

**LIBRARY FUND  
FUND 15**

**PROGRAM:** Public Library

**DEPARTMENT:** Library

**PROGRAM MANAGER:** Library Director

**PROGRAM DESCRIPTION:**

Franklin Public Library (FPL) provides all members of the community free and open access to library services to meet their informational, educational, and leisure needs. All library services are provided at no additional charge to residents of the City and County (in accordance with the agreement with Milwaukee County Federated Library System [MCFLS]).

The Public Library is operated through a Special Revenue Fund of the City under the administration of a Library Board of Trustees which has exclusive control of the expenditure of all monies collected, donated, or appropriated for the Library's use. The Library Board is comprised of nine (9) members: one (1) representative of the Franklin Public School District, one (1) Alderman, and seven (7) citizens of the City of Franklin, appointed by the Mayor and approved by the Common Council. FPL is a member of the MCFLS. The Library Board appoints the Library Director who is the administrator of the Library and executive officer for the Library Board. The Director appoints all library personnel, prescribing their duties and compensation.

Primary funding for FPL comes from municipal property taxes in amounts determined by the Common Council. That amount was \$1,150,000 in 2010, \$1,175,000 in 2011, \$1,222,000 in 2012, and \$1,240,000 in 2013, 2014, and 2015. The allocation for 2016 is \$1,252,000. The library's other funding source is a reciprocal borrowing payment from the State of Wisconsin via MCFLS. Payments from this source have allowed FPL to meet its budget during the 2009 to 2015 period, though the amount of revenue from this source has been declining since 2013. We anticipate this trend will continue due to changes in borrowing trends across the county and the building of a new library in Oak Creek. Reductions from this source will bring additional need for increased property tax levy support. Anticipated reciprocal borrowing for 2016 is estimated at \$78,000, down from a high of \$119,179 in 2013.

Franklin is the 25<sup>th</sup> largest community in the State of Wisconsin, and the fourth largest suburban library in Milwaukee County by population, however, we are consistently the third largest suburban library by circulation and visitors. Our community supports our library at a level of \$34.73 per person (2014). Still, this is a first class community deserving of a first class library. Imagine, if you will, what Franklin Public Library could offer if supported at the per capital levels of West Allis at \$41.56; Muskego at \$46.19; Wauwatosa at \$53.70; or Hales Corners at \$65.66.

Use of the Franklin Public Library continues to climb. In 2014, FPL circulated 465,656 physical items. Estimated circulation for 2015 is 488,172, an increase of 4.8%. This includes a variety of formats: hardcover, large print, and paperback books; audiobooks and music on CD; DVDs; magazines; and dolls, puppets, toys, and puzzles. Electronic circulation (e-books, e-audiobooks, magazines, music, and

movies) is also increasing. Estimated electronic circulation for 2015 is 19,306, an increase of 10% over 2014, and e-circulation will continue to increase.

**ACTIVITY MEASURES:**

Activity	2011	2012	2013	2014	2015*	2016*
Hours of Service	59	59	59	60	60	60
Hours of Service-Summer	56	56	56	57	57	57
Circulation	514,163	502,989	477,991	465,656	488,172	500,400
Circulation of ebooks	2,837	7,966	12,653	17,552	19,306	22,200
Registered Borrowers	23,618	24,800	25,152	23,677	25,081	26,485
Collection Size	142,000	144,000	140,000	139,772	150,000	150,000
Computer Internet Sessions	49,638	39,976	33,507**	30,970**	31,600**	31,600**
Children's Event Attendance	14,002	14,000	10,568	11,550	13,500	15,000

\*Forecast

\*\*In late 2013, computer sessions increased from 1 hour to 2 hours, decreasing the number of sessions, but increasing overall use.

Here is a chart showing activities at Franklin Public Library during 2015:

2015 Month	Days Open	Gate Count	Circulation	Circ. Diff. from prior year	E-Circ	Computer Sessions	Library Programs Kids & Teens	Library Programs Adults	FPL Program Guests	Website Visits	Meeting Room Bookings
January	30	18,327	38,698	1,688	1,567	2,324	18	4	541	6,469	87
February	28	18,532	36,822	1,985	1,560	2,345	26	10	1,320	6,038	91
March	31	19,791	41,430	-197	1,703	2,550	33	11	1,563	7,039	109
April	29	19,499	39,424	689	1,525	2,276	34	10	1,342	6,544	141
May	29	16,420	36,147	550	1,583	2,155	11	3	594	7,184	136
June	26	22,160	45,369	2,116	1,671	2,278	31	7	2,594	8,048	106
July	25	22,551	46,877	1,107	1,653	2,458	45	4	4,821	7,907	102
August											
September											
October											
November											
December											
<b>Totals</b>	<b>197</b>	<b>137,280</b>	<b>284,767</b>	<b>7,938</b>	<b>11,262</b>	<b>16,386</b>	<b>198</b>	<b>49</b>	<b>12,775</b>	<b>49,229</b>	<b>772</b>

In 2002, the Library moved into a new 40,000 sq. ft. facility. It is lovely and much appreciated by the residents of Franklin and surrounding areas. FPL is a popular destination for not only traditional materials, but also for classes and events for every age, from birth through adulthood. FPL has reconfigured furnishings to maximize opportunities for both quiet and collaborative activities. New in 2015 are Sensory Playtimes so children may learn using all of their senses, not just vision and hearing. In 2016, FPL is launching Memory Cafés to meet the needs of those adults dealing with early stage dementia, mild memory loss, or cognitive impairment, as well as the needs of their caregivers.

These new initiatives are in addition to the many classes we teach for children's, teens, and adults, addressing topics such as counting and letter recognition, health and wellness, folk arts, multiculturalism, and world events and how they impact us here at home.

FPL's Express Collection features new, high demand, DVDs and books. While patrons are still welcome to place items on hold, they may have to wait weeks or even months before they can watch newly released films. If they visit the library, they may just find it's their Lucky Day, and the item they've been anxiously awaiting is now on the Express Cart waiting to be checked out! Seldom is any item on the cart for more than a few hours, and certainly very, very little is ever left at 6 p.m. Friday afternoon.

The Franklin Public Library Foundation encouraged the library to reach out to senior living facilities in Franklin. After some brainstorming, the Traveling Collection was born. Librarians select material from our collection and deliver them to the apartment complex for check out by residents. This Traveling Collection program provides access to Franklin residents who may have trouble getting to the library. We have launched this program with Clare Meadows, and have expanded our services to include The Woods at Cedar Village. We hope to bring collections to even more senior living facilities in 2016.

The Library's new website, launched in 2014, is [www.franklinpubliclibrary.org](http://www.franklinpubliclibrary.org). The site features easy access to the library catalog and databases, and a colorful calendar of all library events, along with more information about the library itself than did the former site, including agendas, minutes, and policies. Used in conjunction with social networking sites, including Twitter, Facebook, Pinterest, and YouTube, Franklin Public Library's online presence is significant.

Computer use continues to be steady. In addition to PCs, the library also circulates laptops and iPads for in-library use. A Franklin resident graciously offers one-on-one tech help in FPL's Tech Lab each Wednesday evening, and library staff teach classes to help patrons use many of the library databases or, as I like to call them, the hidden web, because the subscription databases make information available that cannot be accessed via Google.

Such technological literacy training does not stop there. In 2015, FPL built the Community CreateSpace, a hands-on learning center complete with 3D printers, a stop-motion animation station, flatbed scanner, sewing machines and serger, jewelry making equipment, and more. Librarians conduct classes to teach both traditional and emerging technology. Additionally, the CreateSpace may be used by students who wish to enhance the skills introduced in their classrooms.

The library is fortunate to have fabulous volunteers who provide valuable service to the library and its patrons, including help in processing and shelving books, preparing materials for various programs, and performing a host of other tasks. Some volunteers are retirees nurturing their love of books; others are high school students filling National Honor Society volunteer requirements; and still others are young people who need to perform community service in recompense for misdeeds. During the past year, these volunteers contributed nearly 2,700 hours to the library.

#### **STAFFING:**

Two-thirds of the library's budget is personnel. Much of the remaining third are fixed costs that cannot be changed. As a result, Franklin Public Library cannot balance its current budget without significant

sacrifice. We've sharpened our pencils and reduced expenses wherever possible, including eliminating databases and delaying technology purchases. Still, we are left with only two options:

1. Reduce our materials budget to \$50,000, putting us on par with rural libraries serving 5,000 people. In 2014, FPL's materials expenditures were 41<sup>st</sup> in the state, well below our population rank of 25. This option, of course, is not sustainable; or
2. Eliminate some positions during the coming fiscal year. We would prefer to wait until there is natural attrition, then restructure staffing to better meet current needs. This will include replacing some current positions with lower paid classifications. In 2014 and 2015 FPL lost .76 FTE to attrition and has not filled those hours.

Authorized Positions (FTE)	2011	2012	2013	2014	2015	2016
Library Director	1.00	1.00	1.00	1.00	1.00	1.00
Asst. Dir./Adult Serv. Librarian	1.00	1.00	1.00	1.00	1.00	1.00
Youth Services Librarian	1.00	1.00	1.00	0.00	0.00	0.00
Reference Librarian	3.25	3.25	2.25	2.91	2.91	2.91
Youth Ref. Librarian	1.00	1.00	1.00	2.00	2.00	2.00
Circulation Supervisor	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Aide	0.00	0.00	0.00	0.25	0.25	0.25
Program/Outreach Coordinator	0.00	0.00	0.00	0.50	0.50	0.50
Library Assistant	7.59	7.29	9.22	6.61	6.53	6.53
Shelver	2.23	2.23	2.23	1.75	1.75	1.75
<b>Total</b>	<b>17.12</b>	<b>16.82</b>	<b>17.70</b>	<b>17.02</b>	<b>16.94</b>	<b>16.94</b>

FPL has already streamlined staffing, eliminated all overtime, and staggered hours to better serve the public. Work teams have been implemented to improve productivity and reduce errors. The library's two self-checkout stations were upgraded in 2014, and now more than one half of all items checked out from Franklin Public Library are checked out directly by patrons.

#### BUDGET SUMMARY:

Comparing FPL's collection and services to the Public Library Standards for the State of Wisconsin, we find ourselves lacking in most areas. These standards are based on population and are measured in four levels: Basic, Moderate, Enhanced, and Excellent.

Standard	Municipal Population	Franklin Public Library
FTE Staff/1,000	Basic: 0.5	Below Basic: .47 FTE
Volumes/Capita (Print)	Basic: 3.4	Below Basic: 3.1 Volumes
Periodical Titles/1,000	Basic: 6.1	Below Basic: 4.3 Titles
Audio Recordings/Capita	Basic: 0.23	Moderate: 0.29 Recordings
Video Recordings/Capita	Basic: 0.23	Enhanced: 0.39 Recordings
Public Internet PC/1,000	Basic: 0.53	Moderate: 0.78 PCs
Hours Open	Basic: 62	Below Basic: 59.25 Hrs (Avg)
Materials Expenditure/Capita	Basic: \$5.40	Below Basic: \$3.48
Collection Size/Capita	Basic: 4.0	Below Basic: 3.79

A larger materials budget which will bring us closer to the standards for Volumes per Capita, Materials Expenditure per Capita, and Collection Size per Capita. After all, a first class community deserves a first class library!

However, as the Franklin Public Library building ages, maintenance costs rise. In 2014, we experienced trouble with the library's HVAC system. One boiler was replaced and the other repaired. Several doors and locks have required extensive repairs. In 2015, we replaced the motor and blade on the Condensing Unit #1, ballasts and bulbs throughout the library, and other internal and external maintenance. This will continue in 2016.

FPL continues to move library services towards the digital age. In 2015 a new, easy to use digital platform, the 3M Cloud, was added to give Franklin residents access to more material. Unfortunately, ebooks and downloadable audio books are significantly more expensive than physical books, further straining the library budget. FPL also offers downloadable magazines via Zinio, with 100 magazine titles patrons can download to their own computers or mobile devices. Some of these titles include *The Economist*, *Forbes*, *Bloomberg Business Week*, *Eating Well*, and *Smithsonian*. Use of this service continues to increase. In fact, Franklin is the second largest suburban user of digital services.

Because our book budget will be substantially reduced in 2016, Franklin Public Library will need to launch a significant fundraising campaign so library's shelves will be filled with quality, current materials to meet the informational, educational, and leisure needs of our citizenry. Hopefully this will be a one-time event, and in the future materials will be covered by the municipal allocation.

Even as the library moves to the digital age, there is still a great demand for the library as a physical presence in our community. In a recent survey of the public by the Pew Internet and American Life Project on *Library Services in the Digital Age*, 76% of Americans think it is "very important" to the community for public libraries to provide quiet study spaces for adults and children. We add to this the need for collaborative spaces, as well, a third space (in addition to home and work or school) for people to be and to be comfortable.

**City of Franklin, WI  
Library Funds**

GL NUMBER	DESCRIPTION	2013 ACTIVITY	2014 ACTIVITY	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 ACTIVITY THRU 11/30/15	2016 ADOPTED BUDGET
<b>Fund 15 - Library</b>							
15-0000-4011	GENERAL PROPERTY TAX	1,240,000	1,240,000	1,240,000	1,240,000	1,240,000	1,287,000
<b>CHARGES FOR SERVICES</b>							
15-0000-4458	LIBRARY RECIPROCAL BORROWING	119,179	101,087	100,000	100,000	85,282	78,000
<b>INTEREST &amp; INV INCOME</b>							
15-0000-4711	INTEREST ON INVESTMENTS	8,435	3,114			2,735	
15-0000-4713	INVESTMENT GAINS/LOSSES	(16,754)	5,255				
<b>Total - INTEREST &amp; INV INCOME</b>		<b>(8,319)</b>	<b>8,369</b>			<b>2,735</b>	
<b>TOTAL REVENUES</b>		<b>1,350,860</b>	<b>1,348,456</b>	<b>1,340,000</b>	<b>1,340,000</b>	<b>1,328,027</b>	<b>1,365,000</b>
<b>Dept 0511-LIBRARY</b>							
<b>PERSONNEL SERVICES</b>							
15-0511-5111	SALARIES-FT	295,237	326,308	319,423	319,423	297,458	379,352
15-0511-5113	SALARIES-PT	309,896	275,434	306,363	306,363	266,339	317,940
15-0511-5117	SALARIES-OT	6,777	164				
15-0511-5133	LONGEVITY	1,549	930	860	960	895	980
15-0511-5134	HOLIDAY PAY	27,891	24,418	34,094	34,094	28,880	33,690
15-0511-5135	VACATION PAY	34,344	25,946	37,374	37,374	29,400	38,141
15-0511-5151	FICA	48,608	47,686	53,413	53,413	45,531	55,258
15-0511-5152	RETIREMENT	23,397	22,449	23,854	23,854	22,717	24,714
15-0511-5153	RETIREE GROUP HEALTH	3,167	3,245	2,969	2,989	2,500	3,292
15-0511-5154	GROUP HEALTH & DENTAL	119,878	109,734	96,915	96,915	99,139	102,357
15-0511-5155	LIFE INSURANCE	1,677	1,774	2,245	2,245	1,787	2,478
15-0511-5156	WORKERS COMPENSATION INS	1,477	1,431	1,955	1,955	1,739	1,878
<b>TOTAL - PERSONNEL SERVICES</b>		<b>673,898</b>	<b>839,519</b>	<b>879,565</b>	<b>879,565</b>	<b>794,385</b>	<b>961,081</b>
<b>NON PERSONNEL SERVICES</b>							
15-0511-5242	EQUIPMENT MAINTENANCE	13,848	13,914	15,000	15,000	12,021	15,000
15-0511-5247	DATA & TELEPHONE CABLING	98	271	500	500		250
15-0511-5257	SOFTWARE MAINTENANCE			8,000	8,000	559	1,000
15-0511-5289	SUNDRY CONTRACTORS	3,864	1,770	5,000	5,000	5,485	2,500
15-0511-5311	POSTAGE	1,344	1,717	1,400	1,400	253	1,400
15-0511-5312	OFFICE SUPPLIES	9,253	5,428	7,500	7,500	5,400	7,500
15-0511-5313	PRINTING			2,500	2,500		1,500
15-0511-5328	EDUCATION SUPPLIES		6,809				
15-0511-5329	OPERATING SUPPLIES	24,998	23,172	20,100	20,100	14,344	19,500
15-0511-5422	SUBSCRIPTIONS	7,940	21,171	19,600	19,600	17,292	18,000
15-0511-5424	MEMBERSHIPS	1,107	1,167	1,400	1,400	1,175	2,000
15-0511-5425	CONFERENCES AND SCHOOLS	368	15	500	500	316	1,000
15-0511-5432	MILEAGE	262	485	500	500	1,058	800
15-0511-5433	EQUIPMENT RENTAL	2,830	2,115	2,100	2,100	1,591	1,800
15-0511-5451	MCFLS COMPUTER	32,892	30,424	32,500	32,500	27,938	32,500
15-0511-5528	ALLOCTD INSUR COST-FACILITY	28,100	28,224	30,400	30,400	27,867	30,400
15-0511-5551	WATER	1,388	1,397	1,500	1,500	1,055	1,500
15-0511-5552	ELECTRICITY	70,973	75,783	77,900	77,900	64,892	77,900
15-0511-5553	SEWER	346	336	400	400	261	400
15-0511-5554	NATURAL GAS	26,524	45,688	40,000	40,000	17,586	40,000
15-0511-5556	JANITORIAL SUPPLIES	4,505	5,444	5,500	5,500	5,802	5,500
15-0511-5557	BUILDING MAINTENANCE-SYSTEMS	11,160	14,501	15,000	15,000	8,079	15,000
15-0511-5558	BLDG MAINTENANCE-FLOORING	1,784	598	700	700		700
15-0511-5559	BUILDING MAINTENANCE-OTHER	5,242	5,257	7,000	7,000	5,271	7,000
15-0511-5560	INTERDEPT CHG-ALLOC PAY COST	77,200	78,744	75,720	75,720	69,410	78,240
<b>NET OF REVENUES/APPROPRIATIONS - NON PERSONNEL</b>		<b>325,625</b>	<b>365,409</b>	<b>368,720</b>	<b>368,720</b>	<b>287,633</b>	<b>361,390</b>
<b>CAPITAL EXPENDITURES</b>							
15-0511-5812	FURNITURE/FIXTURES	2,978		5,500	5,500	1,085	2,500
15-0511-5816	LIBRARY MATERIALS	94,920	94,715	147,600	147,600	112,234	100,000
15-0511-5841	COMPUTER EQUIPMENT	2,056		9,100	9,100	8,086	7,000
15-0511-5843	SOFTWARE			2,000	2,000	1,120	2,000
<b>NET OF REVENUES/APPROPRIATIONS - CAPITAL EXPENDIT</b>		<b>99,954</b>	<b>94,715</b>	<b>164,200</b>	<b>164,200</b>	<b>122,505</b>	<b>111,500</b>
<b>NET OF REVENUES/APPROPRIATIONS - 0511-LIBRARY</b>		<b>1,299,477</b>	<b>1,299,643</b>	<b>1,412,485</b>	<b>1,412,485</b>	<b>1,204,523</b>	<b>1,433,971</b>

**City of Franklin, WI  
Library Funds**

GL NUMBER	DESCRIPTION	2013 ACTIVITY	2014 ACTIVITY	2015 ORIGINAL BUDGET	2015 AMENDED BUDGET	2015 ACTIVITY THRU 11/30/15	2016 ADOPTED BUDGET
Dept 0512-LIBRARY-RESTRICTED							
CAPITAL EXPENDITURES							
15-0512-5822	BUILDING IMPROVEMENTS	23,348					
15-0512-5841	COMPUTER EQUIPMENT	13,124	19,001				
NET OF REVENUES/APPROPRIATIONS - CAPITAL EXPENDI		36,470	19,001	0	0	0	0
<b>NET REVENUES (EXPENDITURES)</b>		<b>14,913</b>	<b>30,812</b>	<b>(72,485)</b>	<b>(72,485)</b>	<b>123,504</b>	<b>(68,971)</b>
BEGINNING FUND BALANCE - FUND 15		424,753	439,970	470,482	470,482	470,482	593,986
ENDING FUND BALANCE - FUND 15		439,866	470,482	397,997	397,997	593,986	625,015
<b>Fund 16 - LIBRARY-RESTRICTED FUND</b>							
CHARGES FOR SERVICES							
16-0000-4418.4005	LIB APM COMPUTER PRINT-TAXB	4,284	3,823			3,355	2,100
16-0000-4419.4005	COPY MACHINE COPIES-TAXABLE	2,283	1,829			1,639	9,000
TOTAL CHARGES FOR SERVICES		6,567	5,652			5,194	11,100
INTEREST & INV INCOME							
16-0000-4719.4002	MISCELLANEOUS INTEREST	24	64			46	
16-0000-4719.4005	MISCELLANEOUS INTEREST	73	83			50	100
TOTAL INTEREST & INVESTMENT INCOME		97	137			96	100
16-0000-4799.4005	MISCELLANEOUS REVENUE	44,435	48,900			31,431	39,450
16-0000-4748.4002	DONATIONS - LIBRARY	1,942	11,512			1,538	
16-0000-4748.4005	DONATIONS - LIBRARY	6,000	11,060			2,617	3,500
16-0000-4764.4005	LIBRARY BOOK SALES					7,249	
TOTAL MISCELLANEOUS REVENUE		52,377	71,462	0	0	42,835	42,950
<b>TOTAL REVENUES</b>		<b>59,041</b>	<b>77,251</b>	<b>0</b>	<b>0</b>	<b>48,125</b>	<b>54,150</b>
Dept 0511-LIBRARY							
NON PERSONNEL SERVICES							
16-0511-5242.4005	EQUIPMENT MAINTENANCE	420	445			101	400
16-0511-5257.4005	SOFTWARE MAINTENANCE	3,978	900			2,639	2,800
16-0511-5299.4005	SUNDRY CONTRACTORS		28,406			4,107	5,000
16-0511-5311.4005	POSTAGE		208			299	500
16-0511-5312.4005	OFFICE SUPPLIES	731	4,849			4,808	5,500
16-0511-5313.4005	PRINTING						2,000
16-0511-5329.4005	OPERATING SUPPLIES	10,051	2,087			3,057	3,000
16-0511-5422.4005	SUBSCRIPTIONS		3,033			1,175	1,200
16-0511-5424.4005	MEMBERSHIPS	15	561			305	400
16-0511-5426.4005	CONFERENCES AND SCHOOLS	150	2,743			932	1,600
16-0511-5432.4005	MILEAGE	528	865			300	500
16-0511-5433.4005	EQUIPMENT RENTAL					1,078	6,300
16-0511-5451.4005	MCFLS COMPUTER					116	1,000
16-0511-5499.4005	CONTINGENCY - UNRESTRICTED						40,000
16-0511-5556.4005	JANITORIAL SUPPLIES						250
16-0511-5559.4005	BUILDING MAINTENANCE-OTHER		32				500
16-0511-5734.4005	VOLUNTEER RECOGNITION	572					
TOTAL NON-PERSONNEL EXPENDITURES		16,443	44,109	0	0	18,917	70,850
CAPITAL EXPENDITURES							
16-0511-5812.4005	FURNITURE/FIXTURES	671	15,966			29,180	5,000
16-0511-5816.4005	LIBRARY MATERIALS	10,963	27,635			5,225	15,000
16-0511-5819.4005	OTHER CAPITAL EQUIPMENT	4,510					
16-0511-5841.4005	COMPUTER EQUIPMENT		5,467				1,800
16-0511-5843.4005	SOFTWARE	902				1,296	1,500
NET OF REVENUES/APPROPRIATIONS - CAPITAL EXPENDI		17,046	49,068	0	0	35,701	23,300
NET OF REVENUES/APPROPRIATIONS - 0511-LIBRARY		33,489	93,177	0	0	54,818	94,150
<b>NET REVENUES (EXPENDITURES)</b>		<b>25,552</b>	<b>(15,826)</b>	<b>0</b>	<b>0</b>	<b>(6,493)</b>	<b>(40,000)</b>
BEGINNING FUND BALANCE - FUND 16		117,071	142,622	126,695	126,695	126,695	120,202
ENDING FUND BALANCE - FUND 16		142,623	126,696	126,695	126,695	120,202	80,202
ESTIMATED REVENUES - ALL FUNDS		1,409,901	1,426,707	1,340,000	1,340,000	1,376,152	1,419,150
APPROPRIATIONS - ALL FUNDS		1,369,438	1,411,821	1,412,485	1,412,485	1,259,141	1,528,121
NET OF REVENUES/APPROPRIATIONS - ALL FUNDS		40,465	14,886	(72,485)	(72,485)	117,011	(108,971)
BEGINNING FUND BALANCE - ALL FUNDS		541,825	582,292	587,177	587,177	587,177	714,188
ENDING FUND BALANCE - ALL FUNDS		582,290	597,178	524,692	524,692	714,188	605,217