529.0000.5115	212	0	0	0	0	0	
SALARIES-OT	01.529.0000.5117	13,409	0	0	0	0	0	
LONGEVITY	01.529.0000.5133	67	0	0	0	0	0	
FICA	01.529.0000.5151	1,322	0	0	0	0	0	
RETIREMENT	01.529.0000.5152	3,466	0	0	0	0	0	
RETIREE GROUP HEALTH	01.529.0000.5153	257	0	0	0	0	0	
GROUP HEALTH & DENTAL	01.529.0000.5154	5,094	0	0	0	0	0	
LIFE INSURANCE	01.529.0000.5155	0	0	0	0	0	0	
WORKERS COMPENSATION INS	01.529.0000.5156	516	0	0	0	0	0	
Sub-total		28,596	0	0	0	0	0	#DIV/0!
Percent of Department Total		71.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
CONTRACTUAL SERVICES								
SUNDRY CONTRACTORS	01.529.0000.5299	55	0	0	0	0	0	
OPERATING SUPPLIES-OTHER	01.529.0000.5329	343	0	0	0	0	0	
Sub-total		398	0	0	0	0	0	#DIV/0!
SERVICES AND CHARGES								
STREET CLOSING FEE	01.529.0000.5499	1,050	0	0	0	0	0	
LAND RENTAL	01.529.0000.5531							
EQUIPMENT RENTAL	01.529.0000.5433	9,924	0	0	0	0	0	
ST MARTIN'S FAIR SUPPORT (Transfer)	01.529.0000.5592		11,000	11,000	11,000	11,000	11,000	
Sub-total		10,974	11,000	11,000	11,000	11,000	11,000	0.0%
SUB TOTAL NON PERSONAL SERVICES								
		11,372	11,000	11,000	11,000	11,000	11,000	0.0%
GRAND TOTAL ST MARTIN'S FAIR								
		39,969	11,000	11,000	11,000	11,000	11,000	0.0%
Less Program Revenue:								
PEDDLERS LICENSE	01.0000.4219	-24,655	-1,807	-1,000	-1,000	-1,500	-2,000	-2,000
COMBINATION FOOD/PEDDLERS	01.0000.4221	-9,850	-24	0	0	0	0	0
Net St Martin's Fair Related Costs		5,464	9,169	10,000	10,000	9,500	9,000	
GRAND TOTAL RECREATION								
		77,179	36,654	39,000	39,000	39,000	39,000	0.0%

PLANNING

621

DEPARTMENT: Planning

PROGRAM MANAGER: Director of Administration and Planning Manager

PROGRAM DESCRIPTION:

Planning oversees all planning and zoning activities for the City of Franklin, including plan review, zoning code enforcement, plan development, quarry monitoring, and assisting in economic development efforts. Planning is responsible for providing development-related staff support for the Mayor and Common Council and primary staff support for the Plan Commission, the Mayoral Ad Hoc Development Process Review Committee, the Trails Committee, the Board of Zoning and Building Appeals, the Environmental Commission, and the Parks Commission. The Department advises the Common Council, boards and commissions, and other City departments with regard to planning, zoning, and economic development matters, and is responsible for the day-to-day administration of the Unified Development Ordinance and implementation of the Comprehensive Master Plan. Staff provides expertise and recommendations as development proposals advance through the approval process, and coordinates with other City departments whose service delivery to the public may be affected by such development.

This budget area also provides funding for economic development support including the City Attorney's Office for the Community Development Authority, the Economic Development Commission, and the Joint 27th Street Steering Committee. Funding for the monitoring of the Payne & Dolan and Vulcan quarries is also provided through this budget.

SERVICES:

- Provide input and assistance on community development activities by representing the City as a contact agency for property owners, businesses, and developers proposing projects within the City.
- Provide development review-related support by coordinating the activities of the Development Review Team, preparing staff reports for development projects, and providing reviews of concept plans, site plans, subdivision and condominium plats, rezonings, special uses, special exceptions, planned development districts, variance requests, and zoning compliance permits.
- Provide development review-related staff support services for the Mayor and Common Council, as well as primary staff support for the Plan Commission, the Mayoral Ad Hoc Development Process Review Committee, the Trails Committee, Board of Zoning and Building Appeals, Environmental Commission, and Parks Commission.
- Administer the Unified Development Ordinance, including preparation of amendments and revisions to the ordinance and enforcement of zoning regulations.
- Provide oversight of all quarry monitoring related activities including blasting records and citizen complaints, and the provision of annual reports to the Common Council and Plan Commission.
- Develop and administer the Comprehensive Master Plan, the master sign program, the Southwest Policy, and any other long-range plans as adopted by the Common Council.
- Serve as the clearinghouse for zoning, planning, and development questions that are posed by elected officials, City boards and commissions, business representatives, property owners, and members of the public.

- Coordinate activities with other agencies and units of government to achieve high-quality development within the City of Franklin.

STAFFING:

Authorized Positions (FTE)	2007	2008	2009	2010	2011	2012
City Development Director	1.00	1.00	0.00	0.00	0.00	0.00
Planning Manager	1.00	1.00	1.00	1.00	1.00	1.00
Planners	3.00	3.00	3.00	3.00	3.00	2.00
Secretary	2.00	2.00	1.00	1.00	1.00	1.00
Planning Intern	.60	.60	.60	.00	.00	.00
Total	7.60	7.60	5.60	5.00	5.00	4.00

ACTIVITY MEASURES:

Activity	2007	2008	2009	2010	2011*	2012*
Site Plans/Concept Plans	11	15	14	24	20	20
Plat Reviews	6	2	2	0	2	2
Certified Survey Maps	11	10	7	8	10	10
Special Uses	13	15	10	7	15	15
Rezoning	6	5	3	7	5	5
UDO Text Amendments	9	12	4	11	10	10
Zoning Permits/Certificates	21	35	44	67	45	45
Zoning Complaints	28	50	41	29	35	35
Board & Commission Meetings +	122	115	78	114	100	100
Variances	7	11	8	11	10	10

* Forecast

+ "Board & Commission Meetings" denotes the number of official City of Franklin public meetings staffed by the Department of City Development, including meetings of the Plan Commission, Mayoral Ad Hoc Development Process Review Committee, Trails Committee, Environmental Commission, Board of Zoning and Building Appeals, and Parks Commission, as well as meetings of the Common Council and Committee of the Whole that require Department staff.

BUDGET SUMMARY:

1. The 2012 requested expenditure budget is very much a "status quo" budget for the department. The recommended budget reduces one staff position and transfers supervision to the office of the City attorney.
2. Large development activity review, such as plat review, continues to be down reflecting the general state of the economy. On the other hand, items such as CSMs, Special Uses, Rezoning, UDO Text Amendments, and zoning permits continue at normal levels of activity. The goal for the division is to be able to focus more resources on "economic development and planning" activities, such as provision of assistance to the CDA and Forward Franklin committees, and on continued review of the Unified Development Ordinance and implementation of the Comprehensive Master Plan, and not to just focus on plan and application review and code enforcement.
3. Capital outlay funds reflect the need for replacement of computers and/or monitors following an annual replacement schedule of 1 computer per year, thereby enabling computers to be replaced approximately once every 5 years.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
PLANNING									
PERSONAL SERVICES									
SALARIES-FT	01.621.0000.5111	209,225	232,584	237,157	237,157	237,407	240,329	198,327	
SALARIES-PT	01.621.0000.5113	1,335	0	0	0	0	0	0	
SALARIES-OT	01.621.0000.5117	0	0	575	575	0	575	575	
COMPTIME TAKEN	01.621.0000.5118	0	0	250	250	0	255	255	
LONGEVITY	01.621.0000.5133	180	220	220	220	285	330	330	
HOLIDAY PAY	01.621.0000.5134	13,158	15,183	14,723	14,723	14,723	15,473	15,473	
VACATION PAY	01.621.0000.5135	10,168	13,686	13,184	13,184	13,184	15,504	15,504	
FICA	01.621.0000.5151	17,516	19,572	20,357	20,357	20,318	20,844	17,630	
RETIREMENT	01.621.0000.5152	21,107	26,167	26,610	26,610	26,560	17,572	15,136	
RETIREE GROUP HEALTH	01.621.0000.5153	2,802	3,285	3,428	3,428	3,472	2,777	2,777	
GROUP HEALTH & DENTAL	01.621.0000.5154	49,578	59,265	67,177	67,177	66,348	67,107	59,876	
LIFE INSURANCE	01.621.0000.5155	987	1,026	964	964	942	1,084	888	
WORKERS COMPENSATION INS	01.621.0000.5156	576	883	770	770	770	680	575	
VACANCY FACTOR	01.621.0000.5198		0						
Sub-total		326,633	371,872	385,415	385,415	384,009	382,530	327,346	-15.1%
Percent of Department Total		96.3%	97.5%	94.1%	94.1%	95.8%	86.2%	75.2%	
CONTRACTUAL SERVICES									
LEGAL SRVCs - ADMIN SUPPORT	01.621.0000.5212	0	0	0	0	0	0	47,000	
QUARRY MONITORING SERVICES	01.621.0000.5218	0	0	0	0	0	40,000	40,000	
FILING FEES	01.621.0000.5223	-153	0	500	500	0	500	500	
EQUIPMENT MAINTENANCE	01.621.0000.5242	1,841	1,418	2,300	2,300	1,800	2,300	2,300	
Sub-total		1,688	1,418	2,800	2,800	1,800	42,800	89,800	3107.1%
SUPPLIES									
OFFICE SUPPLIES	01.621.0000.5312	4,982	1,652	5,750	5,750	4,000	5,000	5,000	
PRINTING	01.621.0000.5313	-17	0	1,200	1,200	1,000	1,200	1,200	
MARKETING SUPPLIES	01.621.0000.5395	0	29	0	0	0	0	0	
Sub-total		4,965	1,681	6,950	6,950	5,000	6,200	6,200	-10.8%
SERVICES AND CHARGES									
OFFICIAL NOTICES/ADVERTISING	01.621.0000.5421	1,480	1,917	5,000	5,000	2,500	4,000	4,000	
SUBSCRIPTIONS	01.621.0000.5422	98	170	550	550	200	250	250	
MEMBERSHIPS	01.621.0000.5424	677	1,200	1,750	1,750	1,500	1,500	1,500	
CONFERENCES AND SEMINARS	01.621.0000.5425	3,308	872	5,000	5,000	4,000	4,500	4,500	
MILEAGE	01.621.0000.5432	148	0	400	400	100	300	300	
Sub-total		5,711	4,159	12,700	12,700	8,300	10,550	10,550	-16.9%
SUB TOTAL NON PERSONAL SERVICES	0	12,364	7,258	22,450	22,450	15,100	59,550	106,550	374.6%
TOTAL GENERAL FUND		338,997	379,130	407,865	407,865	399,109	442,080	433,896	6.4%
CAPITAL OUTLAY FUND									
OFFICE EQUIPMENT	41.621.0000.5813	217	0	0	0	0	0	0	
COMPUTER EQUIPMENT	41.621.0000.5841	0	2,160	1,800	1,800	1,800	1,600	1,600	
SOFTWARE	41.621.0000.5843	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND		217	2,160	1,800	1,800	1,800	1,600	1,600	-11.1%
GRAND TOTAL PLANNING		339,214	381,290	409,665	409,665	400,909	443,680	435,496	6.3%
Less Program Revenue:									
SUBDIVISION FILING	01.0000.4401	-14,500	-5,000	-10,000	-10,000	-5,000	-5,000	-5,000	
LAND COMBINATION FILING	01.0000.4402	-800	0	-800	-800	0	0	0	
CSM FILING	01.0000.4403	-7,100	-10,500	-10,000	-10,000	-10,000	-10,000	-10,000	
SITE PLAN REVIEW	01.0000.4404	-6,000	-18,525	-12,000	-12,000	-12,000	-12,000	-12,000	
ZONING APPEALS	01.0000.4405	-2,050	-3,750	-2,000	-2,000	-2,000	-2,000	-2,000	
SPECIAL USE	01.0000.4406	-7,250	-4,500	-8,000	-8,000	-8,000	-8,000	-8,000	
ZONING FILING	01.0000.4407	-350	-2,850	-500	-500	-500	-500	-500	
OTHER FILING	01.0000.4409	-7,661	-8,697	-7,500	-7,500	-7,500	-7,500	-7,500	
QUARRY MONITORING	01.0000.4445	0	0	0	0	0	-40,000	-40,000	
Total Program Revenue		-45,711	327,468	358,865	358,865	355,909	358,680	350,496	
Net Planning Related Costs		293,503	708,758	768,530	768,530	756,818	802,360	785,992	

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
ECONOMIC DEVELOPMENT									
CONTRACTUAL SERVICES									
LEGAL SRVCs - ECON DEVEL SUPPORT	01.641.0000.5212	5,445	6,453	10,500	10,500	10,500	10,800	10,800	
OTHER PROFESSIONAL SERVICES	01.641.0000.5219	0	500	0	0	0	0	0	
SUNDRY CONTRACTORS	01.641.0000.5299	0	0	0	3,500	3,500	0	0	
Sub-total		5,445	6,953	10,500	14,000	14,000	10,800	10,800	
SUPPLIES									
PRINTING	01.641.0000.5313	0	0	0	0	0	0	0	
MARKETING SUPPLIES	01.641.0000.5395	0	0	0	0	0	0	0	
Sub-total		0	0	0	0	0	0	0	
SERVICES AND CHARGES									
MEMBERSHIPS	01.641.0000.5424	0	100	0	0	0	0	0	
ADVERTISING	01.641.0000.5426	0	0	0	0	0	0	0	
Sub-total		0	100	0	0	0	0	0	
TOTAL GENERAL FUND		5,445	7,053	10,500	14,000	14,000	10,800	10,800	
TOTAL CONSERVATION AND DEVELOPMENT									
General Fund		\$344,442	\$386,183	\$418,365	\$421,865	\$413,109	\$452,880	\$444,696	6.3%
Capital Outlay Fund		\$217	\$2,160	\$1,800	\$1,800	\$1,800	\$1,600	\$1,600	-11.1%

**TRANSFERS TO OTHER FUNDS
998**

DEPARTMENT: Transfers to Other Funds

PROGRAM MANAGER: Director of Finance & Treasurer

PROGRAM DESCRIPTION:

This program provides for the General Fund support of programs located in Other City Funds.

In past years the OPEB Fund, Library Fund, Capital Outlay Fund, Equipment Revolving Fund and the Civic Celebrations Fund received transfer support. Since 2008 no programs are receiving regular support from the General Fund.

CITY OF FRANKLIN 2012 BUDGET		2009 Actual	2010 Actual	2011 Adopted	2011 Amended	2011 Estimate	2012 Proposed	2012 Adopted	Percent Change
OTHER FINANCING USES									
FIXED CHARGES									
TRF TO OTHER FUNDS	01.998.0000.5589	0	0	0	0	0	0	0	0
TRF TO LIBRARY FUND	01.998.0000.5591	0	0	0	0	0	0	0	0
TRF TO CIVIC CELEBRATIONS	01.998.0000.5590	0	0	0	0	0	0	0	0
TRF TO STREET IMPROVEMENT FUND	01.998.0000.5594	0	0	0	0	0	0	0	0
TRF TO EQUIPMENT REVOLVING FUND	01.998.0000.5595	0	0	0	0	0	0	0	0
TRF TO CAPITAL OUTLAY FUND	01.998.0000.5597	0	0	0	0	0	0	0	0
TRF TO CAPITAL IMPROVEMENTS	01.998.0000.5598	0	0	0	0	0	0	0	0
TOTAL TRANSFERS TO OTHER FUNDS		0	0	0	0	0	0	0	0 #DIV/0!