

## CAPITAL OUTLAY FUND (41)

### CITY OF FRANKLIN, WI

The projected 2014 tax levy of \$430,000 was increased from the 2013 tax levy amount of \$394,000 to replace a portion of landfill siting fees which were directed to the Capital Improvement Fund. Total revenue from the tax levy and landfill siting revenues in 2014 are \$497,000 compared to the \$494,000 in 2013 and increase of 0.6%. However, based upon the last several years experience, that level cannot meet the needs of the community for capital outlays on an ongoing basis. From 2011 to 2013 the fund received \$100,000 annually from the landfill siting fees. This was reduced to \$67,000 in 2014 to restore the Park Improvement resource from landfill siting revenues. For 2013 the departments requested \$838,525, 81% were funded. The largest amounts of unfunded requests were in the Police and Fire Departments. The recommended amounts address the priorities from the department heads to reduce the requests to the revenue available.

Capital assets are purchases of assets that are reasonably expected to last more than 12 months and benefit multiple years. Included in this category are all new capital assets and replacement capital assets that do not meet the criteria for inclusion in the equipment replacement program. Those capital assets that exceed the capitalization policy limits will be capitalized and depreciated over the estimated useful life of the asset.

The yearly amount to be funded for Capital Outlay requests is based on the requests of the departments. It is the expectation that the amount of the purchases and therefore the total resources will be approximately the same amount from year to year, although the items purchased will vary each year. The goal in this fund is to increase the tax levy by the amount of new growth in the City, and that this growth will accommodate the growth in expenditures.

Monies for capital outlay purchases are obtained via the property tax levy, landfill siting fees (beginning in 2011), sale proceeds of retired capital assets other than those eligible for replacement in the Equipment Revolving Fund, investment earnings on unspent monies and any unspent funds from prior years.

New equipment requests must be made as part of the Capital Outlay Fund and are not eligible in the Equipment Revolving Fund. The Equipment Revolving Fund, however provides for replacement of major equipment (greater than \$20,000 individually).

CITY OF FRANKLIN 2014 BUDGET		2011	2012	2013	2013	2013	2014	2014	Change Pr
		Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
CAPITAL OUTLAY FUND									
REVENUE									
GENERAL PROPERTY TAXES	41-0000-4011	380,000	384,000	394,000	394,000	394,000	430,000	430,000	9.1%
GRANTS	41-0000-4157	6,119	1,630	25,000	25,000	0	0	0	
DPW CHARGES	41-0000-4480		2,400			0	0		
LANDFILL SITING	41-0000-4493	100,000	100,000	100,000	100,000	100,000	67,000	67,000	
INTEREST ON INVESTMENTS	41-0000-4711	6,580	5,298	10,000	10,000	5,500	0	0	
INVESTMENT GAINS/LOSSES	41-0000-4713	930	176	0	0	0	0	0	
PROPERTY SALES	41-0000-4751	28,409	15,104	30,000	30,000	40,000	30,000	30,000	
MISCELLANEOUS REVENUE	41-0000-4799	29,173	21,443	0	0	0	0	0	
TRANSFER FROM OTHER FUNDS	41-0000-4830	0	0	0	0	0	0	0	
TRANSFER FROM GENERAL FUND	41-0000-4834	0	0	0	0	0	0	0	
TOTAL CAPITAL OUTLAY FUND REVENUE		551,212	530,050	559,000	559,000	539,500	527,000	527,000	-5.7%
EXPENDITURES									
General Government:									
Emergency Government Operations									
Mayor				700	700	660	0	0	
Aldermen					0	0	0	0	
Municipal Court		29,672	0	2,550	5,550	5,481	0	0	
City Clerk		4,677	0	0	0	0	6,360	6,360	
Elections		0	0	0	0	0	0	0	
Information Services		56,462	34,184	58,000	58,000	58,000	55,320	55,320	
Administration		2,115	1,117	5,100	5,100	5,080	11,100	11,100	
Finance		4,212	3,345	4,000	4,000	2,100	5,150	5,150	
Assessor		1,199	1,200	870	870	660	1,190	1,190	
Municipal Buildings		6,582	18,058	17,100	17,100	17,100	31,730	31,730	
Total General Government		104,919	57,904	88,320	91,320	89,121	110,850	110,850	25.5%
Public Safety:									
Police		391,140	315,436	305,958	305,958	336,350	307,015	307,015	
Fire		57,916	60,903	73,940	80,940	80,940	65,501	65,501	
Building Inspection		4,957	3,912	33,820	33,820	33,820	3,150	3,150	
Total Public Safety		454,012	380,251	413,718	420,718	451,110	375,666	375,666	-9.2%
Public Works:									
Engineering		6,595	5,551	5,735	5,735	5,735	7,470	7,470	
Highway		58,622	60,209	102,541	102,541	102,200	77,400	77,400	
Street Lighting		0	0	0	0	0	0	0	
Total Public Works		65,217	65,760	108,276	108,276	107,935	84,870	84,870	-21.6%
Health and Human Services:									
Public Health		0	0	510	510	0	510	510	
Total Health and Human Services		0	0	510	510	0	510	510	0.0%
Culture and Recreation:									
Parks		19,982	16,729	18,000	18,000	18,000	18,000	18,000	
Total Culture and Recreation		19,982	16,729	18,000	18,000	18,000	18,000	18,000	0.0%
Conservation and Development:									
Planning		1,645	1,000	4,250	4,250	1,950	1,750	1,750	
Total Conservation and Development		1,645	1,000	4,250	4,250	1,950	1,750	1,750	-58.8%
Capital Outlay Contingency				50,000	50,000	0	50,000	50,000	
Total Capital Outlay Expenditures		645,776	521,644	683,074	693,074	668,116	641,646	641,646	-6.1%
Excess of revenue over expenditures		-94,564	8,407	-124,074	-134,074	-128,616	-114,646	-114,646	
Fund Balance, Beginning of Period		421,291	326,727	326,727	326,727	335,133	206,517	206,517	
Fund Balance, End of Period		326,727	335,133	202,653	192,653	206,517	91,871	91,871	

**City Of Franklin Wi  
Capital Outlay Request by Dept  
2014**

Dept	Acct	Proposed	Adopted
<b>Mayor Dept - 101</b>			
	5841	-	-
<b>Total Municipal Court - 121</b>		-	-
<b>Clerk's Office - 141</b>			
Computers (2)	5841	1,360	1,360
Postage meter	5813	5,000	5,000
<b>Total Clerk - 121</b>		6,360	6,360
<b>Information Services Dept</b>			
Server Replacements (2)	5841	13,500	13,500
Hard drives for new backup server (8 terabytes)	5841	2,000	2,000
Emergency replacements	5841	7,500	7,500
Software Updates & Utilities	5843	1,500	1,500
GIS desktop - replace	5843	820	820
Edit App Solution (Part 2 )	5843	10,000	10,000
Backup Hardware/Software	5843	10,000	20,000
<b>Total Information Services Dept - 144</b>		45,320	55,320
<b>Administration Dept</b>			
Human Resources/Payroll Software	5843	5,000	5,500
Office Chair	5813	300	300
Computer - replace	5841	900	900
Fireproof/resistant file cabinet	5813	4,400	4,400
<b>Administration Dept - 147</b>		10,600	11,100
<b>Finance Dept</b>			
Computers Including Software Upgrades	5843	4,400	4,400
Filing Cabinets	5812	750	750
Payroll software - upgrade	5843	20,000	-
<b>Total Finance Dept - 151</b>		25,150	5,150
<b>Assesor Dept</b>			
Computer	5841	870	870
Windows 7 software	5843	120	120
Office Chair	5813	200	200
<b>Total Assesor Dept - 154</b>		1,190	1,190

**City Of Franklin Wi  
Capital Outlay Request by Dept  
2014**

Dept	Acct	Proposed	Adopted
<b>Municipal Buildings Dept</b>			
Floor burnishing machine	5815	950	950
replace laptop with desktop	5841	780	780
City Hall security system	5822	30,000	30,000
<b>Total Municipal Buildings Dept - 181</b>		<b>31,730</b>	<b>31,730</b>
<b>Total General Government</b>		<b>120,350</b>	<b>110,850</b>
<b>Police Dept Dept- 211</b>			
5 sqad cars - replace	5811	160,500	160,500
Ballistic & Tactical Vests (replacement - 10 units)	5819	14,000	14,000
Mobile Data Computers (replacement - 5 units)	5841	19,000	19,000
Computers (replacement - 4 desktop & 6 laptops)	5841	12,800	12,800
Direct attached disk storage	5841	9,000	9,000
Domain controller server (replacement)	5841	5,000	5,000
Wireless Motorcycle Communications System	5819	1,860	1,860
SWAT Communications	5819	16,467	16,467
Speed Laser Unit for Motorcycle #2	5819	3,790	3,790
SWAT Ballistic Plates (11 sets)	5819	11,110	11,110
SWAT Kelvar Helmets	5819	4,950	4,950
1 sqad car - replace	5811	32,100	
Automated License Plate Recognition- Fixed unit -shared 4th unit	5819	30,000	30,000
Speed Radar - (2 Units - Motorcycles # 1 & 2	5819	4,324	4,324
Defense & Arrest Tactics' Redman Instructor Suit	5819	1,430	1,430
Pelican 9440 Remote Area Crime Scene Lighting System	5819	1,534	1,534
Light Bars (replacement - 4 of 20 units)	5811	9,200	4,700
Sundry Computer parts	5841	4,500	3,000
Dispatch Center Chair	5819	1,500	1,500
Dragon Speak - voice recognition software	5841	2,448	-
SWAT FBG-1 Flash Bang Trainer & 12 Gauge Payload	5819	1,800	-
Pro-Straint Violent Prisoner Chair	5819	1,890	-
SWAT Rifle Scopes	5819	2,520	-
TASER X-2 Equipment	5819	2,050	2,050
SWAT Break & Rake Tool	5819	440	-
<b>Total Police Dept</b>		<b>354,213</b>	<b>307,015</b>

**City Of Franklin Wi  
Capital Outlay Request by Dept  
2014**

Dept	Acct	Proposed	Adopted
<b>Fire Dept - 221</b>			
Atmospheric Monitoring Equipment	5818	8,000	8,000
Structural Tournout Gear	5818	9,400	9,400
Bathroom Remodel	5922	20,000	20,000
Toughbook Laptop replacement	5841	7,700	7,700
Electric/Battery powered positive pressure Ventilation fan	5818	3,800	3,800
Fitness Equipment	5815	6,000	6,000
PC Workstations (7)	5841	4,600	4,600
On-going Repairs - building	5922	6,000	-
On-going expense - furniture & equipment	5812	3,000	3,000
Firehouse Analytcs module	5841	3,000	3,000
Emergency Off-road Response Vehicle	5815	18,500	-
<b>Total Fire Dept</b>		<b>90,000</b>	<b>65,500</b>
<b>Building Inspection Dept</b>			
Computer (1 new, 3 replace, 2 upgrades)	5841	3,150	3,150
Govern eGovern Suite	5843	20,500	-
<b>Total Building Inspection Dept - 231</b>		<b>23,650</b>	<b>3,150</b>
<b>Total Public Safety</b>		<b>467,863</b>	<b>375,665</b>
<b>Engineering</b>			
Files Cabinet	5811	1,800	1,800
Computer workstations	5841	5,370	5,370
Technician Office chair	5843	300	300
<b>Total Engineering Dept - 321</b>		<b>7,470</b>	<b>7,470</b>
<b>Highway Dept</b>			
Sand Blast & Spray Paint Fuel Tanks	5819	9,000	9,000
Landscaping Trees	5821	32,000	32,000
Desk Top Computers	5841	4,000	4,000
hand-held Gas Powered Saws	5811	1,200	1,200
Wash Bay Door	5819	8,200	8,200
Walk Behind Pavement Saw	5811	15,000	15,000
Equipment Trailer	5814	8,000	8,000
<b>Total Highway Dept - 331</b>		<b>77,400</b>	<b>77,400</b>
<b>Street Lighting - 351</b>			
<b>Total Public Works</b>		<b>84,870</b>	<b>84,870</b>

**City Of Franklin Wi  
Capital Outlay Request by Dept  
2014**

	Dept	Acct	Proposed	Adopted
<b>Health &amp; Human Services</b>				
	Public Health Dept - 411	5841	510	510
<b>Total Health &amp; Human Services</b>			<b>510</b>	<b>510</b>
<b>Culture &amp; Recreation</b>				
<b>Parks Dept</b>				
	Park Improvements	5832	13,000	13,000
	Park Equipment & Supplies	5835	3,000	3,000
	Landscaping trees etc	5821	2,000	2,000
	<b>Total Parks Dept - 551</b>		<b>18,000</b>	<b>18,000</b>
<b>Total Culture &amp; Recreation</b>			<b>18,000</b>	<b>18,000</b>
<b>Conservation &amp; Development</b>				
<b>Planning Dept</b>				
	Lateral Files (2)	5813	1,500	1,500
	Computer monitors (2)	5841	250	250
	<b>Total Planning Dept- 621</b>		<b>1,750</b>	<b>1,750</b>
<b>Total Conservation &amp; Development</b>			<b>1,750</b>	<b>1,750</b>
<b>Contingency</b>			<b>50,000</b>	<b>50,000</b>
<b>Total Capital Outlay - General Government</b>			<b>743,343</b>	<b>641,645</b>

## EQUIPMENT REPLACEMENT FUND (42)

### CITY OF FRANKLIN, WI

The Equipment Replacement Fund, established in 1996, provides resources for the replacement of rolling stock and similar equipment. Monies for purchases are obtained via the property tax levy, a portion of the landfill siting fees, sale proceeds of retired rolling stock and investment earnings on monies in the replacement fund. A minimum purchase amount (\$20,000) and minimum life (seven years) are required for assets to be replaced from this fund. Expenditures for vehicle purchases fluctuate on an annual basis, depending on the need for replacement and condition of vehicles scheduled for replacement.

The 2013 adopted budget had revenues exceeding expenditures by \$48,000. The expected replacements over the next six years are:

2014 – \$336,559	2015 – \$801,924	2016 – \$805,729
2017 – \$470,503	2018 – \$475,456	2019 – \$926,482

A goal of the program is to keep a relatively constant annual tax levy increased by the growth realized in the City. The 2014 budget has a tax levy of \$337,000 and \$100,000 of landfill siting revenue for a total of \$437,000, a 0.45% increase. In 2014 Landfill siting revenue was decreased from \$150,000 to \$100,000 and the tax levy was increased by similar amount. The Landfill siting revenue was restored to the Capital Improvement Fund as a resource for Park improvements.

Caution and planning needs to be exercised when additional equipment is added to the fund since these additions will impact future funding needs. The fund balance at the end of 2013 is expected to be about 14.8% of the replacement cost of the assets in the program. The projection shows the fund balance over the next six years ranging from a low of 10.3% in 2016 to a high of 15.8% after 2014 of replacement cost.

The replacement cost is estimated using recent acquisition costs plus an inflation factor. Costs of vehicles replaced to date under the program have been in line with the estimated replacement cost. The yearly amount to be funded was to be based on the annual depreciation cost for the equipment in place and used by the City.

CITY OF FRANKLIN		2011	2012	2013	2013	2013	2014	2014	Change Pr	
2014 BUDGET		New Acct #	Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
<b>EQUIPMENT REPLACEMENT FUND</b>								0		
<b>REVENUE</b>										
GENERAL PROPERTY TAXES	42-0000-4011		130,000	281,000	285,000	285,000	285,000	337,000	\$337,000	18.2%
LANDFILL SITING	42-0000-4493		150,000	150,000	150,000	150,000	150,000	100,000	100,000	
INTEREST ON INVESTMENTS	42-0000-4711		19,649	19,418	13,000	13,000	9,500	0	0	
INVESTMENT GAINS/LOSSES	42-0000-4713		2,778	643	0	0	0	0	0	
INTERFUND INTEREST	42-0000-4716		0		0	0	0	0	0	
PROPERTY SALES	42-0000-4751		30,462	17,025	3,000	13,000	23,000	0	0	
Refunds/REIMBURSEMENTS	42-0000-4781			2,075						
MISCELLANEOUS REVENUE	42-0000-4799		0	134,091	0	0	0	0	0	
TRANSFERS FROM CAPITAL IMPROV	42-0000-4830			173,540						
<b>TOTAL EQUIPMENT REVOLVING FUND REVENUE</b>			<b>\$332,889</b>	<b>\$777,792</b>	<b>\$451,000</b>	<b>\$461,000</b>	<b>\$467,500</b>	<b>\$437,000</b>	<b>\$437,000</b>	<b>-3.1%</b>
<b>EXPENDITURES</b>										
<b>CAPITAL OUTLAY</b>										
FIRE DEPARTMENT										
AUTO EQUIPMENT	42-0221-5811		0	170,627	170,000	170,000	170,000	49,500	49,500	
BUILDING INSPECTION										
AUTO EQUIPMENT	42-0231-5811		40,602	47,739	0	0	0	0	0	
PUBLIC WORKS										
AUTO EQUIPMENT	42-0331-5811		255,401	310,350	233,000	250,000	250,000	182,000	182,000	
<b>TOTAL EQUIPMENT REVOLVING FUND EXPENDITURES</b>			<b>296,003</b>	<b>528,716</b>	<b>403,000</b>	<b>420,000</b>	<b>420,000</b>	<b>231,500</b>	<b>231,500</b>	<b>-42.6%</b>
<b>EXCESS OF REVENUE OVER EXPENDITURES</b>			<b>36,886</b>	<b>249,077</b>	<b>48,000</b>	<b>41,000</b>	<b>47,500</b>	<b>205,500</b>	<b>205,500</b>	
<b>FUND BALANCE, BEGINNING OF PERIOD</b>			<b>1,480,732</b>	<b>1,517,619</b>	<b>1,517,619</b>	<b>1,517,619</b>	<b>1,766,695</b>	<b>1,814,195</b>	<b>1,814,195</b>	
<b>FUND BALANCE, END OF PERIOD</b>			<b>\$1,517,619</b>	<b>\$1,766,695</b>	<b>\$1,565,619</b>	<b>\$1,558,619</b>	<b>\$1,814,195</b>	<b>\$2,019,695</b>	<b>\$2,019,695</b>	
			<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**City of Franklin, WI**  
**Equipment Revolving Fund**  
**Equipment Proposed to be Acquired - 2014**

<u>Description</u>	<u>Amount</u>	<u>Explanation</u>
2013 Adopted Budget	<u>\$ 403,000</u>	
Command Vehicle - Fire	\$ 49,500	Replacement of 1999 Suburban
Tandem Axle Dump Truck/Snowpl	\$ 182,000	Replace 1995 tandem axle dump truck
Total	<u>\$ 231,500</u>	

## STREET IMPROVEMENT FUND (47) CITY OF FRANKLIN, WI

Funding for the street improvement program comes from three sources: the property tax levy, a portion of landfill siting fees and an every other year state grant of \$75,000 for Local Road Improvements. The goal is to increase the tax levy annually by the amount of growth in the City.

Due to past economic circumstances revenue was temporarily decreased in 2010. Revenue was \$950,000 in 2008 and was decreased to \$500,000 in 2010. Of the \$450,000 structural deficit in this fund \$100,000 was made up in 2011. 2012 resources were restored to \$940,000 with the aid of a one time TID2 closing contribution. The 2013 tax levy increased \$6,000 to \$610,000, when combined with the landfill siting revenue, totaled \$810,000. In 2014 \$67,000 of the landfill siting revenue was redirected to the Capital Improvement Fund for Park improvements. The tax levy (\$681,600) in this fund was increased by a similar amount. The revenue is less than projected to operate this program and to resurface the streets over a thirty year period. Additional funding will be necessary long term or the resurfacing program will have to be scaled back.

This pavement resurfacing program provides the funds to complete major maintenance (resurfacing) of the City's 166 miles of local streets. The City's street maintenance is influenced by the curb and gutter streets that were constructed in the urban subdivisions in the late 1960's and the 1970's. They are now reaching conditions that require these streets to be resurfaced. A life of 30 years for pavement is considered reasonable.

The formula Engineering uses for determination of the annual funding is being refined. The prior method had needs estimated in the \$1.6 million range. More recent projections are between \$1.1 and \$1.3 million. The type of streets and condition will move that amount to the higher or lower end.

A history of expenditures the last five years has been:

2010	2011	2012	2013 Est	2014
165,902	710,657	720,277	775,000	960,000

Adequate funding is not available to complete the five year road improvement plan.

CITY OF FRANKLIN

2014 BUDGET

	New Acct #	2011 Actual	2012 Actual	2013 Adopted	2013 Amended	2013 Estimate	2014 Proposed	2014 Adopted	Change Pr Yr Adopted
<b>STREET IMPROVEMENT FUND</b>									
<b>REVENUE</b>									
General Property Taxes	47-0000-4011	400,000	604,000	610,000	610,000	610,000	681,600	\$681,600	11.7%
Local Road Improvements Aids	47-0000-4151	0	156,184	0	0	0	78,000	\$78,000	
Grants	47-0000-415x			0	0	0	0	0	
Landfill Siting	47-0000-4493	200,000	200,000	200,000	200,000	200,000	133,000	133,000	
Interest on Investments	47-0000-4711	11,038	10,185	23,000	23,000	23,000	0	0	
Investment Gains/Losses	47-0000-4713	1,560	337	0	0	0	0	0	
REFUNDS/REIMBURSEMENTS	47-0000-4781		50,445				0	0	
Miscellaneous Revenue	47-0000-4799	0	134,091	0	0	0	0	0	
Transfer from General Fund	47-0000-4834						200,000	200,000	
<b>Total Revenue</b>		<b>\$612,598</b>	<b>\$1,155,243</b>	<b>\$833,000</b>	<b>\$833,000</b>	<b>\$833,000</b>	<b>\$1,092,600</b>	<b>\$1,092,600</b>	<b>31.2%</b>
<b>EXPENDITURES</b>									
Local Street Improvement Program	47-0000-5823	710,657	720,277	778,450	778,450	775,000	960,000	960,000	
OTHER FINANCING USES								0	
Transfer to General Fund - DPW Charges	47-0000-5592		193,273				200,000	200,000	
TRANSFER TO CAPITAL IMPROVEMEN	47,0000.5598	37,690	173,540	0	0	0		0	
<b>Total Street Improvement Fund Expenditures</b>		<b>748,347</b>	<b>1,087,090</b>	<b>778,450</b>	<b>778,450</b>	<b>775,000</b>	<b>1,160,000</b>	<b>1,160,000</b>	<b>49.0%</b>
Excess of revenue over expenditures		-135,749	68,153	54,550	54,550	58,000	-67,400	-67,400	
Net Assets, Beginning of Period		416,921	281,171	281,171	349,324	349,324	407,324	407,324	
<b>Net Assets, End of Period</b>		<b>\$281,171</b>	<b>\$349,324</b>	<b>\$335,721</b>	<b>\$403,874</b>	<b>\$407,324</b>	<b>\$339,924</b>	<b>\$339,924</b>	

**REQUESTED  
2014 LOCAL ROAD PROGRAM  
CITY OF FRANKLIN**

<u>ROAD</u>	<u>LIMITS</u>	<u>LENGTH IN FEET</u>	<u>ESTIMATED COST</u>
S. 83 <sup>rd</sup> Street	Drexel to Southview	1,634	\$ 78,000
S. 82 <sup>nd</sup> Street	Coventry to north of Winston Way	840	\$ 54,700
W. Winston Way	Cul-de-sac west of S. 82 <sup>nd</sup> Street to Nottingham	660	\$ 35,800
W. Coventry Drive	S. 82 <sup>nd</sup> west thru Cul-de-sac	460	\$ 29,800
W. Franklin Terrace	S. 27 <sup>th</sup> to S. 35 <sup>th</sup> Street	2,610	\$ 121,400
W. Hilltop Lane	S. 29 <sup>th</sup> to S. 33 <sup>rd</sup> Street	1,690	\$ 86,500
W. Thorncrest Drive	S. 29 <sup>th</sup> Street to Briarwood	1,200	\$ 55,200
S. 28 <sup>th</sup> Street	W. Briarwood Drive south thru Cul-de-sac	360	\$ 26,700
W. Southway Drive	S. 28 <sup>th</sup> to S. 34 <sup>th</sup> Street	1,730	\$ 77,300
S. 34 <sup>th</sup> Street	W. Plaza Drive to W. Forest Hill Avenue	1,270	\$ 60,400
W. Maplecrest Drive	S. 36 <sup>th</sup> to S. 42 <sup>nd</sup> Street	1,810	\$ 90,600
S. 36 <sup>th</sup> Street	W. Crest Court to south of Maplecrest Drive	212	\$ 11,500
W. Crest Court	S. 35 <sup>th</sup> to S. 36 <sup>th</sup> Street	430	\$ 20,150
S. 81 <sup>st</sup> Street	W. High Street to W. Elm Court	1,100	\$ 56,830
W. High Street	S. 79 <sup>th</sup> to S. 83 <sup>rd</sup> Street	1,020	\$ 49,000
S. 88 <sup>th</sup> Street	W. Forest Hill Avenue north thru Cul-de-sac	1,300	\$ 104,000
Knoll Court	S. 88 <sup>th</sup> west thru Cul-de-sac	190	\$ 21,100
W. Tumblecreek Drive	W. Carmel Dr. to W. Rawson Avenue	1,314	\$ 101,600
W. Madison Avenue	S. 48 <sup>th</sup> to S. 49 <sup>th</sup> Street	475	\$ 31,900
W. Somerset Drive	S. 118 <sup>th</sup> to S. 121 <sup>st</sup> Street	690	\$ 39,600
W. Mayers Drive	S. 116 <sup>th</sup> Street thru Loop	<u>1,940</u>	<u>\$ 79,410</u>
PROGRAM TOTAL		22,935 (4.34 Miles)	\$1,221,490

Please Note: Roads rated highest at top to lowest below.

**CAPITAL IMPROVEMENT FUND (46)**  
**CITY OF FRANKLIN, WI**  
**2014 BUDGET AND CAPITAL IMPROVEMENT PLAN**

Maintaining a capital improvement plan (CIP) is an important financial planning tool to structure the review and funding of capital improvement projects competing for limited resources. A CIP helps to schedule the availability of resources to meet needs when they occur. Annually the Council adopts a capital budget which details the projects to be accomplished in the coming year. Changes to project amounts or additions to the budget need to be approved by the Council, similar to other funds with adopted budgets.

As a general guideline, capital improvement expenditures are those amounts expended for infrastructure with long useful lives that would require significant amounts of funds. Resurfacing the City streets is funded through the Street Improvement Fund. Rolling stock and similar equipment replacements are funded via the City's Equipment Replacement Fund. Replacement of equipment used in department operations costing less than \$20,000 and new types of equipment are funded as part of each department's Capital Outlay Fund budget.

Capital improvements revenue sources can include long-term debt, landfill siting, one-time revenue, grants, transfers from other funds, and interest earnings. Typically the City has used long-term debt to fund its capital expenditures. Another indirect source of funding for infrastructure improvements is special assessments. When the City makes improvements such as sewer, water, or other infrastructure, the abutting property owners are assessed their pro-rata share of the cost. The construction costs for assessment projects are paid with borrowed funds, and assessment collections then are used to apply to a portion of the debt service on the borrowed monies.

Beginning in 2011, the landfill siting revenue was split between the four Capital Funds, with the first \$450,000 going to other Capital Funds and any excess to the Capital Improvement Fund. Starting in 2014, the first \$300,000 will be directed to the other Capital Funds and any excess will be directed to the Capital Improvement Fund.

The City's CIP is refined annually to include approved and pending projects as a result of planning efforts from the Council and other boards or commissions. For the 2014 budget funding will come from Landfill Siting fees, grants, from a transfer from another fund or borrowing. The following projects are contemplated:

Water & Sewer Projects – These projects are processed through the fund for operational control. To be included a water or sewer project must have a source of funding outside of this fund for any project processed. In this way the contract processing is centralized and the funding is determined before a water or sewer project is approved.

## Approved Projects

76<sup>th</sup> Street Sidewalks - Road Improvements – Terrace Drive to Puetz Road. The City's share of a County project to improve 76<sup>th</sup> Street is initially estimated at \$172,000 and now for \$238,545.

Fire Station #1 – roof repairs - considered for 2012, this project was held over to 2014.

## Projects Pending Council Approval

Complete Streets - a sidewalk project on 82<sup>nd</sup> Street from Ben Franklin Elementary School to a point one block north. Estimated cost \$15,700

Evergreen Street – Development of an access to Pleasant View Park is the number one priority of the Park Commission. Special Assessments will apply to properties along this road that benefit from the improvement and Impact fees are expected to fund this project. Estimated cost - \$400,000 including \$200,000 of Park Impact fees.

Sidewalks on 51<sup>st</sup> Street from Rawson to Minnesota. This project is to be completed with a CDBG Grant. Estimated cost \$80,000

### City Hall –

Roof repairs - portions of the roof and outside wood fascia are to be repaired. Estimated cost \$210,000

Handicapped Accessible Fire Alarm System upgrade – to be funded by a CDBG grant. Estimated cost - \$67,000

Water & Sewer Building – The current water and sewer facilities have been outgrown. Master planning has been done and a plan is in place to upgrade these facilities. Plans had been on hold due to the economic conditions. Funding from the Sewer Fund (\$1.5 million) and Water Fund (\$1.2 million) along with Water Impact fees (\$300,000). Total estimated cost - \$3 million.

Salt Storage Building – new roof – the existing salt storage building roof is failing and needs replacement. This project would remove two old roofs. Estimated cost \$73,000.

### Land Acquisition & Development for Parks

– The City is committed to the future improvement of its park system. The use of impact fees collected and future City funds, as available will allow the City to continue park acquisition and development. Estimated cost \$1,025,000 including \$262,336 of Park Impact fees.

- Lion's Legend Park – bike racks and pre-school playground equipment - \$37,538
- Ernie Lake Park – park signage and outdoor fitness stations - \$8,250

Reconstruction of N Cape Road, with jurisdictional transfer to the City from the County. This project will include a bike path to extend the existing path on Forest Home Ave. Estimated cost if \$800,000 including \$472,000 of Park Impact fees.

Police Dept Dispatch Center – 911/telephone System – to replace existing system no longer supported in 2015. The system is IP based and uses off the shelf type hardware. With the proposed system mirroring the current system, learning curves and implementation will be enhanced. Estimated cost \$172,000

**Future Projects (expected year of completion)**

Future capital projects are included in the capital improvement plan after a policy decision of the Council. Presently a number of potential future road projects are awaiting policy decisions. In addition to those road projects that have not been authorized, scheduled or approved other known projects have been included. Borrowing or other funding will be needed to fund these projects.

Police Communication Center, All Radio Systems (2015) – upgrade the existing system which will lose repair/support after 2014 and interface with the new proposed Milwaukee County Digital System. Estimated cost \$375,000.

Salt Storage Building (TBD) – A second salt storage building has been requested to provide for storage of additional salt and to function to pre-wet salt and mixing area for sand and salt prior to a snow event.

Fire Station #1 addition (TBD) – estimated cost \$1 million.

**Road Projects – (timing is yet to be determined)**

When a road project is committed (i.e. contract or an agreement with another jurisdiction) it is considered appropriated and tax levy support equal to the anticipated future annual debt service needs to be included in the next City tax levy computation.

27<sup>th</sup> Street corridor (2015) - development and infrastructure costs in the 27<sup>th</sup> Street corridor. This project will be completed on the State Department of Transportation timeline, currently scheduled for 2015. Streetscaping and burying above ground utilities with an estimated cost of \$2,900,000. There is a cost sharing agreement with Oak Creek. These costs are part of the amended TID3 project plan.

27<sup>th</sup> Street Lighting project (2015) – as part of the 27<sup>th</sup> corridor project, a street lighting project will be completed with the State Dept of Transportation. Estimated cost \$500,000. These costs are part of the amended TID3 project plan.

27<sup>th</sup> Street from Drexel Ave to County Line Road – multiple projects to bury above ground utilities and streetscaping.

College Avenue Road Improvements (TBD) – 27<sup>th</sup> Street to 43<sup>rd</sup> Street. The City's share of a future County project to improve College Avenue.

St Martin Road Extension at Forest Hill Ave. (TBD) - \$1,425,000

76<sup>th</sup> Street Road Improvements (TBD) – Puetz Road south to Ryan Road and then to County Line Road. The City's share of a future County project to improve 76<sup>th</sup> Street.

Extension of Marquette Ave (TBD) – 49<sup>th</sup> to 51<sup>st</sup> Street

W Puetz Road (2016)– 76<sup>th</sup> Street to St Martins Road. Resurface this two lane rural street into a two lane rural roadway with pedestrian path in the future. This project is eligible for State Surface Transportation funding (80%)

Ryan Road reconstruction 60<sup>th</sup> St to Loomis Road (TBD) – Reconstruction cost by the State of a portion of Ryan Road. (\$710,000)

City of Franklin  
Capital Improvement Plan  
2013-2018

Adopted  
Dept/Request  
Proposed

	Adopted 2013	Amended Budget 2013	Estimate 2013	Proposed Budget 2014	Adopted Budget 2014	Forecast			Potential Future Projects		
						2015	2016	2017		2018	2019
<b>Revenue:</b>											
Grants-CDBG		74,844	74,844	147,000	147,000						
Landfill Siting - Direct		215,500	240,000	296,000	296,000	336,500	396,650	414,000	431,000	88,000	
Transfer from Connection Fees - Sewer		500,000	85,000	500,000	500,000	500,000	500,000	500,000	500,000		
Transfer from Connection Fees - Water		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000		
Transfer from Impact Fees-Development		273,360	322,080	1,119,809	972,000	840,000					
Transfer from Impact Fees-Development				438,140	438,140						
Transfer from Special Assessments				1,200,000	1,200,000	404,681					
Transfer from Water Utility toward building **				1,500,000	1,500,000						
Transfer from Sewer Fund toward building **		96,720	96,720	96,720		2,953,724					
Transfer from Grant Fund											
Transfer from TIF District #3											
Transfer from TIF District #4											
Transfer from General Fund		85,982	85,982	200,000	200,000					5,084,000	
Interest revenue			(3,000)								
<b>Total Revenue</b>	<b>1,585,560</b>	<b>1,795,126</b>	<b>724,986</b>	<b>5,997,669</b>	<b>5,753,140</b>	<b>5,534,905</b>	<b>1,396,650</b>	<b>1,414,000</b>	<b>1,431,000</b>	<b>88,000</b>	<b>5,084,000</b>
<b>Expenditures:</b>											
<b>Approved Projects:</b>											
South 76th St - Puetz to Imperial Dr- Sidewalks @				238,545	238,545	500,000					710,000
27th St - College to Drexel Enhanced Lighting											
Ryan Road - 60th St to Loomis Road		6,600	6,600								
Police Dept Mobile & Portable Radio Equipment		91,500	91,500								
Extension W Marquette - PVS to 43rd Street		43,000	35,500								
51st St- Minnesota to Rawson		104,777	104,777								
52nd St-Clear Meadows N half to Minnesota		67,000	105,000								
Roof Replacements - Fire Station # 1		193,440	242,160	244,529	98,000						
Pleasant View/Victory Creek Trail **		100,000	111,000								
Financial Software system		116,390	141,000								
Police Station Video System											
<b>Total Approved Projects</b>	<b>599,830</b>	<b>837,537</b>	<b>704,037</b>	<b>483,074</b>	<b>336,545</b>	<b>500,000</b>					<b>710,000</b>
<b>Projects Pending Approval:</b>											
Water Projects											
Sewer Projects		500,000	85,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	
Historical Society Barn - matching funds		500,000	20,000	500,000	500,000	500,000	500,000	500,000	500,000		
Complete Streets - TBD		20,000	20,000								
Pleasant View Park - Evergreen Street **		225,000	225,000	15,700	15,700						
Extension W Marquette - 49th to 51st Street				400,000	400,000						
51st St sidewalks-Minnesota to Rawson ***			15,000	80,000	80,000	250,000					750,000
Roof Repairs - City hall				225,000	210,000						
City Hall Handicapped Accessible Fire Alarm system				67,000	67,000						
Fire Station #1 Addition				3,000,000	3,000,000						1,500,000
Water/Sewer Building Addition **											200,000
Salt Storage Building											

Capital Improvement Plan  
2013-2018

Dept/Request  
Proposed

Potential  
Future  
Projects

	Adopted 2013	Amended Budget 2013	Estimate 2013	Proposed Budget 2014	Adopted Budget 2014	2015	Forecast 2016	2017	2018	2019	
New roof on Existing Salt Storage Building				73,000	73,000						
Land Acquisition & Development for Parks				1,025,000	1,025,000						
Lions Legend Park - bike racks & pre-school playground equipment				37,538	37,538						
Ernie Lake Park - signage & fitness stations				8,250	8,250						
N Cape Road - reconstruction & jurisdiction transfer to City		27,000	27,000	800,000	800,000						
DPW costs on several projects				200,000	200,000	1,400,000					
Southwest Park - land acquisition				172,000	172,000						
Police Dept Dispatch Center - 911/telephone system				50,000	50,000	375,000	50,000	50,000	50,000	50,000	
Police Communication Center						228,443					
Contingency	20,000	5,000				613,431					
27th St - College to Rawson-Enhanced items						176,238					
27th St - Rawson to Drexel - buried Utilities *						1,840,293					
27th St - Rawson to Drexel-Enhanced items *											
27th St - Rawson to Drexel-buried Utilities *											
27th St - Drexel to Ryan - 2 miles - buried Utilities **											4,396,000
27th St - Drexel to Ryan - 2 mi - Enhanced Items**											920,000
27th St - Ryan to .5M south - Buried Utilities**											230,000
27th St - Ryan to .5M south - Enhanced Items**											1,098,500
27th St - .5M south of Ryan to County Line - WISDOT items**											690,000
27th St - .5M south of Ryan to County Line - Enhanced items**											3,295,500
Puetz Road -76th St to St Martins-Rual Section											1,000,000
St Martin's Road - County Line east to Hwy 100 - jurisdictional Transfer to City											1,150,000
College Avenue S27th St to S43rd St											1,425,000
St Martins Road Extension at Forest Hill Ave											3,500,000
South 76th St - Puetz to County Line											20,155,000
<b>Total Projects not yet Approved</b>	1,245,000	1,277,000	147,000	7,153,488	7,138,488	5,933,405	1,050,000	1,050,000	1,050,000	50,000	
<b>Total expenditures</b>	1,844,830	2,114,537	851,037	7,636,562	7,475,033	6,433,405	1,050,000	1,050,000	1,050,000	50,000	
<b>Net change in fund balance</b>	(259,250)	(319,411)	(126,051)	(1,638,893)	(1,721,893)	(898,500)	346,650	364,000	381,000	39,000	
Proceeds from borrowing-10 year or interfund	200,000	200,000		2,000,000	2,000,000	600,000					
Bond Issue Costs				(50,000)	(50,000)						
Net Proceeds	200,000	200,000		1,950,000	1,950,000	550,000					
<b>Beginning fund balance (projected)</b>	84,056	84,056	273,611	84,560	147,560	375,667	27,167	373,817	737,817	1,118,817	
<b>Ending fund balance</b>	24,806	(35,355)	147,560	375,667	375,667	27,167	373,817	737,817	1,118,817	1,156,817	

@ \$680,000 needs to be transferred to Street Improvement fund for S 76th Street use of STP funds

\* Possible TIF #3 funding if Joint Review Board approved

\*\* Expected that portion will be funded by Impact fees

\*\*\* Net of Community Block Grant funds

\*\* Current construction estimate is 2029 (Traffic dependent)

4,396,000
920,000
230,000
1,098,500
690,000
3,295,500
1,000,000

**CITY OF FRANKLIN  
DEVELOPMENT FUND 27  
IMPACT FEE**

The Development Impact Fee Fund helps provide for the financing of public facilities such as roads, water & sanitary sewerage systems, parks, public safety, and recreation for land not yet developed. The city of Franklin is one of the most rapidly growing communities in Southeastern Wisconsin (interrupted by the 2008 Recession). City Officials recognized the need to recover the costs of providing public facilities and infrastructure needed to serve new development through the imposition of impact fees collected at the time of development. The Impact Fee changes over time as development takes place and growth rates change. The current Impact Fee is \$7,814, related to Parks/Recreation, Water systems, Transportation Facilities, Public Safety and Library Services. The fee is collected when building permits are issued. In 2013, the Common Council adopted Ord 2013-2105 establishing the Southwest Sanitary Sewer Service Area and creating a \$2,928 Sewer Impact Fee.

The Library built in 2002 included space for future growth anticipated with development. Library Impact fees are dedicated to Debt Service on that portion, originally \$1,722,000. Current Impact Fee receipts are not sufficient to meet the Debt Service on this debt. Those deferred amounts will be recovered once growth resumes.

Law Enforcement Impact Fees are dedicated to a portion of the 2001 Law Enforcement building project (\$2,530,380). Current Impact Fee receipts are not sufficient to meet the Debt Service. The deferred amounts will be recovered once growth resumes.

Fire Station #3 was partially funded (\$529,834) with impact fees. Future impact fees were committed to Debt Service. Current Impact Fee collections are meeting the Debt Service needs.

Transportation Impact Fees have been dedicated to Debt funding the Drexel Ave reconstruction from Loomis Road to Highway 100 (\$1,086,715). Current Impact Fee receipts are not sufficient to meet the Debt Service. The deferred amounts will be recovered once growth resumes.

Water Impact fees are aiding specific additions to the water infrastructure including over sizing needs. Future water infrastructure needs will utilize Impact Fees as collected.

Park/Recreation Impact Fees will support the Comprehensive Outdoor Recreation Plan ("CORP") initially adopted in 1994 and updated in 2002 and again in 2011. The Impact Fee will contribute to projected needs for additional parkland and development of existing parks as well as a Community Center. The Fund had \$3,757,732 on hand at December 31, 2012 to support these efforts. Expenditures were temporarily suspended with the economic slowdown starting in 2008. Park Impact fee expenditures have not kept pace with collections, and beginning in 2014, additional expenditures are required or some fees will be returned to current home owners upon the expiration of the maximum 10 year statute holding period.

**BUDGET SUMMARY:**

Capital Requests for 2014:	Project Cost	Impact Fee Use
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Access to Pleasant View Neighborhood Park – Construction of Evergreen Street	\$400,000	\$200,000
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An approximate 500 foot easterly extension of W Evergreen Street to service Pleasant View Park partially supported by Impact Fees.

North Cape Road bike trail -	\$800,000	\$472,000
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The County will be resurfacing North Cape Road in anticipation of a jurisdictional transfer to the City of that County Truck Highway. The City will participate in the construction of a trail on the west side of that road using Impact Fees as a partial funding source.

Sewer & Water building	\$3,000,000	\$300,000
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A new Sewer & Water Building is planned for the Airways Ave site. The Water portion of that building will be partially funded with water Impact fees.

Community Recreation Center – land Acquisition	\$200,000	\$78,000
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Pleasant View Park Improvements	\$181,700	\$79,948
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Acquisition of various Neighborhood and Mini park sites	\$596,218	\$262,336
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Lions Legend Community Park Improvements – Bike racks and preschool playground equipment	\$37,538	\$14,639
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Ernie Lake Special Park improvements – Signage and outdoor fitness stations	\$8,250	\$3,217
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CITY OF FRANKLIN		2011	2012	2013	2013	2013	2014	2014	Change Pr	
2014 BUDGET		New Acct #	Actual	Actual	Adopted	Amended	Estimate	Proposed	Adopted	Yr Adopted
<b>DEVELOPMENT-IMPACT FEE FUND</b>										
PARK/RECREATION	27-0000-4291		163,106	263,398	183,400	183,400	207,200	194,250	194,250	5.9%
SEWER FEE - SW ZONE	27-0000-4292						0	0	0	
ADMINISTRATIVE FEE	27-0000-4293		4,455	6,160	5,000	5,000	5,000	5,000	5,000	0.0%
WATER	27-0000-4294		206,113	233,136	231,800	231,800	317,800	275,000	275,000	18.6%
TRANSPORTATION	27-0000-4295		15,642	57,171	17,600	17,600	17,600	17,000	17,000	-3.4%
FIRE PROTECTION	27-0000-4296		22,976	52,004	25,800	25,800	25,800	31,250	31,250	21.1%
LAW ENFORCEMENT	27-0000-4297		42,570	96,141	47,900	47,900	48,000	60,000	60,000	25.3%
LIBRARY	27-0000-4299		34,196	56,468	38,500	38,500	50,000	62,500	62,500	62.3%
<b>TOTAL FEES</b>			<b>489,058</b>	<b>764,478</b>	<b>550,000</b>	<b>550,000</b>	<b>671,400</b>	<b>645,000</b>	<b>645,000</b>	<b>17.3%</b>
INTEREST ON INVESTMENTS	27-0000-4711		41,027	20,678	25,000	25,000	10,000	10,000	10,000	-60.0%
INVESTMENT GAINS/LOSSES	27-0000-4713		5,800	685	0	0	0	0	0	
INTERFUND INTEREST	27-0000-4716		3,758	101,748	86,570	86,570	120,314	85,694	85,694	-1.0%
<b>TOTAL MISC REVENUE</b>			<b>50,586</b>	<b>123,111</b>	<b>111,570</b>	<b>111,570</b>	<b>130,314</b>	<b>95,694</b>	<b>95,694</b>	<b>-14.2%</b>
<b>TOTAL REVENUE</b>			<b>539,644</b>	<b>887,589</b>	<b>661,570</b>	<b>661,570</b>	<b>801,714</b>	<b>740,694</b>	<b>740,694</b>	<b>12.0%</b>
<b>EXPENDITURES</b>										
TRANSFER TO DEBT SERVICE FD 31	27-0000-5593						0	0	0	
Police TRANSFER TO DEBT SERVICE FD 3	27-0211-5593		95,000	30,000	204,978	204,978	96,000	204,978	204,978	0.0%
Fire TRANSFER TO DEBT SERVICE FD 31	27-0221-5593		43,132	42,936	43,013	43,013	43,013	43,013	43,013	0.0%
Transportation TRANSFER TO DEBT SERVI	27-0331-5593		73,493	73,411	73,535	73,535	43,100	73,535	73,535	0.0%
Library TRANSFER TO DEBT SERVICE FD :	27-0511-5593		48,000	15,000	133,650	133,650	63,000	133,650	133,650	0.0%
Parks TRANSFER TO CAPITAL IMPROVEM	27-0551-5598				273,360	322,080	0	1,557,949	1,557,949	469.9%
REIMBURSEMENT TO DEVELOPERS & OT	27-0755-5825		5,806	0	0	0	0	0	0	
OTHER PROFESSIONAL SERVICES	27-0000-5219			6,551	0	9,600	9,600	0	0	
EXPECTED UNDER EXPENDITURE	27-0199-5497				-225,000	-225,000	0	0	0	
<b>TOTAL EXPENDITURES</b>			<b>265,430</b>	<b>167,898</b>	<b>503,536</b>	<b>561,856</b>	<b>254,713</b>	<b>2,013,125</b>	<b>2,013,125</b>	<b>299.8%</b>
<b>Excess of revenue over expenditures</b>			<b>274,213</b>	<b>719,692</b>	<b>158,034</b>	<b>99,714</b>	<b>547,001</b>	<b>-1,272,431</b>	<b>-1,272,431</b>	
Fund Balance, Beginning of Period			3,620,826	3,895,040	3,895,040	3,895,040	4,614,731	5,161,732	5,161,732	
Fund Balance, End of Period			<b>3,895,040</b>	<b>4,614,731</b>	<b>4,053,074</b>	<b>3,994,754</b>	<b>5,161,732</b>	<b>3,889,301</b>	<b>3,889,301</b>	

**City of Franklin  
Capital Improvement Fund - Use of Park Impact Fees  
Calendar 2014 - Proposed Budget**

	Expenditure	Impact Fee %	Adopted Impact Fee	Other
Evergreen Street - Pleasant View - Access Road	400,000	50	200,000	50% Spec Assess - balance Impact fees
North Cape Road - trail	800,000	59	472,000	59% of costs
Park Acq & Development				
Woodview Neighborhood Park	298,109	44	131,168	
Hollcrest Neighborhood Park	298,109	44	131,168	
Lions Legend Community Park	37,538	39	14,639	
Ernie Lake Special Park	8,250	39	3,217	
Community Recreation Center Building Park	200,000	39	78,000	
Pleasant View Neighborhood Park Improvements	181,700	44	79,948	
<b>Subtotal</b>	<b>2,468,235</b>		<b>1,110,140</b>	
Water Impact Fees				
Water Building	3,000,000	20	300,000	Half the S&W building - Water related - 20% of that half Water Fee Eligible
<b>Grand Total Impact fees</b>			<b>1,410,140</b>	